ROWAN COUNTY
PROPOSED BUDGET
FISCAL YEAR 2023

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Supporting Information

A Budget Workbook – Proposed Budget

B Budget Ordinance

I. Introduction

As the Manager and Budget Officer for Rowan County, it's a true honor to present the proposed operating budget of the General Fund for the Fiscal Year 2023 (FY 2023). The requested expenditures for the General Fund total $214,188,610, a 23.66% increase of $40,974,118 over last year's budget.

The requested $40,974,118 includes a $6,178,000 capital request for education.

The recommended FY 2023 budget is in the amount of $187,778,660, an 8.41% increase of $14,564,168 over last year's budget. The recommended budget is balanced and prepared in accordance with the Local Government Budget and Fiscal Control Act.

This budget message summarizes the attachments, budget workbook, and budget ordinance.

II. Revenue

This section is a general summary of the revenue recommended in Schedule 1.

Property Tax

The projected tax base for FY 2023 is $14,200,000,000 and includes real property, personal property and vehicles, with a tax collection rate of 97.00%, an increase from last year's rate of 96.50%. This is a 2.08% increase over last year's $13,900,000,000 tax base.

The recommended tax rate for FY 2023 remains the same at 65.75 cents.

Sales Tax

Of the seven cents of sales tax charged on purchases in the County, Rowan County Government receives 2¼ cents. In addition, the County receives an allocation of Article 44.524(c) sales tax, which is restricted for education and economic development expenditures. The County shares proceeds with the municipalities in the amount of $4,500,000 for the hold harmless provision in the Medicaid Relief Swap Project initiated by the State in FY 2008. The Article 46 ¼ cent sales tax, approved by the voters in the November 2010 referendum, is dedicated to public safety.

For FY 2023, the recommended budget includes projected sales tax revenue at $33,700,000, an increase in sales tax of 13.57%, or $4,027,000 over last year's budget. This projection makes up approximately 17.95% of the overall revenue.

Fiscal Year 2022's budget was conservative because of the unknown implications that COVID-19 would have on spending. COVID-19 and inflation are two major concerns for FY 2023 and their impact on spending and sales tax remains unclear. Rising prices increase the sales tax earned, but rising prices could decrease spending capacity. This projection, though large, is still less than the annualized FY 2022 projection of $35,650,000 by $1,950,000.

The FY 2023 recommended budget includes an increase of $5,127,000, or 15.50%, net of the municipal hold harmless of the original projection in FY 2022. This is a $1,539,207, or 4.79% increase of the 2021 actual.

As outlined in the North Carolina General Statutes, the local option ½ cent sales tax known as Article 40 (enacted in 1983) requires that 30% of the proceeds be restricted for public school capital outlay; the local option ½ cent sales tax known as Article 42 (enacted in 1988) restricts 60% of its proceeds for the same purpose. Staff estimates that these restricted revenues will provide $7,500,000 to Rowan County for School Capital. The recommended debt service for schools far exceeds the restricted proceeds, and all but $1,000,000 of the restricted proceeds will be allocated for the retirement of debt associated with school construction.

Lottery Revenues

In the past, State law required 40% of lottery proceeds to be set aside for school construction. In the 2013 North Carolina Legislative Session, this 40% earmark was eliminated. Now, 100% of the funds are paid to the State to be appropriated to the counties at its discretion. The recommended County budget includes $1,300,000 in lottery funding to pay school debt payments as promised with the lottery approval in 2005.

Fees

This budget recommends increasing fees in the Inspections Department, the Fire Division, the Planning & Development Department and the Parks Department by a total of $298,950. A detailed fee schedule adjustment can be found in Attachment 3.

Fund Balance

All local governments in North Carolina maintain a fund balance to provide cash flow, in part because property taxes, the largest revenue source for local governments, do not become due until January 5th of each fiscal year. The FY 2023 recommended fund balance appropriation to balance the budget is $9,327,527.

This is $3,107,235 less than last year's approved fund balance appropriation of $12,434,762, or a 24.99% decrease. However, there is $650,000 in contingency, which is $500,000 more than last year.

Summary

As positive as this appears, please reference Section IV. Revaluation and Taxes for a possible scenario that is not positive.

III. Expenditures – (A) Departmental

This section is a general summary of the expenditures recommended in Schedule 2.

A - Capital

One-time Capital Expenditures

The recommended budget includes $2,275,054 for large one-time capital items, as listed below:

Item	Cost	Funding Source
Animal Shelter Road	$ 430,054	General Funds
Information Technology Storage	250,000	Article 46 Sales Tax
Foam Trailer / Fire Department	240,000	Article 46 Sales Tax
Tennis Court Renovations	155,000	General Funds
Library Roof	450,000	ARPA Funds
Facilities Roof	750,000	SCIF Grant and General Fund
Total	$2,275,054	

West End Plaza

The debt service budget lines for DSS renovation principal and interest were $536,060 in FY 2019. In FY 2019, the last debt service payment for this Project was paid in the amount of $261,240. The reduction in those budget lines of $274,820 was recommended in the FY 2019 budget to increase the transfer to the West End Plaza Capital Projects Fund (Fund 317) from $615,000 to $889,820.

The FY 2020 budget recommended that the remaining reduction for DSS renovation principal and interest, and Town Creek Water Project reduction, be transferred to Fund 317. This resulted in a transfer of $1,299,820 in FY 2020. The FY 2021 budget recommended a transfer for $1,440,160 to the West End Plaza Capital Projects Fund (Fund 317). The FY 2022 budget recommended a $1,753,660 transfer to fund 317.

The FY 2023 budget *does not* recommend a transfer to fund 317.

FY 2019 Balance	$ 1,532,998
FY 2020 Transfer	1,299,820
FY 2021 Transfer	1,440,160
FY 2022 Transfer	1,753,660
Total	$ 6,026,638

Vehicles

The proposed budget includes 22 vehicle purchases, at a purchase cost of $1,854,530 for the departments as follows:

Department	Vehicles	Estimated Cost
Emergency Services	4	$ 1,052,000
Transit	3	217,831
Sheriff	15	584,699
Total	22	$ 1,854,530

**The only vehicles purchased using current operating funds total $21,783. Ninety percent of the transit vehicles' expense will be reimbursed to the County through the DOT CTP Capital Grant. The remainder will be paid for with Article 46 ¼ cent Sales Tax Restricted Fund Balance*.

B – Operational Expense Highlights

Health Insurance

The County's self-insured employee health plan is budgeted at $1,000 per employee per month for all full-time employees. This recommendation is a $90 increase per employee per month for FY 2023. The estimated overall increase to the budget is $933,735.

Proposed Position Upgrades and Career Development

Human Resources examined ten (10) departments this year for reclassifications: Animal Services, Building Inspections, Environmental Management, Register of Deeds, Parks Part-Time, Library, Health Department, Emergency Services, County Manager's Office, Human Resources. The goal is to conduct such an examination on a third of the employees each year. As previously applied, the Cost of Living Adjustment will be made to the new recommended pay. The FY 2023 budget recommends approving these reclassifications as described in the budget details of each department listed below. The

total cost to the County for the reclassifications, including fringe benefits, is approximately $1,261,648. Schedule 8 provides a list of each recommended change.

Below is the increase by department:

Department	Salary
Animal Services	$ 105,810
Building Inspections	99,550
Environmental Management	205,110
Register of Deeds	84,400
Parks Part Time	43,920
Library	212,850
Health	152,150
Emergency Services	329,300
County Manager Office	26,038
Human Resources	2,520

Proposed New Full-time Positions

During this year's budget process, Department Directors and Elected Officials requested 58 new positions at a cost of $2,750,889. Schedule 4 provides a list of requested positions and their estimated cost.

The FY 2023 budget recommends approving the following positions.

Department	Title	Cost
Inspections	Building Inspector	$ 99,581
Planning	Long Range Planner	79,941
Animal Services	Animal Keepers (2)	87,558
Animal Services	Veterinary Assistant (4)	125,116
Animal Services	Part time Shelter (11)	116,622
Total Increase		$ 508,818

Employee Cost-of-Living Adjustment (COLA)

The Cost-of-Living Adjustment (COLA) represents many months of research and analysis. I firmly believe this recommendation should be approved to continue to provide the County's important services to the citizens who pay taxes.

Consumer prices rose "8.3% in April from a year ago, remaining near 40-year highs"[1]. Between 1980 and 1984 the Rowan COLA for employees averaged 5% with 4.5% being the lowest and 7.5% being the highest. Over the last 40 years the Social Security COLA cumulative would equal 130%; during the same time frame, Rowan County Employees COLA cumulative is equal to 100%. Interestingly the highest COLA in the last 40 years of 7.5% came in 1983 — three years after the annual Social Security COLA was 14.3% and Consumer Price Index (CPI) was 12.5%. In 1983, the COLA for Rowan County Employees was more than double Social Security's 3.5% at 7.5%.

December of (Year)	CPI	Social Security		Rowan County	Effective
1980	12.5	14.3		4.5%	FY 81-82
1981	8.9	11.2		4.5%	FY 82-83
1982	3.8	7.4		4.5%	FY 83-84
1983	3.8	3.5		7.5%	FY 84-85
1984	3.9	3.5		5.0%	FY 85-86

The county may have been trying to catch up with inflation in the early 80s. With unprecedented economic growth we must stay competitive with like communities. As of April 19, 2022, Rowan County Government had 89 vacancies of which 36 are public safety positions. In a report generated approximately 1 year ago there were only 38 vacancies county-wide, of which only 7 were public safety positions. Last year the Social Security COLA was 5.9% while Rowan County's was 3%. Moreover, those on Social Security "could receive an 8.6%"[2] increase this year according to a policy analyst from the Senior Citizen League.

This budget recommends a 9.4% COLA effective July 1, 2022. Further, in November 2022, if the Consumer Price Index exceeds 9.99% over the past year, then an additional 1.6% COLA will be effective January 1, 2022.

If this budget is approved as presented, this shall apply to every County employee and official, including seasonal, part-time, temporary, elected and appointed. This shall include but is not limited to the Board of Commissioners, County Attorney, County Manager, Clerk to the Board, Sheriff, Register of Deeds, Health Board, Social Services Board, Board of Education and Elections Board.

In addition, this budget recommends a 14.2% adjustment to the Board of Education per their request as attached in Schedule 9. The passage of this budget authorizes the Board of Education to increase their stipend as requested from $350 per month to $437, with an

additional 9.4% COLA applied to equal $478 per month. The recommended budget will also authorize the Board of Education to receive a monthly travel stipend of $114 in lieu

[1] Cox, J. (2022, May 2011). *Inflation barreled ahead at 8.3% in April from a year ago, remaining near 40-year highs*. CNBC. Retrieved May 11, 2022, from https://www.cnbc.com/2022/05/11/cpi-april-2022.html

[2] Davidson, P. (2022, May 13). *Social Security cost-of-living raise could lift benefits 8.6% in 2023 as inflation spikes, most in 41 years*. USA Today. Retrieved May 13, 2022, from https://www.usatoday.com/story/money/2022/05/13/cola-2023-social-security-cost-living-boost-inflation/9762924002/

of the $83 per month reimbursement. Further the budget will authorize the Board of Education's training allotment to increase from $145 per month to $166 per month with an additional 9.4% COLA applied to equal $181 a month.

Longevity Plan

The FY 2023 budget recommends the continued implementation of an on-going Longevity Program with an appropriation of $521,132. This will address current and on-going salary compression issues by recognizing and rewarding employees for their length of service. The program will run annually and independently from other types of increases that may be implemented in any given year, such as cost-of-living adjustments. The formula will be applied to pay after other increases. All eligible employees will receive between 0.5% and 2.0% longevity pay in FY 2023, to take effect in July 2022.

The Longevity Program increases an employee's salary base pay based on the following formula:

> 0.5% increase for benefitted employees with at least one (1), but less than five (5), continuous years of service as of June 30th
>
> 1.0% increase for benefitted employees with at least five (5), but less than ten (10), continuous years of service as of June 30th
>
> 1.5% increase for benefitted employees with at least ten (10), but less than fifteen (15), continuous years of service as of June 30th
>
> 2.0% increase for benefitted employees with at least fifteen (15) continuous years of service as of June 30th

The above formula for part-time benefitted employees will be pro-rated based upon average hours worked per week.

Special Appropriations to Non-County Agencies

Annually, many agencies and non-profit groups request funds from Rowan County to provide their services. These special grants and appropriations are made on an annual basis with consideration to continue the funding. A complete listing of the requests can be found in Attachment 5**.**

Article 46 Sales Tax Expenditures

The recommended budget includes expending $5,910,379 million in Article 46 sales tax on public safety. This is based on a projected $4,500,000 in revenue. With an estimated balance of $1,714,531 the remaining fund balance for Article 46 is estimated to be approximately $304,152.

ARPA Expenditures

The recommended budget includes expending $14,666,477 in American Rescue Plan Act (ARPA) funds on combating COVID-19, infrastructure investments and economic impacts. The remaining available ARPA funds are estimated to be $7,898,177. The projected expenditures are as follows:

Public health detection, prevention, safety	$ 1,179,340
Broadband	1,987,137
Infrastructure (clean water)	1,500,000
Revenue replacement (economic impact)	10,000,000
Total estimated expenditures	$ 14,666,477

III. Expenditures – (B) Education

Education

Rowan County Schools make up approximately 32.05%, or $60,185,936, of the recommended County budget. This includes $47,634,936 for operating, and $12,551,000 for debt service. Operating costs consist of current expense and recurring capital.

	FY 2022 Original Budget	FY 2023 Requested Budget	Difference in Requested and Original	% Increase
RCCC	$ 4,114,073	$ 14,118,637	$ 10,004,564	243.18%
Rowan-Salisbury Schools	36,729,614	41,744,303	5,014,689	13.65%
Kannapolis City Schools	2,604,726	7,728,000	5,123,274	196.69%
Charter Schools	1,907,271	1,907,271	0.00	0.00%
Total	$ 45,355,684	$ 65,498,211	$ 20,142,527	44.41%

The total recommended amount to be paid directly to Rowan County Schools in the FY 2023 budget is $47,634,937, a 5.03%, or $2,279,253 increase.

	FY 2022 Original Budget	FY 2023 Recommended Budget	Difference in Recommended and Original	% Increase
RCCC	$ 4,114,073	$ 4,278,636	$ 164,563	4.00%
Rowan-Salisbury Schools	36,729,614	38,227,414	1,497,800	4.08%
Kannapolis City Schools	2,604,726	2,890,538	285,812	10.97%
Charter Schools	1,907,271	2,238,349	331,078	17.36%
Total	$ 45,355,684	$ 47,634,937	$ 2,279,253	5.03%

Rowan-Cabarrus Community College

For FY 2023, the College requested $14,118,637. This request does not include a request for funding of the project approved by the bond that was approved by the voters in FY 2020. The budget does estimate paying one semi-annual debt payment for the bond referendum in FY 2023 which increases our debt service by $2,105,725 without increasing taxes as approved by the referendum.

Public Schools (Elementary through High School)

Current Expense

The appropriations for public schools' current expense and capital outlay are made in accordance with the projected average daily membership (ADM) of each school unit. The State Department of Public Instruction provides these estimates. The estimated average daily membership percentages for school year 2022-23 are provided below:

	FY 2020		FY 2021		FY 2022		FY 2023	
School System	Students	%	Students	%	Students	%	Students	%
Rowan-Salisbury Schools	18,701	91.8	18,679	90.1	18,402	89.0	18,396	88.1
Kannapolis City Schools	1,290	6.3	1,289	6.2	1,305	6.3	1,391	6.6
Charter Schools	376	1.9	767	3.7	978	4.7	1,104	5.3
Totals	20,367	100.0	20,735	100.0	20,685	100.0	20,891	100.0

According to State and local estimates for the average daily memberships, it is projected that Rowan-Salisbury Schools will lose 6 students, Kannapolis City Schools will gain 86 students and Charter Schools will gain 126 students.

This budget recommends that per pupil funding for current operating expenses increase by 4% over FY 2022 to $2,027.49. Proposed current operating and capital expense and new debt service for the School Systems is summarized below:

School System	FY 2022	Total Proposed Funding for FY 2023	
Rowan-Salisbury Schools (Current Operating)	$ 35,487,883	$ 36,910,713	
Rowan-Salisbury Schools (Current Capital)	854,731	929,701	
Debt Service for $55 Million	2,524,500	3,557,000	*
Architect fees	2,100,000	-	
Total	$ 40,967,114	$ 41,397,414	

** This is the estimated amount to pay the debt service on $55 million dollars starting April 1, 2023. If the budget is adopted as presented, this shall be considered approval of $55 million dollars in new debt, which will increase the debt in FY 2023 in the amount of approximately $3,557,000, subject to interest rates.*

School System	FY 2022	Total Proposed Funding for FY 2023
Kannapolis City Schools (Current Operating)	$ 2,516,666	$ 2,792,793
Kannapolis City Schools (Current Capital)	60,614	70,299
Debt Service	487,000	481,000
Total	$ 3,010,280	$ 3,344,092
Charter Schools	1,907,271	2,230,092

Important Note: The annual appropriation made to the School Systems for classroom teachers' supplies, or as a separate education appropriation, is not part of the current expense funding reflected above and has been continued in the Continuation Budget.

Schools Special Appropriation

Since FY 1999, the Board of County Commissioners has appropriated a sum of County funds for the purpose of providing supplies and materials to classroom teachers, or as a separate education appropriation. The appropriation made by the Board has been in the amount of $375,000 to Rowan-Salisbury Schools, with a comparable amount to the other School Systems based upon average daily membership (ADM). I have included the funds for this appropriation in the Continuation Budget.

Schools Capital Outlay

The Board has routinely appropriated the proceeds from the restricted portions of the local option sales taxes for debt service to the public schools for use in capital outlay and technology. It is anticipated that the following amounts will be received and be eligible for distribution in FY 2023, detailed below:

	FY 2022	FY 2023	Difference
Estimated Revenue from Article 40 Restricted	$ 2,000,000	$ 2,500,000	$ 500,000
Estimated Revenue from Article 42 Restricted	4,000,000	5,000,000	1,000,000
Estimated for Principal Payments for Debt	(8,239,000)	(9,165,000)	(926,000)

Appropriation of Expanded Sales Tax Base Revenue

The recommended budget includes $1,000,000 of the expanded sales tax to be spent on education. The funds are allocated based on ADM percentages to Rowan-Salisbury Schools, Kannapolis City Schools, and Charter Schools in the amounts of $880,571, $66,584 and $52,846, respectively.

IV. Revaluation and Taxes

Rowan County is scheduled for revaluation during the coming fiscal year, which will be effective for the 2024 Budget. The revaluation process started in November 2021 and is expected to be 98% complete by December 1, 2022. The notices will be mailed by February 1, 2023. Staff should have preliminary estimates before Thanksgiving. According to our County Tax Assessor, based on today's economic climate our value could increase by as much as 4 billion dollars, which would create over $20 million additional dollars in revenue. However, this estimation is subject to current economy's variability which cannot be predicted with certainty.

This budget addresses inflation and increased debt service with two one-time funding sources, while also anticipating that the revaluation will increase our revenue without raising taxes in 2024.

The larger one-time funding sources are:

1. ARPA Funding $10,000,000
2. Property Sale $3,053,000

These one-time funding sources are allowing the following to proceed WITHOUT a tax increase, as detailed below:

1. Bond Issuance to build the RCCC facility	$2,105,725
2. Principal Rowan Salisbury Schools $55 Million	$2,750,000
3. Interest Rowan Salisbury Schools $55 Million	$807,000
4. RCCC Operating Expense Increase	$164,562
5. RSSS Operating Expense Increase	$1,497,800
6. Kannapolis Operating Expense Increase	$285,812
7. Charter Schools Operating Expense Increase	$331,078
8. 5 New Positions (Planning, Inspection & Animal Control)	$508,818
9. Cost of Living Expense	$5,657,459
10. Fuel and Utility Increases	$1,172,257
TOTAL	$15,280,511

We are in a unique situation where the funding is needed due to inflation, however our new values have not been set. If the new values do not create at least $15,280,511 in new revenue, taxes will need to be raised or across the board cuts will have to be made for the FY 2024 budget.

On May 24, 2022 Billionaire Pershing Square hedge fund manager Bill Ackman said, "There is no prospect for material reduction in inflation unless the Fed aggressively raises rates, or the stock market crashes, catalyzing an economic collapse and demand

destruction."[3] If a version of Ackman's prediction materializes, it is possible that we could lose up to 50% of our sales tax which would equate to approximately $16,850,000.

Such a large loss in sales tax is likely to require very deep cuts, including the elimination of approximately 100 plus full-time positions and reduced funding to schools for years to come. In this scenario the silver lining is we currently have approximately 80+ vacant positions due to the labor shortage. This is the quandary we are finding ourselves in.

V. CONCLUSIONS FROM THE PROPOSED FY 2023 BUDGET

Rowan County is fortunate to have a professional and solid Finance Department under the leadership of Finance Director Jim Howden. Much of the credit for this budget goes to Jim Howden, Siobhan Allen, and Teresa Sharpless.

The proposed budget for FY 2023 reflects growth in property tax revenue due to small incremental growth and a sales tax revenue increase.

If you have any questions regarding the proposed budget, please contact staff or myself.

Sincerely,

Aaron Church

[3] Li, Y. (2022, May 24). *Bill Ackman says a more aggressive fed or market collapse are the only ways to stop this inflation*. CNBC. Retrieved May 25, 2022, from https://www.cnbc.com/2022/05/24/bill-ackman-says-a-more-aggressive-fed-or-market-collapse-are-the-only-ways-to-stop-this-inflation.html?&qsearchterm=ackman

SUBMISSION OF

PROPOSED ANNUAL BUDGET

TO THE

ROWAN COUNTY

BOARD OF COMMISSIONERS

Fiscal Year 2023
Fund 201 - Fire District Fund

Aaron Church, County Manager

May 26, 2022

The Fire District Fund was established by the Board of Commissioners to account for fire and special service district taxes levied by the Board for the purpose of providing fire services to the unincorporated areas of Rowan County. For fiscal year 2023, the County received budget requests from 23 fire and service districts. The following four districts have proposed tax rate increases which are not recommended:

	Current Tax Rate	FY 2023 Levy at Current Tax Rate	Proposed Tax Rate	FY 2022 Levy at Proposed Tax Rate	Increase in Levy
East Gold Hill	0.0800	$ 114,357	0.0900	$ 128,652	$ 14,295
Liberty	0.0537	245,355	0.0800	365,519	120,164
Union	0.0350	141,375	0.0550	222,161	80,786
Woodleaf	0.0650	289,347	0.0750	333,862	44,515

The Board of Commissioners may choose to have budget work sessions to discuss these requests and determine an appropriate funding level for each volunteer fire department. If you have questions, staff can provide additional information at the budget work sessions.

Each request has a section that reads, *"The Board of Directors recommends a tax rate of ___ cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners."* The tax rate proposals are certified under the signature of the Chairman of the Fire Department Board and Chairman of the Fire Commission appointed by the Board of Commissioners. Proposed tax rates range from 3.5 cents to 9.75 cents.

I. ESTIMATED AVAILABLE REVENUES FOR FY 2023

It is estimated that Rowan County will receive the following revenues to be recorded in Fund 201 for fiscal year 2023:

Ad valorem taxes	$ 7,199,160

A worksheet is provided that details estimated property tax valuation, proposed tax rate and proposed tax levy for each fire district for fiscal year 2023. The worksheet also shows the current ISO rating for each district. Please see Schedule 7.

II. CONTINUATION EXPENDITURE BUDGET FOR FY 2023

The Fund will support the following expenditures:

Public safety:	
Fire Districts	$ 7,199,160

SUBMISSION OF

PROPOSED ANNUAL BUDGET

TO THE

ROWAN COUNTY

BOARD OF COMMISSIONERS

Fiscal Year 2023

Fund 202 - Emergency Telephone System Fund

Aaron Church, County Manager

May 26, 2022

The Emergency Telephone System Fund was established in accordance with North Carolina General Statutes that provided counties with the opportunity to secure funding from telephone ratepayers to support the cost of an emergency 911 telecommunications response system. The Statutes required any surcharge authorized by the Board of Commissioners to be accounted for in a separate Fund. For the period July 1, 1997 through December 31, 2007, the Board of Commissioners established a 65 cents per month fee on all telephone landlines for the purpose of providing emergency 911 dispatching and related services.

In May 1999, the North Carolina General Assembly authorized the "Wireless Telephone Surcharge Fund", which included the provision that mobile telephone providers must develop technology to identify the location of mobile telephone users in the event of a call for emergency assistance. It also provided revenues to local governments who operate emergency 911 response services for the development of technological capabilities to receive and process location information. From July 1, 1999 through December 31, 2007, the statewide wireless fee was set at 70 cents per month.

Effective January 1, 2008, House Bill 1755 preempted local authority to set an emergency 911 landline fee and substituted a statewide rate of 70 cents on all voice communications service connections, including landline, wireless and voice over internet protocol (VoIP). The North Carolina 911 Board subsequently changed the rate effective July 1, 2010 and July 1, 2018 to 60 cents and 65 cents, respectively. The County receives distributions of combined landline, wireless and VoIP fees from the State on a monthly basis.

I. ESTIMATED AVAILABLE REVENUES FOR FY 2023

It is estimated that Rowan County will receive the following revenues to be used in Fund 202 for fiscal year 2023:

Emergency 911 fees	$ 320,667
Investment earnings	5,000
Total estimated revenues	$ 325,667

II. CONTINUATION EXPENDITURE BUDGET FOR FY 2023

The Emergency Telephone System Fund supports the operations of the 911 telecommunications program.

The Fund will support the following expenditures:

Public safety:	
Emergency 911 program	$ 325,667

SUBMISSION OF

PROPOSED ANNUAL BUDGET

TO THE

ROWAN COUNTY

BOARD OF COMMISSIONERS

Fiscal Year 2023

Fund 501 - Risk Management Fund

Aaron Church, County Manager

May 26, 2022

On July 1, 1992, the Board of Commissioners approved a plan to operate the County's workers' compensation program as a self-insured entity. Under the plan, premiums charged to each department were set aside in a separate Fund as opposed to being remitted to an insurance company. Actual claims were handled internally and deducted from the actual cash in the Fund. Specific stop-loss insurance was obtained to protect the County against a catastrophic accident. The plan to self-insure the County for workers' compensation was developed as a means of controlling the County's costs. Effective July 1, 2012, the County began contracting with the North Carolina Association of County Commissioners (NCACC) to assist with the management of workers' compensation claims.

From July 1, 1998 through June 30, 2013, Rowan County participated in the Carolina Governmental Alliance with Cabarrus County for professional liability, general liability, and property and vehicle insurance coverage. Effective July 1, 2013, the County transferred all policies to the NCACC Liability and Property Risk Pool. Under the NCACC, the County operates as a self-insured group but has the "buying-power" benefit of participating in an insurance pool with 138 governmental members.

I. ESTIMATED AVAILABLE REVENUES FOR FY 2023

It is estimated that the County will transfer $600,000 from the General, Emergency Telephone System, Landfill and Airport Funds to the Risk Management Fund for workers' compensation premiums and claims. Transfers are made bi-weekly to reflect these costs in individual department budgets. The costs are primarily based on rates assigned by insurance rating companies to various classifications of employees in accordance with the relative risk of the jobs. These rates are revised annually, based on occurrence history and costs of medical care.

It is recommended that $480,000 be transferred from the General Fund to the Risk Management Fund for professional and property liability insurance to be purchased through the NCACC for the payment of insurance costs and claims.

The estimated revenues for Fund 501 for fiscal year 2023 are as follows:

Charges for services	$ 600,000
Investment earnings	40,000
Transfer from other funds	480,000
Appropriated fund balance	336,585
Total estimated revenues	$ 1,456,585

II. CONTINUATION EXPENDITURE BUDGET FOR FY 2023

For fiscal year 2023, it is estimated that the risk management programs will support the claims incurred by employees injured while working on the job and other professional and property liability claims. Adequate reserves will be available to address major incidents. In addition, insurance to provide stop loss maximums will be acquired.

Administration	$ 199,684
Professional and property liability	725,000
Workers' compensation	531,901
Total estimated expenditures	$ 1,456,585

SUBMISSION OF

PROPOSED ANNUAL BUDGET

TO THE

ROWAN COUNTY

BOARD OF COMMISSIONERS

Fiscal Year 2023

Fund 601 - Landfill Fund

Aaron Church, County Manager

May 26, 2021

During fiscal year 1990, Rowan County opened the Rowan County Landfill for the disposal of solid waste by County citizens. Two types of cells were created, one for municipal solid waste and one for construction and demolition (C&D) debris. Effective July 1, 2008, due to requirements contained in Senate Bills 6 and 1492, the County ceased operation of the C&D debris cell. All waste taken to the Landfill is now disposed of in the municipal solid waste cell.

Also, effective July 1, 2008, the North Carolina General Assembly enacted a $2 per ton statewide "tipping tax". The proceeds of the excise tax were first used to pay entities that had incurred expenditures but were denied landfill permits due to passage of the new law. The remaining proceeds of the tax are distributed as follows: 50% to the Inactive Hazardous Sites Cleanup Fund to help pay for assessment and remediation of pre-1983 landfills, 18.75% to both cities and counties on a per capita basis for solid waste management programs and services, and 12.5% to the Solid Waste Management Trust Fund for grants to local governments and State agencies. For fiscal year 2023, it is estimated that the County will collect and remit $340,000 to the State for this tax and receive $70,000 to supplement solid waste programs and services.

I. ESTIMATED AVAILABLE REVENUES FOR FY 2022

It is estimated that the Board can expect to receive from various revenue sources approximately $21,477,281 for fiscal year 2023. This amount includes several significant areas as shown below. Fund balance, in the amount of $15,059,281 will be appropriated.

Charges for services	$ 5,848,000
Scrap tire and white goods disposal tax	200,000
Solid waste disposal tax	70,000
Investment earnings	300,000
Appropriated fund balance	15,059,281
Total estimated revenues	$ 21,477,281

The tipping fees are recommended as follows: Rowan County - $34 per ton, Davie County contracted service - $39 per ton, and all other waste from outside the County - $39 per ton.

II. CONTINUATION EXPENDITURE BUDGET FOR FY 2023

During the budget process the Landfill Director requested two new Heavy Equipment Operator I positions (justification provided on pages 588 and 589) totaling $115,116 and those two positions are recommended in this budget.

For fiscal year 2023, the Landfill Fund will continue to support the disposal of solid waste in Rowan County primarily through the use of tipping fees. It is estimated that the following program operations will be provided:

Administration	$ 215,946
Landfill operations	7,404,359
New Cell Construction	12,000,000
Recycling operations	784,028
Sanitation	1,072,948
Total estimated expenditures	$ 21,477,281

SUBMISSION OF

PROPOSED ANNUAL BUDGET

TO THE

ROWAN COUNTY

BOARD OF COMMISSIONERS

Fiscal Year 2023

Fund 603 - Airport Fund

Aaron Church, County Manager

May 26, 2022

Effective July 1, 2007, Rowan County began accounting for airport grants and operations in Fund 603, the Airport Fund. This Fund is an enterprise fund, indicating that grant funds and charges for services should support operations and capital improvements. In fiscal year 2023, a General Fund transfer of $1,026,675 and appropriated fund balance of $386,733 are recommended to balance the Airport Fund budget.

I. ESTIMATED AVAILABLE REVENUES FOR FY 2023

It is estimated that the Airport can expect to realize and collect the following revenues:

State grants	$ 5,788,895
Charges for services	1,215,600
Interest revenue	20,000
Transfer from General Fund	1,026,675
Appropriated fund balance	386,733
Total estimated revenues	$ 8,437,903

II. CONTINUATION AND EXPANSION EXPENDITURE BUDGET FOR FY 2023

The objective of the continuation expenditure budget is to provide for the operation and maintenance of the Airport. As in all the continuation budgets, minimum adjustments are made based on historical costs and anticipated inflationary costs.

A SCIF grant of $5,000,000 has been granted from the State and will be used to help fund updating the Instrument Landing System and construction of additional hangars.

The Fund will support the following expenditures:

Airport grant projects	$ 5,839,513
Airport operations	1,773,390
Debt service	825,000
Total estimated expenditures	$ 8,437,903

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SUBMISSION OF

PROPOSED ANNUAL BUDGET

TO THE

ROWAN COUNTY

BOARD OF COMMISSIONERS

Fiscal Year 2023

Fund 605 - Water Fund

Aaron Church, County Manager

May 26, 2022

In May 2017, Rowan County entered into an Agreement with the City of Salisbury for operation of the Northeast Rowan Water (NERW) System to provide potable water to citizens in this area of the County. The System began operations in July 2018 and has an identification number of 20-80-082. It is accounted for in Fund 605, the Water Fund.

I. ESTIMATED AVAILABLE REVENUES FOR FY 2023

It is estimated the County will receive the following revenues during fiscal year 2023:

Sale of water	$ 175,000
Appropriated Fund Balance	319,055
Transfer in from other funds	1,500,000
Investment earnings	2,000
Total estimated revenues	$ 1,996,055

II. CONTINUATION EXPENDITURE BUDGET FOR FY 2023

The objective of the continuation expenditure budget is to provide for the operation and maintenance of the water system. As in all the continuation budgets, minimum adjustments may be made based on historical costs and anticipated inflationary costs.

The Fund will support the following expenditures:

Purchase of water	$ 120,000
Licenses	4,000
Repairs and maintenance	5,000
Water flushing fees	60,000
Water operations	1,750,055
Operation fees - City of Salisbury	57,000
Total estimated expenditures	$ 1,996,055

SUBMISSION OF

PROPOSED ANNUAL BUDGET

TO THE

ROWAN COUNTY

BOARD OF COMMISSIONERS

Fiscal Year 2023

Fund 701 – DSS Trust Fund

Aaron Church, County Manager

May 26, 2022

In Fiscal Year 2021 the implementation of GASB Statement No. 84 *Fiduciary Activities* required Agency Funds managing funds under the Social Security's Representative Payee Program (DSS Trust Fund) to establish revenue and expenditure budgets and to manage the funds accordingly. Rowan County established Fund 701, the DSS Trust Fund to do so.

I. ESTIMATED AVAILABLE REVENUES FOR FY 2023

It is estimated the County will receive the following funds during fiscal year 2023:

Total estimated funds received	$ 450,000

II. CONTINUATION DISTRIBUTION BUDGET FOR FY 2023

The objective of the continuation expenditure budget is to provide for distributions as needed from the DSS Trust Accounts. As in all the continuation budgets, minimum adjustments may be made based on historical costs and anticipated inflationary costs.

The Fund will support the following distributions:

Total estimated distribution	$ 450,000

SUBMISSION OF

PROPOSED ANNUAL BUDGET

TO THE

ROWAN COUNTY

BOARD OF COMMISSIONERS

Fiscal Year 2023

Fund 702 – Fines and Forfeitures Fund

Aaron Church, County Manager

May 26, 2022

In Fiscal Year 2021 the implementation of GASB Statement No. 84 *Fiduciary Activities* required Agency Funds managing penalties, fines and forfeitures collected by the County to be turned over to the school system to establish revenue and expenditure budgets and to manage the funds accordingly. Rowan County established Fund 702, the Fines and Forfeiture Fund to do so.

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I. ESTIMATED AVAILABLE REVENUES FOR FY 2023

It is estimated the County will collect the following penalties, fines and forfeitures during fiscal year 2023:

Total collected	$ 800,000

II. CONTINUATION EXPENDITURE BUDGET FOR FY 2023

The objective of the continuation expenditure budget is to provide for the distribution of penalties, fines and forfeitures collected. As in all the continuation budgets, minimum adjustments may be made based on historical costs and anticipated inflationary costs.

The Fund will support the following distributions:

Total estimated distributions	$ 800,000

SUBMISSION OF

PROPOSED ANNUAL BUDGET

TO THE

ROWAN COUNTY

BOARD OF COMMISSIONERS

Fiscal Year 2023

Fund 703 – American Rescue Plan Act (ARPA) Fund

Aaron Church, County Manager

May 26, 2022

The American Rescue Plan Act ("ARPA") was signed into law on March 11, 2021 with the intent to combat the COVID-19 pandemic, including the public health and economic impacts. Rowan County established the ARPA Fund to support the cost of Rowan County's responses to the public health emergency, negative economic impacts, prevention and mitigation caused by the COVID-19 pandemic. Along with investments in water, sewer and broadband. It is accounted for in Fund 703, the ARPA Fund.

I. ESTIMATED AVAILABLE REVENUES FOR FY 2023

It is estimated the County will receive the following revenues during fiscal year 2023:

Disaster reimbursement	$ 4,666,477
Loss revenue replacement	10,000,000
Total estimated revenues	$ 14,666,477

II. CONTINUATION EXPENDITURE BUDGET FOR FY 2023

The objective of the continuation expenditure budget is to provide support for the cost of Rowan County's responses to the public health emergency, negative economic impacts, prevention and mitigation caused by the COVID-19 pandemic. Along with investments in water, sewer and broadband infrastructure operation and maintenance of the water system. As in all the continuation budgets, minimum adjustments may be made based on historical costs and anticipated inflationary costs.

The Fund will support the following expenditures:

Public health detection, prevention, safety	$ 1,179,340
Broadband	1,987,137
Infrastructure (clean water)	1,500,000
Revenue replacement	10,000,000
Total estimated expenditures	$ 14,666,477

ROWAN COUNTY **SCHEDULE 1**
MANAGER'S BUDGET SUMMARY
FY 2023 RECOMMENDED BUDGET
REVENUES

Description/Department	FY 2021 Actual Amounts	FY 2022 Original Budget	FY 2023 Recommended Budget	Dollar Difference to 2022 Budget	Percent Difference to 2022 Budget
AD VALOREM TAX - CURRENT YEAR	$ (81,259,814)	$ (80,500,000)	$ (82,000,000)	$ 1,500,000	1.9%
AD VALOREM TAX - NCVTS	(9,399,462)	(8,300,000)	(8,750,000)	450,000	5.4%
AD VALOREM TAX - PRIOR YEARS	(2,000,842)	(1,000,000)	(1,250,000)	250,000	25.0%
AD VALOREM - WRITE OFF COLL	(1,734)	-	-	-	0.0%
ABATEMENTS - CURRENT YEAR	86,103	320,000	450,000	(130,000)	-40.6%
ABATEMENTS - PRIOR YEARS	24,097	50,000	50,000	-	0.0%
TAX DISCOUNTS	712,845	725,000	750,000	(25,000)	-3.4%
DOG TAXES	(19,114)	-	-	-	N/A
TAX OVER/SHORT	-	-	-	-	N/A
INTEREST - TAXES	(325,168)	(275,000)	(300,000)	25,000	9.1%
PENALTIES - GARNISHMENTS	(13,314)	(100,000)	(75,000)	(25,000)	-25.0%
INTEREST - NCVTS	(60,107)	(50,000)	(50,000)	-	0.0%
1 CENT SALES TAX	(13,506,042)	(12,573,000)	(15,000,000)	2,427,000	19.3%
MUNI HOLD HARMLESS	3,400,175	3,400,000	4,500,000	(1,100,000)	32.4%
1/2 CENT - ARTICLE 40 - UNRESTRICTED	(6,065,701)	(5,500,000)	(6,200,000)	700,000	12.7%
1/2 CENT - ARTICLE 40 - RESTRICTED	(2,202,111)	(2,000,000)	(2,500,000)	500,000	25.0%
1/2 CENT - ARTICLE 42 - UNRESTRICTED	(2,214,680)	(2,200,000)	(2,000,000)	(200,000)	-9.1%
1/2 CENT - ARTICLE 42 - RESTRICTED	(4,404,222)	(4,000,000)	(5,000,000)	1,000,000	25.0%
1/2 CENT - ARTICLE 44 - UNRESTRICTED	(2,870,348)	(2,900,000)	(3,000,000)	100,000	3.4%
1/4 CENT - ARTICLE 46 - UNRESTRICTED	(4,297,864)	(3,900,000)	(4,500,000)	600,000	15.4%
REAL ESTATE TRANSFER TAX	(936,159)	(550,000)	(750,000)	200,000	36.4%
ABC 5 CENTS/BOTTLE	(52,646)	(50,000)	(50,000)	-	0.0%
BEER & WINE EXCISE TAX	(327,362)	(330,000)	(330,000)	-	0.0%
ABC PROFIT DISTRIBUTIONS	(221,600)	(160,000)	(175,000)	15,000	-9.4%
OCCUPANCY TAX	(889,367)	(900,000)	(1,200,000)	300,000	33.3%
OCCUPANCY TAX PENALTIES	(2,143)	-	-	-	N/A
HEAVY EQUIPMENT TAX	(60,864)	(70,000)	(70,000)	-	0.0%
RENTAL VEHICLE TAX	(90,773)	(60,000)	(75,000)	15,000	25.0%
PRIVILEGE LICENSES	-	(4,000)	(4,000)	-	0.0%
PAYMENT IN LIEU OF TAXES	(26,651)	(20,000)	(25,000)	5,000	25.0%
CONTRIBUTION - KANNAPOLIS		-	-	-	N/A
CONTRIBUTION - SALISBURY	-	(50,000)	(50,000)	-	0.0%
CABLEVISION FRANCHISE FEE	(324,135)	(340,000)	(325,000)	(15,000)	-4.4%
INTEREST - GENERAL FUND	(156,453)	(750,000)	(750,000)	-	0.0%
RENT - AGRICULTURE BLDG	(18,348)	(18,300)	(18,300)	-	0.0%
RENT - CELL TOWERS	(13,898)	(13,600)	(13,600)	-	0.0%
RENTS - OTHER	(22,125)	(83,100)	(23,100)	(60,000)	72.2%
OTHER MISCELLANEOUS RECEIPTS	(127,666)	(130,000)	(125,000)	(5,000)	-3.8%
OFS: INSTALLMENT PURCHASES	(900,000)	-	-	-	N/A
SALE OF PROPERTY	(52,775)	(5,000)	(25,000)	20,000	0.0%
GENERAL REVENUE TOTAL	**(128,640,265)**	**(122,337,000)**	**(128,884,000)**	**6,547,000**	**5.4%**

ROWAN COUNTY **SCHEDULE 1**
MANAGER'S BUDGET SUMMARY
FY 2022 RECOMMENDED BUDGET
REVENUES

Description/Department	FY 2021 Actual Amounts	FY 2021 Original Budget	FY 2023 Recommended Budget	Dollar Difference to 2022 Budget	Percent Difference to 2022 Budget
GENERAL GOVERNMENT	$ (70,000)	$ (70,000)	$ (60,000)	$ (10,000)	-14.3%
RESTRICTED APPROPRIATED FUND BALANCE	-	-	(325,000)	325,000.00	N/A
AMERICAN RESCUE PLAN (COVID-19)	(4,565,058)	(5,668,900)	(10,000,000)	4,331,100.00	N/A
WEST END PLAZA	(415,409)	(395,000)	(365,000)	(30,000)	-7.6%
FACILITIES MANAGEMENT	-	-	(500,000)	500,000	N/A
COURT FACILITIES	(514,673)	(347,000)	(347,000)	-	0.0%
RESTRICTED APPROPRIATED FUND BALANCE	-	(431,000)	-	(431,000)	N/A
TAX ADMINISTRATION	(405,735)	(439,350)	(455,950)	16,600	3.8%
INFORMATION TECHNOLOGY	(26,451)	(26,800)	(26,800)	-	0.0%
BOARD OF ELECTIONS	(375,763)	(47,530)	(70)	(47,460)	-99.9%
REGISTER OF DEEDS	(945,129)	(718,500)	(949,000)	230,500	32.1%
RESTRICTED APPROPRIATED FUND BALANCE	-	(63,800)	(24,800)	(39,000)	-61.1%
TELECOMMUNICATIONS	-	-	-	-	N/A
RESTRICTED APPROPRIATED FUND BALANCE	-	(1,104,000)	-	(1,104,000)	N/A
INSPECTIONS	(1,333,233)	(1,026,000)	(1,560,000)	534,000	52.0%
EMERGENCY SERVICES	(4,731,088)	(3,684,650)	(3,619,500)	(65,150)	-1.8%
RESTRICTED APPROPRIATED FUND BALANCE	-	(2,333,032)	(1,467,000)	(866,032)	-37.1%
DJJDP PROGRAM	(443,227)	(413,591)	(425,000)	11,409	2.8%
SHERIFF	(2,948,076)	(2,083,493)	(2,414,827)	331,334	15.9%
RESTRICTED APPROPRIATED FUND BALANCE	-	(2,208,034)	(262,531)	(1,945,503)	-88.1%
PRE-TRIAL SERVICES	(5,120)	(6,000)	(6,000)	-	0.0%
ROWAN TRANSIT	(1,314,537)	(2,765,441)	(2,391,332)	(374,109)	-13.5%
ECONOMICAL DEVELOPMENT	(411,140)	(1,413,160)	(1,302,511)	(110,649)	-7.8%
RESTRICTED APPROPRIATED FUND BALANCE	-	(81,101)	(1,993,200)	1,912,099	2357.7%
INDUSTRIAL PARK	(18,402)	(18,400)	(3,071,400)	3,053,000	16592.4%
PLANNING	(25,805)	(22,225)	(112,225)	90,000	404.9%
RESTRICTED APPROPRIATED FUND BALANCE	-	(2,500)	(2,500)	-	0.0%
COOPERATIVE EXTENSION	(42,811)	(7,000)	(11,500)	4,500	64.3%
SOIL & WATER CONSERVATION	(32,087)	(49,986)	(46,684)	(3,302)	-6.6%
RESTRICTED APPROPRIATED FUND BALANCE	-	(1,775)	-	(1,775)	N/A
HEALTH	(3,905,041)	(3,379,687)	(5,924,571)	2,544,884	75.3%
RESTRICTED APPROPRIATED FUND BALANCE	-	(358,228)	(351,240)	(6,988)	-2.0%
SOCIAL SERVICES	(13,166,240)	(12,477,225)	(12,647,594)	170,369	1.4%
RESTRICTED APPROPRIATED FUND BALANCE	-	(30,000)	(60,000)	30,000	100.0%
SENIOR SERVICES	(618,487)	(452,578)	(480,578)	28,000	6.2%
VETERAN SERVICES	(2,084)	(3,000)	(3,000)	-	0.0%
LIBRARY	(278,703)	(258,964)	(265,241)	6,277	2.4%
PARKS & RECREATION	(682,726)	(1,070,150)	(1,068,250)	(1,900)	-0.2%
FAIRGROUNDS	-	-	-	-	N/A
ANIMAL SERVICES	(257,071)	(298,100)	(213,100)	(85,000)	-28.5%
RESTRICTED APPROPRIATED FUND BALANCE	-	(31,000)	-	(31,000)	N/A
DEBT SERVICE	(1,794,821)	(1,300,000)	(1,300,000)	-	0.0%
UNRESTRICTED APPROPRIATED FUND BALANCE	-	(5,790,292)	(4,841,256)	(949,036)	-16.4%
TOTAL GENERAL FUND	**$ (167,969,179)**	**$ (173,214,492)**	**$ (187,778,660)**	**$ 14,564,168**	**8.4%**
RESTRICTED APPROPRIATED FUND BALANCE	$ -	$ (6,644,470)	$ (4,486,271)	$ (2,483,199)	-37.4%
UNRESTRICTED APPROPRIATED FUND BALANCE	-	(5,790,292)	(4,841,256)	(949,036)	-16.4%
TOTAL APPROPRIATED FUND BALANCE	**$ -**	**$ (12,434,762)**	**$ (9,327,527)**	**$ (3,107,235)**	**-24.99%**

ROWAN COUNTY **SCHEDULE 2**
MANAGER'S BUDGET SUMMARY
FY 2023 RECOMMENDED BUDGET
EXPENDITURES

Department	2022 Original Budget	FY 2023 Total Requested Budget	FY 2023 Total Recommended Budget	Dollar Difference to 2022 Budget	Percent Difference to 2022 Budget
GOVERNING BODY	$ 455,936	$ 515,580	$ 524,240	$ 68,304	15.0%
GENERAL GOVERNMENT	6,228,269	6,931,062	5,841,902	(386,367)	-6.2%
AMERICAN RESCUE PLAN (COVID-19)	4,668,900	-	-	(4,668,900)	-100.0%
COUNTY MANAGER	478,866	818,746	722,486	243,620	50.9%
GRANTS	-	-	150,500	150,500	N/A
WEST END PLAZA	529,527	686,877	589,538	60,011	11.3%
FINANCE / ABC	1,643,221	1,587,092	1,587,092	(56,129)	-3.4%
HUMAN RESOURCES	656,935	667,104	667,104	10,169	1.5%
FACILITIES MANAGEMENT	2,773,256	6,579,025	3,672,709	899,453	32.4%
COURT FACILITIES	1,013,845	1,207,819	704,344	(309,501)	-30.5%
GARAGE	55,000	680,000	20,000	(35,000)	-63.6%
PURCHASING	-	149,620	149,620	149,620	N/A
TAX ADMINISTRATION	3,460,347	4,056,061	3,901,261	440,914	12.7%
INFORMATION TECHNOLOGY	3,113,247	3,862,233	3,666,233	552,986	17.8%
BOARD OF ELECTIONS	728,285	800,901	794,701	66,416	9.1%
REGISTER OF DEEDS	831,343	894,526	981,426	150,083	18.1%
TELECOMMUNICATIONS	3,107,381	3,703,906	3,669,114	561,733	18.1%
INSPECTIONS	1,101,000	1,227,989	1,362,769	261,769	23.8%
MEDICAL EXAMINER	175,000	175,000	175,000	-	0.0%
EMERGENCY SERVICES	9,773,567	10,609,033	11,680,529	1,906,962	19.5%
DJJDP PROGRAM	413,591	425,000	425,000	11,409	2.8%
SHERIFF	22,725,408	25,558,662	24,610,420	1,885,012	8.3%
PRE-TRIAL SERVICES	86,376	94,718	94,718	8,342	9.7%
ROWAN TRANSIT	2,765,441	2,191,247	2,136,613	(628,828)	-22.7%
ECONOMIC DEVELOPMENT	2,604,261	7,262,774	4,462,774	1,858,513	71.4%
TOURISM DEVELOPMENT	891,000	1,188,000	1,188,000	297,000	33.3%
INDUSTRIAL PARK	18,400	21,160	20,800	2,400	13.0%
PLANNING	695,120	765,760	903,404	208,284	30.0%
COOPERATIVE EXTENSION	288,605	314,537	305,037	16,432	5.7%
SOIL & WATER CONSERVATION	165,684	229,701	181,911	16,227	9.8%
SPECIAL APPROPRIATIONS	1,437,021	1,253,058	1,217,058	(219,963)	-15.3%
HEALTH	7,402,753	10,378,817	10,219,028	2,816,275	38.0%
SOCIAL SERVICES	22,675,863	25,542,624	24,922,561	2,246,698	9.9%
MENTAL HEALTH	542,000	547,000	547,000	5,000	0.9%
SENIOR SERVICES	892,809	1,004,591	933,568	40,759	4.6%
VETERAN SERVICES	244,647	258,246	256,646	11,999	4.9%
LIBRARY	3,578,440	4,499,686	4,001,760	423,320	11.8%
PARKS & RECREATION	2,578,104	3,485,173	3,261,749	683,645	26.5%
ANIMAL SERVICES	1,981,860	2,328,071	2,466,108	484,248	24.4%
COMMUNITY COLLEGES	4,114,073	14,118,637	4,278,636	164,563	4.0%
ROWAN-SALISBURY SCHOOLS	36,729,614	41,744,303	38,227,414	1,497,800	4.1%
KANNAPOLIS CITY SCHOOLS	2,604,726	7,728,000	2,890,538	285,812	11.0%
ROWAN CHARTER SCHOOLS	1,907,271	1,907,271	2,238,349	331,078	17.4%
DEBT SERVICE	15,077,500	16,189,000	17,129,000	2,051,500	13.6%
TOTAL GENERAL FUND	**$ 173,214,492**	**$ 214,188,610**	**$ 187,778,660**	**$ 14,564,168**	**8.4%**

ROWAN COUNTY **SCHEDULE 3**
FY 2023 RECOMMENDED FEE CHANGES

Department / Description	Unit Charge	FY 2022 Rate	FY 2023 Rate
FUND 101 - GENERAL FUND			
4332 - FIRE DIVISION			
Fireworks Permit	Per Application	$0.00	$150
ABC Permits	Per Application	$0.00	$75
Tents	Per Application	$0.00	$75
Foster Homes	Per Request	$0.00	$25
Daycare	Per Application	$0.00	$75
Fairs / Carnival Event Holder	Per Plan Review	$0.00	$75
Food Vendors at Fairs / Carnivals	Land Disturbance Fee	$0.00	$75
Tank Removal / Installation	FRO Transfer	$0.00	$75
4830 - PLANNING			
Map Amendments (Rezoning's)	Per Application	$300.00	$500.00
Text Amendments	Per Application	$300.00	$500.00
Vested Rights	Per Application	$300.00	$500.00
Certification Letters	Per Request	$0.00	$25.00
Floodplain Development Permit for No-Rise / No Impact, LOMR, CLOMR or LOMR-F	Per Application	$50.00	$250.00
Erosion Control	Per Plan Review	$0.00	$150.00
	Land Disturbance Fee	$0.00	$125.00 per acre
	FRO Transfer	$0.00	$100.00
6200 - PARKS AND RECREATION			
Dan Nicholas Park Gem Mine			
Raw Gems Fee	Beginners Bucket	$9.00	$10.00
Raw Gems Fee	Standard Bucket	$14.00	$15.00
Raw Gems Fee	Family Bucket	$22.00	$25.00
Raw Gems Fee	Surprise Bucket	$32.00	$35.00
Raw Gems Fee	Prize Bucket	$47.00	$50.00
Park Shelter Fees	Dining Room Half Day	$100.00	$150.00
	Dining Room Full Day	$200.00	$250.00
4250- Building Inspections			
Please see attached proposed fee schedule changes.			

ROWAN COUNTY **Schedule 3**
FY 2023 RECOMMENDED FEE CHANGES

Department / Description	Unit Charge	FY 2022 Rate	FY 2023 Rate
FUND 601 - LANDFILL FUND			
4700 - ENVIRONMENTAL MANAGEMENT			
Out of County SW Tipping Fees	$/Ton MSW	$37.00/Ton	$39.00

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2022 Fee Schedule

All fees are rounded up to the next dollar
Minimum fee for any permit is $75

Plan Review

New Construction $0.03 per square foot/ $75 minimum
All others $0.75/$1,000 project cost $75 minimum

Building

Permit Fees for new construction are based on the IBC's most current valuation tables. Those tables show national average costs to construct by building types and occupancy classifications. Permit Fees for remodels and projects that are not represented on IBC's valuation table are based on a realistic estimate including labor, materials, supervision, overhead and architectural plans and specifications.

Residential:

Residential Single Family Dwellings, Duplexes, Townhouses, Carport, Garage and Detached Storage (accessory buildings) and pools

Construction Cost based on IBC Valuation Tables

$2.64 per $1,000 up to $60,000
$1.95 per $1,000 from $60,001 to unlimited

Miscellaneous items	Fee
Homeowner's Recovery Fund	$10
Decks	$75
Solar	$75
Fireplace	$75

Commercial:

Assembly, Business, Educational, Factory Industrial, Hazardous, Institutional, Mercantile, Multi Family Residential, Triplex, Condos and Commercial Storage. Construction Cost based on IBC Valuation Tables.

Construction cost based on IBC valuation tables

$2.64 per $1,000 up to $60,000
$1.95 per $1,000 from $60,001 to unlimited

Set Priced items: based on valuation from above – minimums are listed

Signs 0-300 square feet $75
Signs 301- unlimited $75
Minimum Fee for any Permit $75

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ROWAN COUNTY
NORTH CAROLINA
Be an original.

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February 2022 (latest version)
Building Valuation Data

Square Foot Construction Costs [a, b, c]

Group (2021 International Building Code)	IA	IB	IIA	IIB	IIIA	IIIB	IV	VA	VB
A-1 Assembly, theaters, with stage	309.06	298.66	291.64	280.58	263.98	255.82	272.02	244.80	237.02
A-1 Assembly, theaters, without stage	282.85	272.45	265.42	254.37	237.77	229.61	245.81	218.59	210.80
A-2 Assembly, nightclubs	237.31	230.23	224.56	215.36	202.99	197.40	207.69	183.68	177.40
A-2 Assembly, restaurants, bars, banquet halls	236.31	229.23	222.56	214.36	200.99	196.40	206.69	181.68	176.40
A-3 Assembly, churches	286.90	276.49	269.47	258.42	242.23	234.07	249.86	223.05	215.26
A-3 Assembly, general, community halls, libraries, museums	244.77	234.37	226.34	216.29	198.94	191.79	207.73	179.77	172.98
A-4 Assembly, arenas	281.85	271.45	263.42	253.37	235.77	228.61	244.81	216.59	209.80
B Business	240.90	232.07	223.51	214.08	194.91	187.36	205.68	172.02	164.34
E Educational	257.70	248.89	242.35	231.90	216.47	205.54	223.92	189.21	183.31
F-1 Factory and industrial, moderate hazard	144.93	138.11	130.39	125.40	112.49	107.10	120.02	92.69	86.88
F-2 Factory and industrial, low hazard	143.93	137.11	130.39	124.40	112.49	106.10	119.02	92.69	85.88
H-1 High Hazard, explosives	135.29	128.47	121.75	115.76	104.14	97.75	110.39	84.34	N.P.
H234 High Hazard	135.29	128.47	121.75	115.76	104.14	97.75	110.39	84.34	77.53
H-5 HPM	240.90	232.07	223.51	214.08	194.91	187.36	205.68	172.02	164.34
I-1 Institutional, supervised environment	244.45	236.08	229.06	219.82	202.16	196.58	220.10	181.25	175.81
I-2 Institutional, hospitals	401.22	392.40	383.83	374.40	354.29	N.P.	366.00	331.40	N.P.
I-2 Institutional, nursing homes	279.15	270.32	261.76	252.33	234.64	N.P.	243.93	211.75	N.P.
I-3 Institutional, restrained	273.40	264.57	256.00	246.57	229.13	220.58	238.17	206.24	196.56
I-4 Institutional, day care facilities	244.45	236.08	229.06	219.82	202.16	196.58	220.10	181.25	175.81
M Mercantile	177.02	169.94	163.27	155.07	142.48	137.88	147.40	123.17	117.89
R-1 Residential, hotels	246.94	238.56	231.54	222.30	204.35	198.77	222.58	183.44	178.00
R-2 Residential, multiple family	206.81	198.43	191.41	182.17	165.41	159.83	182.46	144.50	139.06
R-3 Residential, one- and two-family [d]	192.58	187.37	182.53	178.04	172.85	166.59	175.01	160.35	150.87
R-4 Residential, care/assisted living facilities	244.45	236.08	229.06	219.82	202.16	196.58	220.10	181.25	175.81
S-1 Storage, moderate hazard	134.29	127.47	119.75	114.76	102.14	96.75	109.39	82.34	76.53
S-2 Storage, low hazard	133.29	126.47	119.75	113.76	102.14	95.75	108.39	82.34	75.53
U Utility, miscellaneous	104.98	99.04	93.31	89.21	80.44	74.45	85.33	63.42	60.43

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Electrical

New service single phase	1- unlimited	$150	
New service three phase	0-100 KVA		$2.25/KVA
	101-1,000KVA		$1.00/KVA
	1,001-unlimited		$0.50/KVA
Wire from exiting	1-unlimited	$120	
Service Change		$120	
Generator	$100		
Low voltage	$75		
PV system	1KVA-10KVA		$90
	11KVA-unlimited		$175
Swimming Pool	$75		
Builders/Saw Service	$75		
Conditional Power	$75		
Service Reconnection	$75 – requires permit and inspection prior to power release		

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Plumbing

New construction Residential	$8 per fixture
New construction Commercial	$12 per fixture

Other:

Water service	$75
Plumbing sewer	$75
Tankless water heater	$90
Storage type water heater	$75
Solar water 1-unlimited	$120
Minimum Fee for any Permit	$75

Mechanical

Residential:

$75 ea.

Commercial:

$90 ea.

Manufactured Homes

Single Wide: requires all signatures/license numbers for all trades prior to permit issuance

Set-Up	$75	
Electrical	$75	Decks 6x6 and smaller included in set-up price
Plumbing	$75	Decks over 6x6 (separate permit) $75 min.
Mechanical	$75	
Gas Lines	$75	

Double Wide: requires all signatures/license numbers for all trades prior to permit issuance

Set-Up	$110.00	
Electrical	$75	Decks 6x6 and smaller included in set-up price
Plumbing	$75	Decks over 6x6 (separate permit) $75 min.
Mechanical	$75	
Gas Lines	$75	

Commercial Construction Trailers:

Electrical	$75
Plumbing	$75 if applicable

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Modular Homes / Relocate SF Dwellings

Residential:

1-story building fee	$75
2-story building fee	$120

***** PLUS *****

Electrical	$75
Plumbing	$75
Mechanical	$75
Gas Lines	$75

Modular Office:

Set – Up	$75 per unit
Electrical	$75
Plumbing	$75
Mechanical	$75
Ramp	$75

Campers

Campers MUST be set up in a registered campground

Electrical Pedestal	$75	Plumbing Pedestal	$75

Special Permits

ABC	$75
Group Care	$75
Child Care	$75

Miscellaneous Fees

Demolition Permits Residential $75 Commercial $75

ROWAN COUNTY
FY 2023 BUDGET REQUESTS
NEW POSITIONS AND UPGRADES

SCHEDULE 4

Dept. #	Department	#	Position Title	Estimated Cost			Total Position(s)	Other Funds	County Funds	Manager's Recommendation
				Salary	Benefits	Equipment				
FUND 101 - NEW POSITIONS										
4138	Purchasing Department	1	Administrative Assistant I	$ 41,727	$ 19,732	$ 1,100	$ 62,559	$ -	$ 62,559	-
4529	Rowan Transit	1	Office Assistant IV	34,329	18,180	600	53,109	-	53,109	-
4140	County Assessor	1	Special Properties Analyst	48,306	21,150	-	69,456	-	69,456	-
4160	Information Technology	1	Systems Analyst I	50,721	21,650	5,500	77,871	-	77,871	-
4210	Telecommunications	8	Telecommunicator I	256,432	146,960	-	403,392	-	403,392	-
4210	Telecommunications	1	Training and Compliance Officer	42,955	20,890	1,400	65,245	-	65,245	-
4250	Inspections	1	Building Inspector	48,306	21,150	30,125	99,581	-	99,581	99,581
4250	Inspections	1	Permit Assistant	34,330	18,880	2,600	55,810	-	55,810	-
4330	Emergency Serv - EMS Division	1	Emergency Management Specialist	48,305	21,150	2,969	72,424	-	72,424	-
4330	Emergency Serv - EMS Division	1	Emergency Services Logistics Officer	48,305	22,140	73,127	143,572	-	143,572	-
4332	Fire Division	1	Fire Inspector / Investigator	43,814	21,090	77,169	142,073	-	142,073	-
4410	Sheriff	1	Office Assistant IV	34,329	18,180	930	53,439	-	53,439	-
4410	Sheriff	1	Master Deputy	46,005	22,810	68,867	137,682	-	137,682	-
4410	Sheriff	1	Detective	50,721	24,020	68,867	143,608	-	143,608	-
4410	Sheriff	1	Lieutenant	58,715	26,100	9,708	94,523	-	94,523	-
4410	Sheriff	1	Detective - Digital Forensics	46,006	22,810	68,867	137,683	-	137,683	-
4720	Environmental Services	2	Heavy Equipment Operator I	75,696	39,420	-	115,116	-	115,116	
4830	Planning	1	Ordinance Enforcement Officer	46,006	20,660	2,950	69,616	-	69,616	-
4830	Planning	1	Long Range Planner	53,256	22,190	4,495	79,941	-	79,941	79,941
5100	Health Department	1	Temporary FT Referral Coordinator	34,329	18,168	1,750	54,247	(54,247)	-	no
5100	Health Department	1	Temporary Certified Peer Support Specialist	36,045	18,532	-	54,577	(54,577)	-	no
5100	Health Department	1	Temporary Community Paramedic	41,727	19,732	-	61,459	(61,459)	-	no
5100	Health Department	1	Temporary Public Health Education Specialist	46,005	20,636	-	66,641	(66,641)	-	no
5100	Health Department	2	Public Health Nurse II	129,466	24,587	2,910	156,963	(156,963)	-	no
5100	Health Department	1	Child Care Health Consultant	46,005	20,636	-	66,641	(66,641)	-	no
5300	Social Services	1	Income Maintenance Investigator I	41,349	20,499	9,690	71,538	(47,951)	23,587	no
5300	Social Services	3	Income Maintenance Caseworker III	136,767	64,443	35,970	237,180	(159,126)	78,054	no
5300	Social Services	1	Social Work Supervisor	58,184	24,398	9,350	91,932	(54,323)	37,609	no
5300	Social Services	1	Attorney I	90,261	31,827	10,850	132,938	(67,304)	65,634	no

ROWAN COUNTY
FY 2023 BUDGET REQUESTS
NEW POSITIONS AND UPGRADES

SCHEDULE 4

Dept. #	Department	#	Position Title	Estimated Cost			Total Position(s)	Other Funds	County Funds	Manager's Recommendation
				Salary	Benefits	Equipment				
5580	Veteran Services	1	Administrative Secretary IV	34,329	18,180	-	52,509	-	52,509	no
6400	Animal Services	2	Animal Keepers	62,276	35,040	2,742	100,058	-	100,058	87,558
6400	Animal Services	1	PT Animal Shelter Attendants - (Shelter 6430)	13,330	1,070	-	14,400	-	14,400	14,400
6400	Animal Services	6	PT Animal Shelter Attendants - (Veterinary 6450)	70,484	5,590	-	76,074	-	76,074	76,074
6400	Animal Services	4	PT Animal Shelter Attendants - (Veterinary 6450)	24,208	1,940	-	26,148	-	26,148	26,148
6400	Animal Services	4	Veterinary Assistant	124,552	70,080	5,484	200,116	-	200,116	125,116
		58	**Subtotal - New Positions**	2,097,581	944,520	498,020	3,540,121	(789,232)	2,750,889	508,818

FUND 101 - UPGRADES

4150	Tax Collector	1	Office Assistant II to Office Assistant III	$ 3,855	$ 816	$ -	$ 4,671	$ -	$ 4,671	$ -
4140	Tax Assessor	1	Property Tax Specialist to Personal Property Appraiser	3,244	710	-	3,954	-	3,954	-
4410	Sheriff	1	Master Deputy to Lieutenant	2,552	670	-	3,222	-	3,222	-
5100	Health Department	1	PTB Preparedness Coordinator to Preparedness Coordinator	20,603	4,352	-	24,955	(24,955)	-	-
5100	Health Department	1	Temporary FT Support Specialist to Permanent	48,305	21,150	-	69,455	(69,455)	-	-
		5	**Subtotal - Fund 101 - Upgrades**	78,559	27,698	-	106,257	(94,410)	11,847	-
			Total - New Positions/Upgrades	**$ 2,176,140**	**$ 972,218**	**$ 498,020**	**$ 3,646,378**	**$ (883,642)**	**$ 2,762,736**	**$ 508,818**

ROWAN COUNTY
FY 2023 BUDGET REQUESTS **SCHEDULE 5**
SPECIAL APPROPRIATIONS

Line Item	FY 2021 Appropriation	FY 2022 Appropriation	FY 2023 Appropriation	FY 2023 Total Request	FY 2023 Adjustment Request	Manager's Adjustment Recommendation	Total Manager's Recommendation
FUND 101 - GENERAL FUND							
ApSeed Early Childhood Education	$ -	$ -	$ -	$ 31,500	$ 31,500	$ -	$ -
Army Aviation Support Facility #2	2,000	1,500	1,500	1,000	(500)	-	1,000
Bell Tower Green	-	200,000	200,000	-	-	-	-
Cabarrus-Rowan MPO	21,360	21,360	21,360	17,897	(3,463)	-	17,897
Center for Prevention Services- Queen City Harm Reduction Program		-	-	245,000	245,000	-	-
Centralina Regional Council	2,000	2,000	2,000	2,000	-	-	2,000
Communities In Schools - Rowan County	1,400	1,400	1,400	38,610	37,210	-	1,400
Families First NC	8,000	36,000	36,000	36,000	-	-	36,000
Food for Thought	5,000	5,000	5,000	6,000	1,000	-	5,000
Horizons Unlimited	-	-	-	40,000	40,000	-	-
Human Relations Council	5,000	5,000	5,000	5,000	-	-	5,000
Iredell Soil and Water - Third Creek Watershed	5,534	5,534	5,534	5,534	-	-	5,534
Kennedy-Hall American Legion Post 106 Cleveland	-	-	-	10,000	10,000	10,000	10,000
Minority Business Council	-	-	-	-	-	-	-
NC Forest Service	56,000	56,000	56,000	94,000	38,000	28,000	84,000
NC Transportation Museum Foundation	30,000	30,000	30,000	50,000	20,000	-	30,000
Partners In Learning	-	40,000	40,000	-	-	-	4,000
Prevent Child Abuse Rowan - Stop-Go-Tell	10,000	40,000	40,000	40,000	-	-	40,000
RiverPark at Cooleemee Falls	10,000	10,000	10,000	15,000	5,000	-	10,000
Rowan Arts Council	34,692	34,692	34,692	40,000	5,308	-	34,692
Rowan County Chamber of Commerce	2,600	2,600	2,600	6,642	4,042	-	2,600
Rowan County Little League	5,000	10,000	10,000	-	-	-	10,000
Rowan County Rescue Squad	398,000	398,000	398,000	398,000	-	-	398,000
Rowan Crosby Scholars	5,500	5,500	5,500	5,500	-	-	5,500
Rowan EDC *	416,403	416,403	416,403	416,403	-	-	416,403
Rowan Museum, Inc.	18,000	18,000	18,000	18,000	-	-	18,000
Rowan Vocational Opportunities, Inc.	66,532	66,532	66,532	85,000	18,468	-	66,532
Salisbury-Rowan Community Foundation	-	-	-	15,000	15,000	-	-
Salisbury Rowan Crime Stoppers	1,500	2,000	2,000	-	-	-	2,000
Saving Grace Farm	3,500	3,500	3,500	4,500	1,000	-	3,500
United Way - Day of Caring	3,000	3,000	3,000	4,000	1,000	-	3,000
Yadkin-Pee Dee Water Management Group	5,000	-	-	5,000	-	-	5,000
YMCA Generator	-	-	-	5,000	5,000	-	-
	$ 1,116,021	**$ 1,414,021**	**$ 1,414,021**	**$ 1,609,086**	**$ 473,565**	**$ 38,000**	**$ 1,217,058**

ROWAN COUNTY
FY 2023 BUDGET **SCHEDULE 6**
PROPOSED REPLACEMENTS AND NEW VEHICLES

Dept. #	Department Name	Vehicle #	Vehicle Year / Model	Purchase Date	Replacement Vehicle	Replacement Cost	Manager's Recommendation
FUND 101 - VEHICLE REPLACEMENTS							
4134	Facilities Management	914	2009 Sign Truck	2008	2022 F250 Extended Cab	35,000	-
4134	Facilities Management	9929	1998 Dump Truck	1998	2020 Ford F550 Dump Truck	85,000	-
						120,000	-
4250	Building Inspections	1617	2016 Ford Escape	2016	2022 Ford Ranger	33,000	-
4250	Building Inspections	1617	2016 Ford Escape	2016	2022 Ford Ranger	33,000	-
						66,000	-
4371	Emergency Services - EMS Division	1718	2017 Ford Ambulance	2017	Ambulance	329,000	-
4371	Emergency Services - EMS Division	1719	2017 Ford Ambulance	2017	Ambulance	329,000	329,000
4371	Emergency Services - EMS Division				Ambulance - Add in per CM	329,000	329,000
4371	Emergency Services - EMS Division	1817	2018 Ford Ambulance	2018	Ambulance	329,000	329,000
4371	Emergency Services - EMS Division	1820	Ford F-250	2018	Ford F-250	65,000	65,000
						1,381,000	1,052,000
4410	Sheriff's Office (Administration)	605	2006 Chevrolet Tahoe	2006	2022-23 Chevrolet Tahoe	39,039	39,039
4410	Sheriff's Office (Administration)	912	2009 Ford F-150	2009	2022-23 Chevrolet Tahoe	39,039	39,039
4410	Sheriff's Office (Crime Reduction Unit)	1312	2013 Chevrolet Caprice	2013	2022-23 Dodge Durango Pursuit AWD	33,667	33,667
4410	Sheriff's Office (Crime Reduction Unit)	1405	2014 Ford Sedan	2014	2022-23 Dodge Durango Pursuit AWD	33,667	33,667
4410	Sheriff's Office (CID)	1204	2012 Chevrolet Tahoe	2012	2022-23 Dodge Durango Pursuit AWD	33,667	33,667
4410	Sheriff's Office (CID)	1304	2013 Ford Utility	2013	2022-23 Dodge Durango Pursuit AWD	33,667	33,667
4410	Sheriff's Office (CID)	1305	2013 Ford Utility	2013	2022-23 Dodge Durango Pursuit AWD	33,667	33,667
4410	Sheriff's Office (CID)	1410	2014 Ford Sedan	2014	2022-23 Dodge Durango Pursuit AWD	33,667	33,667
4410	Sheriff's Office (Patrol Division)	1411	2014 Ford Sedan	2014	2022-23 Dodge Durango Pursuit AWD	33,667	33,667
4410	Sheriff's Office (Patrol Division)	1413	2014 Ford Sedan	2014	2022-23 Dodge Durango Pursuit AWD	33,667	33,667
4410	Sheriff's Office (Patrol Division)	1415	2014 Ford Sedan	2014	2022-23 Dodge Durango Pursuit AWD	33,667	33,667
4410	Sheriff's Office (Patrol Division)	1507	2016 Ford Sedan	2015	2022-23 Dodge Durango Pursuit AWD	33,667	33,667
4410	Sheriff's Office (Patrol Division)	1602	2016 Ford Utility	2016	2022-23 Dodge Durango Pursuit AWD	33,667	33,667
4410	Sheriff's Office (Patrol Division)	1607	2016 Ford Utility	2016	2022-23 Dodge Durango Pursuit AWD	33,667	-
4410	Sheriff's Office (Patrol Division)	1707	2017 Ford Utility	2017	2022-23 Dodge Durango Pursuit AWD	33,667	-
4410	Sheriff's Office (Patrol Division)	1708	2017 Ford Utility	2017	2022-23 Dodge Durango Pursuit AWD	33,667	-
4410	Sheriff's Office (Patrol Division)	1710	2017 Ford Sedan	2017	2022-23 Dodge Durango Pursuit AWD	33,667	-
4420	Sheriff's Office (Detention Center)	1406	2014 Ford Sedan	2014	Ford Transit T-350 Cargo Van	46,356	46,356
4420	Sheriff's Office (Detention Center)	1409	2014 Ford Sedan	2014	Ford Transit T-350 Cargo Van	46,356	46,356
						675,795	541,127
					3% Sales Tax	20,274	16,234
					5% / 3% Buffer	34,803	27,337
						730,873	584,699
5185	Environmental Health	529	2005 Ford F-150	2005	2021 F-150 4x4 Supercab	31,000	-
5185	Environmental Health	704	2007 Dodge Durango	2007	2021 F-150 4x4 Supercab	31,000	-
5185	Environmental Health	915	2009 Ford F-150	2009	2021 F-150 4x4 Supercab	31,000	-
5185	Environmental Health	1501	2015 Ford Taurus	2015	2021 F-150 4x4 Supercab	31,000	-
5185	Environmental Health	1504	2015 Ford Taurus	2015	2021 F-150 4x4 Supercab	31,000	-
5185	Environmental Health	1505	2015 Ford Taurus	2015	2021 F-150 4x4 Supercab	31,000	-
5185	Environmental Health	1509	2015 Ford Taurus	2015	2021 Ford Escape 4dr AWD	26,000	-

ROWAN COUNTY
FY 2023 BUDGET
PROPOSED REPLACEMENTS AND NEW VEHICLES

SCHEDULE 6

Dept. #	Department Name	Vehicle #	Vehicle Year / Model	Purchase Date	Replacement Vehicle	Replacement Cost	Manager's Recommendation
5185	Environmental Health	1515	2015 Ford Taurus	2015	2021 Ford Escape 4dr AWD	26,000	-
						238,000	-
6230	Parks and Recreation	0426	2004 Ford F-250	2004	Ford F-250	35,000	-
	Subtotal - Vehicle Replacements					$ 2,570,873	$ 1,636,699
FUND 101 - NEW VEHICLES							
4410	Sheriff's Office (Special Response Team)		New		Lenco Bearcat - Response and Rescue Vehicle	$ 325,000	$ -
5010	Soil and Water		New		Crew Cab 4 Door 4x4 Pickup	47,675	-
5185	Environmental Health		New		2021 Ford Escape 4dr AWD	26,000	
5185	Environmental Health		New		2021 Ford Escape 4dr AWD	26,000	
5185	Environmental Health		New		2021 Ford Escape 4dr AWD	26,000	
						78,000	-
	Subtotal - New Vehicles					$ 450,675	$ -
	Total - Replacements and New Vehicles					**$ 3,021,548**	**$ 1,636,698.85**

ROWAN COUNTY **SCHEDULE 7**

FIRE DISTRICTS' PROPOSED TAX RATES AND LEVIES

For Fiscal Year Ending June 30, 2023

	FY 2022			FY 2023				Current
Fire District	Estimated Valuation per County Assessor	Proposed Tax Rate	Proposed Tax Levy at 97.00%	Estimated Valuation per County Assessor	Proposed Tax Rate	Proposed Tax Levy at 97.00%	Increase/ (Decrease)	ISO RATING
Atwell Township	$ 721,283,449	0.0975	$ 682,154	$ 746,046,643	0.0975	$ 705,574	$ 23,420	4
Bostian Heights	946,387,229	0.0900	826,196	965,930,102	0.0900	843,257	17,061	3
Cleveland Community	536,933,764	0.0936	487,493	541,264,424	0.0936	491,425	3,932	3.4
East Gold Hill	143,794,759	0.0800	111,585	147,367,576	0.0900	128,652	17,067	4
East Landis	68,914,864	0.0425	28,410	70,312,817	0.0425	28,986	576	2
East Rowan Service:								
East Gold Hill - 15%	4,271,437	0.0700	2,900	4,365,210	0.0700	2,964	64	4
Pooletown - 85%	24,204,810	0.0700	16,435	24,736,191	0.0700	16,796	361	5
Ellis Cross Country	177,769,636	0.0850	146,571	183,246,622	0.0850	151,087	4,516	4
Enochville	329,185,617	0.0800	255,448	341,476,419	0.0800	264,986	9,538	4
Franklin Township	399,450,785	0.0900	348,721	423,042,260	0.0900	369,316	20,595	4
Liberty (West)	459,677,565	0.0537	239,441	471,029,655	0.0800	365,519	126,078	5
Locke Township	1,086,155,608	0.0975	1,027,232	1,112,867,714	0.0975	1,052,495	25,263	4
Miller Ferry	705,437,909	0.0875	598,740	731,750,140	0.0875	621,073	22,333	3
Mt. Mitchell	119,304,994	0.0726	84,017	129,000,469	0.0726	90,845	6,828	5
Poole Town	126,052,573	0.0900	110,044	130,188,751	0.0900	113,655	3,611	5
Richfield-Misenheimer	11,352,215	0.0700	7,708	11,344,456	0.0700	7,703	(5)	3
Rockwell Rural	681,677,220	0.0900	595,104	701,896,417	0.0900	612,756	17,652	5
Rowan Iredell	55,520,888	0.0648	34,898	57,771,159	0.0648	36,313	1,415	9S
Scotch Irish	124,271,791	0.0900	108,489	129,654,884	0.0900	113,189	4,700	5
South Rowan Service:								
China Grove - 100%	5,824,566	0.0900	5,085	6,268,185	0.0900	5,472	387	2
South Salisbury	566,460,590	0.0900	494,520	569,012,691	0.0900	496,748	2,228	3
Union	402,777,981	0.0350	136,743	416,421,799	0.0550	222,161	85,418	5
West Rowan	428,763,477	0.0900	374,311	439,961,034	0.0900	384,086	9,775	5
Woodleaf	516,334,100	0.0650	325,549	458,916,580	0.0750	333,862	8,313	5
	$ 8,641,807,827		$ 7,047,794	$ 8,813,872,198		$ 7,458,920	$ 411,126	

Indicates tax rate increase

Rowan County **SCHEDULE 8**

FY2023 Budget Requests

Grade Changes, Reclassifications and Title Changes

Recommended Grade Changes

Title	Current Grade	Recommended Grade
Animal Enforcement Officer I	9	10
Animal Enforcement Officer II	11	12
Assistant Building Inspections Director	19	23
Assistant Register of Deeds	14	17
Asst to the Cty Mgr/Management Analyst	22	24
Building Inspections Director	24	26
Building Inspector	16	17
Clerk to the Board	18	20
Dental Assistant	9	14
Deputy Register of Deeds	7	10
Emergency Services Chief	29	30
EMS Battalion Chief	16	19
EMS Captain	15	17
EMT	10	11
EMT-I	11	12
Environmental Health Manager	24	25
Heavy Equipment Mechanic I	13	14
Heavy Equipment Mechanic II	14	15
Heavy Equipment Operator I	11	13
Heavy Equipment Operator II	12	14
Library Servcies Manager	19	20
Library Services Director	26	28
Litter Control Worker	2	10
Nature Center Supervisor	14	15
Paramedic	13	14
Permit Assistant	9	11
PT Animal Shelter Attendant	non-classified	5
PT Campground Attendant I	non-classified	3
PT Campground Attendant II	non-classified	4
PT Nature Assistant I	non-classified	3
PT Nature Assistant II	non-classified	4

PT Nature Assistant III	non-classified	5
PT Nature Assistant Manager	non-classified	7
PT Nature Assistant Supervisor	non-classified	6
PT Nature Education Assistant	non-classified	3
PT Page I	non-classified	1
PT Page II	non-classified	2
PT Page III	non-classified	3
PT Park Attendant I	non-classified	3
PT Park Attendant II	non-classified	4
PT Park Attendant III	non-classified	5
PT Park Attendant Manager	non-classified	7
PT Park Attendant Supervisor	non-classified	6
PT Security I	non-classified	11
PT Security II	non-classified	12
PT Security III	non-classified	13
PT Service Associate I	non-classified	8
PT Service Associate II	non-classified	9
PT Service Associate III	non-classified	10
PT Service Librarian I	non-classified	15
PT Service Librarian II	non-classified	16
PT Service Librarian III	non-classified	17
PT Train/Carousel Operator	non-classified	7
PT Veterinary Assistant	non-classified	7
Recycling Center Operator	5	9
Recycling Maintenance Technician	9	10
Recycling Technician I	9	10
Recycling Technician II	10	11
Register of Deeds	24	26
Security Officer I	10	11
Senior Assistant Register of Deeds	16	19
Senior Building Inspector	18	20

Recommended Reclassifications

Dept	#	Current Title	Grade	Recommended Title	Grade
Animal Services	1	Animal Enforcement Officer II	11	Animal Enforcement Officer III Field Supervisor	14
Animal Services	5	Animal Enforcement Officer I	9	12	12
Animal Services	1	Animal Keeper	10	Animal Keeper Naturalist	12
Animal Services	1	Assistant Naturalist	10	Education Naturalist	12
Animal Services	1	Animal Shelter Supervisor	14	Assistant Director Animal Shelter	16
Inspections	1	Office Supervisor V	11	Building Inspections Permit Supervisor	14
CMO	1	Administrative Secretary V	11	Administrative Assistant I	13
CMO	1	Internal Auditor	22	Senior Internal Auditor	26
EMS	1	Emergency Management Division Chief	22	Emergency Services Deputy Chief	25
EMS	all	Lieutenant	14	Paramedic	14
Env Services	1	Landfill Operations Manager	21	Assistant Director Environmental Services	23
Env Services	1	Office Assistant III	7	Landfill Operations Specialist	11
Env Services	1	Administrative Secretary V	11	Administrative Assistant I	13
Env Services	1	Recycling Office Supervisor	15	Recycling Center Manager	21
Health	1	Office Supervisor V	11	Administrative Assistant I	13
Health	1	Administrative Secretary IV	9	Administrative Secretary V	11
Health	4	Office Assistant III	7	Office Assistant IV	9
Health	2	Office Assistant IV	9	Office Supervisor V	11
Health	1	Nutritionist II	16	Nutritionist III	18
Health	1	Nutritionist III	18	WIC Manager	20
Health	1	PTB Office Assistant III	7	PTB Office Assistant IV	9
Health	1	Public Health Educator III	20	Community Health Manager	21
Library	3	Library Assistant	5	Library Associate I	8
Library	1	Office Assistant III	7	Library Associate I	8
Library	1	Office Assistant IV	9	Cataloging Technician	14
Library	1	Library Assistant	5	Cataloging Assistant	8
Library	1	Library Assistant	5	Library Support Specialist	16
Library	1	Library Assistant	5	Adult Outreach Librarian	15
Library	1	Children's Outreach Program Supervisor	13	Children's Outreach Librarian	15
Library	1	Librarian II	17	Branch Operations Manager	19
Library	1	Library Associate II	10	Circulation Librarian	15
Library	1	Associate I	8	Communications Associate	15

Recommended Title Changes

Dept	Current Title	Number	Proposed New Title
EMS	Telecommunications Deputy Chief	1	9-1-1 Division Chief
EMS	Telecommunications Section Chief	1	9-1-1 Section Chief
EMS	Telecommunications Battalion Chief	all	9-1-1 Battalion Chief
EMS	Telecommunications Deputy Chief	all	9-1-1 Deputy Chief
EMS	Telecommunications Captain	all	9-1-1 Captain
Health	Social Worker II	all	Social Worker II Care Management
Health	Nurse Practitioner	all	Physician Extender
Health	PTB Public Health Nurse III	1	PTB Child Care Health Consultant
Health	Social Work Supervisor II	1	Social Work Supervisor II Care Management

Compression Adjustment Formula

The below formula is recommended for this year only, to apply to the studied employees in order to correct compression:

1. 1% increase for each year in their current role.
2. 1% increase for prior comparable-level work experience that is above and beyond the minimum qualifications used to qualify the employee for the position.
3. 2% increase for a related Associates Degree that was not required to qualify the employee for the position.
4. 4% increase for a related Bachelor's Degree that was not required to qualify the employee for the position (or 2% if an Associate's Degree was already credited per item 2.b.)
5. 6% increase for a related Master's Degree that was not required to qualify the employee for the position (or 2% if a Bachelor's Degree was already credited per item 2.c or 4% if an Associate's Degree was already credited per item 2.b.)
6. Increases for certifications as defined in the Career Development Plans.

Regardless of the combination of formula factors used above, no employee should be given credit for more than 15% above the minimum of the pay grade. For those employees whose salaries already exceed the 15th percentile of the assigned salary grade, no salary increase is recommended. In lieu of a salary increase for these employees, the following one-time bonus structure is recommended:

- Employees with a longevity date over 15 years as of June 30, 2021: $2,000
- Employees with a longevity date between 10-15 years as of June 30, 2021: $1,500
- Employees with a longevity date between 5-10 years as of June 30, 2021: $1,000
- Employees with a longevity date between 1-5 years as of June 30, 2021: $500
- Employees with a longevity date less than 1 year as of June 30, 2021: no bonus

The approximate cost of this request with benefits is $205,304.This amount may vary based upon employee turnover and new hires between now and July 1, 2022 when the study is implemented (if approved).

TO: Aaron Church, County Manager
Jim Howden, Finance Director
Bob Pendergrass, Animal Services Director
FROM: Kelly Natoli/HR Director
DATE: 05-09-22
RE: Animal Services 1/3rd Study Recommendations

The Office of Human Resources submits the following recommendations for Animal Services effective for the 2022/2023 Fiscal Year. These recommendations are based upon the 1/3rd study completed during the 2021/2022 fiscal year. This study was completed in accordance with County Policy 5.11 Pay and Reclassification Studies.

Per this policy, Human Resources shall study 1/3 of County departments each year and the Department Director may also submit reclassification requests. The study for Animal Services included all occupational groups/positions within the department and was completed as follows:

1. Defined labor markets were studied to determine if grade placement changes were necessary, including but not limited to: The Office of State Human Resources, Iredell County, Davie County, Stanley County, Cabarrus County, Asheville, and Davidson County.
2. A comprehensive work-history and educational assessment of every employee in the department was completed by the Animal Services Director and the Human Resources Office to determine recommended compression adjustments.
3. The Animal Services Director evaluated the existing departmental workforce needs and submitted reclassification requests accordingly.

As a result of this study, the recommendations are as follows:

<u>Position Reclassifications/Grade Placement Changes</u>

1. Move grade of Animal Enforcement Officer I to grade 10
2. Move grade of Animal Enforcement Officer II to grade 12
3. Reclassify one (1) Animal Enforcement Officer II to Animal Enforcement Officer III Field Supervisor at grade 14
4. Reclassify one (1) Animal Enforcement Officer I to Animal Enforcement Officer II at grade 12
5. Reclassify one (1) Animal Keeper to Animal Keeper Naturalist at grade 12
6. Reclassify one (1) Assistant Naturalist to Education Naturalist at grade 12
7. Reclassify Animal Shelter Supervisor to Assistant Director Animal Shelter at grade 16
8. Move grade of Nature Center Supervisor to grade 15

Align the Part-Time positions with the existing grade structure as follows:

Job Class Code Desc	Grade
PT Animal Enforcement Officer II	12 (match FT)
PT Animal Shelter Attendant	5 (match FT)
PT Nature Assistant Manager	7
PT Nature Assistant I	3
PT Nature Assistant II	4
PT Nature Assistant III	5
PT Nature Assistant Supervisor	6
PT Nature Education Assistant	3
PT Veterinary Assistant	7 (match FT)

Individual Employee Compression Adjustments

The below formula is recommended for this year only, to apply to the studied employees in order to correct compression:

1. 1% increase for each year in their current role.
2. 1% increase for prior comparable-level work experience that is above and beyond the minimum qualifications used to qualify the employee for the position.
3. 2% increase for a related Associates Degree that was not required to qualify the employee for the position.
4. 4% increase for a related Bachelor's Degree that was not required to qualify the employee for the position (or 2% if an Associate's Degree was already credited per item 2.b.)
5. 6% increase for a related Master's Degree that was not required to qualify the employee for the position (or 2% if a Bachelor's Degree was already credited per item 2.c or 4% if an Associate's Degree was already credited per item 2.b.)
6. Increases for certifications as defined in the attached Career Development Plan.

Regardless of the combination of formula factors used above, no employee should be given credit for more than 15% above the minimum of the pay grade. For those employees whose salaries already exceed the 15th percentile of the assigned salary grade, no salary increase is recommended. In lieu of a salary increase for these employees, the following one-time bonus structure is recommended:

- Employees with a longevity date over 15 years as of June 30, 2021: $2,000
- Employees with a longevity date between 10-15 years as of June 30, 2021: $1,500
- Employees with a longevity date between 5-10 years as of June 30, 2021: $1,000
- Employees with a longevity date between 1-5 years as of June 30, 2021: $500
- Employees with a longevity date less than 1 year as of June 30, 2021: no bonus

The approximate cost of this request with benefits is $105,722. This amount may vary based upon employee turnover and new hires between now and July 1, 2022 when the study is implemented (if approved).

Future Salary Compression Prevention

In order to avoid future compression adjustments, Human Resources recommends the following:

1. Implementation of an Animal Services Career Development Plan to encourage and reward existing employees in obtaining related degrees and certifications that will enhance their performance in their current position and contribute to the betterment of the services provided to citizens (this plan is included).
2. Implementation of an Animal Services HR Personnel Action Form with an established formula for new hires and promotions going forward. The formula will be the same as what has been applied to existing employees as part of the 1/3rd study, however new hires and promotions should receive .5% credit for each year of comparable-level experience and be capped at 10%. These recommendations shall be a general guideline, but will not preclude the Animal Services Director from requesting a higher or lower salary based upon individual departmental needs.

Thank you for your consideration of these recommendations.

ROWAN COUNTY HUMAN RESOURCES
STANDARD OPERATING PROCEDURES

CAREER DEVELOPMENT
ANIMAL SERVICES
EFF 07/01/2022

Existing employees who obtain a related Associate's Degree in a related field of study (as determined by the Animal Services Director and if not required for the position) are eligible for a 2% increase in salary. Employees who have an Associate's Degree and later earn a related Bachelor's Degree in a related field (as determined by the Animal Services Director and not required for the position) will receive an additional 2% increase in salary. Employees who have a Bachelor's Degree and later obtain a related Master's Degree in a related field of study (as determined by the Animal Services Director and is not required for the position) will receive an additional 2% increase in salary. Obtaining a Master's Degree, without a Bachelor's Degree or Associate's Degree, results in a 6% increase; or earning a Bachelor's Degree, without an Associate's Degree, results in a 4% increase in salary. (NOTE: When a lower degree is obtained where the maximum credit has already been given, no additional increase is provided). The following conditions shall apply:

1. Existing employees must submit a Request for Educational Advancement Form to Animal Services Director.
2. The Animal Services Director shall be responsible for determining if the degree is related to the employee's position and will enhance their ability to provide services to citizens. The Animal Services Director has the right to decline these requests.
3. All degrees shall be from an accredited institution as determined by the U.S. Department of Education's Database of Accredited Post-Secondary Institutions and Programs. Degrees from unaccredited institutions shall not be eligible.

Animal Control Certifications

If determined to be relevant to their position as determined by the Animal Services Director, employees who complete the following certifications shall receive an increase to their base pay as follows:

- Certified Animal Control Officer – 3%
- National Animal Control & Humane Officer Academy – 3%
- Essential Animal Services Training Academy (after completion of Modules A, B, and C) – 3%

Nature Center Certifications

If determined to be relevant to their position as determined by the Animal Services Director, employees who complete the following certifications shall receive an increase to their base pay as follows:

- Certified Interpreter Guide – 4%

- Wildlife Rehabilitation Course – 2%
- NC Environmental Education Certification – 4%
- Certified Guide Trainer – 4%
- First Aid and CPR – 1%
- Safe Capture Wildlife Chemical Immobilization Workshop – 2%
- Venomous Handling Course – 1%
- AZA Crocodilian Biology and Professional Management Course – 2%
- AZA Institutional Records Keeping Course – 2%
- AALSO Certified Aquarium Life Support Certification – 4%
- ZRA Training Certification Program – 2%
- Rowan Cabarrus Community College Veterinary Assistant Training Program – 2%
- Veterinarian Foundations Course – 2%

Shelter Certifications (Office Staff)

- Certified Euthanasia Training – 3%

Shelter Certifications (Vet Staff)

- Rowan Cabarrus Community College Veterinary Assistant Training Program – 2%
- Veterinarian Foundations Course – 2%

TO: Aaron Church, County Manager
Jim Howden, Finance Director
Randy Cress, Assistant County Manager/CIO
Thomas O'Kelly, Director Inspections
FROM: Kelly Natoli, Assistant County Manager/HR Director
DATE: 05-09-20
RE: Building Inspections Department 1/3rd Study Recommendations

The Office of Human Resources submits the following recommendations for the Building Inspections Department effective for the 2022/2023 Fiscal Year. These recommendations are based upon the 1/3rd study completed during the 2021/2022 fiscal year. This study was completed in accordance with County Policy 5.11 Pay and Reclassification Studies.

Per this policy, Human Resources shall study 1/3 of County departments each year and the Department Director may also submit reclassification requests. The study for the Building Inspections Department included all occupational groups/positions within the department and was completed as follows:

1. Defined labor markets were studied to determine if grade placement changes were necessary, including but not limited to: Randolph County, Iredell County, Davie County, Stanley County, Cabarrus County, and Davidson County.
2. A comprehensive work-history and educational assessment of every employee in the department was completed by the Department Director and the Human Resources Office to determine recommended compression adjustments.
3. The Department Director evaluated the existing departmental workforce needs and submitted reclassification requests accordingly.

As a result of this study, the recommendations are as follows:

Position Grade Placement Changes
The positions within the Building Inspections Department are not competitive and grade changes are recommended as follows:

1. Building Inspections Director – move to grade 26
2. Assistant Building Inspections Director – move to grade 23
3. Senior Building Inspector – move to grade 20
4. Building Inspector – move to grade 17
5. Permit Assistant – move to grade 11
6. Office Supervisor V – reclassify to Building Inspections Permit Supervisor at grade 14

Individual Employee Compression Adjustments
The below formula is recommended for this year only, to apply to the studied employees in order to correct compression:

1. 1% increase for each year in their current role, 1% increase for prior comparable-level work experience that is above and beyond the minimum qualifications used to qualify the employee for the position, and/or the established percentages already approved for certifications under the current Career Development Plan for Building Inspections.

2. 2% increase for a related Associates Degree that was not required to qualify the employee for the position.
3. 4% increase for a related Bachelor's Degree that was not required to qualify the employee for the position (or 2% if an Associate's Degree was already credited per item 2.b.)
4. 6% increase for a related Master's Degree that was not required to qualify the employee for the position (or 2% if a Bachelor's Degree was already credited per item 2.c or 4% if an Associate's Degree was already credited per item 2.b.)

Regardless of the combination of formula factors used above, no employee should be given credit for more than 15% above the minimum of the pay grade with the exception of the Assistant Director, whose salary needs to be adjusted to account for compression. For those employees (other than the Assistant Director) whose salaries already exceed the 15th percentile of the assigned salary grade, no salary increase is recommended. In lieu of a salary increase for these employees, the following one-time bonus structure is recommended:

- Employees with a longevity date over 15 years as of June 30, 2021: $2,000
- Employees with a longevity date between 10-15 years as of June 30, 2021: $1,500
- Employees with a longevity date between 5-10 years as of June 30, 2021: $1,000
- Employees with a longevity date between 1-5 years as of June 30, 2021: $500
- Employees with a longevity date less than 1 year as of June 30, 2021: no bonus

The approximate total cost of this request is $99351. This amount may vary based upon employee turnover and new hires between now and July 1, 2022 when the study is implemented (if approved).

<u>Future Salary Compression Prevention</u>
In order to avoid future compression adjustments, Human Resources recommends the following:

1. Revision of the current Building Inspections Career Development Plan to encourage and reward existing employees in obtaining related certifications and degrees that will enhance their performance in their current position and contribute to the betterment of the services provided to citizens (this plan is included).
2. Implementation of an HR Personnel Action Form with an established formula for new hires and promotions going forward. The formula will be the same as what has been applied to existing employees as part of the 1/3rd study, however new hires and promotions should receive .5% credit for each year of comparable-level experience and be capped at 10%. These recommendations shall be a general guideline, but will not preclude the Director from requesting a higher or lower salary based upon individual departmental needs.

These measures will ensure that the salary recommendations for future new-hires and promotions will be based upon the same educational and work experience factors used in the study and will result in a consistent formula throughout the Department. The formula will also allow the Director to attract and retain employees with a competitive salary.

Thank you for your consideration of these recommendations.

ROWAN COUNTY HUMAN RESOURCES
STANDARD OPERATING PROCEDURES

CAREER DEVELOPMENT
BUILDING INSPECTIONS
Eff 07-01-2022

Certifications

Building Inspectors who have no certifications will be hired on Grade 16 on Rowan County's Salary Schedule. Inspectors will be issued probationary certificates from the NCCOQB (North Carolina Code Officials Qualification Board) for a period of three (3) years only with no renewal. Building Inspectors are therefore required to obtain Level I certifications in each of the five (5) trade areas (building, electrical, plumbing, mechanical, and fire prevention) before their probationary certificates expire as a condition of employment. All Inspectors will be required to obtain Level I certifications in all trade areas. The Director will determine the order of the trades that an Inspector will pursue based upon the needs of the department. Inspectors will be encouraged and given an opportunity to pursue Level III certifications as desired.

Failure to obtain Level I certifications, failure to renew certifications due to lapses in continuing education, or failure to obtain certification before a probationary certificate expires will lead to disciplinary action up to and including dismissal.

Expenses for the cost to attend a codes class and to take the appropriate test will be reimbursed by the County. Meals will be reimbursed per the County's Travel Policy. Compensatory time will be received for any additional time beyond forty (40) hours worked per week. Expenses will only be reimbursed twice for each certificate regardless of the outcome.

The Building Inspections Director, Assistant Building Inspections Director, and Senior Building Inspector are required to complete and receive Level III certifications in all five (5) trades.

The Rowan County Board of Commissioners approved the following Career Development salary increases effective 07/01/18:

1.5% pay increase for each required STANDARD LEVEL I acquired.
2.0% pay increase for each required STANDARD LEVEL II acquired.
2.5% pay increase for each required STANDARD LEVEL III acquired.

Due to the potential of receiving pay increases under the Career Development Program, they are not eligible for merit increases until they have obtained all three (3) levels of certifications in each of the trade areas.

Additional Certifications:

- Bilingual Certified – 2%
- Notary – 2%
- Law and Administrative Code Course – 2%

Advanced Degrees

Existing employees who obtain a related Associate's Degree in a related field of study (as determined by the Building Inspections Director and if not required for the position) are eligible for a 2% increase in salary. Employees who have an Associate's Degree and later earn a related Bachelor's Degree in a related field (as determined by the Building Inspections Director and not required for the position) will receive an additional 2% increase in salary. Employees who have a Bachelor's Degree and later obtain a related Master's Degree in a related field of study (as determined by the Building Inspections Director and is not required for the position) will receive an additional 2% increase in salary. Obtaining a Master's Degree, without a Bachelor's Degree or Associate's Degree, results in a 6% increase; or earning a Bachelor's Degree, without an Associate's Degree, results in a 4% increase in salary. (NOTE: When a lower degree is obtained where the maximum credit has already been given, no additional increase is provided). The following conditions shall apply:

1. Existing employees must submit a Request for Educational Advancement Form to Building Inspections Director.
2. The Building Inspections Director shall be responsible for determining if the degree is related to the employee's position and will enhance their ability to provide services to citizens. The Building Inspections Director has the right to decline these requests.
3. All degrees shall be from an accredited institution as determined by the U.S. Department of Education's Database of Accredited Post-Secondary Institutions and Programs. Degrees from unaccredited institutions shall not be eligible.

TO: Aaron Church, County Manager
Jim Howden, Finance Director
FROM: Kelly Natoli/HR Director
DATE: 05-26-22
RE: County Manager's Office and Clerk to the Board 1/3rd Study Recommendations

The Office of Human Resources submits the following recommendations for the County Manager's Office and the Clerk to the Board effective for the 2022/2023 Fiscal Year. These recommendations are based upon the 1/3rd study completed during the 2021/2022 fiscal year. This study was completed in accordance with County Policy 5.11 Pay and Reclassification Studies.

Per this policy, Human Resources shall study 1/3 of County departments each year and the Department Director may also submit reclassification requests. The study included all occupational groups/positions within the County Manager's Office (with the exception of the County Manager) and the Clerk to the Board and was completed as follows:

1. Defined labor markets were studied to determine if grade placement changes were necessary, including but not limited to: Iredell County, Davie County, Stanley County, Cabarrus County, and Davidson County.
2. A comprehensive work-history and educational assessment of every employee in the department was completed by the Assistant to the County Manager/Management Analyst and the Human Resources Office to determine recommended compression adjustments.
3. The County Manager and the Assistant to the County Manager/Management Analyst evaluated the existing departmental workforce needs and submitted reclassification requests accordingly.

As a result of this study, the recommendations are as follows:

<u>Position Reclassifications/Grade Placement Changes</u>

1. Move grade of Assistant to the County Manager/Management Analyst to grade 24
2. Reclassify Internal Auditor to Senior Internal Auditor at grade 26
3. Move grade of Clerk to the Board to grade 20
4. Reclassify one (1) Administrative Secretary V to Administrative Assistant I at grade 13

<u>Individual Employee Compression Adjustments</u>
The below formula is recommended for this year only, to apply to the studied employees in order to correct compression:

1. 1% increase for each year in their current role.
2. 1% increase for prior comparable-level work experience that is above and beyond the minimum qualifications used to qualify the employee for the position.
3. 2% increase for a related Associates Degree that was not required to qualify the employee for the position.
4. 4% increase for a related Bachelor's Degree that was not required to qualify the employee for the position (or 2% if an Associate's Degree was already credited per item 2.b.)

5. 6% increase for a related Master's Degree that was not required to qualify the employee for the position (or 2% if a Bachelor's Degree was already credited per item 2.c or 4% if an Associate's Degree was already credited per item 2.b.)
6. Increases for certifications as defined in the attached Career Development Plan.

Regardless of the combination of formula factors used above, no employee should be given credit for more than 15% above the minimum of the pay grade. For those employees whose salaries already exceed the 15th percentile of the assigned salary grade, no salary increase is recommended. In lieu of a salary increase for these employees, the following one-time bonus structure is recommended:

- Employees with a longevity date over 15 years as of June 30, 2021: $2,000
- Employees with a longevity date between 10-15 years as of June 30, 2021: $1,500
- Employees with a longevity date between 5-10 years as of June 30, 2021: $1,000
- Employees with a longevity date between 1-5 years as of June 30, 2021: $500
- Employees with a longevity date less than 1 year as of June 30, 2021: no bonus

The approximate cost of this request with benefits is $34,068.34. This amount may vary based upon employee turnover and new hires between now and July 1, 2022 when the study is implemented (if approved).

Future Salary Compression Prevention

In order to avoid future compression adjustments, Human Resources recommends the following:

1. Implementation of a County Manager's Office Career Development Plan to encourage and reward existing employees in obtaining related degrees and certifications that will enhance their performance in their current position and contribute to the betterment of the services provided to citizens (this plan is included).
2. Implementation of an established formula for new hires and promotions going forward. The formula will be the same as what has been applied to existing employees as part of the 1/3rd study, however new hires and promotions should receive .5% credit for each year of comparable-level experience and be capped at 10%. These recommendations shall be a general guideline, but will not preclude the County Manager from requesting a higher or lower salary based upon individual departmental needs.

Thank you for your consideration of these recommendations.

CAREER DEVELOPMENT
COUNTY MANAGER'S OFFICE
EFF 07/01/2022

Existing employees who obtain a related Associate's Degree in a related field of study (as determined by the County Manager and if not required for the position) are eligible for a 2% increase in salary. Employees who have an Associate's Degree and later earn a related Bachelor's Degree in a related field (as determined by the County Manager and not required for the position) will receive an additional 2% increase in salary. Employees who have a Bachelor's Degree and later obtain a related Master's Degree in a related field of study (as determined by the County Manager and is not required for the position) will receive an additional 2% increase in salary. Obtaining a Master's Degree, without a Bachelor's Degree or Associate's Degree, results in a 6% increase; or earning a Bachelor's Degree, without an Associate's Degree, results in a 4% increase in salary. (NOTE: When a lower degree is obtained where the maximum credit has already been given, no additional increase is provided). The following conditions shall apply:

1. Existing employees must submit a Request for Educational Advancement Form to the County Manager.
2. The County Manager shall be responsible for determining if the degree is related to the employee's position and will enhance their ability to provide services to citizens. The County Manager has the right to decline these requests.
3. All degrees shall be from an accredited institution as determined by the U.S. Department of Education's Database of Accredited Post-Secondary Institutions and Programs. Degrees from unaccredited institutions shall not be eligible.

Certifications

If determined to be relevant to their position as determined by the County Manager, employees who complete the following certifications shall receive an increase to their base pay as follows:

- Notary - 2%
- Contract Management in Local Government- UNC Chapel Hill School of Government - 3%
- MPA Public & Non-Profit Management Academy- UNC Charlotte - 3%
- County Administration- UNC Chapel Hill School of Government - 3%
- Executive Leadership Development Program- ICMA (2yr program) - 3%
- Bilingual Certification – 2%

TO: Aaron Church, County Manager
Jim Howden, Finance Director
Allen Cress, Emergency Services Chief
FROM: Kelly Natoli/HR Director
DATE: 05-09-22
RE: Emergency Services 1/3rd Study Recommendations

The Office of Human Resources submits the following recommendations for Emergency Services effective for the 2022/2023 Fiscal Year. These recommendations are based upon the 1/3rd study completed during the 2021/2022 fiscal year. This study was completed in accordance with County Policy 5.11 Pay and Reclassification Studies.

Per this policy, Human Resources shall study 1/3 of County departments each year and the Department Director may also submit reclassification requests. The study for Emergency Services included all occupational groups/positions within the department and was completed as follows:

1. Defined labor markets were studied to determine if grade placement changes were necessary, including but not limited to: The Office of State Human Resources, Iredell County, Davie County, Stanley County, Cabarrus County, and Davidson County.
2. A comprehensive work-history and educational assessment of every employee in the department was completed by the Emergency Services Chief and the Human Resources Office to determine recommended compression adjustments.
3. The Emergency Services Chief evaluated the existing departmental workforce needs and submitted reclassification requests accordingly.

As a result of this study, the recommendations are as follows:

<u>Position Grade Placement Changes/Reclassifications</u>

1. Reclassify one (1) Emergency Management Division Chief to Emergency Services Deputy Chief at grade 24
2. Reclassify EMS Lieutenants to Paramedics
3. Move grade for Emergency Services Chief to grade 30
4. Move grade for EMS Battalion Chief to grade 19
5. Move grade for EMS Captain to grade 17
6. Move grade for Paramedic to grade 14
7. Move grade for EMT-I to grade 12
8. Move grade for EMT to grade 11
9. Title change only (no increase) for (1) Telecommunications Deputy Chief to 9-1-1 Division Chief
10. Title change only (no increase) for one (1) Telecommunications Section Chief to 9-1-1 Section Chief
11. Title change only (no increase) for all Telecommunications Battalion Chiefs to 9-1-1 Battalion Chiefs
12. Title change only (no increase) for all Telecommunications Captains to 9-1-1 Captains

Individual Employee Compression Adjustments

The below formula is recommended for this year only, to apply to the studied employees in order to correct compression:

1. 1% increase for each year in their current role.
2. 1% increase for prior comparable-level work experience that is above and beyond the minimum qualifications used to qualify the employee for the position.
3. 2% increase for a related Associates Degree that was not required to qualify the employee for the position.
4. 4% increase for a related Bachelor's Degree that was not required to qualify the employee for the position (or 2% if an Associate's Degree was already credited per item 2.b.)
5. 6% increase for a related Master's Degree that was not required to qualify the employee for the position (or 2% if a Bachelor's Degree was already credited per item 2.c or 4% if an Associate's Degree was already credited per item 2.b.
6. Certifications percentages based upon the attached career development plan.

Regardless of the combination of formula factors used above, no employee should be given credit for more than 15% above the minimum of the pay grade. For those employees whose salaries already exceed the 15th percentile of the assigned salary grade, no salary increase is recommended. In lieu of a salary increases for these employees, the following one-time bonus structure is recommended:

- Employees with a longevity date over 15 years as of June 30, 2021: $2,000
- Employees with a longevity date between 10-15 years as of June 30, 2021: $1,500
- Employees with a longevity date between 5-10 years as of June 30, 2021: $1,000
- Employees with a longevity date between 1-5 years as of June 30, 2021: $500
- Employees with a longevity date less than 1 year as of June 30, 2021: no bonus

The approximate cost of this request is $329,417. This amount may vary based upon employee turnover and new hires between now and July 1, 2022 when the study is implemented (if approved).

Future Salary Compression Prevention

In order to avoid future compression adjustments, Human Resources recommends the following:

1. Implementation of an Emergency Services Career Development Plan to encourage and reward existing employees in obtaining related degrees and certifications that will enhance their performance in their current position and contribute to the betterment of the services provided to citizens (this plan is included).
2. Implementation of an Emergency Services HR Personnel Action Form with an established formula for new hires and promotions going forward. The formula will be the same as what has been applied to existing employees as part of the 1/3rd study, however new hires and promotions should receive .5% credit for each year of comparable-level experience and be capped at 10%. These recommendations shall be a general guideline, but will not preclude the Emergency Services Chief from requesting a higher or lower salary based upon individual departmental needs.

Thank you for your consideration of these recommendations.

ROWAN COUNTY HUMAN RESOURCES
STANDARD OPERATING PROCEDURES

CAREER DEVELOPMENT
EMERGENCY SERVICES
EFF 07/01/2022

Existing employees who obtain a related Associate's Degree (as determined by the Emergency Services Chief) are eligible for a 2% increase in salary. Employees who have an Associate's Degree and later earn a related Bachelor's Degree (as determined by the Emergency Services Chief) will receive an additional 2% increase in salary. Employees who have a Bachelor's Degree and later obtain a related Master's Degree (as determined by the Emergency Services Chief) will receive an additional 2% increase in salary. Obtaining a Master's Degree, without a Bachelor's Degree or Associate's Degree, results in a 6% increase; or earning a Bachelor's Degree, without an Associate's Degree, results in a 4% increase in salary. (NOTE: When a lower degree is obtained where the maximum credit has already been given, no additional increase is provided). The following conditions shall apply:

1. Emergency Services employees must submit a Request for Educational Advancement Form to the Emergency Services Chief.
2. The Emergency Services Chief shall be responsible for determining if the degree is related to the employee's position and will enhance their ability to provide services to citizens. The Emergency Services Chief has the right to decline these requests.
3. All degrees shall be from an accredited institution as determined by the U.S. Department of Education's Database of Accredited Post-Secondary Institutions and Programs. Degrees from unaccredited institutions shall not be eligible. Therefore, it is highly encouraged that employees seek approval of their degree prior to starting the coursework.

Employees* receiving the following certifications will be rewarded as follows:

Emergency Medical Services

- NC OEMS Level 1 Instructor – 1%
  Level 2 Instructor – 1%
- National Registry (NR-Paramedic) – 2%
- Tactical Emergency Medical Services – 2%
- Community Paramedic – 2%
- Peer Support Technician/Specialist – 2%
- Completion of ALS-Paramedic Manual – 2%
- Preceptor – 2%
- Field Training Officer – 2%
- Advanced EMT – 5%
- Unit Leader/Relief Unit Leader – 5%

Fire

- Fire Inspector 2 – 2%

- Fire Inspector 3 – 2%
- IAAI FIT – 1%
- IAAI CFI – 3%
- NC FIT – 1%
- NC CFI – 2%
- Fire Life Safety Educator Level 3 – 2%
- Fire Instructor Level 1 – 1%
- Fire Instructor Level 2 – 1%
- IAAI Evidence Technician – 2%

Emergency Management

- NCEM Executive – 2%
- IAEM AEM – 2%
- IAEM CEM – 2%
- FEMA Advanced Professional Series – 1%
- Master Exercise Practitioner – 2%
- National Emergency Management Basic Academy – 1%
- National Emergency Management Advanced Academy – 2%
- National Emergency Management Executive Academy – 2%
- Level I – Professional Continuity Practitioner – 1%
- Level II – Master Continuity Practitioner – 1%
- Master Public Information Officer – 2%

*Supervisors and Administration are eligible for all certifications

TO: Aaron Church, County Manager
Jim Howden, Finance Director
Caleb Sinclair, Environmental Services Director
FROM: Kelly Natoli/HR Director
DATE: 05-26-22
RE: Environmental Services 1/3rd Study Recommendations

The Office of Human Resources submits the following recommendations for Environmental Services effective for the 2022/2023 Fiscal Year. These recommendations are based upon the 1/3rd study completed during the 2021/2022 fiscal year. This study was completed in accordance with County Policy 5.11 Pay and Reclassification Studies.

Per this policy, Human Resources shall study 1/3 of County departments each year and the Department Director may also submit reclassification requests. The study for Environmental Services included all occupational groups/positions within the department and was completed as follows:

1. Defined labor markets were studied to determine if grade placement changes were necessary, including but not limited to: The Office of State Human Resources, Iredell County, Davie County, Stanley County, Cabarrus County, and Davidson County.
2. A comprehensive work-history and educational assessment of every employee in the department was completed by the Environmental Services Director and the Human Resources Office to determine recommended compression adjustments.
3. The Environmental Services Director evaluated the existing departmental workforce needs and submitted reclassification requests accordingly.

As a result of this study, the recommendations are as follows:

Position Reclassifications/Grade Placement Changes

1. Reclassify one (1) Landfill Operations Manager to Assistant Director Environmental Services at grade 23
2. Reclassify one (1) Office Assistant III to Landfill Operations Specialist at grade 11
3. Reclassify one (1) Administrative Secretary V to Administrative Assistant I at grade 13
4. Reclassify one (1) Recycling Office Supervisor to Recycling Center Manager at grade 21

Move the grades for the following positions:

Job Class Code Desc	Grade
Heavy Equipment Mechanic I	14
Heavy Equipment Mechanic II	15
Heavy Equipment Operator I	13
Heavy Equipment Operator II	14
Litter Control Worker	10
Recycling Center Operator	9
Recycling Maintenance Technician	10
Recycling Technician I	10

Recycling Technician II	11

Individual Employee Compression Adjustments

The below formula is recommended for this year only, to apply to the studied employees in order to correct compression:

1. 1% increase for each year in their current role.
2. 1% increase for prior comparable-level work experience that is above and beyond the minimum qualifications used to qualify the employee for the position.
3. 2% increase for a related Associates Degree that was not required to qualify the employee for the position.
4. 4% increase for a related Bachelor's Degree that was not required to qualify the employee for the position (or 2% if an Associate's Degree was already credited per item 2.b.)
5. 6% increase for a related Master's Degree that was not required to qualify the employee for the position (or 2% if a Bachelor's Degree was already credited per item 2.c or 4% if an Associate's Degree was already credited per item 2.b.)
6. Increases for certifications as defined in the attached Career Development Plan.

Regardless of the combination of formula factors used above, no employee should be given credit for more than 15% above the minimum of the pay grade. For those employees whose salaries already exceed the 15th percentile of the assigned salary grade, no salary increase is recommended. In lieu of a salary increase for these employees, the following one-time bonus structure is recommended:

- Employees with a longevity date over 15 years as of June 30, 2021: $2,000
- Employees with a longevity date between 10-15 years as of June 30, 2021: $1,500
- Employees with a longevity date between 5-10 years as of June 30, 2021: $1,000
- Employees with a longevity date between 1-5 years as of June 30, 2021: $500
- Employees with a longevity date less than 1 year as of June 30, 2021: no bonus

The approximate cost of this request with benefits is $205,304.This amount may vary based upon employee turnover and new hires between now and July 1, 2022 when the study is implemented (if approved).

Future Salary Compression Prevention

In order to avoid future compression adjustments, Human Resources recommends the following:

1. Implementation of an Environmental Services Career Development Plan to encourage and reward existing employees in obtaining related degrees and certifications that will enhance their performance in their current position and contribute to the betterment of the services provided to citizens (this plan is included).
2. Implementation of an Environmental Services HR Personnel Action Form with an established formula for new hires and promotions going forward. The formula will be the same as what has been applied to existing employees as part of the 1/3rd study, however new hires and promotions should receive .5% credit for each year of comparable-level experience and be capped at 10%. These recommendations shall be a general guideline, but will not preclude the Environmental Services Director from requesting a higher or lower salary based upon individual departmental needs.

Thank you for your consideration of these recommendations.

ROWAN COUNTY HUMAN RESOURCES
STANDARD OPERATING PROCEDURES

CAREER DEVELOPMENT
ENVIRONMENTAL SERVICES
EFF 07/01/2022

Existing employees who obtain a related Associate's Degree in a related field of study (as determined by the Environmental Services Director and if not required for the position) are eligible for a 2% increase in salary. Employees who have an Associate's Degree and later earn a related Bachelor's Degree in a related field (as determined by the Environmental Services Director and not required for the position) will receive an additional 2% increase in salary. Employees who have a Bachelor's Degree and later obtain a related Master's Degree in a related field of study (as determined by the Environmental Services Director and is not required for the position) will receive an additional 2% increase in salary. Obtaining a Master's Degree, without a Bachelor's Degree or Associate's Degree, results in a 6% increase; or earning a Bachelor's Degree, without an Associate's Degree, results in a 4% increase in salary. (NOTE: When a lower degree is obtained where the maximum credit has already been given, no additional increase is provided). The following conditions shall apply:

1. Existing employees must submit a Request for Educational Advancement Form to Environmental Services Director.
2. The Environmental Services Director shall be responsible for determining if the degree is related to the employee's position and will enhance their ability to provide services to citizens. The Environmental Services Director has the right to decline these requests.
3. All degrees shall be from an accredited institution as determined by the U.S. Department of Education's Database of Accredited Post-Secondary Institutions and Programs. Degrees from unaccredited institutions shall not be eligible.

Certifications

If determined to be relevant to their position as determined by the Environmental Services Director, employees who complete the following certifications shall receive an increase to their base pay as follows:

- Certified Mechanic – TBD
- Certified Technical Competence Yard Waste Composting NC Type I Facilities - 1%
- Landfill Gas Technician Basic - 1%
- Landfill Operations Specialist - 3%
- Manager of Landfill Operations or Certified Landfill Manager - 3%
- Recycling Management Systems - 3%
- Certified Firefighter or relevant Health and Safety Certification - 2%
- Hazard Waste Operations and Emergency Response Cert - 3%
- Welding Certification - 1%
- CDL if not required - 3%

TO: Aaron Church, County Manager
Jim Howden, Finance Director
Alyssa Harris, Public Health Director
FROM: Kelly Natoli/HR Director
DATE: 05-26-22
RE: Health Department 1/3rd Study Recommendations

The Office of Human Resources submits the following recommendations for Health Department effective for the 2022/2023 Fiscal Year. These recommendations are based upon the 1/3rd study completed during the 2021/2022 fiscal year. This study was completed in accordance with County Policy 5.11 Pay and Reclassification Studies.

Per this policy, Human Resources shall study 1/3 of County departments each year and the Department Director may also submit reclassification requests. The study for the Health Department included all occupational groups/positions within the department and was completed as follows:

1. Defined labor markets were studied to determine if grade placement changes were necessary, including but not limited to: The Office of State Human Resources, Iredell County, Davie County, Stanley County, Cabarrus County, and Davidson County.
2. A comprehensive work-history and educational assessment of every employee in the department was completed by the Public Health Director and the Human Resources Office to determine recommended compression adjustments.
3. The Public Health Director evaluated the existing departmental workforce needs and submitted reclassification requests accordingly.

As a result of this study, the recommendations are as follows:

Individual Employee Compression Adjustments

The below formula is recommended for this year only, to apply to the studied employees in order to correct compression:

1. 1% increase for each year in their current role.
2. 1% increase for prior comparable-level work experience that is above and beyond the minimum qualifications used to qualify the employee for the position.
3. 2% increase for a related Associates Degree that was not required to qualify the employee for the position.
4. 4% increase for a related Bachelor's Degree that was not required to qualify the employee for the position (or 2% if an Associate's Degree was already credited per item 2.b.)
5. 6% increase for a related Master's Degree that was not required to qualify the employee for the position (or 2% if a Bachelor's Degree was already credited per item 2.c or 4% if an Associate's Degree was already credited per item 2.b.)
6. Increases for certifications as defined in the attached Career Development Plan.

Regardless of the combination of formula factors used above, no employee should be given credit for more than 15% above the minimum of the pay grade. For those employees whose salaries already exceed the 15th percentile of the assigned salary grade, no salary increase is recommended. In lieu of a salary increase for these employees, the following one-time bonus structure is recommended:

- Employees with a longevity date over 15 years as of June 30, 2021: $2,000
- Employees with a longevity date between 10-15 years as of June 30, 2021: $1,500
- Employees with a longevity date between 5-10 years as of June 30, 2021: $1,000
- Employees with a longevity date between 1-5 years as of June 30, 2021: $500
- Employees with a longevity date less than 1 year as of June 30, 2021: no bonus

Position Reclassifications/Grade Changes

Full-time and Part-Time Benefitted

1. Change title only for all Social Worker II positions to Social Worker II Care Management
2. Change title only for all full-time and part-time Nurse Practitioners to Physician Extenders.
3. Change title only for one (1) PTB Public Health Nurse III to PTB Child Care Health Consultant
4. Change title only for one (1) Social Work Supervisor II to Social Work Supervisor II Care Management
5. Change grade for Public Health Educator III to grade 21
6. Change grade for PTB Dental Assistants to 14
7. Change grade for Environmental Health Manager to grade 25
8. Reclassify one (1) Office Supervisor V to Administrative Assistant I at grade 13
9. Reclassify one (1) Administrative Secretary IV to Administrative Secretary V at grade 11
10. Reclassify four (4) Office Assistant III positions to Office Assistant IV at grade 9
11. Reclassify two (2) Office Assistant IV positions to Office Supervisor V at grade 11
12. Reclassify one (1) Nutritionist II to Nutritionist III at grade 18
13. Reclassify one (1) Nutritionist III to WIC Manager at grade 20
14. Reclassify one PTB Office Assistant III to PTB Office Assistant IV at grade 9
15. Reclassify one (1) Public Health Educator III to Community Health Manager at grade 21

The approximate cost of this request is $152,270. This cost already takes into consideration the amount of anticipated salary reimbursements by other sources. This amount may vary based upon employee turnover and new hires between now and July 1, 2022 when the study is implemented (if approved).

Future Salary Compression Prevention

In order to avoid future compression adjustments, Human Resources recommends the following:

1. Implementation of a Health Department Career Development Plan to encourage and reward existing employees in obtaining related degrees and certifications that will enhance their performance in their current position and contribute to the betterment of the services provided to citizens (this plan is included).
2. Implementation of Health Department HR Personnel Action Form with an established formula for new hires and promotions going forward. The formula will be the same as what has been applied to existing employees as part of the 1/3rd study, however new hires and promotions should receive .5% credit for each year of comparable-level experience and be capped at 10%. These recommendations shall be a general guideline, but will not preclude the Health Department Director from requesting a higher or lower salary based upon individual departmental needs.

Thank you for your consideration of these recommendations.

ROWAN COUNTY HUMAN RESOURCES
STANDARD OPERATING PROCEDURES

CAREER DEVELOPMENT
Health Department

EFF 07/01/2022

Existing employees who obtain a related Associate's Degree (as determined by the Director) are eligible for a 2% increase in salary. Employees who have an Associate's Degree and later earn a related Bachelor's Degree (as determined by the Director) will receive an additional 2% increase in salary. Employees who have a Bachelor's Degree and later obtain a related Master's Degree (as determined by the Director) will receive an additional 2% increase in salary. Obtaining a Master's Degree, without a Bachelor's Degree or Associate's Degree, results in a 6% increase; or earning a Bachelor's Degree, without an Associate's Degree, results in a 4% increase in salary. (NOTE: When a lower degree is obtained where the maximum credit has already been given, no additional increase is provided). The following conditions shall apply:

1. Employees must submit a Request for Educational Advancement Form to the Director.
2. The Director shall be responsible for determining if the degree is related to the employee's position and will enhance their ability to provide services to citizens. The Director has the right to decline these requests.
3. All degrees shall be from an accredited institution as determined by the U.S. Department of Education's Database of Accredited Post-Secondary Institutions and Programs. Degrees from unaccredited institutions shall not be eligible. Therefore, it is highly encouraged that employees seek approval of their degree prior to starting the coursework.

Employees receiving the following certifications will be rewarded as follows if the Director provides prior approval that the certification is related to their position or to the development of the department:

Clinical Support Staff

- Bi-lingual certification – 3%
- Professional Medical Interpreter Training – 1%
- National Certified Pharmacy Technician-1%

Family Health Services Staff (Nurses, Providers, Admin)

- CHAMP Certification – 2% (Provider only)
- Lifestyle Medicine Certification – 2%
- Communicable Disease Course/NCEDSS Training/CD Nurse Backup-3% (Nurse Only)

- Immunization Training (Pink Book Course Completion)/NCIR Training/Immunization Nurse Backup-2% (Nurse Only)
- Principles and Practices of Public Health Nursing Course-1% (Nurse Only)

WIC Staff

- Registered Dietician - 4%
- International Board-Certified Lactation Consultant – 3%
- Bi-lingual certification – 3%
- National Certified Phlebotomy Technician – 1%

Dental Staff

- Public Health Anesthesia Certification – 4%
- Public Health Hygienist Certification – 2%
- Public Health Leadership Certification Program for Dentists – 2%

Environmental Health Staff

On-Site Wastewater

- Private Wells Authorization - 2%
- Migrant Housing Authorization - 1%
- Septic Installers Certification with test (NCOWCICB) - 1.5%
- Point of Sale Septic Inspectors Certification (NCOWCICB) - 1%
- Septic System Operator Certification (NCPCSOCC) - 1.5%
- Licensed Soil Scientist (NCBLSS) - 5%
- Surface Water Identification Training and Certification (NC DWR) - 1.5%
- Pesticide Applicators License – 1%

Food, Lodging & Institution

- Pools - 2%
- Childcare and Schools - 2%
- Tattoo Parlors - 1%
- Childhood Lead Poisoning - 1%
- Food Protection Managers Certification Serve Safe Authorization (ServSafe) - 1%
- Certified Pool Operator (Pool and Hot Tub Alliance) - 1%
- FDA Standardization of Retail Food Safety Inspection Officers (FDA) - 1%
- HACCP Certification – 1%

Cross Training or Requirements Both (Cross Training Approval Required by Health Director with Manager Recommendation)

- National Environmental Health Association Exam (required to be an REHS within 3 years) - 5%

- On-site Wastewater Authorization - 2%
- Private Wells Authorization - 2%
- Food, Lodging & Institution - 2%
- Childcare and Schools - 2%
- Pools - 2%
- Tattoo Parlors - 1%
- Childhood Lead Poisoning - 1%

Health Education staff

- Masters Certified Health Education Specialist – 2%
- Certified Health Education Specialist – 1%
- Certified Diabetes Care and Education Specialist – 2%
- Grant Writing Certification – 1%
- CRM -Train the Trainer: 2%
- Lifestyle Medicine Certification: 2%
- Faithful Families - 1%
- Making Proud Choices- 1%
- Mental Health First Aid- Train the Trainer-1%
- PreventT2 or Certified Diabetes Self-Management - 1%
- Bi-lingual Certification- 2%
- Certified Prevention Specialist-2%
- Certified Criminal Justices Addictions Professional-2%
- Certified Alcohol and Drug Counselor-2%

Care Management staff

- Positive Parenting Program Certification – 1%
- Certified Case Manager – 2%

Administration/All staff

- AAPC CPC Certificate – Certified Professional Coder – 1%
- AAPC CBP Certificate – Certified Professional Biller – 2%
- Management & Supervision for Public Health Professionals – 1%

TO: Aaron Church, County Manager
Jim Howden, Finance Director
FROM: Kelly Natoli/HR Director
DATE: 05-09-22
RE: HR Department 1/3rd Study Recommendations

The Office of Human Resources submits the following recommendations for the HR department effective for the 2022/2023 Fiscal Year. These recommendations are based upon the 1/3rd study completed during the 2021/2022 fiscal year. This study was completed in accordance with County Policy 5.11 Pay and Reclassification Studies.

Per this policy, Human Resources shall study 1/3 of County departments each year and the Department Director may also submit reclassification requests. The study for the Health Department included all occupational groups/positions within the department and was completed as follows:

1. Defined labor markets were studied to determine if grade placement changes were necessary, including but not limited to: The Office of State Human Resources, Iredell County, Davie County, Stanley County, Cabarrus County, and Davidson County.
2. A comprehensive work-history and educational assessment of every employee in the department was completed by the HR Director to determine recommended compression adjustments.
3. The HR Director evaluated the existing departmental workforce needs and submitted reclassification requests accordingly.

As a result of this study, the recommendations are as follows:

Individual Employee Compression Adjustments
No salary increases are recommended. In lieu of a salary increase for one employee, the following one-time bonus structure is recommended:

- Employees with a longevity date over 15 years as of June 30, 2021: $2,000
- Employees with a longevity date between 10-15 years as of June 30, 2021: $1,500
- Employees with a longevity date between 5-10 years as of June 30, 2021: $1,000
- Employees with a longevity date between 1-5 years as of June 30, 2021: $500
- Employees with a longevity date less than 1 year as of June 30, 2021: no bonus

The approximate cost of this request is $2,000. This amount may vary based upon employee turnover and new hires between now and July 1, 2022 when the study is implemented (if approved).

Future Salary Compression Prevention
In order to avoid future compression adjustments, Human Resources recommends the following:

1. Implementation of a Human Resources Career Development Plan to encourage and reward existing employees in obtaining related degrees and certifications that will enhance their performance in their current position and contribute to the betterment of the services provided to citizens (this plan is included).

2. Implementation of HR Personnel Action Form with an established formula for new hires and promotions going forward. The formula will be the same as what has been applied to existing employees as part of the 1/3rd study, however new hires and promotions should receive .5% credit for each year of comparable-level experience and be capped at 10%. These recommendations shall be a general guideline, but will not preclude the Health Department Director from requesting a higher or lower salary based upon individual departmental needs.

Thank you for your consideration of these recommendations.

ROWAN COUNTY HUMAN RESOURCES
STANDARD OPERATING PROCEDURES

CAREER DEVELOPMENT
Human Resources Department

EFF 07/01/2022

Existing employees who obtain a related Associate's Degree (as determined by the Director) are eligible for a 2% increase in salary. Employees who have an Associate's Degree and later earn a related Bachelor's Degree (as determined by the Director) will receive an additional 2% increase in salary. Employees who have a Bachelor's Degree and later obtain a related Master's Degree (as determined by the Director) will receive an additional 2% increase in salary. Obtaining a Master's Degree, without a Bachelor's Degree or Associate's Degree, results in a 6% increase; or earning a Bachelor's Degree, without an Associate's Degree, results in a 4% increase in salary. (NOTE: When a lower degree is obtained where the maximum credit has already been given, no additional increase is provided). The following conditions shall apply:

1. Employees must submit a Request for Educational Advancement Form to the Director.
2. The Director shall be responsible for determining if the degree is related to the employee's position and will enhance their ability to provide services to citizens. The Director has the right to decline these requests.
3. All degrees shall be from an accredited institution as determined by the U.S. Department of Education's Database of Accredited Post-Secondary Institutions and Programs. Degrees from unaccredited institutions shall not be eligible. Therefore, it is highly encouraged that employees seek approval of their degree prior to starting the coursework.

Employees receiving the following certifications will be rewarded as follows:

- PHR/SPHR Certifications (from Society of Human Resources Management – 4%
- Advanced Safety Certification (ASC) – 2%
- MESH Certification – 4%
- Certified Compensation Professional (CCP) – 4%
- Certified Employee Benefit Specialist (CEBS) – 2%
- Notary – 2%
- ADA Coordinator Certification – 2%

TO: Aaron Church, County Manager
Jim Howden, Finance Director
Melissa Oleen, Library Services Director
FROM: Kelly Natoli/HR Director
DATE: 05-26-22
RE: Library Services 1/3rd Study Recommendations

The Office of Human Resources submits the following recommendations for Library Services effective for the 2022/2023 Fiscal Year. These recommendations are based upon the 1/3rd study completed during the 2021/2022 fiscal year. This study was completed in accordance with County Policy 5.11 Pay and Reclassification Studies.

Per this policy, Human Resources shall study 1/3 of County departments each year and the Department Director may also submit reclassification requests. The study for Library Services included all occupational groups/positions within the department and was completed as follows:

1. Defined labor markets were studied to determine if grade placement changes were necessary, including but not limited to: The Office of State Human Resources, Iredell County, Davie County, Stanley County, Cabarrus County, and Davidson County.
2. A comprehensive work-history and educational assessment of every employee in the department was completed by the Library Services Director and the Human Resources Office to determine recommended compression adjustments.
3. The Library Services Director evaluated the existing departmental workforce needs and submitted reclassification requests accordingly.

As a result of this study, the recommendations are as follows:

Individual Employee Compression Adjustments

The below formula is recommended for this year only, to apply to the studied employees in order to correct compression:

1. 1% increase for each year in their current role.
2. 1% increase for prior comparable-level work experience that is above and beyond the minimum qualifications used to qualify the employee for the position.
3. 2% increase for a related Associates Degree that was not required to qualify the employee for the position.
4. 4% increase for a related Bachelor's Degree that was not required to qualify the employee for the position (or 2% if an Associate's Degree was already credited per item 2.b.)
5. 6% increase for a related Master's Degree that was not required to qualify the employee for the position (or 2% if a Bachelor's Degree was already credited per item 2.c or 4% if an Associate's Degree was already credited per item 2.b.)
6. Increases for certifications as defined in the attached Career Development Plan.

Regardless of the combination of formula factors used above, no employee should be given credit for more than 15% above the minimum of the pay grade. For those employees whose salaries already exceed the 15th percentile of the assigned salary grade, no salary increase is recommended.

In lieu of a salary increase for these employees, the following one-time bonus structure is recommended:

- Employees with a longevity date over 15 years as of June 30, 2021: $2,000
- Employees with a longevity date between 10-15 years as of June 30, 2021: $1,500
- Employees with a longevity date between 5-10 years as of June 30, 2021: $1,000
- Employees with a longevity date between 1-5 years as of June 30, 2021: $500
- Employees with a longevity date less than 1 year as of June 30, 2021: no bonus

Position Reclassifications/Grade Changes

Full-time and Part-Time Benefitted

1. Move grade of Library Services Director to grade 28
2. Move grade of Library Services Manager to 20
3. Move grade of Security Officer to grade 11
4. Reclassify three (3) Library Assistants to Library Associate I at grade 8
5. Reclassify one (1) Office Assistant III to Library Associate I at grade 8
6. Reclassify one (1) Office Assistant IV to Cataloging Technician at grade 14
7. Reclassify one (1) Library Assistant to Cataloging Assistant at grade 8
8. Reclassify one (1) Library Assistant to Library Support Specialist at grade 16
9. Reclassify one (1) Library Assistant to Adult Outreach Librarian at grade 15
10. Reclassify one (1) Children's Outreach Program Supervisor to Children's Outreach Librarian at grade 15
11. Reclassify one (1) Librarian II to Branch Operations Manager at grade 19
12. Reclassify one (1) Library Associate II to Circulation Librarian at grade 15
13. Reclassify on1 (1) Library Associate I to Communications Associate at grade 15

Part-Time

Create the following tiered part-time scale to align with the County-established grade scale based upon years of experience as follows:

Title	Grade	Years
PT Service Librarian I	15	1-3 years
PT Service Librarian II	16	3-6 years
PT Service Librarian III	17	6+ years
PT Service Associate I	8	1-3 years
PT Service Associate II	9	3-6 years
PT Service Associate III	10	6+ years
PT Page I	1	1-3 years
PT Page II	2	3-6 years
PT Page III	3	6+ years
PT Security Officer I	11	1-3 years
PT Security Officer II	12	3-6 years
PT Security Officer III	13	6+ years

The approximate cost of this request is $213,082. This amount may vary based upon employee turnover and new hires between now and July 1, 2022 when the study is implemented (if approved).

Future Salary Compression Prevention

In order to avoid future compression adjustments, Human Resources recommends the following:

1. Implementation of a Library Services Career Development Plan to encourage and reward existing employees in obtaining related degrees and certifications that will enhance their performance in their current position and contribute to the betterment of the services provided to citizens (this plan is included).
2. Implementation of Library Services HR Personnel Action Form with an established formula for new hires and promotions going forward. The formula will be the same as what has been applied to existing employees as part of the 1/3rd study, however new hires and promotions should receive .5% credit for each year of comparable-level experience and be capped at 10%. These recommendations shall be a general guideline, but will not preclude the Library Services Director from requesting a higher or lower salary based upon individual departmental needs.

Thank you for your consideration of these recommendations.

ROWAN COUNTY HUMAN RESOURCES
STANDARD OPERATING PROCEDURES

CAREER DEVELOPMENT
LIBRARY
EFF 07/01/2022

Existing employees who obtain a related Associate's Degree (as determined by the Library Director) are eligible for a 2% increase in salary. Employees who have an Associate's Degree and later earn a related Bachelor's Degree (as determined by the Library Director) will receive an additional 2% increase in salary. Employees who have a Bachelor's Degree and later obtain a related Master's Degree (as determined by the Library Director) will receive an additional 2% increase in salary. Obtaining a Master's Degree, without a Bachelor's Degree or Associate's Degree, results in a 6% increase; or earning a Bachelor's Degree, without an Associate's Degree, results in a 4% increase in salary. (NOTE: When a lower degree is obtained where the maximum credit has already been given, no additional increase is provided). The following conditions shall apply:

1. Library employees must submit a Request for Educational Advancement Form to the Library Director.
2. The Library Director shall be responsible for determining if the degree is related to the employee's position and will enhance their ability to provide services to citizens. The Library Director has the right to decline these requests.
3. All degrees shall be from an accredited institution as determined by the U.S. Department of Education's Database of Accredited Post-Secondary Institutions and Programs. Degrees from unaccredited institutions shall not be eligible. Therefore, it is highly encouraged that employees seek approval of their degree prior to starting the coursework.

Employees receiving the following certifications will be rewarded as follows if the Director provides prior approval that the certification is related to their position or to the development of the department:

- Bi-lingual certification – 3%
- American Sign Language (ASL) certification – 3%
- North Carolina Early Childhood Credential (NCECC) – 3%
- Project Management Certificate – 2%
- Rowan County Chamber of Commerce Leadership Rowan graduate – 1.5%
- North Carolina Notary, Active Commission – 1%
- North Carolina Public Library Certification – 1%

TO: Aaron Church, County Manager
Jim Howden, Finance Director
Don Bringle, Director Facilities Management and Parks
FROM: Kelly Natoli/HR Director
DATE: 05-09-22
RE: PT Park Attendants 1/3rd Study Recommendations

The Office of Human Resources submits the following recommendations for PT Park Attendants for the 2022/2023 Fiscal Year. These recommendations are based upon the 1/3rd study completed during the 2021/2022 fiscal year. This study was completed in accordance with County Policy 5.11 Pay and Reclassification Studies.

Per this policy, Human Resources shall study 1/3 of County departments each year and the Department Director may also submit reclassification requests. The study for the Part-Time Park Attendants included all part-time occupational groups/positions within the parks. This group was not included in the Facilities and Parks study that became effective July 1, 2021.

As a result of this study, the recommendations are to match the part-time positions to the full-time pay scale as follows:

Position Reclassifications/Grade Changes

Title	**Grade**	
Park Attendant I	3	11.1965
Park Attendant II	4	11.7564
Park Attendant III	5	12.3442
Park Attendant Supervisor	6	12.9614
Park Attendant Manager	7	13.6095
Train/Carousel Operator	7	13.6095
Campground Attendant I	3	11.1965
Campground Attendant II	4	11.7564

The approximate cost of this request is $43,923. This amount may vary based upon employee turnover and new hires between now and July 1, 2022 when the study is implemented (if approved).

Thank you for your consideration of these recommendations.

TO: Aaron Church, County Manager
Jim Howden, Finance Director
John Brindle, Register of Deeds
FROM: Kelly Natoli, Assistant County Manager/HR Director
DATE: 05-09-22
RE: Register of Deeds Department 1/3rd Study Recommendations

The Office of Human Resources submits the following recommendations for the Register of Deeds Department effective for the 2022/2023 Fiscal Year. These recommendations are based upon the 1/3rd study completed during the 2021/2022 fiscal year. This study was completed in accordance with County Policy 5.11 Pay and Reclassification Studies.

Per this policy, Human Resources shall study 1/3 of County departments each year and the Department Director may also submit reclassification requests. The study for the Register of Deeds Department included all occupational groups/positions within the department and was completed as follows:

1. Defined labor markets were studied to determine if grade placement changes were necessary, including but not limited to: Randolph County, Iredell County, Davie County, Stanley County, Cabarrus County, and Davidson County.
2. A comprehensive work-history and educational assessment of every employee in the department was completed by the Register of Deeds and the Human Resources Office to determine recommended compression adjustments.
3. The Register of Deeds evaluated the existing departmental workforce needs and submitted reclassification requests accordingly.

As a result of this study, the recommendations are as follows:

<u>Position Grade Placement Changes</u>
The positions within the Register of Deeds Office are not competitive and grade changes are recommended as follows:

1. Deputy Register of Deeds – move to grade 10
2. Assistant Register of Deeds – move to grade 17
3. Senior Assistant Register of Deeds - move to grade 19
4. Register of Deeds – move to grade 26

<u>Individual Employee Compression Adjustments</u>
The below formula is recommended for this year only, to apply to the studied employees in order to correct compression:

1. 1% increase for each year in their current role.
2. 1% increase for prior comparable-level work experience that is above and beyond the minimum qualifications used to qualify the employee for the position.
3. 2% increase for a related Associates Degree that was not required to qualify the employee for the position.
4. 4% increase for a related Bachelor's Degree that was not required to qualify the employee for the position (or 2% if an Associate's Degree was already credited per item 2.b.)

5. 6% increase for a related Master's Degree that was not required to qualify the employee for the position (or 2% if a Bachelor's Degree was already credited per item 2.c or 4% if an Associate's Degree was already credited per item 2.b.)

Regardless of the combination of formula factors used above, no employee should be given credit for more than 15% above the minimum of the pay grade. For those employees whose salaries already exceed the 15th percentile of the assigned salary grade, no salary increase is recommended. In lieu of a salary increase for these employees, the following one-time bonus structure is recommended:

- Employees with a longevity date over 15 years as of June 30, 2021: $2,000
- Employees with a longevity date between 10-15 years as of June 30, 2021: $1,500
- Employees with a longevity date between 5-10 years as of June 30, 2021: $1,000
- Employees with a longevity date between 1-5 years as of June 30, 2021: $500
- Employees with a longevity date less than 1 year as of June 30, 2021: no bonus

The approximate total cost of this request is $84,353. This amount may vary based upon employee turnover and new hires between now and July 1, 2022 when the study is implemented (if approved).

<u>Future Salary Compression Prevention</u>

In order to avoid future compression adjustments, Human Resources recommends the following:

1. Creation of a Register of Deeds Career Development Plan to encourage and reward existing employees in obtaining related certifications and degrees that will enhance their performance in their current position and contribute to the betterment of the services provided to citizens (this plan is included).
2. Implementation of an HR Personnel Action Form with an established formula for new hires and promotions going forward. The formula will be the same as what has been applied to existing employees as part of the 1/3rd study, however new hires and promotions should receive .5% credit for each year of comparable-level experience and be capped at 10%. These recommendations shall be a general guideline, but will not preclude the Register of Deeds from requesting a higher or lower salary based upon individual departmental needs.

These measures will ensure that the salary recommendations for future new-hires and promotions will be based upon the same educational and work experience factors used in the study and will result in a consistent formula throughout the Department. The formula will also allow the Register of Deeds to attract and retain employees with a competitive salary.

Thank you for your consideration of these recommendations.

ROWAN COUNTY HUMAN RESOURCES
STANDARD OPERATING PROCEDURES

CAREER DEVELOPMENT
REGISTER OF DEEDS
Eff 07-01-2022

Certifications
Basic Certification (if not required for position) – 2%
Certified Deputy or Certified Assistant (if not required for position) – 3%
Advanced Certification (if not required for position) – 4%
Notary Certification – 2%
Bilingual Certification – 2%
Passport Acceptance Agents Certification – 3%

Advanced Degrees
Existing employees who obtain a related Associate's Degree in a related field of study (as determined by the Register of Deeds and if not required for the position) are eligible for a 2% increase in salary. Employees who have an Associate's Degree and later earn a related Bachelor's Degree in a related field (as determined by the Register of Deeds and not required for the position) will receive an additional 2% increase in salary. Employees who have a Bachelor's Degree and later obtain a related Master's Degree in a related field of study (as determined by the Register of Deeds and is not required for the position) will receive an additional 2% increase in salary. Obtaining a Master's Degree, without a Bachelor's Degree or Associate's Degree, results in a 6% increase; or earning a Bachelor's Degree, without an Associate's Degree, results in a 4% increase in salary. (NOTE: When a lower degree is obtained where the maximum credit has already been given, no additional increase is provided). The following conditions shall apply:

1. Existing employees must submit a Request for Educational Advancement Form to the Register of Deeds.
2. The Register of Deeds shall be responsible for determining if the degree is related to the employee's position and will enhance their ability to provide services to citizens. The Register of Deeds has the right to decline these requests.
3. All degrees shall be from an accredited institution as determined by the U.S. Department of Education's Database of Accredited Post-Secondary Institutions and Programs. Degrees from unaccredited institutions shall not be eligible.

Rowan County SCHEDULE 9

FY 2023 Budget Request

Board of Education Compensation

Email excerpt from Dean Hunter to Jim Green, Greg Edds, Aaron Church, Alisha Byrd-Clark on February 22, 2022 at 10:11:31 PM EST with the subject of "K-8, Grant, Board of Education stipend."

"Good evening! I wanted to reach out and address a few issues and possibly get some feedback and maybe even some action from the Board of Commissioners.

Board of Education Compensation

As I stated earlier, I am completing my eighth year on the School Board. The last increase to the Board of Education's compensation was the first year I was only the board. In 2014, the monthly stipend was $350 per month. Eight years later, it is still $350 per month. I was recently told that a Cost of Living raise was budgeted each year for the last eight years. If this is true, it has certainly not been applied to the School Board's stipend for the entirety of eight years. If for any other reason, the Board of Education's stipend should increase to acknowledge the importance of this elected position within our county (we are elected by the entire county). As we all know, Board of Educations are becoming more and more important/recognized throughout our nation and a $350 monthly stipend does not demonstrate its importance in Rowan County. **Currently, a board member's stipend is $350 per month, a board member's travel reimbursement is $1,000 per year ($83/month), and a board member's continued education allotment is $1,750 per year ($145/month).** To my knowledge, no board member turns in travel reimbursements and we haven't used Continuing Ed money for several years (some due to Covid). All this said, I am asking that the Board of Commissioners take a serious look at the Board of Ed's compensation and make the appropriate adjustments. My desire is to see the monthly stipend increase (to at least the eight year cost of living increase) and to change the travel reimbursement to a simple monthly travel stipend (without the need to turn in receipts for reimbursement). "

Thanks again!

Rev. M. Dean Hunter
Senior Pastor: Central Baptist Church
Rowan-Salisbury Board of Ed. (South)
(704)224-5288

ROWAN COUNTY AMENDED BUDGET ORDINANCE
FUND 101 - GENERAL FUND
FISCAL YEAR 2023

BE IT ORDAINED BY THE BOARD OF COUNTY COMMISSIONERS, ROWAN COUNTY, NORTH CAROLINA, that the following amended Budget Ordinance be enacted in accordance with North Carolina General Statutes.

SECTION 1

It is the intent and the purpose of the General Fund to support the general operations of County government.

SECTION 2

The following amounts are hereby appropriated in the General Fund for the operations of County government for the fiscal year beginning July 1, 2022 and ending June 30, 2023, and for the following functions as described by the County's chart of accounts:

General government	
Governing body	$ 524,240
County manager	722,486
Grants	150,500
Finance	1,587,092
Human resources	667,104
Purchasing	149,620
Elections	794,701
Tax assessor	2,459,477
Tax collector	1,441,784
Register of deeds	981,426
West End Plaza	589,538
Public buildings	3,672,709
Court facilities	704,344
Information technology	3,666,233
Other general government	1,801,227
Total general government	19,912,481

Public safety	
Sheriff	$ 15,277,201
Jail	9,333,219
Pre-trial services program	94,718
Emergency communications	3,669,114
Emergency management	2,170,783
Rescue units	9,509,746
Medical examiner	175,000
Building inspections	1,362,769
Animal services - animal control	1,945,684
Other public safety	826,000
Total public safety	44,364,234
Transportation	
Rowan Transit System	2,136,613
Economic and physical development	
Planning	903,404
Tourism Authority	1,188,000
Agricultural extension	305,037
Soil and water conservation	181,911
Industrial parks	20,800
Other economic and physical development	7,194,208
Total economic and physical development	9,793,360
Human services	
Health	10,219,028
Mental health	547,000
Senior services	1,214,374
Social services	24,641,755
Veterans services	256,646
Other human services	166,432
Total human services	37,045,235
Culture and recreation	
Recreation	3,261,749
Animal services - nature center	520,424
Libraries	4,001,760
Other culture and recreation	472,192
Total culture and recreation	8,256,125

Education	
Public schools	$ 43,356,301
Community college	4,278,636
Total education	47,634,937
Debt service	
Principal retirement	14,347,500
Interest and other charges	2,781,500
Total debt service	17,129,000
Transfers to other funds	1,506,675
Total estimated expenditures	$ 187,778,660

SECTION 3

It is estimated that the following revenues will be available in the General Fund for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Ad valorem taxes	$ 91,175,000
Local option sales taxes	33,700,000
Other taxes and licenses	2,420,000
Unrestricted intergovernmental	530,000
Restricted intergovernmental	34,985,188
Permits and fees	2,823,000
Sales and services	11,530,654
Investment earnings	750,050
Miscellaneous	537,241
Appropriated fund balance	9,327,527
Total estimated revenues	$ 187,778,660

SECTION 4

The following amounts are appropriated in the General Fund for the payment of principal and interest on outstanding debt of the County for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Equipment and vehicles	
Principal	$ 2,748,000
Interest	119,000
Parks / Recreation	
Principal	119,500
Interest	6,000
Public Schools capital improvements	
Principal	7,643,000
Interest	1,522,000
RCCC capital improvements	
Principal	2,692,000
Interest	694,000
West End Plaza	
Principal	1,145,000
Interest	156,000
Debt issuance costs	284,500
Total appropriations	$ 17,129,000

SECTION 5

The following amount is hereby appropriated to the Revaluation Division in the County Tax Assessor's Office beginning July 1, 2022 and ending June 30, 2023 for the purpose of performing the County revaluation of real property effective January 1, 2023:

In-house Revaluation Program	$ 876,647

SECTION 6

The following amounts are appropriated for the purpose of providing funds to public schools for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Current expense	
Rowan-Salisbury Schools	
Regular appropriation	$ 36,910,713
Special - Teachers' supplies/education appropriation	375,000
Special - career academies	12,000
Kannapolis City Schools	
Regular appropriation	2,792,793
Special - Teachers' supplies/education appropriation	26,595
Special - career academies	851
Charter Schools	
Regular appropriation	2,230,093
Special - Teachers' supplies/education appropriation	8,256
Total current expense	42,356,301
Capital outlay	
Rowan-Salisbury Schools	929,701
Kannapolis City Schools	70,299
Total capital outlay	1,000,000
Total appropriations	$ 43,356,301

The amounts appropriated to public schools are to be used by the various Boards of Education in the specific categories of current expense and capital outlay. No transfers may be made between the specific categories without prior approval from the Board of County Commissioners. A copy of this Budget Ordinance will be furnished to each school Superintendent and Finance Officer.

All funds appropriated by the Board of County Commissioners in this Ordinance under "current expense", with the exception of the appropriations made for "special - teachers' supplies/education appropriation" and "special - career academies", will be disbursed to the two Boards of Education and Charter Schools in equal monthly installments. The release of the appropriations made for "special - teachers' supplies/education appropriation" and "special - career academies" will be made in lump sum disbursements.

SECTION 7

It is estimated that the following revenues will either be made available to the public schools or expended for public school debt service during the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Current expense	
Contribution from General Fund	$ 42,356,301
Capital outlay	
Local option sales tax revenues	
Restricted for capital outlay	1,000,000
Total revenues for distribution to public schools	43,356,301
Local option sales tax revenues	
Restricted for public school debt service	6,500,000
NC education lottery proceeds	
Restricted for public school debt service	1,300,000
Contribution from General Fund	
Balance of public school debt service	1,365,000
Total revenues for debt service	9,165,000
Total revenues for public schools	$ 52,521,301

Estimated restricted local sales tax of $6,500,000 and an estimated $1,300,000 of education lottery proceeds will be retained by the County and used to retire debt associated with public school capital improvements.

Restricted local option sales tax revenue is budgeted based on estimates. Monthly payments to the public schools will be based on actual capital expenditures each month, not to exceed the actual revenues received for distribution to public schools.

Proceeds received from the Rowan County Clerk of Superior Court for fines and forfeitures are not appropriated in the General Fund. The funds are recorded in an Agency Fund and disbursed directly to the two Boards of Education using the same distribution formula as “current expense” funds. Actual disbursements made to the Boards of Education depend upon the actual amount received from the Clerk of Superior Court during the fiscal year.

SECTION 8

The following amounts are appropriated for Rowan-Cabarrus Community College (RCCC) for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Current expense	$ 2,978,636
Capital outlay	1,300,000
Total appropriations for distribution to RCCC	4,278,636
Debt service - North Campus capital improvements	
Principal	2,692,000
Interest	694,000
Total appropriations for debt service	3,386,000
Total appropriations	$ 7,664,636

SECTION 9

For the fiscal year beginning July 1, 2022 and ending June 30, 2023, the Chairman of the Rowan County Board of Commissioners will receive a salary of $18,194 plus a cell phone allowance of $660. Three of the other four Commissioners will each receive salaries of $15,540. The fifth Commissioner elected not to receive the last three COLAs and will receive a salary of $13,512. Four of the five Commissioners will receive $3,600 for in-County travel. The fifth Commissioner elected to receive reimbursements based on actual expenses, not to exceed $3,600.

SECTION 10

There is hereby levied a tax, at the rate of $.6575 (sixty-five and a three quarter cents) per $100 of assessed property valuation listed as of January 1, 2022, for the purpose of providing the current-year revenue included in “ad valorem taxes” in the General Fund in Section 3 of this Ordinance. This rate of tax is levied on an estimated total valuation of property, for the purpose of taxation, of $14.20 billion, with an estimated collection rate of 97.00 percent.

SECTION 11

The Budget Officer is hereby authorized to transfer appropriations within a fund as contained herein under the following conditions:

a. He may transfer amounts between departments, and between objects of expenditures and revenue within a function, without limitations upon written request of the Department Head or Finance Director.

b. He may not transfer any amounts between funds or from a contingency appropriation within any fund.

c. The Budget Officer may assign authority to the Finance Director to transfer amounts between objects of expenditures and revenue within a function less than $5,000 upon written request of the Department Head or Finance Director.

The Budget Officer may enter into and execute change orders or amendments to construction contracts in amounts up to $25,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated funds.

The Budget Officer may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the appropriate annual budget or capital project ordinance contains sufficient appropriated funds for such purposes.

SECTION 12

Additional authority is granted to the Budget Officer to transfer amounts within and between funds for the sole purpose of funding salary and fringe benefit adjustments consistent with the Rowan County Personnel Ordinance and the annual operating budgets.

SECTION 13

Copies of this Budget Ordinance shall be furnished to the Budget Officer, County Finance Director and County Tax Collector for direction in carrying out their duties, and are available for public inspection.

Adopted this 6th day of June 2022.

GREGORY C. EDDS, CHAIRMAN
ROWAN COUNTY BOARD OF COMMISSIONERS

ATTEST:

(S E A L)

CAROLYN BARGER, MMC, NCMCC
CLERK TO THE BOARD

ROWAN COUNTY BUDGET ORDINANCE
FUND 201 - FIRE DISTRICT FUND
FISCAL YEAR 2023

BE IT ORDAINED BY THE BOARD OF COUNTY COMMISSIONERS, ROWAN COUNTY, NORTH CAROLINA, that the following Budget Ordinance be enacted in accordance with North Carolina General Statutes.

SECTION 1

It is the intent of the Fire District Fund to provide necessary funds to local nonprofit volunteer fire departments in unincorporated areas of Rowan County for the purpose of providing fire protection. Upon recommendation from the fire or service district and its appointed Fire Commission, the Board of County Commissioners does hereby levy tax on property located in each specific district. Such funds collected by the County Tax Collector will be remitted to each fire district for the purpose of providing fire protection to the specific taxed area.

SECTION 2

The following amounts are hereby appropriated in the Fire District Fund to provide for the operation of rural volunteer fire services for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Public safety	
Atwell Township Fire District	$ 705,574
Bostian Heights Fire District	843,257
Cleveland Fire District	491,425
East Gold Hill Fire District	114,357
East Landis Fire District	28,986
East Rowan Fire Service District	19,760
Ellis Cross Country Fire District	151,087
Enochville Fire District	264,986
Franklin Township Fire District	369,316
Liberty Fire District	245,355
Locke Township Fire District	1,052,495

Public safety (Continued)	
Miller Ferry Fire District	$ 621,073
Mount Mitchell Fire District	90,845
Poole Town Fire District	113,655
Richfield-Misenheimer Fire District	7,703
Rockwell Rural Fire District	612,756
Rowan Iredell Fire District	36,313
Scotch Irish Fire District	113,189
South Rowan Fire Service District	5,472
South Salisbury Fire District	496,748
Union Fire District	141,375
West Rowan Fire District	384,086
Woodleaf Fire District	289,347
Total expenditures appropriated	$ 7,199,160

SECTION 3

It is estimated that the following revenues will be available in the Fire District Fund for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Ad valorem taxes	$ 7,199,160

SECTION 4

The following tax rates are hereby established for the fiscal year beginning July 1, 2022 and ending June 30, 2023 for the purpose of providing fire services within the various fire and service districts in Rowan County. The taxes will be collected by the Rowan County Tax Collector as provided in G.S. 69-25.4.

Fire District	FY 2023 Tax Rate
Atwell Township Fire District	$.0975
Bostian Heights Fire District	.0900
Cleveland Fire District	.0936
East Gold Hill Fire District	.0800
East Landis Fire District	.0425
East Rowan Fire Service District	.0700

Fire District	FY 2023 Tax Rate
Ellis Cross Country Fire District	$.0850
Enochville Fire District	.0800
Franklin Township Fire District	.0900
Liberty Fire District	.0537
Locke Township Fire District	.0975
Miller Ferry Fire District	.0875
Mount Mitchell Fire District	.0726
Poole Town Fire District	.0900
Richfield-Misenheimer Fire District	.0700
Rockwell Rural Fire District	.0900
Rowan Iredell Fire District	.0648
Scotch Irish Fire District	.0900
South Rowan Fire Service District	.0900
South Salisbury Fire District	.0900
Union Fire District	.0350
West Rowan Fire District	.0900
Woodleaf Fire District	.0650

SECTION 5

The above tax rates are based on estimated total valuations of properties for the following tax and service districts as of January 1, 2022:

Fire District	Property Valuation
Atwell Township Fire District	$ 746,046,643
Bostian Heights Fire District	965,930,102
Cleveland Fire District	541,264,424
East Gold Hill Fire District	147,367,576
East Landis Fire District	70,312,817
East Rowan Fire Service District	29,101,401
Ellis Cross Country Fire District	183,246,622
Enochville Fire District	341,476,419
Franklin Township Fire District	423,042,260
Liberty Fire District	471,029,655

Fire District	Property Valuation
Locke Township Fire District	$ 1,112,867,714
Miller Ferry Fire District	731,750,140
Mount Mitchell Fire District	129,000,469
Poole Town Fire District	130,188,751
Richfield-Misenheimer Fire District	11,344,456
Rockwell Rural Fire District	701,896,417
Rowan Iredell Fire District	57,771,159
Scotch Irish Fire District	129,654,884
South Rowan Fire Service District	6,268,185
South Salisbury Fire District	569,012,691
Union Fire District	416,421,799
West Rowan Fire District	439,961,034
Woodleaf Fire District	458,916,580
Total appraised valuation of property	$ 8,813,872,198

SECTION 6

The Budget Officer is hereby authorized to transfer appropriations within a fund as contained herein under the following conditions:

a. He may transfer amounts between departments, and between objects of expenditures and revenue within a department, without limitations upon written request of the Department Head or Finance Director.

b. He may not transfer any amounts between funds or from a contingency appropriation within any fund.

c. The Budget Officer may assign authority to the Finance Director to transfer amounts between objects of expenditures and revenue within a department less than $5,000 upon written request of the Department Head or Finance Director.

The Budget Officer may enter into and execute change orders or amendments to construction contracts in amounts up to $25,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated funds.

The Budget Officer may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the appropriate annual budget or capital project ordinance contains sufficient appropriated funds for such purposes.

SECTION 7

Additional authority is granted to the Budget Officer to transfer amounts within and between funds for the sole purpose of funding salary and fringe benefit adjustments consistent with the Rowan County Personnel Ordinance and the annual operating budgets.

SECTION 8

Copies of this Budget Ordinance shall be furnished to the Budget Officer, County Finance Director and County Tax Collector for direction in carrying out their duties, and are available for public inspection.

Adopted this 6th day of June 2022.

GREGORY C. EDDS, CHAIRMAN
ROWAN COUNTY BOARD OF COMMISSIONERS

ATTEST:

(S E A L)

CAROLYN BARGER, MMC, NCMCC
CLERK TO THE BOARD

ROWAN COUNTY BUDGET ORDINANCE
FUND 202 - EMERGENCY TELEPHONE SYSTEM FUND
FISCAL YEAR 2023

BE IT ORDAINED BY THE BOARD OF COUNTY COMMISSIONERS, ROWAN COUNTY, NORTH CAROLINA, that the following Budget Ordinance be enacted in accordance with North Carolina General Statutes.

SECTION 1

It is the intent and purpose of the Emergency Telephone System Fund to support costs essential to receiving and utilizing voice and data related to emergency 911 situations through payment of a telephone tax.

SECTION 2

The following amounts are hereby appropriated in the Emergency Telephone System Fund for the operation of the emergency enhanced 911 operations for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Public safety	
Emergency communications	$ 325,667

SECTION 3

It is estimated that the following revenues will be available in the Emergency Telephone System Fund for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Restricted intergovernmental	
State 911 fees	$ 320,667
Investment earnings	5,000
Total estimated revenues	$ 325,667

SECTION 4

The telephone tax charged on all voice communications service connections in Rowan County is levied by the North Carolina General Assembly. The specific monthly rate to be charged is established by the State at $.65 (sixty-five cents), effective July 1, 2018.

SECTION 5

The Budget Officer is hereby authorized to transfer appropriations within a fund as contained herein under the following conditions:

a. He may transfer amounts between departments, and between objects of expenditures and revenue within a department, without limitations upon written request of the Department Head or Finance Director.

b. He may not transfer any amounts between funds or from a contingency appropriation within any fund.

c. The Budget Officer may assign authority to the Finance Director to transfer amounts between objects of expenditures and revenue within a department less than $5,000 upon written request of the Department Head or Finance Director.

The Budget Officer may enter into and execute change orders or amendments to construction contracts in amounts up to $25,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated funds.

The Budget Officer may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the appropriate annual budget or capital project ordinance contains sufficient appropriated funds for such purposes.

SECTION 6

Additional authority is granted to the Budget Officer to transfer amounts within and between funds for the sole purpose of funding salary and fringe benefit adjustments consistent with the Rowan County Personnel Ordinance and the annual operating budgets.

SECTION 7

Copies of this Budget Ordinance shall be furnished to the Budget Officer, County Finance Director and County Tax Collector for direction in carrying out their duties, and are available for public inspection.

Adopted this 6th day of June 2022.

GREGORY C. EDDS, CHAIRMAN
ROWAN COUNTY BOARD OF COMMISSIONERS

ATTEST:

(S E A L)

CAROLYN BARGER, MMC, NCMCC
CLERK TO THE BOARD

ROWAN COUNTY BUDGET ORDINANCE
FUND 501 - RISK MANAGEMENT FUND
FISCAL YEAR 2023

BE IT ORDAINED BY THE BOARD OF COUNTY COMMISSIONERS, ROWAN COUNTY, NORTH CAROLINA, that the following Budget Ordinance be enacted in accordance with North Carolina General Statutes.

SECTION 1

It is the intent and purpose of the Risk Management Fund:

a. To fully support the costs of claims and expenses arising from accidents and injuries of employees in the course of their job responsibilities and for any expenses incurred in the prevention of job-related injuries.

b. To support the cost of claims and expenses incurred by Rowan County in the areas of general liability, professional liability, property liability and vehicle liability.

SECTION 2

The following amounts are hereby appropriated in the Risk Management Fund for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Administration	$ 199,684
Professional and property liability	725,000
Workers' compensation	531,901
Total estimated expenditures	$ 1,456,585

SECTION 3

It is estimated that the following revenues will be available in the Risk Management Fund for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Charges for services	$ 600,000
Investment earnings	40,000
Transfers in	480,000
Appropriated fund balance	336,585
Total estimated revenues	$ 1,456,585

SECTION 4

The Budget Officer is hereby authorized to transfer appropriations within a fund as contained herein under the following conditions:

a. He may transfer amounts between departments, and between objects of expenditures and revenue within a department, without limitations upon written request of the Department Head or Finance Director.

b. He may not transfer any amounts between funds or from a contingency appropriation within any fund.

c. The Budget Officer may assign authority to the Finance Director to transfer amounts between objects of expenditures and revenue within a department less than $5,000 upon written request of the Department Head or Finance Director.

The Budget Officer may enter into and execute change orders or amendments to construction contracts in amounts up to $25,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated funds.

The Budget Officer may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the appropriate annual budget or capital project ordinance contains sufficient appropriated funds for such purposes.

SECTION 5

Additional authority is granted to the Budget Officer to transfer amounts within and between funds for the sole purpose of funding salary and fringe benefit adjustments consistent with the Rowan County Personnel Ordinance and the annual operating budgets.

SECTION 6

Copies of this Budget Ordinance shall be furnished to the Budget Officer, County Finance Director and County Tax Collector for direction in carrying out their duties, and are available for public inspection.

Adopted this 6th day of June 2022.

GREGORY C. EDDS, CHAIRMAN
ROWAN COUNTY BOARD OF COMMISSIONERS

ATTEST:

(S E A L)

CAROLYN BARGER, MMC, NCMCC
CLERK TO THE BOARD

ROWAN COUNTY BUDGET ORDINANCE
FUND 601 - LANDFILL FUND
FISCAL YEAR 2023

BE IT ORDAINED BY THE BOARD OF COUNTY COMMISSIONERS, ROWAN COUNTY, NORTH CAROLINA, that the following Budget Ordinance be enacted in accordance with North Carolina General Statutes.

SECTION 1

It is the intent and purpose of the Landfill Fund to fully support the cost of operations for the disposal of solid waste in Rowan County from fees generated from users of the Landfill.

Under federal and State regulations, Rowan County cannot designate the point of disposal for solid waste generated in the County. With the potential loss of solid waste from in-county generators, waste from out-of-county generators will be accepted on an individual agreement basis to ensure the economic viability of the Landfill for the citizens of Rowan County.

SECTION 2

The following amounts are hereby appropriated in the Landfill Fund for the operation of the Rowan County Landfill for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Administration	$ 215,946
Recycling operations	784,028
Sanitation operations	1,072,948
Solid waste operations	19,404,359
Total estimated expenditures	$ 21,477,281

SECTION 3

It is estimated that the following revenues will be available in the Landfill Fund for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Charges for services	$ 5,848,000
Scrap tire disposal tax	200,000
Solid waste disposal tax	70,000
Investment earnings	300,000
Appropriated fund balance	15,059,281
Total estimated revenues	$ 21,477,281

SECTION 4

The Budget Officer is hereby authorized to transfer appropriations within a fund as contained herein under the following conditions:

a. He may transfer amounts between departments, and between objects of expenditures and revenue within a department, without limitations upon written request of the Department Head or Finance Director.

b. He may not transfer any amounts between funds or from a contingency appropriation within any fund.

c. The Budget Officer may assign authority to the Finance Director to transfer amounts between objects of expenditures and revenue within a department less than $5,000 upon written request of the Department Head or Finance Director.

The Budget Officer may enter into and execute change orders or amendments to construction contracts in amounts up to $25,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated funds.

The Budget Officer may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the appropriate annual budget or capital project ordinance contains sufficient appropriated funds for such purposes.

SECTION 5

Additional authority is granted to the Budget Officer to transfer amounts within and between funds for the sole purpose of funding salary and fringe benefit adjustments consistent with the Rowan County Personnel Ordinance and the annual operating budgets.

SECTION 6

Copies of this Budget Ordinance shall be furnished to the Budget Officer, County Finance Director and County Tax Collector for direction in carrying out their duties, and are available for public inspection.

Adopted this 6th day of June 2022.

GREGORY C. EDDS, CHAIRMAN
ROWAN COUNTY BOARD OF COMMISSIONERS

ATTEST:

(S E A L)

CAROLYN BARGER, MMC, NCMCC
CLERK TO THE BOARD

ROWAN COUNTY BUDGET ORDINANCE
FUND 603 - AIRPORT FUND
FISCAL YEAR 2023

BE IT ORDAINED BY THE BOARD OF COUNTY COMMISSIONERS, ROWAN COUNTY, NORTH CAROLINA, that the following Budget Ordinance be enacted in accordance with North Carolina General Statutes.

SECTION 1

It is the intent and purpose of the Airport Fund to support the cost of operations and improvements at the Rowan County Airport. The Airport is open for public use in accordance with federal, State and local regulations, rules, policies and ordinances. Fees are generated from the sale of fuel, the provision of other aeronautical services, and lease opportunities. Federal and State grants have been awarded to partially fund capital projects.

SECTION 2

The following amounts are hereby appropriated in the Airport Fund for the operation of the Rowan County Airport for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Airport operations	$ 8,437,903

SECTION 3

It is estimated that the following revenues will be available in the Airport Fund for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Charges for services	$ 1,215,600
Investment earnings	20,000
Capital contributions	5,788,895
Transfers in	1,026,675
Appropriated fund balance	386,733
Total estimated revenues	$ 8,437,903

SECTION 4

The Budget Officer is hereby authorized to transfer appropriations within a fund as contained herein under the following conditions:

a. He may transfer amounts between departments, and between objects of expenditures and revenue within a department, without limitations upon written request of the Department Head or Finance Director.

b. He may not transfer any amounts between funds or from a contingency appropriation within any fund.

c. The Budget Officer may assign authority to the Finance Director to transfer amounts between objects of expenditures and revenue within a department less than $5,000 upon written request of the Department Head or Finance Director.

The Budget Officer may enter into and execute change orders or amendments to construction contracts in amounts up to $25,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated funds.

The Budget Officer may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the appropriate annual budget or capital project ordinance contains sufficient appropriated funds for such purposes.

SECTION 5

Additional authority is granted to the Budget Officer to transfer amounts within and between funds for the sole purpose of funding salary and fringe benefit adjustments consistent with the Rowan County Personnel Ordinance and the annual operating budgets.

SECTION 6

Copies of this Budget Ordinance shall be furnished to the Budget Officer, County Finance Director and County Tax Collector for direction in carrying out their duties, and are available for public inspection.

Adopted this 6th day of June 2022.

GREGORY C. EDDS, CHAIRMAN
ROWAN COUNTY BOARD OF COMMISSIONERS

ATTEST:

(S E A L)

CAROLYN BARGER, MMC, NCMCC
CLERK TO THE BOARD

ROWAN COUNTY BUDGET ORDINANCE
FUND 605 - WATER FUND
FISCAL YEAR 2023

BE IT ORDAINED BY THE BOARD OF COUNTY COMMISSIONERS, ROWAN COUNTY, NORTH CAROLINA, that the following Budget Ordinance be enacted in accordance with North Carolina General Statutes.

SECTION 1

It is the intent and purpose of the Water Fund to support the cost of operations and improvements for potable water infrastructure for the northeastern area of the County. Fees are generated from the sale of water.

SECTION 2

The following amounts are hereby appropriated in the Water Fund for the operation of the Rowan County Water System for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Water operations	$ 1,996,055

SECTION 3

It is estimated that the following revenues will be available in the Water Fund for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Charges for services	$ 175,000
Appropriated Fund Balance	319,055
Transfer from other Funds	1,500,000
Investment earnings	2,000
Total estimated revenues	$ 1,996,055

SECTION 4

The Budget Officer is hereby authorized to transfer appropriations within a fund as contained herein under the following conditions:

a. He may transfer amounts between departments, and between objects of expenditures and revenue within a department, without limitations upon written request of the Department Head or Finance Director.

b. He may not transfer any amounts between funds or from a contingency appropriation within any fund.

c. The Budget Officer may assign authority to the Finance Director to transfer amounts between objects of expenditures and revenue within a department less than $5,000 upon written request of the Department Head or Finance Director.

The Budget Officer may enter into and execute change orders or amendments to construction contracts in amounts up to $25,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated funds.

The Budget Officer may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the appropriate annual budget or capital project ordinance contains sufficient appropriated funds for such purposes.

SECTION 5

Additional authority is granted to the Budget Officer to transfer amounts within and between funds for the sole purpose of funding salary and fringe benefit adjustments consistent with the Rowan County Personnel Ordinance and the annual operating budgets.

SECTION 6

Copies of this Budget Ordinance shall be furnished to the Budget Officer, County Finance Director and County Tax Collector for direction in carrying out their duties, and are available for public inspection.

Adopted this 6th day of June 2022.

GREGORY C. EDDS, CHAIRMAN
ROWAN COUNTY BOARD OF COMMISSIONERS

ATTEST:

(S E A L)

CAROLYN BARGER, MMC, NCMCC
CLERK TO THE BOARD

ROWAN COUNTY BUDGET ORDINANCE
FUND 701 – DSS TRUST FUND
FISCAL YEAR 2023

BE IT ORDAINED BY THE BOARD OF COUNTY COMMISSIONERS, ROWAN COUNTY, NORTH CAROLINA, that the following Budget Ordinance be enacted in accordance with North Carolina General Statutes.

SECTION 1

It is the intent and purpose of the Representative Payee Fund ("DSS Trust Fund") to account for the funds received and managed by the County for children and certain adults under the Social Security's Representative Payee Program.

SECTION 2

The following amounts are hereby appropriated in the DSS Trust Fund for the distribution by the County to the applicable children and certain adults under the Social Security's Representative Payee Program for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Distribution	$ 450,000

SECTION 3

It is estimated that the following funds will be received into the DSS Trust Fund to be managed by Rowan County under the Social Security's Representative Payee for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Funds Received	$ 450,000

SECTION 4

The Budget Officer is hereby authorized to transfer appropriations within a fund as contained herein under the following conditions:

d. He may transfer amounts between departments, and between objects of expenditures and revenue within a department, without limitations upon written request of the Department Head or Finance Director.

e. He may not transfer any amounts between funds or from a contingency appropriation within any fund.

f. The Budget Officer may assign authority to the Finance Director to transfer amounts between objects of expenditures and revenue within a department less than $5,000 upon written request of the Department Head or Finance Director.

The Budget Officer may enter into and execute change orders or amendments to construction contracts in amounts up to $25,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated funds.

The Budget Officer may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the appropriate annual budget or capital project ordinance contains sufficient appropriated funds for such purposes.

SECTION 5

Additional authority is granted to the Budget Officer to transfer amounts within and between funds for the sole purpose of funding salary and fringe benefit adjustments consistent with the Rowan County Personnel Ordinance and the annual operating budgets.

SECTION 6

Copies of this Budget Ordinance shall be furnished to the Budget Officer, County Finance Director and County Tax Collector for direction in carrying out their duties, and are available for public inspection.

Adopted this 6th day of June 2022.

GREGORY C. EDDS, CHAIRMAN
ROWAN COUNTY BOARD OF COMMISSIONERS

ATTEST:

(S E A L)

CAROLYN BARGER, MMC, NCMCC
CLERK TO THE BOARD

ROWAN COUNTY BUDGET ORDINANCE
FUND 702 – FINES AND FORFEITURES FUND
FISCAL YEAR 2023

BE IT ORDAINED BY THE BOARD OF COUNTY COMMISSIONERS, ROWAN COUNTY, NORTH CAROLINA, that the following Budget Ordinance be enacted in accordance with North Carolina General Statutes.

SECTION 1

It is the intent and purpose of the Fines and Forfeitures Fund to account for the penalties, fines and forfeitures collected by the County and remitted to the school systems.

SECTION 2

The following amounts are hereby appropriated in the Fines and Forfeitures Fund to account to be distributed to the school systems for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Fines and forfeitures distributed	$ 800,000

SECTION 3

It is estimated that the following collections of penalties, fines and forfeitures for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Total estimated collections	$ 800,000

SECTION 4

The Budget Officer is hereby authorized to transfer appropriations within a fund as contained herein under the following conditions:

g. He may transfer amounts between departments, and between objects of expenditures and revenue within a department, without limitations upon written request of the Department Head or Finance Director.

h. He may not transfer any amounts between funds or from a contingency appropriation within any fund.

i. The Budget Officer may assign authority to the Finance Director to transfer amounts between objects of expenditures and revenue within a department less than $5,000 upon written request of the Department Head or Finance Director.

The Budget Officer may enter into and execute change orders or amendments to construction contracts in amounts up to $25,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated funds.

The Budget Officer may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the appropriate annual budget or capital project ordinance contains sufficient appropriated funds for such purposes.

SECTION 5

Additional authority is granted to the Budget Officer to transfer amounts within and between funds for the sole purpose of funding salary and fringe benefit adjustments consistent with the Rowan County Personnel Ordinance and the annual operating budgets.

SECTION 6

Copies of this Budget Ordinance shall be furnished to the Budget Officer, County Finance Director and County Tax Collector for direction in carrying out their duties, and are available for public inspection.

Adopted this 6th day of June 2022.

GREGORY C. EDDS, CHAIRMAN
ROWAN COUNTY BOARD OF COMMISSIONERS

ATTEST:

(S E A L)

CAROLYN BARGER, MMC, NCMCC
CLERK TO THE BOARD

ROWAN COUNTY BUDGET ORDINANCE
FUND 703 – AMERICAN RESCUE PLAN ACT FUND
FISCAL YEAR 2023

BE IT ORDAINED BY THE BOARD OF COUNTY COMMISSIONERS, ROWAN COUNTY, NORTH CAROLINA, that the following Budget Ordinance be enacted in accordance with North Carolina General Statutes.

SECTION 1

It is the intent and purpose of the American Rescue Plan Act ("ARPA") Fund is to support the cost of Rowan County's responses to the public health emergency, negative economic impacts, prevention and mitigation caused by the COVID-19 pandemic. Along with investments in water, sewer and broadband infrastructure.

SECTION 2

The following amounts are hereby appropriated in the ARPA Fund for the responses to the COVID-19 pandemic effecting Rowan County for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Expenditures	$ 14,666,477

SECTION 3

It is estimated that the following revenues will be available in the ARPA Fund for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

Disaster reimbursement	$ 4,666,477
Loss revenue replacement	10,000,000
Total estimated revenues	$ 14,666,477

SECTION 4

The Budget Officer is hereby authorized to transfer appropriations within a fund as contained herein under the following conditions:

j. He may transfer amounts between departments, and between objects of expenditures and revenue within a department, without limitations upon written request of the Department Head or Finance Director.

k. He may not transfer any amounts between funds or from a contingency appropriation within any fund.

l. The Budget Officer may assign authority to the Finance Director to transfer amounts between objects of expenditures and revenue within a department less than $5,000 upon written request of the Department Head or Finance Director.

The Budget Officer may enter into and execute change orders or amendments to construction contracts in amounts up to $25,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated funds.

The Budget Officer may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the appropriate annual budget or capital project ordinance contains sufficient appropriated funds for such purposes.

SECTION 5

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SECTION 6

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Adopted this 6th day of June 2022.

GREGORY C. EDDS, CHAIRMAN
ROWAN COUNTY BOARD OF COMMISSIONERS

ATTEST:

(S E A L)

CAROLYN BARGER, MMC, NCMCC
CLERK TO THE BOARD

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 1000 - AD VALOREM TAX REVENUE
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1141000	AD VALOREM	411001	AD VALOREM TAX-CURRENT YR	($80,348,648)	($81,259,814)	($81,784,106)	($80,500,000)	($80,500,000)	($82,000,000)	($82,000,000)	1.9%
			411002	AD VALOREM TAX-PRIOR YRS	($1,010,976)	($2,000,842)	($1,629,282)	($1,000,000)	($1,000,000)	($1,250,000)	($1,250,000)	25.0%
			411003	AD VALOREM TAX-NCVTS	($8,299,920)	($9,399,462)	($7,963,016)	($8,300,000)	($8,300,000)	($8,300,000)	($8,750,000)	5.4%
			411004	AD VALOREM-WRITE OFF COLL	($312)	($1,734)	($3,941)	$0	$0	$0	$0	N/A
			411010	ABATEMENTS-CURRENT YEAR	$248,190	$86,103	$256,691	$320,000	$320,000	$450,000	$450,000	40.6%
			411011	ABATEMENTS-PRIOR YEARS	($19,154)	$24,097	$0	$50,000	$50,000	$50,000	$50,000	0.0%
			411015	TAX DISCOUNTS	$688,512	$712,845	$741,471	$725,000	$725,000	$750,000	$750,000	3.4%
			411035	DOG TAXES	($18,593)	($19,114)	($550)	$0	$0	$0	$0	N/A
			411040	REAL ESTATE TRANSFER TAX	($661,118)	($936,159)	($1,192,008)	($550,000)	($550,000)	($750,000)	($750,000)	36.4%
			411900	TAX OVER/SHORT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($89,422,018)**	**($92,794,079)**	**($91,574,743)**	**($89,255,000)**	**($89,255,000)**	**($91,050,000)**	**($91,500,000)**	**2.5%**
	Rev/Exp	**Total:**			**($89,422,018)**	**($92,794,079)**	**($91,574,743)**	**($89,255,000)**	**($89,255,000)**	**($91,050,000)**	**($91,500,000)**	**2.5%**
FINAL	**TOTALS:**				**($89,422,018)**	**($92,794,079)**	**($91,574,743)**	**($89,255,000)**	**($89,255,000)**	**($91,050,000)**	**($91,500,000)**	**2.5%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 2000 - SALES USE AND OTHER TAX REVEN

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1142314	SALES TAX	414010	ABC 5 CENTS/BOTTLE	($48,671)	($52,646)	($41,408)	($50,000)	($50,000)	($50,000)	($50,000)	0.0%
			414015	BEER & WINE EXCISE TAX	($335,887)	($327,362)	$0	($330,000)	($330,000)	($330,000)	($330,000)	0.0%
			414020	ABC PROFIT DISTRIBUTION	($188,800)	($221,600)	($185,600)	($160,000)	($160,000)	($175,000)	($175,000)	9.4%
			416010	OCCUPANCY TAX	($934,962)	($889,367)	($1,003,817)	($900,000)	($1,215,000)	($1,200,000)	($1,200,000)	33.3%
			416011	OCCUPANCY TAX PENALTIES	($2,458)	($2,143)	($309)	$0	$0	$0	$0	N/A
			416015	HEAVY EQUIPMENT TAX	($106,675)	($60,864)	($48,907)	($70,000)	($70,000)	($70,000)	($70,000)	0.0%
			416020	RENTAL VEHICLE TAX	($77,577)	($90,773)	($75,317)	($60,000)	($60,000)	($75,000)	($75,000)	25.0%
			Org Tot:		**($1,695,029)**	**($1,644,754)**	**($1,355,358)**	**($1,570,000)**	**($1,885,000)**	**($1,900,000)**	**($1,900,000)**	**21.0%**
	1142319	PEN INTRST	419010	INTEREST REVENUE ON TAXES	($321,675)	($325,168)	($467,943)	($275,000)	($275,000)	($300,000)	($300,000)	9.1%
			419020	PENALTIES-GARNISHMENTS	($40,602)	($13,314)	($26,202)	($100,000)	($100,000)	($75,000)	($75,000)	-25.0%
			419030	INTEREST REVENUE NCVTS	($69,601)	($60,107)	($63,139)	($50,000)	($50,000)	($50,000)	($50,000)	0.0%
			Org Tot:		**($431,879)**	**($398,588)**	**($557,284)**	**($425,000)**	**($425,000)**	**($425,000)**	**($425,000)**	**0.0%**
	1142320	LIC PERMIT	420010	PRIVILEGE LICENSES	($255)	$0	($6,515)	($4,000)	($4,000)	($4,000)	($4,000)	0.0%
			Org Tot:		**($255)**	**$0**	**($6,515)**	**($4,000)**	**($4,000)**	**($4,000)**	**($4,000)**	**0.0%**
	1142333	FED CONTRB	433010	PAYMENT IN LIEU OF TAXE	($27,827)	($26,651)	($31,310)	($20,000)	($20,000)	($25,000)	($25,000)	25.0%
			Org Tot:		**($27,827)**	**($26,651)**	**($31,310)**	**($20,000)**	**($20,000)**	**($25,000)**	**($25,000)**	**25.0%**
	1142335	SALES TAX	435501	1 CENT SALES TAX	($12,091,212)	($13,506,042)	($8,780,613)	($12,573,000)	($12,573,000)	($13,200,000)	($15,000,000)	19.3%
			435502	MUNI HOLD HARMLESS	$3,206,263	$3,400,175	$1,999,108	$3,400,000	$3,400,000	$4,000,000	$4,500,000	32.4%
			435503	1/2 CENT-ART 40-UNRESTRIC	($5,291,431)	($6,065,701)	($4,048,402)	($5,500,000)	($5,500,000)	($6,200,000)	($6,200,000)	12.7%
			435504	1/2 CENT-ART 40-RESTRICTE	($1,888,626)	($2,202,111)	($1,485,813)	($2,000,000)	($2,000,000)	($2,250,000)	($2,500,000)	25.0%
			435505	1/2 CENT-ART 42-UNRESTRIC	($2,142,949)	($2,214,680)	($1,353,963)	($2,200,000)	($2,200,000)	($1,800,000)	($2,000,000)	-9.1%
			435506	1/2 CENT-ART 42-RESTRICTE	($3,777,253)	($4,404,222)	($2,971,626)	($4,000,000)	($4,000,000)	($4,500,000)	($5,000,000)	25.0%
			435507	1/2 CENT-ART 44-UNRESTRIC	($2,747,445)	($2,870,348)	($1,886,960)	($2,900,000)	($2,900,000)	($3,000,000)	($3,000,000)	3.4%
			435508	1/4 CENT-ART 46-UNRESTRIC	($3,798,468)	($4,297,864)	($2,829,898)	($3,900,000)	($3,900,000)	($4,200,000)	($4,500,000)	15.4%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 2000 - SALES USE AND OTHER TAX REVEN

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1142335	SALES TAX	**Org Tot:**		**($28,531,122)**	**($32,160,793)**	**($21,358,167)**	**($29,673,000)**	**($29,673,000)**	**($31,150,000)**	**($33,700,000)**	**13.6%**
	1142338	LOC CONTRB	438020	LOCAL GOV'T CONTR-KANNAPOLIS	$0	$0	$0	$0	$0	$0	$0	N/A
			438070	LOCAL GOV'T CONTRIBN-SALISBURY	($50,000)	($50,000)	$0	($50,000)	($50,000)	($50,000)	($50,000)	0.0%
			438080	NOTES RECEIVABLE - GAAP	$50,000	$50,000	$0	$0	$0	$0	$0	N/A
			441021	NEW POSITIONS - CONVERSION	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**($50,000)**	**($50,000)**	**($50,000)**	**($50,000)**	**0.0%**
	Rev/Exp	**Total:**			**($30,686,112)**	**($34,230,786)**	**($23,308,635)**	**($31,742,000)**	**($32,057,000)**	**($33,554,000)**	**($36,104,000)**	**13.7%**
FINAL	**TOTALS:**				**($30,686,112)**	**($34,230,786)**	**($23,308,635)**	**($31,742,000)**	**($32,057,000)**	**($33,554,000)**	**($36,104,000)**	**13.7%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 3000 - OTHER GENERAL REVENUE
Report Date: Wednesday, May 25, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/25/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1143335	FEES	453026	CABLEVISION FRANCHISE FEE	($330,019)	($324,135)	($161,928)	($340,000)	($340,000)	($325,000)	($325,000)	-4.4%
			Org Tot:		**($330,019)**	**($324,135)**	**($161,928)**	**($340,000)**	**($340,000)**	**($325,000)**	**($325,000)**	**-4.4%**
	1143361	INTEREST	461010	INTEREST-GENERAL FUND	($1,531,360)	($156,453)	($475,798)	($750,000)	($750,000)	($750,000)	($750,000)	0.0%
			Org Tot:		**($1,531,360)**	**($156,453)**	**($475,798)**	**($750,000)**	**($750,000)**	**($750,000)**	**($750,000)**	**0.0%**
	1143363	RENT REV	462010	RENT-AGRICULTURE BLDG	($18,348)	($18,348)	($16,616)	($18,300)	($18,300)	($18,300)	($18,300)	0.0%
			462020	RENT-CELL TOWERS	($13,688)	($13,898)	($15,741)	($13,600)	($13,600)	($13,600)	($13,600)	0.0%
			462995	OTHER RENT	($18,801)	($22,125)	($21,175)	($83,100)	($83,100)	($23,100)	($23,100)	-72.2%
			Org Tot:		**($50,837)**	**($54,371)**	**($53,532)**	**($115,000)**	**($115,000)**	**($55,000)**	**($55,000)**	**-52.2%**
	1143389	OTHER REV	489900	MISC DEPOSITS-UNASSIGNED	$0	$0	$0	$0	$0	$0	$0	N/A
			489995	MISC RECEIPTS	($138,871)	($127,666)	($92,843)	($130,000)	($130,000)	($125,000)	($125,000)	-3.8%
			Org Tot:		**($138,871)**	**($127,666)**	**($92,843)**	**($130,000)**	**($130,000)**	**($125,000)**	**($125,000)**	**-3.8%**
	1143390	OT FIN REV	490010	OFS-INSTALLMENT PURCHASES	($1,600,000)	($900,000)	$0	$0	$0	$0	$0	N/A
			490020	OFS - LOAN PROCEEDS	($19,220)	$0	$0	$0	$0	($10,500,000)	$0	N/A
			492030	SALE OF PROPERTY	$0	($52,775)	($134,610)	($5,000)	($5,000)	($25,000)	($25,000)	400.0%
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	($5,790,292)	($8,945,926)	$0	($4,841,256)	-16.4%
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	($4,572,334)	$0	$0	N/A
			Org Tot:		**($1,619,220)**	**($952,775)**	**($134,610)**	**($5,795,292)**	**($13,523,260)**	**($10,525,000)**	**($4,866,256)**	**-16.0%**
	1143391	OPER TRANS	491310	TRANSFER FROM FUND 310	$0	$0	$0	$0	$0	$0	$0	N/A
			491311	TRANSFER FROM FUND 311	$0	$0	$0	$0	$0	$0	$0	N/A
			491312	TRANSFER FROM FUND 312	$0	$0	$0	$0	$0	$0	$0	N/A
			491315	TRANSFER FROM FUND 315	$0	$0	$0	$0	$0	$0	$0	N/A
			491316	TRANSFER FROM FUND 316	$0	$0	$0	$0	$0	$0	$0	N/A
			491602	TRANSFER FROM FUND 602	$0	$0	$0	$0	$0	$0	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 3000 - OTHER GENERAL REVENUE
Report Date: Wednesday, May 25, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/25/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1143391	OPER TRANS	**Org Tot:**		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	Rev/Exp	**Total:**			**($3,670,307)**	**($1,615,399)**	**($918,711)**	**($7,130,292)**	**($14,858,260)**	**($11,780,000)**	**($6,121,256)**	**-14.2%**
FINAL	**TOTALS:**				**($3,670,307)**	**($1,615,399)**	**($918,711)**	**($7,130,292)**	**($14,858,260)**	**($11,780,000)**	**($6,121,256)**	**-14.2%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4110 - GOVERNING BODY

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154110	GOV BODY	510005	SALARIES-REGULAR	$216,725	$218,092	$194,983	$226,810	$226,810	$255,131	$262,031	15.5%
			510020	SALARIES-PER DIEM	$71,827	$71,566	$63,396	$73,877	$73,877	$73,596	$80,956	9.6%
			520005	HEALTH INSURANCE	$70,637	$76,759	$65,930	$76,440	$76,440	$84,000	$84,000	9.9%
			520010	MEDICARE TAX	$4,182	$4,193	$3,742	$4,210	$4,210	$4,783	$4,893	16.2%
			520015	RETIREMENT	$19,646	$22,397	$22,248	$23,458	$23,458	$28,712	$31,752	35.4%
			520020	SOCIAL SECURITY TAX	$17,263	$17,183	$15,840	$17,571	$17,571	$19,258	$19,688	12.0%
			520025	WORKERS COMPENSATION	$736	$739	$658	$723	$723	$830	$1,000	38.3%
			520030	401(K) CONTRIBUTIONS	$6,502	$6,542	$5,850	$6,805	$6,805	$7,550	$7,760	14.0%
			541000	COMMUNICATIONS	$665	$663	$576	$726	$726	$760	$760	4.7%
			550007	COST PER COPY	$586	$1,171	$1,100	$600	$1,330	$1,200	$1,200	100.0%
			553005	TELEPHONE	$907	$1,349	$1,726	$3,116	$2,234	$3,000	$3,000	-3.7%
			557000	POSTAGE	$0	$0	$0	$300	$0	$300	$300	0.0%
			558000	TRAVEL	$19,020	$17,467	$17,389	$18,000	$18,000	$19,900	$19,900	10.6%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$1,197	$770	$2,160	$1,000	$3,000	$3,000	$3,000	200.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$1,500	$1,500	$1,500	$1,500	0.0%
			561095	SUPPLIES:OTHER SMALL EQMT	$118	$44	$23	$500	$250	$500	$500	0.0%
			564050	DUES AND SUBSCRIPTIONS	$16	$79	$1,186	$300	$1,250	$2,000	$2,000	566.7%
			576030	F/A-FURN&EQUIP	$0	$0	$0	$0	$0	$0	$0	N/A
			582002	EMPLOYEE APPRECIATION PGM	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$430,027**	**$439,013**	**$396,805**	**$455,936**	**$458,184**	**$506,020**	**$524,240**	**15.0%**
	Rev/Exp	**Total:**			**$430,027**	**$439,013**	**$396,805**	**$455,936**	**$458,184**	**$506,020**	**$524,240**	**15.0%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4110 - GOVERNING BODY
Report Date: Tuesday, May 24, 2022

FINAL	**TOTALS:**				**$430,027**	**$439,013**	**$396,805**	**$455,936**	**$458,184**	**$506,020**	**$524,240**	**15.0%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4112 - GENERAL GOVERNMENT
Report Date: Tuesday, July 12, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144112	GEN REV	431300	DISASTER RELIEF REIMBURSEMENT	($6,064)	$0	$0	$0	$0	$0	($10,000,000)	N/A
				DISASTER RELIEF REIMBURSEMENT	($1,142,331)	($4,177,893)	$0	$0	$0	$0	$0	N/A
				DISASTER RELIEF REIMBURSEMENT	($95,611)	$1,411	($1,284)	$0	$0	$0	$0	N/A
			434015	DEPT OF TRANS-PUBLIC ACCESS	$0	$0	$0	$0	$0	$0	$0	N/A
			434016	STATE INCENTIVE GRANT	$0	$0	$0	$0	$0	$0	$0	N/A
			438075	CONTRIBUTIONS-TDA	$0	($70,000)	($280,000)	($70,000)	($70,000)	$0	$0	-100.0%
			441010	FED/STATE MERIT REVENUE	$0	$0	$0	$0	$0	$0	$0	N/A
			441020	FED/STATE NEW POSITIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			441021	NEW POSITIONS - CONVERSION	$0	$0	$0	$0	$0	$0	$0	N/A
			442001	PUBLIC SAF-RADIO REIMB	$0	$0	$0	$0	$0	$0	$0	N/A
			464060	WEST BRANCH LIBRARY DONATIONS	($1,883)	$0	$0	$0	$0	$0	$0	N/A
			464100	RESTRICTED DONATIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			489995	MISC RECEIPTS	$0	$0	$0	$0	($60,000)	($60,000)	($60,000)	N/A
			491320	TRANSFER FROM FUND 320	$0	($388,575)	$0	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	($370,054)	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	($325,000)	N/A
			Org Tot:		**($1,245,889)**	**($4,635,057)**	**($281,284)**	**($70,000)**	**($500,054)**	**($60,000)**	**($10,385,000)**	**14,735.7%**
	Rev/Exp	**Total:**			**($1,245,889)**	**($4,635,057)**	**($281,284)**	**($70,000)**	**($500,054)**	**($60,000)**	**($10,385,000)**	**14,735.7%**
EXP	1154112	GEN EXP	510900	COST OF LIVING ADJUSTMENT	$0	$0	$0	$0	$0	$0	$45,000	N/A
			510901	CHANGE IN EMPL BENEFITS	$0	$0	$0	$0	$0	$0	$0	N/A
			510902	MARKET SALARY ADJ PLAN	$0	$0	$0	$0	$0	$0	$0	N/A
			510903	NEW POSITIONS	$0	$0	$0	$0	$0	$0	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4112 - GENERAL GOVERNMENT
Report Date: Tuesday, July 12, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154112	GEN EXP	510905	POSITION RECLASSIFICAITON	$0	$0	$0	$0	$0	$0	$0	N/A
			510906	HEALTH EMPLOYEE PROGRAMS	$0	$0	$0	$566,000	$2,659	$0	$0	-100.0%
			510908	UNEMPLOYMENT COMPENSATION	$18,612	$32,033	$1,477	$35,000	$35,000	$40,000	$40,000	14.3%
			520005	HEALTH INSURANCE	$0	$0	$0	$0	$0	$0	$0	N/A
			532010	ATTORNEY	$35,133	$0	$23,205	$60,000	$62,050	$70,000	$170,000	183.3%
			532015	AUDITING	$87,760	$79,610	$74,225	$83,300	$86,990	$90,000	$99,500	19.4%
			532017	CONSULTING SERVICES	$187,997	$99,477	$75,999	$100,000	$128,380	$150,000	$150,000	50.0%
			533001	CONTRACTED SERVICES	$22,786	$0	$9,515	$40,000	$22,100	$50,000	$50,000	25.0%
			543017	R&M:MASS UNIT	$0	$0	$0	$0	$0	$0	$0	N/A
			544020	RENT-LAND & BLDGS	$4,200	$4,200	$2,800	$4,200	$4,200	$4,200	$4,200	0.0%
			553005	TELEPHONE	$8,522	$4,629	$6,000	$11,000	$6,000	$5,150	$5,150	-53.2%
			554000	ADVERTISING	$5,532	$6,266	$9,107	$7,000	$10,525	$8,000	$8,000	14.3%
			555000	PRINTING	$844	$0	$0	$600	$600	$600	$600	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$2,000	$2,000	$2,000	$2,000	0.0%
			561005	OFFICE SUPPLIES	$5,703	$4,809	$3,312	$8,500	$8,500	$8,500	$8,500	0.0%
			561068	SECURITY SUPPLIES	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	OTHER SMALL EQMT	$0	$0	$550	$2,000	$2,000	$2,000	$2,000	0.0%
			564050	DUES AND SUBSCRIPTIONS	$61,167	$61,963	$64,991	$65,000	$65,000	$105,727	$108,127	66.3%
			571005	PURCHASE OF PROPERTY	$0	$0	$0	$300,000	$275,000	$300,000	$300,000	0.0%
			572050	C/A FROM CONVERSION	$0	$0	$0	$0	$0	$0	$0	N/A
			573018	C/A:ROCKWELL EMS STATION	$0	$0	$0	$0	$0	$0	$0	N/A
			573019	C/A:W. ROWAN EMS STATION	$676,049	$119,285	$0	$0	$0	$0	$0	N/A
			573021	C/A - WEST BRANCH LIBRARY	$824,544	$1,298	$36,496	$0	$36,496	$0	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4112 - GENERAL GOVERNMENT
Report Date: Tuesday, July 12, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154112	GEN EXP	573022	C/A - ELLIS PARK KITCHEN	$132,526	$0	$0	$0	$0	$0	$0	N/A
			573023	C/A - D.N. PARK CONCESSION	$50,234	$960,306	$47,953	$0	$100,882	$0	$0	N/A
			573050	C/A - DETENTION CENTER POD	$0	$0	$0	$0	$0	$0	$0	N/A
			574001	C/A - LAW ENFORCEMENT MEMORIAL	$0	$0	$0	$0	$0	$0	$0	N/A
			574002	C/A - TDA RAILWALK PROJECT	$0	$0	$0	$0	$0	$0	$0	N/A
			574003	C/A: COURTHOUSE RAMP	$0	$3,600	$70,402	$0	$70,402	$0	$0	N/A
			575000	C/A - EQUIPMENT (RADIOS)	$0	$0	$0	$0	$0	$10,500,000	$0	N/A
			575030	C/A-SOFTWARE	$0	$0	$0	$0	$0	$0	$0	N/A
			575044	C/A-LIBERTY ST PARKING LOT	$19,148	$0	$0	$0	$0	$0	$0	N/A
			575045	C/A - ROAD ANIMAL SHELTER	$0	$0	$302,455	$0	$459,869	$0	$430,054	N/A
			576050	F/A:RADIOS	$0	$0	$0	$0	$0	$0	$0	N/A
			576900	F/A-OTHER	$0	$0	$0	$0	$0	$0	$0	N/A
			582002	EMPLOYEE APPRECIATION PGM	$0	$0	$118	$20,000	$20,000	$0	$20,000	0.0%
			582007	UNITED WAY PROGRAM	$5,339	$5,013	$5,000	$6,000	$6,000	$6,000	$6,000	0.0%
			582008	EMPLOYEE RETIREMENTS	$284	$98	$0	$400	$400	$500	$500	25.0%
			582009	MEETINGS/TRAINING FOOD	$1,988	$1,272	$1,910	$1,000	$3,350	$3,500	$3,500	250.0%
			582014	EMPLOYEE RECOGNITION PGM	$9,768	$10,451	$10,563	$12,000	$12,000	$12,000	$12,000	0.0%
			582025	DISASTER RELIEF	$57,288	$0	$0	$0	$0	$0	$0	N/A
				STATE CRF EXPENDITURES	$756,259	$4,034,409	$0	$0	$0	$0	$0	N/A
			582027	FIRE DEPARTMENT PAYMENT - COVID	$0	$0	$1,500,000	$0	$1,600,000	$0	$0	N/A
			583110	TDA RAILWALK PROJECT	$30,708	$0	$0	$0	$0	$0	$0	N/A
			583113	INVESTING IN OUR CHILDREN	$100,000	$100,000	$0	$0	$0	$0	$0	N/A
			583114	WOODLEAF COMMUNITY PARK	$4,120	$13,992	$0	$280,000	$282,888	$354,000	$354,000	26.4%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4112 - GENERAL GOVERNMENT
Report Date: Tuesday, July 12, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154112	GEN EXP	583116	UPFIT CRAWFORD BUILD./PARKLOT	$0	$0	$0	$0	$0	$0	$0	N/A
			583117	RURAL WIRELESS BROADBAND	$0	$19,185	$0	$0	$30,815	$0	$0	N/A
			584001	LOCAL INCENTIVES	$1,889,995	$1,429,204	$1,357,968	$2,300,000	$2,294,200	$2,200,000	$2,200,000	-4.3%
			585001	GRANT:STATE PUBLIC ACCESS	$0	$0	$0	$0	$0	$0	$0	N/A
			585002	GRANT:STATE INCENTIVE	$0	$0	$0	$0	$0	$0	$0	N/A
			589000	ABC DISTRIBUTIONS-MUNIS	$0	$0	$0	$0	$0	$0	$0	N/A
			590000	OTHER SERVICES	$2,604	$445	$2,417	$12,000	$4,000	$12,000	$12,000	0.0%
			590006	INDIRECT COSTS	$0	$0	$0	$0	$0	$0	$0	N/A
			590049	CODIFICATION OF ORDINANCE	$6,781	$3,082	$11,017	$5,000	$13,000	$10,000	$10,000	100.0%
			590050	LANDFILL-INDIRECT COSTS	($189,004)	($180,952)	($190,557)	($190,557)	($190,557)	($222,547)	($222,547)	16.8%
			590051	PAYMENT TO CHINA GROVE	$0	$0	$0	$0	$0	$0	$0	N/A
			590070	AIRPORT INDIRECT COST	($68,468)	($79,896)	($74,790)	($74,790)	($74,790)	($81,401)	($81,401)	8.8%
			590075	RISK MNGMT INDIRECT COST	($11,546)	($9,305)	($10,664)	($10,664)	($10,664)	($6,901)	($6,901)	-35.3%
			590076	WATER FUND INDIRECT COSTS	$0	$0	($380)	($380)	($380)	($55)	($55)	-85.5%
			595203	TRANSFER TO 203	$2,829	$0	$0	$0	$0	$0	$0	N/A
			595313	TRANSFER TO 313	$0	$0	$0	$0	$0	$0	$0	N/A
			595316	TRANSFER TO 316	$0	$0	$0	$0	$0	$0	$0	N/A
			595317	TRANSFER TO 317	$1,299,820	$1,440,160	$1,753,660	$1,753,660	$1,753,660	$1,753,660	$0	-100.0%
			595318	TRANSFER TO 318	$0	$0	$0	$0	$0	$0	$0	N/A
			595320	TRANSFER TO 320	$0	$0	$2,524,500	$0	$2,524,500	$0	$0	N/A
			595501	TRANSFER TO 501	$480,000	$480,000	$480,000	$480,000	$480,000	$480,000	$480,000	0.0%
			595603	TRANSFER TO 603	$328,781	$200,000	$1,791,594	$200,000	$1,791,594	$891,675	$1,026,675	413.3%
			595605	TRANSFER TO 605	$0	$1,000,000	$0	$0	$0	$0	$0	N/A
			598095	RESERVE-UNAPPROPRIATED	$0	$0	$0	$0	$0	$0	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4112 - GENERAL GOVERNMENT
Report Date: Tuesday, July 12, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154112	GEN EXP	599000	CONTINGENCY	$0	$0	$0	$150,000	$145,000	$150,000	$217,008	44.7%
			Org Tot:		**$6,848,305**	**$9,844,635**	**$9,890,843**	**$6,228,269**	**$12,063,669**	**$16,898,608**	**$5,453,910**	**-12.4%**
	Rev/Exp	**Total:**			**$6,848,305**	**$9,844,635**	**$9,890,843**	**$6,228,269**	**$12,063,669**	**$16,898,608**	**$5,453,910**	**-12.4%**
FINAL	**TOTALS:**				**$5,602,416**	**$5,209,578**	**$9,609,559**	**$6,158,269**	**$11,563,615**	**$16,838,608**	**($4,931,090)**	**-180.1%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4120 - COUNTY MANAGER

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154120	COUNTY MGR	510005	SALARIES-REGULAR	$326,037	$326,336	$333,932	$300,319	$300,319	$553,213	$480,063	59.9%
			510010	SALARIES-OVERTIME	$0	$0	$245	$0	$250	$0	$0	N/A
			510015	SALARIES-PART TIME	$0	$0	$0	$15,000	$15,000	$16,500	$16,500	10.0%
			520005	HEALTH INSURANCE	$34,147	$37,943	$41,150	$36,036	$36,036	$67,170	$55,170	53.1%
			520008	HEALTH INSURANCE-RETIREES	$4,980	$0	$0	$10,920	$10,920	$12,000	$12,000	9.9%
			520010	MEDICARE TAX	$4,604	$4,604	$4,762	$4,428	$4,428	$7,854	$6,794	53.4%
			520015	RETIREMENT	$29,145	$33,965	$38,302	$31,039	$31,039	$62,881	$59,441	91.5%
			520020	SOCIAL SECURITY TAX	$18,936	$18,362	$19,756	$18,060	$18,060	$31,970	$27,430	51.9%
			520025	WORKERS COMPENSATION	$831	$838	$850	$903	$903	$1,388	$1,508	67.0%
			520030	401(K) CONTRIBUTIONS	$9,748	$9,982	$9,843	$9,011	$9,011	$16,535	$14,345	59.2%
			550007	COST PER COPY	$977	$1,022	$245	$1,400	$770	$1,500	$1,500	7.1%
			553005	TELEPHONE	$0	$1,555	$6,187	$8,650	$7,950	$4,635	$4,635	-46.4%
			557000	POSTAGE	$382	$336	$103	$700	$700	$700	$700	0.0%
			558000	TRAVEL	$1,900	$0	$495	$6,000	$5,842	$6,000	$6,000	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			558005	TRAVEL-COUNTY MANAGER	$6,046	$6,023	$5,238	$9,000	$9,000	$9,000	$9,000	0.0%
			559000	TRAINING	$9,674	$11,803	$3,465	$20,000	$14,250	$20,000	$20,000	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$900	$900	$900	$900	0.0%
			561095	OTHER SMALL EQMT	$777	$0	$0	$2,000	$2,000	$2,000	$2,000	0.0%
			564050	DUES AND SUBSCRIPTIONS	$1,502	$1,508	$2,257	$2,500	$2,258	$2,500	$2,500	0.0%
			576030	F/A-FURN & EQUIPMENT	$0	$0	$0	$2,000	$2,000	$2,000	$2,000	0.0%
			Org Tot:		**$449,685**	**$454,277**	**$466,831**	**$478,866**	**$471,636**	**$818,746**	**$722,486**	**50.9%**
	Rev/Exp	**Total:**			**$449,685**	**$454,277**	**$466,831**	**$478,866**	**$471,636**	**$818,746**	**$722,486**	**50.9%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4120 - COUNTY MANAGER
Report Date: Tuesday, May 24, 2022

FINAL	**TOTALS:**				**$449,685**	**$454,277**	**$466,831**	**$478,866**	**$471,636**	**$818,746**	**$722,486**	**50.9%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4123 - Grant
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154123	GRANT EXP	510005	SALARIES-REGULAR	$0	$0	$0	$0	$0	$0	$95,700	N/A
			520005	HEALTH INSURANCE	$0	$0	$0	$0	$0	$0	$12,000	N/A
			520010	MEDICARE TAX	$0	$0	$0	$0	$0	$0	$1,270	N/A
			520015	RETIREMENT	$0	$0	$0	$0	$0	$0	$11,700	N/A
			520020	SOCIAL SECURITY TAX	$0	$0	$0	$0	$0	$0	$5,400	N/A
			520025	WORKERS COMPENSATION	$0	$0	$0	$0	$0	$0	$220	N/A
			520030	401(K) CONTRIBUTIONS	$0	$0	$0	$0	$0	$0	$2,610	N/A
			550007	COST PER COPY	$0	$0	$0	$0	$0	$0	$600	N/A
			553005	TELEPHONE	$0	$0	$0	$0	$0	$0	$900	N/A
			555000	PRINTING	$0	$0	$0	$0	$0	$0	$150	N/A
			557000	POSTAGE	$0	$0	$0	$0	$0	$0	$250	N/A
			558000	TRAVEL	$0	$0	$0	$0	$0	$0	$2,000	N/A
			559000	TRAINING	$0	$0	$0	$0	$0	$0	$16,000	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$1,000	N/A
			561005	OFFICE SUPPLIES	$0	$0	$0	$0	$0	$0	$200	N/A
			564050	DUES AND SUBSCRIPTIONS	$0	$0	$0	$0	$0	$0	$500	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$150,500**	**N/A**
	Rev/Exp	**Total:**			**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$150,500**	**N/A**
FINAL	**TOTALS:**				**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$150,500**	**N/A**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4124 - WEST END PLAZA

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144124	WEP REV	462030	RENT - EVENT CENTER	$0	($19,024)	($39,590)	$0	$0	($15,000)	($15,000)	N/A
			462995	TENANT RENT	($489,439)	($388,385)	($325,145)	($395,000)	($415,000)	($350,000)	($350,000)	-11.4%
			489995	MISC RECEIPTS	($69)	($8,000)	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($489,508)**	**($415,409)**	**($364,735)**	**($395,000)**	**($415,000)**	**($365,000)**	**($365,000)**	**-7.6%**
	Rev/Exp	**Total:**			**($489,508)**	**($415,409)**	**($364,735)**	**($395,000)**	**($415,000)**	**($365,000)**	**($365,000)**	**-7.6%**
EXP	1154124	WEP EXP	510005	SALARIES-REGULAR	$160,343	$162,238	$160,498	$181,991	$181,991	$207,179	$207,179	13.8%
			510010	SALARIES-OVERTIME	$0	$0	$0	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$12,950	$14,424	$10,891	$15,000	$15,000	$16,500	$16,500	10.0%
			520005	HEALTH INSURANCE	$49,210	$54,828	$43,908	$54,600	$54,600	$56,760	$56,760	4.0%
			520010	MEDICARE TAX	$2,324	$2,324	$2,372	$2,681	$2,681	$3,226	$3,226	20.3%
			520015	RETIREMENT	$14,535	$16,662	$18,313	$19,008	$19,008	$23,377	$24,910	31.1%
			520020	SOCIAL SECURITY TAX	$9,938	$9,939	$10,142	$11,164	$11,164	$13,502	$13,502	20.9%
			520025	WORKERS COMPENSATION	$3,999	$4,078	$3,932	$4,411	$4,411	$5,583	$5,583	26.6%
			520030	401(K) CONTRIBUTIONS	$4,549	$4,704	$4,243	$5,472	$5,472	$6,148	$6,148	12.4%
			533063	SNOW REMOVAL SERVICES	$0	$0	$2,430	$1,500	$2,500	$4,000	$2,500	66.7%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$8,895	$9,165	$8,682	$15,000	$15,000	$15,000	$15,000	0.0%
			541040	UTILITY SERVICES-WATER	$4,542	$4,892	$4,307	$7,000	$7,000	$8,050	$7,500	7.1%
			541041	STORM WATER FEE	$23,040	$23,501	$17,971	$23,100	$23,100	$28,750	$36,000	55.8%
			542020	CLEANING&MAINT-GROUND MAINT	$4,915	$2,604	$210	$5,400	$3,150	$6,000	$6,000	11.1%
			543005	R&M-BUILDINGS	$15,608	$25,615	$54,577	$25,000	$64,000	$25,000	$25,000	0.0%
			543015	R&M-EQUIPMENT	$121	$712	$2,621	$1,000	$3,250	$2,500	$2,500	150.0%
			543020	R&M-VEHICLES	$110	$143	$257	$300	$300	$0	$1,928	542.7%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4124 - WEST END PLAZA

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154124	WEP EXP	543051	R&M-PARKING LOT	$9,901	$9,816	$0	$10,000	$10,000	$10,000	$10,000	0.0%
			544020	RENT: LAND & BUILDINGS	$0	$0	$0	$0	$0	$0	$0	N/A
			553005	TELEPHONE	$2,541	$2,665	$2,620	$1,000	$3,000	$3,502	$3,502	250.2%
			554000	ADVERTISING	$0	$0	$0	$0	$0	$0	$0	N/A
			555000	PRINTING	$52	$120	$0	$250	$250	$250	$250	0.0%
			556000	UNIFORMS	$797	$459	$529	$1,200	$1,200	$1,200	$1,200	0.0%
			557000	POSTAGE	$45	$0	$12	$50	$50	$50	$50	0.0%
			558000	TRAVEL	$161	$0	$0	$200	$200	$200	$200	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$0	$0	$100	$100	$100	$100	$100	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$1,700	$1,700	$1,700	$1,700	0.0%
			561005	OFFICE SUPPLIES	$492	$261	$190	$500	$500	$500	$500	0.0%
			561012	SUPPLIES: CONCESSIONS	$995	$353	$372	$1,000	$1,000	$1,000	$1,000	0.0%
			561030	JANITORIAL SUPPLIES	$4,000	$3,971	$450	$4,000	$2,995	$4,000	$4,000	0.0%
			561040	MAINTENANCE SUPPLIES	$4,713	$5,080	$3,071	$7,000	$7,000	$7,000	$5,000	-28.6%
			561085	VEHICLE SUPPLIES	$0	$35	$30	$400	$400	$500	$500	25.0%
			561095	OTHER SMALL EQMT	$889	$0	$904	$2,000	$2,000	$2,000	$1,000	-50.0%
			562005	ELECTRICITY	$79,453	$85,655	$61,029	$105,000	$105,000	$120,750	$120,750	15.0%
			562020	MOTOR FUELS&LUBRICANTS	$390	$849	$965	$1,300	$1,300	$3,400	$3,400	161.5%
			562025	NATURAL GAS	$1,861	$3,397	$4,525	$5,000	$5,000	$5,750	$5,750	15.0%
			573000	C/A-BLDG	$0	$0	$0	$0	$0	$70,000	$0	N/A
			575000	C/A-EQUIPMENT	$13,800	$0	$0	$16,000	$16,000	$32,000	$0	-100.0%
			583000	PROGRAM ACTIVITIES	$0	$0	$0	$0	$0	$0	$0	N/A
			590002	BANK CREDIT CARD FEES	$14	$148	$384	$200	$665	$400	$400	100.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4124 - WEST END PLAZA
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154124	WEP EXP	598000	RESERVE	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$437,134**	**$448,637**	**$421,537**	**$529,527**	**$571,992**	**$685,877**	**$589,538**	**11.3%**
	Rev/Exp	**Total:**			**$437,134**	**$448,637**	**$421,537**	**$529,527**	**$571,992**	**$685,877**	**$589,538**	**11.3%**
FINAL	**TOTALS:**				**($52,374)**	**$33,228**	**$56,802**	**$134,527**	**$156,992**	**$320,877**	**$224,538**	**66.9%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4125 - FINANCE

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154125	FIN EXPND	510005	SALARIES-REGULAR	$690,547	$676,486	$592,474	$851,951	$851,951	$754,166	$754,166	-11.5%
			510010	SALARIES-OVERTIME	$0	$0	$1,588	$0	$4,000	$0	$0	N/A
			510015	SALARIES-PART TIME	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$109,487	$111,172	$89,857	$133,770	$133,770	$124,808	$124,808	-6.7%
			520008	HEALTH INSURANCE-RETIREES	$0	$8,190	$9,100	$10,920	$10,920	$12,000	$12,000	9.9%
			520010	MEDICARE TAX	$9,840	$9,685	$8,155	$12,020	$12,020	$10,440	$10,440	-13.1%
			520015	RETIREMENT	$64,555	$71,568	$67,781	$89,429	$89,429	$85,461	$91,661	2.5%
			520020	SOCIAL SECURITY TAX	$41,977	$40,812	$34,869	$52,094	$52,094	$44,625	$44,625	-14.3%
			520025	WORKERS COMPENSATION	$1,785	$1,749	$1,480	$3,129	$3,129	$1,889	$1,889	-39.6%
			520030	401(K) CONTRIBUTIONS	$21,364	$20,929	$16,045	$25,582	$25,582	$22,472	$22,472	-12.2%
			520040	COVID-19 PAYROLL BENEFITS	($6,930)	($6,756)	$0	$0	$0	$0	$0	N/A
			533000	OTHER PROFESSIONAL SERVICES	$10,500	$7,177	$34,122	$17,000	$45,000	$32,000	$32,000	88.2%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$1,404	$0	$0	$1,500	$1,500	$19,500	$19,500	1,200.0%
			544045	RENT:POSTAGE METER	$2,473	$3,819	$5,120	$3,200	$5,200	$5,200	$5,200	62.5%
			550007	COST PER COPY	$4,885	$3,291	$1,854	$5,000	$2,370	$5,000	$5,000	0.0%
			553005	TELEPHONE	$1,606	$4,745	$6,650	$7,500	$7,800	$7,210	$7,210	-3.9%
			555000	PRINTING	$4,655	$3,242	$4,548	$5,000	$4,750	$5,000	$5,000	0.0%
			557000	POSTAGE	$10,385	$7,989	$8,178	$11,000	$11,000	$11,000	$11,000	0.0%
			558000	TRAVEL	$824	$0	$1,536	$6,500	$5,500	$8,000	$8,000	23.1%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$4,829	$3,524	$3,488	$10,000	$9,000	$18,325	$18,325	83.3%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$5,000	$5,000	$5,000	$5,000	0.0%
			561005	OFFICE SUPPLIES	$9,283	$9,263	$6,759	$9,000	$9,000	$9,000	$9,000	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4125 - FINANCE
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154125	FIN EXPND	561095	OTHER SMALL EQMT	$1,681	$1,883	$2,477	$2,500	$2,500	$8,475	$8,475	239.0%
			564010	BOOKS	$159	$17	$0	$500	$500	$500	$500	0.0%
			564050	DUES AND SUBSCRIPTIONS	$2,737	$2,202	$2,785	$3,500	$3,500	$3,500	$3,500	0.0%
			575030	C/A - SOFTWARE	$6,752	$0	$0	$0	$0	$0	$0	N/A
			576020	F/A - DP EQUIPMENT	$0	$0	$2,242	$0	$2,250	$2,250	$2,250	N/A
			576030	F/A-FURN & EQUIPMENT	$2,235	$0	$1,600	$2,000	$2,000	$2,000	$2,000	0.0%
			582008	EMPLOYEE RETIREMENTS	$0	$84	$0	$0	$0	$0	$0	N/A
			582009	MEETING/TRAINING FOOD	$89	$137	$399	$400	$400	$400	$400	0.0%
			590010	BANK FEES	$37,211	$34,946	$27,462	$38,000	$38,000	$38,000	$38,000	0.0%
			Org Tot:		**$1,034,333**	**$1,016,153**	**$930,568**	**$1,306,495**	**$1,338,165**	**$1,236,221**	**$1,242,421**	**-4.9%**
	1154126	AMB BIL/CO	510005	SALARIES-REGULAR	$33,283	$30,790	$8,260	$35,066	$35,066	$25,312	$25,312	-27.8%
			510015	SALARIES-PART TIME	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$7,568	$7,789	$2,434	$8,190	$8,190	$7,192	$7,192	-12.2%
			520010	MEDICARE TAX	$391	$375	$90	$445	$445	$367	$367	-17.5%
			520015	RETIREMENT	$3,017	$3,153	$942	$3,631	$3,631	$2,866	$3,066	-15.6%
			520020	SOCIAL SECURITY TAX	$1,673	$1,604	$385	$1,902	$1,902	$1,564	$1,564	-17.8%
			520025	WORKERS COMPENSATION	$83	$77	$21	$89	$89	$65	$65	-27.0%
			520030	401(K) CONTRIBUTIONS	$999	$924	$248	$1,053	$1,053	$755	$755	-28.3%
			533000	OTHER PROFESSIONAL SERVICES	$60	$80	$0	$300	$300	$300	$300	0.0%
			533001	CONTRACTED SERVICES	$270,725	$282,914	$266,916	$280,000	$282,700	$300,000	$300,000	7.1%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$1,560	$1,560	$1,300	$2,000	$2,000	$2,000	$2,000	0.0%
			550007	COST PER COPY	$0	$3	$36	$700	$300	$700	$700	0.0%
			555000	PRINTING	$0	$0	$0	$0	$0	$0	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4125 - FINANCE
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154126	AMB BIL/CO	557000	POSTAGE	$109	$146	$143	$300	$300	$300	$300	0.0%
			558000	TRAVEL	$0	$0	$0	$1,000	$1,000	$1,000	$1,000	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$0	$0	$0	$500	$500	$500	$500	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$352	$460	$267	$600	$600	$600	$600	0.0%
			561095	OTHER SMALL EQMT	$0	$0	$0	$950	$950	$950	$950	0.0%
			576030	F/A-FURN&EQUIP	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$319,822**	**$329,874**	**$281,043**	**$336,726**	**$339,026**	**$344,471**	**$344,671**	**2.4%**
	Rev/Exp	**Total:**			**$1,354,155**	**$1,346,028**	**$1,211,611**	**$1,643,221**	**$1,677,191**	**$1,580,692**	**$1,587,092**	**-3.4%**
FINAL	**TOTALS:**				**$1,354,155**	**$1,346,028**	**$1,211,611**	**$1,643,221**	**$1,677,191**	**$1,580,692**	**$1,587,092**	**-3.4%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4131 - HUMAN RESOURCES
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154131	HUMAN RES	510005	SALARIES-REGULAR	$331,698	$351,154	$421,581	$368,173	$368,173	$367,358	$369,358	0.3%
			510015	SALARIES-PART TIME	$11,448	$8,642	$9,835	$12,000	$12,000	$13,200	$13,200	10.0%
			520005	HEALTH INSURANCE	$60,546	$65,793	$63,336	$65,520	$65,520	$62,569	$62,569	-4.5%
			520008	HEALTH INSURANCE-RETIREES	$9,960	$10,920	$9,100	$10,920	$10,920	$12,000	$12,000	9.9%
			520010	MEDICARE TAX	$5,101	$5,310	$6,021	$5,330	$5,330	$5,363	$5,393	1.2%
			520015	RETIREMENT	$31,694	$38,009	$48,101	$38,047	$38,047	$41,576	$44,576	17.2%
			520020	SOCIAL SECURITY TAX	$21,810	$22,618	$25,744	$22,723	$22,723	$22,864	$22,994	1.2%
			520025	WORKERS COMPENSATION	$915	$955	$1,081	$1,223	$1,223	$1,221	$1,271	3.9%
			520030	401(K) CONTRIBUTIONS	$10,489	$11,099	$10,823	$11,049	$11,049	$10,933	$10,993	-0.5%
			520040	COVID-19 PAYROLL BENEFITS	($5,641)	($7,003)	$0	$0	$0	$0	$0	N/A
				COVID-19 PAYROLL BENEFITS	$5,641	$7,003	$0	$0	$0	$0	$0	N/A
			532018	EMPLOYEE ASSISTANCE PROG	$14,592	$14,592	$14,592	$16,000	$16,000	$16,000	$16,000	0.0%
			532022	INTERPRETER SERVICES	$0	$957	$387	$1,500	$1,500	$1,500	$1,500	0.0%
			532040	PHYSICIAN FEES	$11,724	$2,242	$4,574	$15,000	$13,500	$15,000	$15,000	0.0%
			533000	OTHER PROFESSIONAL SERVICES	$3,491	$6,199	$3,484	$5,000	$6,500	$5,000	$5,000	0.0%
			533001	CONTRACTED SERVICES	$12,836	$14,664	$14,729	$16,700	$16,700	$16,700	$16,700	0.0%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$0	$0	$0	$0	$0	$0	$0	N/A
			550007	COST PER COPY	$1,644	$586	$110	$2,600	$500	$2,600	$2,600	0.0%
			553005	TELEPHONE	$470	$1,511	$3,277	$2,950	$3,651	$4,750	$4,750	61.0%
			554000	ADVERTISING	$306	$324	$103	$400	$400	$400	$400	0.0%
			555000	PRINTING	$46	$115	$42	$300	$300	$300	$300	0.0%
			557000	POSTAGE	$486	$281	$543	$1,200	$1,200	$1,200	$1,200	0.0%
			558000	TRAVEL	$903	$0	$1,762	$3,500	$3,500	$3,500	$3,500	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4131 - HUMAN RESOURCES
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154131	HUMAN RES	558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$2,009	$3,598	$1,010	$5,000	$5,000	$5,000	$5,000	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$600	$600	$600	$600	0.0%
			561005	OFFICE SUPPLIES	$1,572	$1,610	$1,593	$2,700	$2,700	$2,700	$2,700	0.0%
			561022	COPIER SUPPLIES	$908	$528	$338	$1,500	$1,200	$1,500	$1,500	0.0%
			561095	OTHER SMALL EQMT	$2,711	$688	$996	$1,000	$1,000	$1,000	$1,000	0.0%
			564050	DUES AND SUBSCRIPTIONS	$344	$344	$447	$500	$500	$500	$500	0.0%
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A - FURN & EQUIPMENT	$0	$6,622	$0	$1,000	$1,300	$2,000	$2,000	100.0%
			582002	EMPLOYEE APPRECIATION PGM	$25,139	$16,823	$24,890	$30,000	$30,000	$30,000	$30,000	0.0%
			582008	EMPLOYEE RETIREMENTS	$0	$0	$0	$0	$0	$0	$0	N/A
			582009	MEETING/TRAINING FOOD	$145	$0	$31	$500	$500	$500	$500	0.0%
			583067	WELLNESS PROGRAM	$1,716	$6,428	$2,105	$14,000	$14,000	$14,000	$14,000	0.0%
			Org Tot:		**$564,701**	**$592,611**	**$670,633**	**$656,935**	**$655,536**	**$661,834**	**$667,104**	**1.5%**
	Rev/Exp	**Total:**			**$564,701**	**$592,611**	**$670,633**	**$656,935**	**$655,536**	**$661,834**	**$667,104**	**1.5%**
FINAL	**TOTALS:**				**$564,701**	**$592,611**	**$670,633**	**$656,935**	**$655,536**	**$661,834**	**$667,104**	**1.5%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4134 - FACILITIES MANAGEMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144134	FACMGT REV	434000	STATE GOVNT GRANT REVENUE	$0	$0	$0	$0	($500,000)	$0	$0	N/A
			434004	STATE GRANT REV - SCIF	$0	$0	$0	$0	$0	($500,000)	($500,000)	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**($500,000)**	**($500,000)**	**($500,000)**	**N/A**
	1146250	FAIRGD REV	462030	RENT-FAIRGROUND	($11,925)	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($11,925)**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	Rev/Exp	**Total:**			**($11,925)**	**$0**	**$0**	**$0**	**($500,000)**	**($500,000)**	**($500,000)**	**N/A**
EXP	1154134	FACMGT EXP	510005	SALARIES-REGULAR	$672,819	$684,814	$645,215	$784,309	$784,309	$879,960	$879,960	12.2%
				SALARIES-REGULAR	$2,206	$8,632	$0	$0	$0	$0	$0	N/A
			510010	SALARIES-OVERTIME	$0	$3,913	$0	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$186,092	$205,032	$175,322	$207,480	$207,480	$228,000	$228,000	9.9%
			520008	HEALTH INSURANCE-RETIREES	$0	$0	$0	$0	$0	$0	$0	N/A
			520010	MEDICARE TAX	$9,230	$9,469	$8,881	$10,892	$10,892	$12,321	$12,321	13.1%
			520015	RETIREMENT	$61,200	$71,595	$73,613	$81,407	$81,407	$99,269	$105,769	29.9%
			520020	SOCIAL SECURITY TAX	$39,305	$39,799	$37,974	$46,541	$46,541	$52,647	$52,647	13.1%
			520025	WORKERS COMPENSATION	$16,572	$17,137	$15,574	$18,818	$18,818	$23,372	$23,372	24.2%
			520030	401(K) CONTRIBUTIONS	$17,025	$18,700	$18,247	$23,541	$23,541	$26,108	$26,108	10.9%
			520040	COVID-19 PAYROLL BENEFITS	($1,276)	($4,504)	$0	$0	$0	$0	$0	N/A
			533001	CONTRACTED SERVICES	$90,461	$79,453	$61,579	$80,000	$80,000	$80,000	$80,000	0.0%
			533013	CONTRACT CLEANING	$22,060	$0	$0	$0	$7,200	$0	$0	N/A
			533063	SNOW REMOVAL SERVICES	$0	$0	$3,664	$6,000	$6,000	$6,000	$3,000	-50.0%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$72,200	$78,879	$79,358	$85,518	$85,518	$72,000	$72,000	-15.8%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4134 - FACILITIES MANAGEMENT

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154134	FACMGT EXP	541040	UTILITY SERVICES-WATER	$22,322	$18,683	$15,968	$26,000	$26,000	$29,900	$27,500	5.8%
			541042	UTILITY SERV-STORM WATER	$8,400	$8,568	$6,552	$9,000	$9,000	$10,465	$12,000	33.3%
			543005	R&M-BUILDINGS	$382,511	$349,399	$200,774	$464,500	$373,884	$464,500	$439,000	-5.5%
			543015	R&M-EQUIPMENT	$6,677	$3,993	$5,180	$8,000	$8,000	$14,000	$14,000	75.0%
			543020	R&M-VEHICLES	$4,357	$4,297	$3,855	$5,000	$5,000	$0	$28,915	478.3%
			544010	EQUIPMENT RENTAL	$5,315	$4,554	$1,664	$5,000	$5,000	$9,800	$9,800	96.0%
			550007	COST PER COPY	$342	$245	$431	$450	$550	$450	$450	0.0%
			553005	TELEPHONE	$9,695	$5,704	$5,486	$5,000	$6,280	$6,489	$6,489	29.8%
			554000	ADVERTISING	$771	$779	$255	$1,000	$1,000	$800	$800	-20.0%
			556000	UNIFORMS	$5,673	$6,011	$5,892	$7,000	$7,000	$7,000	$6,000	-14.3%
			557000	POSTAGE	$86	$72	$73	$100	$100	$100	$100	0.0%
			558000	TRAVEL	$5,400	$2,510	$1,333	$3,400	$3,400	$2,000	$2,000	-41.2%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$174	$150	$0	$500	$500	$500	$500	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$24,900	$24,900	$25,000	$25,000	0.4%
			561005	OFFICE SUPPLIES	$995	$1,296	$980	$1,000	$1,000	$1,000	$1,000	0.0%
			561030	JANITORIAL SUPPLIES	$236,000	$204,312	$121,951	$215,000	$215,000	$230,000	$230,000	7.0%
			561040	MAINTENANCE SUPPLIES	$19,473	$15,199	$15,474	$19,000	$19,000	$19,000	$19,000	0.0%
			561080	SIGNAGE	$13,948	$12,034	$24,484	$16,000	$26,000	$35,000	$35,000	118.8%
			561085	VEHICLE SUPPLIES	$1,440	$3,815	$3,261	$2,000	$3,500	$3,500	$3,500	75.0%
			561095	OTHER SMALL EQMT	$15,725	$20,387	$8,567	$15,000	$15,000	$20,000	$20,000	33.3%
			562005	ELECTRICITY	$157,424	$131,265	$111,760	$210,000	$210,000	$241,500	$241,500	15.0%
			562010	HEATING OIL	$0	$26	$0	$1,000	$1,000	$1,000	$1,000	0.0%
			562020	MOTOR FUELS&LUBRICANTS	$21,050	$22,975	$28,371	$90,000	$90,000	$135,000	$135,000	50.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4134 - FACILITIES MANAGEMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154134	FACMGT EXP	562025	NATURAL GAS	$21,191	$26,492	$29,549	$40,000	$40,000	$46,000	$46,000	15.0%
			564050	DUES AND SUBSCRIPTIONS	$393	$395	$232	$500	$500	$500	$500	0.0%
			573000	C/A - BUILDINGS	$322,856	$0	$22,529	$83,000	$826,500	$865,752	$750,000	803.6%
			574000	C/A - OTHER IMPROV	$18,336	$0	$0	$0	$0	$0	$0	N/A
			575035	C/A - VEHICLES	$0	$97,979	$30,275	$45,000	$45,000	$165,000	$0	-100.0%
			575090	C/A-FURN&EQUIP	$211,039	$194,738	$20,869	$99,000	$217,361	$144,478	$114,478	15.6%
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN & EQUIPMENT	$3,052	$38,034	$29,763	$32,400	$36,870	$8,000	$0	-100.0%
			576900	F/A-OTHER	$1,279	$0	$4,985	$0	$4,985	$0	$0	N/A
			577035	C/A - LAND IMPROVEMENTS	$0	$0	$6,500	$0	$6,500	$0	$0	N/A
			583118	ADA TRANSITION PLAN	$0	$0	$144	$0	$20,000	$2,607,614	$20,000	N/A
			Org Tot:		**$2,683,818**	**$2,386,832**	**$1,826,585**	**$2,773,256**	**$3,600,536**	**$6,574,025**	**$3,672,709**	**32.4%**
	Rev/Exp	**Total:**			**$2,683,818**	**$2,386,832**	**$1,826,585**	**$2,773,256**	**$3,600,536**	**$6,574,025**	**$3,672,709**	**32.4%**
FINAL	**TOTALS:**				**$2,671,893**	**$2,386,832**	**$1,826,585**	**$2,773,256**	**$3,100,536**	**$6,074,025**	**$3,172,709**	**14.4%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4135 - COURT FACILITIES
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144135	COURT REV	453032	CLERK OF COURT JAIL FEES	($175,508)	($340,808)	($124,451)	($165,000)	($165,000)	($165,000)	($165,000)	0.0%
			453038	COURT FACILITY FEES	($154,345)	($144,572)	($140,371)	($150,000)	($150,000)	($150,000)	($150,000)	0.0%
			453040	COURT OFFICER FEES	($32,033)	($29,292)	($31,858)	($32,000)	($32,000)	($32,000)	($32,000)	0.0%
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	($431,000)	($431,000)	$0	$0	-100.0%
			Org Tot:		**($361,886)**	**($514,673)**	**($296,680)**	**($778,000)**	**($778,000)**	**($347,000)**	**($347,000)**	**-55.4%**
	Rev/Exp	**Total:**			**($361,886)**	**($514,673)**	**($296,680)**	**($778,000)**	**($778,000)**	**($347,000)**	**($347,000)**	**-55.4%**
EXP	1154135	COURT EXP	510005	SALARIES-REGULAR	$30,410	$30,890	$29,936	$34,524	$34,524	$36,925	$36,925	7.0%
			510020	SALARIES-PER DIEM	$708	$708	$708	$1,000	$1,000	$1,000	$1,000	0.0%
			520005	HEALTH INSURANCE	$10,091	$10,966	$9,419	$10,920	$10,920	$12,000	$12,000	9.9%
			520010	MEDICARE TAX	$434	$440	$428	$492	$492	$525	$525	6.7%
			520015	RETIREMENT	$2,756	$3,172	$3,416	$3,591	$3,591	$4,157	$4,432	23.4%
			520020	SOCIAL SECURITY TAX	$1,857	$1,880	$1,829	$2,103	$2,103	$2,246	$2,246	6.8%
			520025	WORKERS COMPENSATION	$701	$714	$647	$779	$779	$923	$923	18.5%
			520030	401(K) CONTRIBUTIONS	$912	$927	$898	$1,036	$1,036	$1,093	$1,093	5.5%
			533001	CONTRACTED SERVICES	$128,487	$139,629	$103,631	$162,000	$177,000	$187,000	$187,000	15.4%
			533013	CONTRACT CLEANING	$12,350	$0	$0	$0	$0	$0	$0	N/A
			533017	DOM VIOLENCE PROSECUTION	$0	$0	$0	$0	$0	$0	$0	N/A
			541040	UTILITY SERVICES-WATER	$31,992	$31,028	$27,387	$37,000	$37,000	$46,000	$46,000	24.3%
			542020	CLEANING&MAINT-GROUND MAINT	$3,950	$670	$900	$2,000	$2,000	$2,000	$2,000	0.0%
			543005	R&M-BUILDINGS	$80,185	$28,746	$34,430	$80,000	$58,345	$160,000	$160,000	100.0%
			543015	R&M-EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4135 - COURT FACILITIES
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154135	COURT EXP	544020	RENT-LAND & BLDGS	$97,854	$103,354	$103,854	$105,000	$105,000	$105,000	$105,000	0.0%
			553005	TELEPHONE	$1,264	$1,020	$132	$1,700	$200	$0	$0	-100.0%
			554000	ADVERTISING	$0	$0	$0	$800	$800	$800	$800	0.0%
			556000	UNIFORMS	$0	$268	$270	$300	$300	$300	$300	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$618	$523	$1,100	$1,100	$1,100	$1,100	$1,100	0.0%
			561030	JANITORIAL SUPPLIES	$12,981	$13,069	$13,975	$14,000	$14,000	$18,000	$14,000	0.0%
			561095	OTHER SMALL EQMT	$6,461	$10,548	$4,885	$5,000	$7,580	$5,000	$5,000	0.0%
			562005	ELECTRICITY	$61,638	$51,319	$43,129	$85,000	$85,000	$97,750	$85,000	0.0%
			562025	NATURAL GAS	$9,699	$13,112	$12,809	$30,000	$30,000	$34,500	$34,500	15.0%
			573000	C/A-BLDG	$89,274	$0	$19,400	$431,000	$487,000	$487,000	$0	-100.0%
			575090	C/A - FURN&EQUIP	$0	$0	$0	$0	$31,358	$0	$0	N/A
			576030	F/A-FURN & EQUIPMENT	$3,150	$4,533	$4,028	$4,500	$6,315	$4,500	$4,500	0.0%
			Org Tot:		**$587,773**	**$447,513**	**$417,211**	**$1,013,845**	**$1,097,443**	**$1,207,819**	**$704,344**	**-30.5%**
	Rev/Exp	**Total:**			**$587,773**	**$447,513**	**$417,211**	**$1,013,845**	**$1,097,443**	**$1,207,819**	**$704,344**	**-30.5%**
FINAL	**TOTALS:**				**$225,887**	**($67,160)**	**$120,531**	**$235,845**	**$319,443**	**$860,819**	**$357,344**	**51.5%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4136 - GARAGE

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154136	GARAGE	533001	CONTRACTED SERVICES	$59,249	$55,679	$177,299	$55,000	$255,000	$680,000	$20,000	-63.6%
			Org Tot:		**$59,249**	**$55,679**	**$177,299**	**$55,000**	**$255,000**	**$680,000**	**$20,000**	**-63.6%**
	Rev/Exp	**Total:**			**$59,249**	**$55,679**	**$177,299**	**$55,000**	**$255,000**	**$680,000**	**$20,000**	**-63.6%**
FINAL	**TOTALS:**				**$59,249**	**$55,679**	**$177,299**	**$55,000**	**$255,000**	**$680,000**	**$20,000**	**-63.6%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4138 - PURCHASING DEPARTMENT

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154138	PURCH EXP	510005	SALARIES-REGULAR	$0	$0	$0	$0	$0	$97,732	$97,732	N/A
			510015	SALARIES-PART TIME	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$0	$0	$0	$0	$0	$12,000	$12,000	N/A
			520010	MEDICARE TAX	$0	$0	$0	$0	$0	$1,339	$1,339	N/A
			520015	RETIREMENT	$0	$0	$0	$0	$0	$11,095	$11,820	N/A
			520020	SOCIAL SECURITY TAX	$0	$0	$0	$0	$0	$5,722	$5,722	N/A
			520025	WORKERS COMPENSATION	$0	$0	$0	$0	$0	$245	$245	N/A
			520030	401(K) CONTRIBUTIONS	$0	$0	$0	$0	$0	$2,917	$2,917	N/A
			533000	OTHER PROFESSIONAL SERVICES	$0	$0	$0	$0	$0	$500	$500	N/A
			533001	CONTRACTED SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$0	$0	$0	$0	$0	$0	$0	N/A
			550007	COST PER COPY	$0	$0	$0	$0	$0	$600	$600	N/A
			553005	TELEPHONE	$0	$0	$0	$0	$0	$900	$900	N/A
			554000	ADVERTISING	$0	$0	$0	$0	$0	$1,500	$1,500	N/A
			555000	PRINTING	$0	$0	$0	$0	$0	$120	$120	N/A
			557000	POSTAGE	$0	$0	$0	$0	$0	$200	$200	N/A
			558000	TRAVEL	$0	$0	$0	$0	$0	$6,650	$6,650	N/A
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$0	$0	$0	$0	$0	$4,450	$4,450	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$1,000	$1,000	N/A
			561005	OFFICE SUPPLIES	$0	$0	$0	$0	$0	$1,200	$1,200	N/A
			561095	OTHER SMALL EQMT	$0	$0	$0	$0	$0	$650	$650	N/A
			564050	DUES AND SUBSCRIPTIONS	$0	$0	$0	$0	$0	$75	$75	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4138 - PURCHASING DEPARTMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154138	PURCH EXP	576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A - FURN & EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			582009	MEETING/TRAINING FOOD	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$148,895**	**$149,620**	**N/A**
	Rev/Exp	**Total:**			**$0**	**$0**	**$0**	**$0**	**$0**	**$148,895**	**$149,620**	**N/A**
FINAL	**TOTALS:**				**$0**	**$0**	**$0**	**$0**	**$0**	**$148,895**	**$149,620**	**N/A**

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Purchasing				
Position Title	Administrative Assistant I - Purchasing				
Hours *(per week)*	40	Increase		Grade	13
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 41,727.00	$ -	$ -	$ 41,727.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	606.00	-	-	610.00
Retirement	10.21%	4,261.00	-	-	4,270.00
Social Security	6.20%	2,588.00	-	-	2,590.00
Workers Comp (Varies)	0.25%	105.00	-	-	110.00
401(k)	3.00%	1,252.00	-	-	1,260.00
Total Salary / Benefits		61,459.00	-	-	61,487.00
Other Costs					
Desk		-	-	-	-
Chair			-	-	-
Scanner		300.00	-	-	300.00
Telephone		-	-	-	-
Computer		600.00	-	-	600.00
Bookcase		-	-	-	-
Vehicle		-	-	-	-
Travel		-	-	-	-
Training		200.00	-	-	200.00
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		1,100.00	-	-	1,100.00
Total Cost		$ 62,559.00	$ -	$ -	$ 62,587.00

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Purchasing	Department Number	
Position Title	Administrative Assistant I - Purchasing	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 62,587

Justification *(please type in space below)*

Purchasing Department is requesting one FT Administrative Assistant position be added to the FY23 budget. Purchasing handles all purchase orders, bids and contracts for the Rowan County. The Administrative Assistant would assist with maintaining a vendor list, contract list, Certification of Insurance list and handle HUBSCO Reporting. This position would also help with questions for departments. So far in FY22, the department has processed over 600 purchase orders, over 400 expense contracts, and helped with over 30 RFP/Bids since July. As we implement a centralized location for all contracts, including leases and revenue contracts, that number will continue to grow. Currently, purchasing is utilizing a position from HR to handle these functions. However, that position is still needed in HR to assist with it's original responsibilities, as well as the added increase of duties HR has taken over for Risk Management this fiscal year.

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4140 - TAX ADMINISTRATION
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144140	COASSR REV	425011	TAX MAP SALES	($82)	($37)	($48)	($450)	($450)	($450)	($450)	0.0%
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	($265,000)	$0	$0	N/A
			Org Tot:		**($82)**	**($37)**	**($48)**	**($450)**	**($265,450)**	**($450)**	**($450)**	**0.0%**
	Rev/Exp	**Total:**			**($82)**	**($37)**	**($48)**	**($450)**	**($265,450)**	**($450)**	**($450)**	**0.0%**
EXP	1154140	COASSR EXP	510005	SALARIES-REGULAR	$676,154	$666,287	$643,440	$762,755	$757,295	$869,802	$869,802	14.0%
			510015	SALARIES-PART TIME	$16,474	$20,077	$19,105	$26,000	$26,000	$28,600	$28,600	10.0%
			520005	HEALTH INSURANCE	$140,125	$152,814	$137,954	$163,800	$163,800	$192,000	$192,000	17.2%
			520008	HEALTH INSURANCE-RETIREES	$9,960	$10,920	$12,740	$10,920	$16,380	$24,000	$24,000	119.8%
			520010	MEDICARE TAX	$9,503	$9,377	$9,142	$10,972	$10,972	$12,622	$12,622	15.0%
			520015	RETIREMENT	$61,366	$68,544	$73,416	$79,035	$79,035	$98,338	$104,838	32.6%
			520020	SOCIAL SECURITY TAX	$40,603	$39,920	$39,089	$46,876	$46,876	$53,933	$53,933	15.1%
			520025	WORKERS COMPENSATION	$4,296	$4,293	$4,100	$5,657	$5,657	$7,524	$7,524	33.0%
			520030	401(K) CONTRIBUTIONS	$19,706	$19,243	$18,506	$22,898	$22,898	$25,861	$25,861	12.9%
			520040	COVID-19 PAYROLL BENEFITS	($153)	($347)	$0	$0	$0	$0	$0	N/A
			532014	AUDITING-DISCOVERIES EXP	$65,800	$29,200	$12,800	$50,000	$50,000	$50,000	$40,000	-20.0%
			533000	OTHER PROFESSIONAL SERVICES	$29,841	$830	$770	$19,000	$11,500	$19,000	$19,000	0.0%
			533001	CONTRACTED SERVICES	$0	$0	$16,343	$10,000	$18,400	$17,500	$17,500	75.0%
			534006	AUTO PRICING LIST-DMV	$0	$0	$0	$0	$0	$2,000	$2,000	N/A
			534007	BOAT & MOTOR PRICING LIST	$3,520	$3,647	$3,992	$4,000	$4,000	$4,100	$4,100	2.5%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$96,631	$78,319	$4,405	$85,000	$85,000	$105,000	$100,000	17.6%
			543015	R&M-EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			543055	R&M-TELEPHONES	$0	$0	$0	$0	$0	$0	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4140 - TAX ADMINISTRATION
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154140	COASSR EXP	550007	COST PER COPY	$890	$2,328	$6,634	$2,500	$8,600	$8,600	$8,600	244.0%
			553005	TELEPHONE	$3,792	$5,794	$9,484	$10,150	$10,550	$13,550	$13,550	33.5%
			554000	ADVERTISING	$2,011	$3,000	$1,405	$2,500	$2,500	$2,500	$2,500	0.0%
			555000	PRINTING	$11,875	$24,739	$9,046	$20,000	$19,500	$22,000	$21,000	5.0%
			556000	UNIFORMS	$728	$528	$790	$1,500	$1,500	$1,500	$1,500	0.0%
			557000	POSTAGE	$15,355	$14,088	$14,340	$14,000	$14,770	$14,000	$14,000	0.0%
			558000	TRAVEL	$2,743	$1,792	$2,877	$5,000	$5,000	$5,000	$5,000	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$2,299	$2,361	$2,437	$4,000	$4,000	$4,000	$4,000	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$1,800	$1,800	$1,800	$1,800	0.0%
			561005	OFFICE SUPPLIES	$4,460	$4,281	$4,173	$4,500	$4,250	$4,500	$4,500	0.0%
			561089	SOFTWARE LICENSES	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	OTHER SMALL EQMT	$2,344	$309	$0	$700	$700	$800	$800	14.3%
			564010	BOOKS	$282	$551	$337	$1,500	$1,500	$1,500	$1,500	0.0%
			564050	DUES AND SUBSCRIPTIONS	$742	$1,704	$1,390	$2,000	$2,000	$2,000	$2,000	0.0%
			574000	C/A-OTHER IMPROV	$0	$0	$0	$0	$0	$0	$0	N/A
			574020	C/A-OFFICE EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			575010	C/A - TECHNOLOGY	$0	$0	$0	$0	$0	$0	$0	N/A
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN & EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			582008	EMPLOYEE RETIREMENTS	$0	$0	$215	$0	$250	$250	$250	N/A
			590008	SALES & USE TAX	$5	$2	$4	$50	$50	$50	$50	0.0%
			590012	MOVING & RELOCATION	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$1,221,352**	**$1,164,601**	**$1,048,934**	**$1,367,113**	**$1,374,783**	**$1,592,330**	**$1,582,830**	**15.8%**

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Department: 4140 - TAX ADMINISTRATION

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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154141	REVAL	510005	SALARIES-REGULAR	$152,636	$204,395	$149,207	$220,240	$220,240	$184,709	$184,709	-16.1%
			510010	SALARIES-OVERTIME	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$32,257	$43,792	$29,622	$43,680	$43,680	$36,000	$36,000	-17.6%
			520010	MEDICARE TAX	$2,096	$2,820	$2,089	$3,057	$3,057	$2,600	$2,600	-14.9%
			520015	RETIREMENT	$13,863	$21,007	$17,025	$22,810	$22,810	$20,906	$20,906	-8.3%
			520020	SOCIAL SECURITY TAX	$8,962	$12,057	$8,933	$13,059	$13,059	$11,112	$11,112	-14.9%
			520025	WORKERS COMPENSATION	$1,027	$1,440	$999	$1,576	$1,576	$1,522	$1,522	-3.4%
			520030	401(K) CONTRIBUTIONS	$4,579	$6,137	$4,476	$6,613	$6,613	$5,498	$5,498	-16.9%
			533000	OTHER PROFESSIONAL SERVICES	$5,342	$50	$256,500	$400,000	$665,000	$515,750	$515,750	28.9%
			550007	COST PER COPY	$6,432	$4,036	$1,058	$5,000	$5,000	$5,000	$5,000	0.0%
			554000	ADVERTISING	$0	$0	$118	$1,000	$1,000	$4,000	$4,000	300.0%
			555000	PRINTING	$0	$818	$760	$1,000	$1,000	$20,000	$20,000	1,900.0%
			557000	POSTAGE	$0	$0	$0	$1,000	$230	$25,000	$25,000	2,400.0%
			558000	TRAVEL	$20,855	$18,901	$16,098	$22,000	$22,000	$22,550	$22,550	2.5%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$2,586	$2,129	$917	$3,000	$3,000	$3,000	$3,000	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$2,210	$4,477	$3,325	$4,000	$4,000	$5,000	$5,000	25.0%
			561089	SOFTWARE LICENSES	$0	$0	$0	$5,000	$5,000	$10,000	$10,000	100.0%
			564050	DUES AND SUBSCRIPTIONS	$1,185	$2,264	$675	$4,000	$4,000	$4,000	$4,000	0.0%
			Org Tot:		**$254,029**	**$324,322**	**$491,803**	**$757,035**	**$1,021,265**	**$876,647**	**$876,647**	**15.8%**
	Rev/Exp	**Total:**			**$1,475,381**	**$1,488,923**	**$1,540,737**	**$2,124,148**	**$2,396,048**	**$2,468,977**	**$2,459,477**	**15.8%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4140 - TAX ADMINISTRATION
Report Date: Tuesday, May 24, 2022

FINAL	**TOTALS:**				**$1,475,299**	**$1,488,885**	**$1,540,689**	**$2,123,698**	**$2,130,598**	**$2,468,527**	**$2,459,027**	**15.8%**

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Tax Assessor	Department Number	4140
Position Title	Request to reclassify Property Tax Specialist to Personal Propert Appraiser	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 3,954

Justification *(please type in space below)*

This request is to reclassify Position #160508 Property Tax Specialist to Personal Property Appraiser with a 2% increase above the new minimum for certification. The current incumbent is currently a Property Tax Specialest, salary Grade 11. She has recently completed all of the Certification requirements with the NC Dept. of Revenue as a Personal Property Appraiser I. She has worked with Rowan County for 8 years and prior to coming to Rowan County wirked in the NC Dept. of Motor Vehicle for several years. She is very experienced with the NC Vehicle Tax System and is very helpful in getting the reports I need throughout the year.

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Tax Assessor				
Position Title	Reclassify Property Tax Specialist to Personal Property Appraiser (difference of current salary min beginning of new grade plus 2% for certification)				
Hours *(per week)*	40	Increase		Grade	13
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 3,244.00	$ -	$ -	$ 3,244.00
Health Insurance	$910 / Mo	-	-	-	-
Medicare	1.45%	48.00	-	-	50.00
Retirement	10.21%	332.00	-	-	340.00
Social Security	6.20%	202.00	-	-	210.00
Workers Comp (Varies)	0.25%	9.00	-	-	10.00
401(k)	3.00%	98.00	-	-	100.00
Total Salary / Benefits		3,933.00	-	-	3,954.00
Other Costs					
Desk		-	-	-	-
Chair		-	-	-	-
Scanner		-	-	-	-
Telephone		-	-	-	-
Computer		-	-	-	-
Bookcase		-	-	-	-
Vehicle		-	-	-	-
Travel		-	-	-	-
Training		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		-	-	-	-
Total Cost		$ 3,933.00	$ -	$ -	$ 3,954.00

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Tax Assessor	Department Number	4140
Position Title	Special Property Analyst	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 69,456

Justification *(please type in space below)*

This request is for one FT Special Property Analyst position. Rowan County has approximately 4,400 parcels receiving benefit from Present-Use Value Assessment, 2,500 parcels that are fully exempt from property taxes and 2,600 parcels with owners who are receiving an elderly/disabled exemption. One of the responsibilities of the Assessor's office is to manage these programs that allow for exemption, exclusion or deferment. This special class of properties must be monitored to ensure continued compliance, which results in a more accurate tax base. We currently use aerial photography and Pictometry, as well as correspondence with property owners, but the addition of someone full time would mean there could be a focus on administration and timely auditing of these properties. Our goal of having someone audit parcels on a regular basis would result in removing those from these programs and in turn the result would create a larger tax base that would help fund this position.

ROWAN COUNTY **2023 BUDGET YEAR**
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

Key in gray sections only

Department Name	Tax Assessor				
Position Title	Special Property Analyst				
Hours *(per week)*	40	Increase		Grade	16
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 48,306.00	$ -	$ -	$ 48,306.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	701.00	-	-	710.00
Retirement	10.21%	4,933.00	-	-	4,940.00
Social Security	6.20%	2,995.00	-	-	3,000.00
Workers Comp (Varies)	0.25%	121.00	-	-	130.00
401(k)	3.00%	1,450.00	-	-	1,450.00
Total Salary / Benefits		69,426.00	-	-	69,456.00
Other Costs					
Desk		-	-	-	-
Chair			-	-	-
Scanner			-	-	-
Telephone		-	-	-	-
Computer			-	-	-
Bookcase		-	-	-	-
Vehicle		-	-	-	-
Travel		-	-	-	-
Training			-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		-	-	-	-
Total Cost		$ 69,426.00	$ -	$ -	$ 69,456.00

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4150 - TAX COLLECTIONS

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144150	TX COL REV	453805	TAX COLL-CHINA GROVE	($28,046)	($20,132)	($21,375)	($22,500)	($22,500)	($25,000)	($25,000)	11.1%
			453815	TAX COLL-GRANITE QUARRY	($20,224)	($11,748)	($13,061)	($12,100)	($12,100)	($15,000)	($15,000)	24.0%
			453825	TAX COLL-CLEVELAND	($6,654)	($5,359)	($6,049)	($6,600)	($6,600)	($7,000)	($7,000)	6.1%
			453830	TAX COLL-EAST SPENCER	($10,690)	($7,462)	($8,329)	($8,200)	($8,200)	($9,000)	($9,000)	9.8%
			453835	TAX COLL-FAITH	($6,159)	($3,172)	($3,489)	($3,200)	($3,200)	($3,500)	($3,500)	9.4%
			453840	TAX COLL-KANNAPOLIS	($65,094)	($47,529)	($49,533)	($49,000)	($49,000)	($52,000)	($52,000)	6.1%
			453842	TAX COLL-LANDIS PROPERTY	($31,864)	($22,664)	($23,048)	($25,000)	($25,000)	($25,000)	($25,000)	0.0%
			453845	TAX COLL-ROCKWELL	($14,307)	($9,317)	($10,757)	($10,000)	($10,000)	($11,000)	($11,000)	10.0%
			453850	TAX COLL-SALISBURY	($216,175)	($235,373)	($252,170)	($262,000)	($262,000)	($265,000)	($265,000)	1.1%
			453855	TAX COLL-SPENCER	($21,369)	($16,790)	($17,563)	($17,300)	($17,300)	($18,000)	($18,000)	4.0%
			453860	TAX COLL-FIRE DISTRICTS	($23,852)	($26,151)	($23,136)	($23,000)	($23,000)	($25,000)	($25,000)	8.7%
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($444,434)**	**($405,698)**	**($428,512)**	**($438,900)**	**($438,900)**	**($455,500)**	**($455,500)**	**3.8%**
	Rev/Exp	**Total:**			**($444,434)**	**($405,698)**	**($428,512)**	**($438,900)**	**($438,900)**	**($455,500)**	**($455,500)**	**3.8%**
EXP	1154150	TX COL EXP	510005	SALARIES-REGULAR	$370,777	$389,114	$335,546	$393,065	$393,065	$441,413	$441,413	12.3%
			510010	SALARIES-OVERTIME	$500	$32	$123	$0	$500	$550	$550	N/A
			510015	SALARIES-PART TIME	$15,303	$14,551	$8,496	$0	$15,000	$16,500	$16,500	N/A
			520005	HEALTH INSURANCE	$87,499	$97,452	$83,846	$98,280	$98,280	$108,000	$108,000	9.9%
			520008	HEALTH INSURANCE-RETIREES	$0	$0	$0	$0	$0	$0	$0	N/A
			520010	MEDICARE TAX	$5,403	$5,658	$4,811	$5,495	$6,495	$6,496	$6,496	18.2%
			520015	RETIREMENT	$33,644	$40,008	$38,285	$40,621	$42,621	$49,856	$53,156	30.9%
			520020	SOCIAL SECURITY TAX	$23,067	$24,192	$20,574	$23,482	$24,482	$27,476	$27,476	17.0%
			520025	WORKERS COMPENSATION	$1,627	$2,358	$2,264	$2,660	$2,660	$3,772	$3,772	41.8%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4150 - TAX COLLECTIONS

Report Date: Tuesday, May 24, 2022

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EXP	1154150	TX COL EXP	520030	401(K) CONTRIBUTIONS	$10,459	$11,128	$10,066	$11,796	$11,796	$13,110	$13,110	11.1%
			520040	COVID-19 PAYROLL BENEFITS	($249)	($116)	$0	$0	$0	$0	$0	N/A
			532010	ATTORNEY	$30	$1,510	$5,554	$10,000	$10,000	$10,000	$10,000	0.0%
			532021	LOCKBOX SERVICES	$26,186	$25,676	$24,985	$27,000	$27,000	$27,000	$27,000	0.0%
			532025	NCVTS FEES ROWAN COUNTY	$307,461	$336,439	$281,216	$320,000	$320,000	$340,000	$340,000	6.3%
			532026	NCVTS FEES MUNICIPAL/F DIST	$148,735	$161,154	$135,574	$152,000	$152,000	$165,000	$165,000	8.6%
			533000	OTHER PROFESSIONAL SERVICES	$0	$0	$1,359	$0	$2,500	$3,200	$3,200	N/A
			533001	CONTRACTED SERVICES	$0	$2,214	$755	$3,500	$1,000	$1,000	$1,000	-71.4%
			534000	TECHNICAL SERVICES	$3,172	$0	$0	$0	$0	$0	$0	N/A
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$66,756	$41,290	$0	$88,000	$88,000	$88,000	$88,000	0.0%
			550007	COST PER COPY	$2,435	$1,581	$1,916	$2,500	$2,500	$2,500	$2,500	0.0%
			553005	TELEPHONE	$1,383	$793	$3,055	$3,100	$3,300	$3,811	$3,811	22.9%
			554000	ADVERTISING	$16,190	$14,136	$0	$13,000	$13,000	$14,500	$14,500	11.5%
			555000	PRINTING	$33,654	$24,100	$23,728	$42,000	$42,000	$42,000	$33,000	-21.4%
			557000	POSTAGE	$57,622	$46,643	$42,468	$80,000	$79,600	$79,600	$65,000	-18.8%
			558000	TRAVEL	$3,418	$1,045	$2,894	$3,000	$3,000	$3,000	$3,000	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$1,487	$1,730	$1,566	$2,000	$2,000	$2,000	$2,000	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$1,200	$1,200	$1,200	$1,200	0.0%
			561005	OFFICE SUPPLIES	$8,267	$5,659	$4,300	$6,000	$6,000	$6,000	$6,000	0.0%
			561089	SOFTWARE LICENSES	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	OTHER SMALL EQMT	$3,549	$2,080	$2,996	$3,200	$3,200	$3,200	$3,200	0.0%
			564010	BOOKS	$61	$28	$0	$200	$200	$200	$200	0.0%

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Department: 4150 - TAX COLLECTIONS
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EXP	1154150	TX COL EXP	564050	DUES AND SUBSCRIPTIONS	$494	$344	$352	$500	$500	$300	$300	-40.0%
			573000	C/A-BUILDINGS	$0	$0	$0	$0	$0	$0	$0	N/A
			574000	C/A - OTHER IMPROVEMENTS	$0	$0	$0	$2,000	$2,000	$1,000	$1,000	-50.0%
			575010	C/A - TECHNOLOGY	$53,667	$0	$0	$0	$125,000	$125,000	$0	N/A
			575090	C/A-FURN&EQUIP	$0	$0	$0	$0	$0	$0	$0	N/A
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN & EQUIPMENT	$4,259	$0	$0	$0	$0	$0	$0	N/A
			582009	MEETING/TRAINING FOOD	$489	$120	$0	$600	$600	$600	$600	0.0%
			590002	BANK CREDIT CARD FEES	$2	$700	$0	$1,000	$1,000	$800	$800	-20.0%
			Org Tot:		**$1,287,347**	**$1,251,616**	**$1,036,730**	**$1,336,199**	**$1,480,499**	**$1,587,084**	**$1,441,784**	**7.9%**
	Rev/Exp	**Total:**			**$1,287,347**	**$1,251,616**	**$1,036,730**	**$1,336,199**	**$1,480,499**	**$1,587,084**	**$1,441,784**	**7.9%**
FINAL	**TOTALS:**				**$842,914**	**$845,918**	**$608,218**	**$897,299**	**$1,041,599**	**$1,131,584**	**$986,284**	**9.9%**

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Tax Collections	Department Number	1071
Position Title	Reclassify One (1) Office Assistant II to Office Assistant III	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 4,685

Justification *(please type in space below)*

Request is to reclassify one (1) Office Assistant II to Office Assistant III. In additon to the duties of the Office Assistant II, this position has developed more into an Office Assistant III. In additon to the duties of the Office Assistant III, this position also is back up to the Tax Collection Assistant, enters our deposits into Munis each day and works with the Assistant Tax Collector with the daily balancing reports. I appreciate your time into giving this request your consideration. This positon has become a valuable resource for our office. Thank you, Tonya Parnell, Tax Collector

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Tax Collections				
Position Title	Reclassify One (1) Office Assistant II to Office Assistant III				
Hours *(per week)*	40	Increase	$ 3,855.00	Grade	4 to 7
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 3,855.00	$ -	$ -	$ 3,855.00
Health Insurance	$910 / Mo	-	-	-	-
Medicare	1.45%	56.00	-	-	60.00
Retirement	10.21%	394.00	-	-	400.00
Social Security	6.20%	240.00	-	-	240.00
Workers Comp (Varies)	0.25%	10.00	-	-	10.00
401(k)	3.00%	116.00	-	-	120.00
Total Salary / Benefits		4,671.00	-	-	4,685.00
Other Costs					
Desk		-	-	-	-
Chair		-	-	-	-
Side chairs		-	-	-	-
Telephone		-	-	-	-
Computer		-	-	-	-
Bookcase		-	-	-	-
Vehicle		-	-	-	-
Uniforms			-	-	-
Training			-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		-	-	-	-
Total Cost		$ 4,671.00	$ -	$ -	$ 4,685.00

TAX COLLECTOR
OFFICE ASSISTANT II

DAILY TASK

- Take payments at the new walk-up window and also have started taking payments at my desk area.
- Put the sign out from beside the drop box (in front of the new window) that advertises the window is open for tax payments ONLY and we are also open and taking payments inside.
- Check both drop boxes daily, if we are in our busy time I check it two and sometimes three times a day.
- Update daily reports
- Enter daily deposit into Munis finance software, which includes; lockbox, credit card, ach, and daily bank deposits.
- Keep track of supply inventory and ordering supplies as needed.
- Receive mail, sort through it and put it through the envelope opener and then proceed to hand it out.
- Put [redacted]'s bankruptcies in alphabetical order.
- Update delinquent spreadsheets once a month for Wendy.
- Scan in reversals and save to desktop, then scan them in to the correct account as "reversals", also scan in taxpayer comments into the correct account.
- Answer the phone and help customers.
- Make business cards
- Assist Assistant Tax Collector in preparing daily and monthly reports.
- Send various reports to municipalities monthly or as needed.
- Assist Tax Collector with various activities including filing, updating delinquent spreadsheets, preparing letters for mailing.
- Update refund addresses as needed
- Update tax payer info as needed
- Update address changes as needed.

Dep. Tax Coll. III

ROWAN COUNTY
HUMAN RESOURCES

JOB DESCRIPTION

Job Title: Office Assistant II
Department: Tax Collector's Office
Revised: October 2020

Class : Administrative Support
FLSA: Non-exempt

This job description supersedes any prior description for the Office Assistant II classification.

GENERAL DESCRIPTION

General clerical work requiring knowledge of office practices and procedures and the ability to communicate effectively with the public. Supervision is received from an administrative superior who reviews work through periodic conferences and analysis of work completed.

ESSENTIAL JOB FUNCTIONS (Any one position may not include all of the duties listed, nor do the listed examples include all tasks which may be found in positions of this class.)

Types and proofreads a variety of reports, letters, memos, and documents.

Greets the public; screens office and telephone callers; answers questions regarding departmental programs and procedures.

Receives and routes mail to the appropriate individuals and departments.

Schedules appointments and meetings.

Organizes and maintains filing systems.

OTHER JOB FUNCTIONS

Performs related duties as required.

Management reserves the right to add or amend duties at any time.

KNOWLEDGE, SKILLS, AND ABILITIES

General knowledge of office practices and procedures; general knowledge of postal rules and regulations.

Ability to arrange, place, and file records and reports into a proper sequence.

Ability to type with accuracy at a minimum speed of 40 wpm; ability to recognize and correct spelling and typing errors.

Ability to effectively communicate in person and by telephone; to be tactful and courteous and to use decorum in projecting a favorable public image.

Ability to follow oral and written instructions and procedures.

Ability to gather and give basic information and instructions regarding departmental programs based upon inquiries.

Ability to maintain effective working relationships with other employees and the general public.

PHYSICAL REQUIREMENTS

The work in this class is primarily sedentary in nature. Physical requirements include sitting for extended periods of time, walking, bending, stooping, and lifting books and files of approximately 10 lbs or less. Work includes extended periods of time viewing a computer video monitor and/or operating a keyboard. Work may include operation of a motor vehicle. Employee may be exposed to hazardous materials.

EXPOSURE CONTROL

Work activity does not entail predictable or unpredictable exposure to blood or body fluids.

MINIMUM EXPERIENCE AND TRAINING

Graduation from high school or high school equivalency; general clerical or secretarial experience preferred. A valid driver's license may be required dependent upon the department assigned to and the specific job responsibilities of the position.

This job description does not create an employment contract, implied or otherwise.

ROWAN COUNTY
HUMAN RESOURCES

JOB DESCRIPTION

Job Title : Office Assistant III
Department: General
Revised : November 2011

Class : Administrative Support
FLSA: Non-exempt

This job description supersedes any prior description for the Office Assistant III classification.

GENERAL DESCRIPTION

Varied clerical work of moderate responsibility involving the application of the appropriate guidelines or regulations used in a variety of tasks. Supervision is received from an administrative superior who reviews work through periodic conferences and analysis of work completed.

ESSENTIAL JOB FUNCTIONS (Any one position may not include all of the duties listed, nor do the listed examples include all tasks which may be found in positions of this class.)

Processes incoming and outgoing mail; routes documents to the proper source.

Greets the public; answers questions from the public in person and by telephone; gives out specific information and instructions; sets up appointments.

Orders office supplies; processes invoices for payment.

Issues applications and/or permits for departmental services; gives out specific information and instructions. Bar/Wine

Types routine letters and memos from specific guidelines and proofreads them for accuracy; types labels and file cards.

Maintains and/or processes a variety of departmental records, forms, reports, logs, and files. Daily deposits, reports.

Performs duties of other positions of the same or higher classification level as necessary. Works cashier walk up window

OTHER JOB FUNCTIONS

Performs related duties as required.

Management reserves the right to add or amend duties at any time.

KNOWLEDGE, SKILLS, AND ABILITIES

General knowledge of postal rules and regulations.

Ability to screen communications and, based on content, handle independently or route to proper source.

General knowledge of office practices and procedures; working knowledge of arithmetic and its uses in general office work.

Ability to compile information based on general instructions; record information and to balance figures; ability to learn and apply specific laws, departmental rules and regulations relating to verifying, processing, and maintaining records and documents.

Ability to type with accuracy at a minimum speed of 40 words per minute, with correct spelling, grammar, punctuation, and without typing errors; ability to proofread; ability to use judgment in organizing and establishing arrangement and format, and to perceive sentence and grammatical structure from dictation or dictating equipment.

Ability to utilize computer software applications including *Microsoft Word* and Excel.

Ability to gather and give basic information and instructions regarding departmental programs based on inquiries; learn a general knowledge of persons and agency programs; and to schedule appointments and meetings.

PHYSICAL REQUIREMENTS

The work in this class is primarily sedentary in nature. Physical requirements include sitting for extended periods of time, walking, bending, stooping, and lifting books and files of approximately 10 lbs or less. Work may include extended periods of time viewing a computer video monitor and/or operating a keyboard. Work may include operation of a motor vehicle. Employee may be exposed to hazardous materials.

EXPOSURE CONTROL

Work activity does not entail predictable or unpredictable exposure to blood or body fluids.

MINIMUM EXPERIENCE AND TRAINING

Graduation from high school and one year of clerical experience, preferably supplemented by community college courses in secretarial science or business administration. A valid driver's license may be required dependent upon the department assigned to and the specific job responsibilities of the position.

This job description does not create an employment contract, implied or otherwise.

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4160 - INFORMATION SYSTEMS
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144160	IS REVENUE	434170	DOR: PEG GRANT	($27,353)	($26,451)	($12,987)	($26,800)	($26,800)	($26,800)	($26,800)	0.0%
			441002	DP REIMB FROM DSS	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
		Org Tot:			**($27,353)**	**($26,451)**	**($12,987)**	**($26,800)**	**($26,800)**	**($26,800)**	**($26,800)**	**0.0%**
	Rev/Exp	**Total:**			**($27,353)**	**($26,451)**	**($12,987)**	**($26,800)**	**($26,800)**	**($26,800)**	**($26,800)**	**0.0%**
EXP	1154160	IS EXPENSE	510005	SALARIES-REGULAR	$883,567	$874,715	$786,617	$947,774	$947,774	$1,050,560	$1,050,560	10.8%
			510015	SALARIES-PART TIME	$0	$0	$0	$0	$0	$6,600	$6,600	N/A
			520005	HEALTH INSURANCE	$149,601	$160,601	$131,871	$160,524	$160,524	$176,400	$176,400	9.9%
			520008	HEALTH INSURANCE-RETIREES	$19,920	$21,840	$10,920	$12,740	$12,740	$12,000	$12,000	-5.8%
			520010	MEDICARE TAX	$12,064	$11,936	$10,627	$13,116	$13,116	$14,567	$14,567	11.1%
			520015	RETIREMENT	$80,085	$91,236	$89,752	$98,064	$98,064	$119,037	$126,837	29.3%
			520020	SOCIAL SECURITY TAX	$51,557	$50,968	$45,441	$55,749	$55,749	$62,235	$62,235	11.6%
			520025	WORKERS COMPENSATION	$2,213	$2,224	$1,954	$2,624	$2,624	$2,835	$2,835	8.0%
			520030	401(K) CONTRIBUTIONS	$26,507	$26,647	$23,598	$28,506	$28,506	$31,303	$31,303	9.8%
			520040	COVID-19 PAYROLL BENEFITS	$0	($4,885)	$0	$0	$0	$0	$0	N/A
			532017	CONSULTING SERVICES	$0	$0	$113	$175,000	$80,173	$40,000	$40,000	-77.1%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$733,134	$916,334	$948,426	$951,850	$1,057,475	$1,159,825	$1,069,825	12.4%
			543015	R&M-EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			550007	COST PER COPY	$632	$11,116	$5,643	$600	$6,800	$12,000	$12,000	1,900.0%
			553004	TELEPHONE SYSTEM MGMT	$5,999	$2,956	$3,851	$4,000	$4,000	$6,000	$6,000	50.0%
			553005	TELEPHONE	$218,099	$272,862	$214,266	$194,000	$216,200	$240,571	$240,571	24.0%
			557000	POSTAGE	$15	$24	$0	$100	$100	$100	$100	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4160 - INFORMATION SYSTEMS

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154160	IS EXPENSE	558000	TRAVEL	$11,263	$2,133	$4,126	$7,000	$7,000	$9,800	$7,000	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$6,179	$8,736	$4,872	$12,000	$12,000	$12,000	$12,000	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$11,951	$9,700	$9,700	$15,000	$15,000	54.6%
			561005	OFFICE SUPPLIES	$5,647	$6,078	$5,860	$4,000	$6,000	$6,500	$6,500	62.5%
			561042	MAPPING SUPPLIES	$900	$0	$0	$1,000	$1,000	$1,000	$1,000	0.0%
			561068	SECURITY SUPPLIES	$5,225	$2,996	$3,632	$4,000	$4,000	$6,500	$6,500	62.5%
			561089	SOFTWARE LICENSES	$144,059	$139,908	$146,078	$175,000	$175,000	$160,000	$184,000	5.1%
			561095	OTHER SMALL EQMT	$45,290	$40,806	$21,313	$42,000	$40,000	$50,000	$50,000	19.0%
			564050	DUES AND SUBSCRIPTIONS	$160	$0	$0	$0	$0	$0	$0	N/A
			575010	C/A - TECHNOLOGY	$73,499	$0	$10,222	$20,000	$25,200	$375,000	$250,000	1,150.0%
			575030	C/A-SOFTWARE	$0	$0	$0	$0	$0	$0	$0	N/A
			575090	C/A-FURN&EQUIP	$0	$0	$0	$0	$0	$0	$0	N/A
			576020	F/A-DP EQUIPMENT	$28,984	$41,145	$64,243	$30,000	$68,000	$50,000	$40,000	33.3%
			576030	F/A-FURN & EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576920	NON FA - TECHNOLOGY	$209,838	$112,153	$80,002	$136,500	$90,900	$215,000	$215,000	57.5%
			582008	EMPLOYEE RETIREMENTS	$0	$0	$0	$0	$0	$0	$0	N/A
			582009	MEETING/TRAINING FOOD	$326	$266	$331	$600	$600	$600	$600	0.0%
			585075	GRANT: PEG CHANNEL EXPENSES	$13,247	$0	$9,681	$26,800	$26,800	$26,800	$26,800	0.0%
			Org Tot:		**$2,728,011**	**$2,792,794**	**$2,635,390**	**$3,113,247**	**$3,150,044**	**$3,862,233**	**$3,666,233**	**17.8%**
	Rev/Exp	**Total:**			**$2,728,011**	**$2,792,794**	**$2,635,390**	**$3,113,247**	**$3,150,044**	**$3,862,233**	**$3,666,233**	**17.8%**
FINAL	**TOTALS:**				**$2,700,658**	**$2,766,344**	**$2,622,403**	**$3,086,447**	**$3,123,244**	**$3,835,433**	**$3,639,433**	**17.9%**

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Information Technology	Department Number	4160
Position Title	Systems Analyst I	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 77,871

Justification *(please type in space below)*

The Information Technology department is requesting the approval of a Systems Analyst I position. With the increased focus on security across all the divisions of the department there has been an increased workload on current staff. The addition of the Systems Analyst I position will allow this person to work on normal everyday items. This will free up higher level staff to focus on keeping abreast of an ever-changing security landscape, implementing advanced solutions and solving more complex issues. This solution is appropriate given Rowan County IT Staff's level of competency and would be a much more effecient use of expansion dollars over contracting for additional managed security services that we are seeing in other counties.

✓ 3/14/22

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Information Technology				
Position Title	Systems Analyst I				
Hours *(per week)*	40	Increase		Grade	17
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 50,721.00	$ -	$ -	$ 50,721.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	736.00	-	-	740.00
Retirement	10.21%	5,179.00	-	-	5,180.00
Social Security	6.20%	3,145.00	-	-	3,150.00
Workers Comp (Varies)	0.25%	127.00	-	-	130.00
401(k)	3.00%	1,522.00	-	-	1,530.00
Total Salary / Benefits		72,350.00	-	-	72,371.00
Other Costs					
Desk		1,500.00	-	-	1,500.00
Chair		300.00	-	-	300.00
Side chairs		-	-	-	-
Telephone		-	-	-	-
Computer		2,500.00	-	-	2,500.00
Bookcase		-	-	-	-
Vehicle		-	-	-	-
Travel		-	-	-	-
Training		1,200.00	-	-	1,200.00
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		5,500.00	-	-	5,500.00
Total Cost		$ 77,850.00	$ -	$ -	$ 77,871.00

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4170 - BOARD OF ELECTIONS
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144170	BOE REV	425003	ABSTRACT & MAP COPY SALE	($49)	($31)	($51)	($30)	($30)	($30)	($30)	0.0%
			425006	MUNICIPAL ELECTIONS	($49,370)	$0	($52,876)	($40,000)	($52,875)	$0	$0	-100.0%
			431084	HAVA VOTING EQUIP GRANT	$0	$0	$0	$0	$0	$0	$0	N/A
			431300	COVID CARES REVENUES	$0	($76,551)	$0	$0	$0	$0	$0	N/A
				COVID HAVA REVENUES	$0	($243,943)	$0	$0	$0	$0	$0	N/A
				DISASTER RELIEF REMB BOE-COVID	$0	($38,323)	$0	$0	$0	$0	$0	N/A
				DISASTER RELIEF REIMBURSEMENT	$0	($15,883)	$0	$0	$0	$0	$0	N/A
			434000	STATE GOVERNMENT GRANTS	$0	$0	$0	$0	$0	$0	$0	N/A
			453052	FILING FEES	($1,521)	($35)	($12,806)	($7,500)	($7,500)	($40)	($40)	-99.5%
			489995	MISC RECEIPTS	$0	($998)	$0	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($50,940)**	**($375,763)**	**($65,733)**	**($47,530)**	**($60,405)**	**($70)**	**($70)**	**-99.9%**
	Rev/Exp	**Total:**			**($50,940)**	**($375,763)**	**($65,733)**	**($47,530)**	**($60,405)**	**($70)**	**($70)**	**-99.9%**
EXP	1154170	BOE EXP	510005	SALARIES-REGULAR	$171,088	$225,534	$168,095	$205,858	$205,858	$236,007	$236,007	14.6%
				SALARIES-REGULAR	$0	$0	$0	$0	$0	$0	$0	N/A
			510010	SALARIES-OVERTIME	$21,704	$36,118	$12,344	$22,000	$22,000	$46,200	$40,000	81.8%
			510015	SALARIES-PART TIME	$75,974	$75,888	$69,798	$79,000	$94,000	$91,300	$91,300	15.6%
				SALARIES-PART TIME	$0	$31,511	$0	$0	$0	$0	$0	N/A
				SALARIES-PART TIME	$0	$0	$0	$0	$0	$0	$0	N/A
				SALARIES-PART TIME	$0	$15,883	$0	$0	$0	$0	$0	N/A
			510020	SALARIES-PER DIEM	$8,889	$8,161	$8,088	$9,293	$9,293	$8,329	$8,329	-10.4%
			520005	HEALTH INSURANCE	$36,123	$52,335	$40,723	$54,600	$47,100	$60,000	$60,000	9.9%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4170 - BOARD OF ELECTIONS
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154170	BOE EXP	520005	HEALTH INSURANCE	$0	$0	$0	$0	$0	$0	$0	N/A
			520008	HEALTH INSURANCE-RETIREES	$9,130	$10,920	$9,100	$10,920	$10,920	$12,000	$12,000	9.9%
			520010	MEDICARE TAX	$3,968	$5,183	$3,701	$4,811	$4,811	$5,401	$5,401	12.3%
				MEDICARE TAX	$0	$457	$0	$0	$0	$0	$0	N/A
				MEDICARE TAX	$0	$0	$0	$0	$0	$0	$0	N/A
				MEDICARE TAX	$0	$0	$0	$0	$0	$0	$0	N/A
			520015	RETIREMENT	$16,048	$23,816	$19,618	$25,413	$24,413	$30,935	$33,035	30.0%
				RETIREMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			520020	SOCIAL SECURITY TAX	$16,964	$21,934	$15,827	$20,334	$19,009	$22,727	$22,727	11.8%
				SOCIAL SECURITY TAX	$0	$1,954	$0	$0	$0	$0	$0	N/A
				SOCIAL SECURITY TAX	$0	$0	$0	$0	$0	$0	$0	N/A
				SOCIAL SECURITY TAX	$0	$0	$0	$0	$0	$0	$0	N/A
			520025	WORKERS COMPENSATION	$698	$932	$643	$3,378	$3,378	$3,602	$3,602	6.6%
				WORKERS COMPENSATION	$0	$79	$0	$0	$0	$0	$0	N/A
				WORKERS COMPENSATION	$0	$0	$0	$0	$0	$0	$0	N/A
				WORKERS COMPENSATION	$0	$0	$0	$0	$0	$0	$0	N/A
			520030	401(K) CONTRIBUTIONS	$5,178	$5,862	$5,158	$7,378	$7,378	$8,268	$8,268	12.1%
				401(K) CONTRIBUTIONS - CARES	$0	$0	$0	$0	$0	$0	$0	N/A
				401(K) CONTRIBUTIONS - HAVA	$0	$0	$0	$0	$0	$0	$0	N/A
				401(K) CONTRIBUTIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			520040	COVID-19 PAYROLL BENEFITS	$0	($71)	$0	$0	$0	$0	$0	N/A
			533001	CONTRACTED SERVICES	$77,931	$17,251	$36,618	$60,000	$84,600	$30,000	$30,000	-50.0%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$37,926	$39,008	$0	$41,700	$17,100	$41,700	$41,700	0.0%
			534045	PRECINCT WORKERS	$50,305	$33,792	$20,771	$51,000	$63,000	$54,000	$54,000	5.9%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4170 - BOARD OF ELECTIONS
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154170	BOE EXP	534045	PRECINCT WORKERS	$0	$0	$0	$0	$0	$0	$0	N/A
			543015	R&M-EQUIPMENT	$978	$11	$0	$500	$500	$2,500	$2,500	400.0%
			544010	RENTAL-EQUIPMENT	$676	$1,056	$916	$1,150	$1,150	$1,150	$1,150	0.0%
			544020	RENT-LAND & BLDGS	$705	$610	$95	$750	$750	$750	$750	0.0%
			544045	RENT:POSTAGE METER	$4,804	$4,262	$4,548	$4,600	$4,600	$4,900	$4,900	6.5%
			550007	COST PER COPY	$2,669	$3,912	$3,219	$2,700	$3,900	$2,700	$2,700	0.0%
			553005	TELEPHONE	$1,638	$2,462	$3,471	$4,100	$3,600	$4,532	$4,532	10.5%
			554000	ADVERTISING	$8,217	$954	$9,916	$10,000	$10,000	$2,000	$2,000	-80.0%
			555000	PRINTING	$41,466	$30,497	$39,088	$54,000	$54,000	$67,000	$67,000	24.1%
			557000	POSTAGE	$9,223	$20,214	$10,638	$28,500	$28,500	$28,000	$28,000	-1.8%
			558000	TRAVEL	$7,798	$3,405	$916	$7,000	$7,000	$14,000	$14,000	100.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$2,418	$2,251	$1,385	$6,000	$1,700	$5,000	$5,000	-16.7%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$181	$1,200	$1,200	$1,200	$1,200	0.0%
			561005	OFFICE SUPPLIES	$6,948	$8,200	$4,718	$6,000	$6,000	$8,000	$8,000	33.3%
			561095	OTHER SMALL EQMT	$98,089	$2,290	$3,909	$5,500	$5,500	$6,000	$6,000	9.1%
			564050	DUES AND SUBSCRIPTIONS	$400	$290	$275	$600	$600	$600	$600	0.0%
			575000	C/A-EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
				C/A - EQUIPMENT	$0	$0	$204,472	$0	$204,473	$0	$0	N/A
			576020	F/A - DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576060	F/A-STATE GRANTS	$0	$0	$0	$0	$0	$0	$0	N/A
			576900	F/A-OTHER	$0	$0	$0	$0	$0	$0	$0	N/A
			582008	EMPLOYEE RETIREMENTS	$108	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$718,062**	**$686,961**	**$698,231**	**$728,285**	**$946,333**	**$798,801**	**$794,701**	**9.1%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4170 - BOARD OF ELECTIONS
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	**Rev/Exp**	**Total:**			**$718,062**	**$686,961**	**$698,231**	**$728,285**	**$946,333**	**$798,801**	**$794,701**	**9.1%**
FINAL	**TOTALS:**				**$667,122**	**$311,198**	**$632,498**	**$680,755**	**$885,928**	**$798,731**	**$794,631**	**16.7%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4180 - REGISTER OF DEEDS
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144180	ROD REV	411900	OVER/SHORT	$0	$0	$10	$0	$0	$0	$0	N/A
			425000	REGISTER OF DEEDS	($643,578)	($807,124)	($723,295)	($600,000)	($600,000)	($800,000)	($800,000)	33.3%
			425001	VITAL REC AUTO SYS (VRAS)REV	($3,659)	($4,309)	($4,622)	($3,500)	($9,500)	($9,000)	($9,000)	157.1%
			425032	PASSPORT FEES	($46,235)	($45,828)	($70,490)	($50,000)	($50,000)	($65,000)	($65,000)	30.0%
			464059	THANK A VET DONATIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($693,472)**	**($857,261)**	**($798,397)**	**($653,500)**	**($659,500)**	**($874,000)**	**($874,000)**	**33.7%**
	1144181	ROD AUTRV	425002	AUTOMATION ENH/PRES FUND	($69,414)	($87,868)	($72,116)	($65,000)	($65,000)	($75,000)	($75,000)	15.4%
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	FB APPROPRIATIONS-RESTRICTED	$0	$0	$0	($63,800)	($136,647)	($24,800)	($24,800)	-61.1%
			Org Tot:		**($69,414)**	**($87,868)**	**($72,116)**	**($128,800)**	**($201,647)**	**($99,800)**	**($99,800)**	**-22.5%**
	Rev/Exp	**Total:**			**($762,886)**	**($945,129)**	**($870,513)**	**($782,300)**	**($861,147)**	**($973,800)**	**($973,800)**	**24.5%**
EXP	1154180	ROD EXP	510005	SALARIES-REGULAR	$341,357	$349,046	$346,335	$396,876	$396,876	$437,396	$504,796	27.2%
			510010	SALARIES-OVERTIME	$0	$0	$0	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$46,666	$51,329	$36,746	$57,000	$57,000	$62,700	$62,700	10.0%
			520005	HEALTH INSURANCE	$79,068	$87,724	$83,083	$98,280	$98,280	$108,000	$108,000	9.9%
			520008	HEALTH INSURANCE-RETIREES	$0	$0	$0	$0	$0	$0	$0	N/A
			520010	MEDICARE TAX	$5,441	$5,554	$5,311	$6,468	$6,468	$6,951	$7,931	22.6%
			520015	RETIREMENT	$30,957	$35,848	$39,515	$40,977	$40,977	$49,398	$61,588	50.3%
			520016	RETIREMENT-REG OF DEEDS	$12,463	$15,719	$12,806	$12,000	$15,600	$20,000	$20,000	66.7%
			520020	SOCIAL SECURITY TAX	$23,258	$23,744	$22,709	$27,540	$27,540	$29,455	$33,635	22.1%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4180 - REGISTER OF DEEDS

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154180	ROD EXP	520025	WORKERS COMPENSATION	$973	$1,004	$959	$2,697	$2,697	$2,498	$4,118	52.7%
			520030	401(K) CONTRIBUTIONS	$7,428	$8,072	$6,657	$9,405	$9,405	$12,991	$15,021	59.7%
			520040	COVID-19 PAYROLL BENEFITS	($61)	($5)	$0	$0	$0	$0	$0	N/A
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$22,950	$27,540	$9,180	$10,500	$10,500	$15,500	$15,500	47.6%
			543010	R&M:BINDERS	$749	$915	$991	$1,000	$2,000	$1,500	$1,500	50.0%
			543015	R&M-EQUIPMENT	$0	$0	$0	$1,000	$0	$1,000	$1,000	0.0%
			543055	R&M-TELEPHONES	$0	$0	$0	$200	$200	$200	$200	0.0%
			550007	COST PER COPY	$1,822	$2,185	$2,200	$1,500	$2,700	$2,500	$2,500	66.7%
			553005	TELEPHONE	$2,088	$2,137	$4,780	$5,600	$5,100	$5,768	$5,768	3.0%
			554000	ADVERTISING	$456	$742	$809	$1,000	$1,000	$1,000	$1,000	0.0%
			555000	PRINTING	$3,870	$1,845	$2,745	$4,000	$4,000	$4,000	$4,000	0.0%
			556000	UNIFORMS	$593	$593	$477	$600	$600	$900	$900	50.0%
			557000	POSTAGE	$3,918	$2,551	$3,974	$5,000	$5,000	$5,000	$5,000	0.0%
			558000	TRAVEL	$501	$948	$622	$2,000	$1,000	$2,500	$2,500	25.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$250	$350	$200	$2,000	$1,000	$2,500	$2,500	25.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$900	$900	$900	$900	0.0%
			561005	OFFICE SUPPLIES	$5,955	$4,953	$5,483	$6,000	$5,875	$6,000	$6,000	0.0%
			561095	OTHER SMALL EQMT	$840	$500	$0	$1,000	$0	$1,000	$1,000	0.0%
			564050	DUES AND SUBSCRIPTIONS	$733	$731	$929	$1,000	$1,350	$1,000	$1,000	0.0%
			564060	MICROFILM	$0	$0	$5,462	$3,000	$6,000	$3,000	$3,000	0.0%
			574000	C/A - OTHER IMPROVEMENTS	$11,093	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN & EQUIPMENT	$0	$0	$0	$2,000	$0	$2,000	$2,000	0.0%
			582008	EMPLOYEE RETIREMENTS	$0	$0	$125	$0	$125	$0	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4180 - REGISTER OF DEEDS
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154180	ROD EXP	583042	THANK A VET DONATION EXPENSE	$0	$0	$0	$0	$0	$0	$0	N/A
			590052	VITAL REC AUTO SYS (VRAS) EXP	$3,649	$3,334	$3,755	$3,000	$9,000	$9,000	$7,500	150.0%
			Org Tot:		**$607,017**	**$627,359**	**$595,856**	**$702,543**	**$711,193**	**$794,657**	**$881,557**	**25.5%**
	1154181	ROD AUTEX	533001	CONTRACTED SERVICES	$39,968	$63,585	$38,201	$40,000	$63,000	$40,000	$40,000	0.0%
			534030	TECHNOLOGY SERV & MAINT	$4,590	$0	$16,065	$14,500	$34,500	$15,500	$15,500	6.9%
			553005	TELEPHONE	$0	$0	$1,459	$2,300	$2,300	$2,369	$2,369	3.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$5,441	$3,479	$6,317	$6,000	$16,000	$6,000	$6,000	0.0%
			564060	MICROFILM	$1,911	$9,021	$8,315	$6,000	$13,000	$6,000	$6,000	0.0%
			576030	F/A-FURN & EQUIPMENT	$8,827	$5,803	$0	$30,000	$72,847	$30,000	$30,000	0.0%
			598000	RESERVE	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$62,589**	**$81,888**	**$70,357**	**$128,800**	**$201,647**	**$99,869**	**$99,869**	**-22.5%**
	Rev/Exp	**Total:**			**$669,606**	**$709,247**	**$666,213**	**$831,343**	**$912,840**	**$894,526**	**$981,426**	**18.1%**
FINAL	**TOTALS:**				**($93,279)**	**($235,882)**	**($204,300)**	**$49,043**	**$51,693**	**($79,274)**	**$7,626**	**-84.5%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4330 - EMERGENCY SERVICES
Report Date: Tuesday, July 12, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144210	TEL REV	453065	OSSI MCT FEES	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	($1,104,000)	($1,104,000)	$0	$0	-100.0%
			Org Tot:		**$0**	**$0**	**$0**	**($1,104,000)**	**($1,104,000)**	**$0**	**$0**	**-100.0%**
	1144211	TELCOMM RS	434000	STATE GOVNT GRANT REVENUE	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	Rev/Exp	**Total:**			**$0**	**$0**	**$0**	**($1,104,000)**	**($1,104,000)**	**$0**	**$0**	**-100.0%**
EXP	1154210	TEL EXP	510005	SALARIES-REGULAR	$1,236,685	$1,210,393	$1,303,760	$1,403,665	$1,403,665	$1,576,215	$1,640,323	16.9%
			510010	SALARIES-OVERTIME	$138,832	$133,980	$278,197	$165,400	$295,400	$324,500	$324,500	96.2%
			510015	SALARIES-PART TIME	$113,211	$111,365	$96,574	$108,500	$108,500	$119,350	$119,350	10.0%
			520005	HEALTH INSURANCE	$342,108	$380,676	$358,856	$387,660	$387,660	$402,000	$423,840	9.3%
			520008	HEALTH INSURANCE-RETIREES	$2,490	$0	$8,190	$10,920	$10,920	$12,000	$12,000	9.9%
			520010	MEDICARE TAX	$20,257	$19,983	$22,822	$23,470	$23,470	$27,869	$29,959	27.6%
			520015	RETIREMENT	$124,617	$140,699	$180,911	$162,877	$185,753	$203,472	$233,632	43.4%
			520020	SOCIAL SECURITY TAX	$86,509	$83,936	$97,583	$98,760	$100,469	$117,464	$126,344	27.9%
			520025	WORKERS COMPENSATION	$3,729	$3,880	$5,309	$11,150	$11,150	$15,701	$19,081	71.1%
			520030	401(K) CONTRIBUTIONS	$34,631	$37,496	$40,104	$47,119	$47,119	$54,471	$58,781	24.8%
			520040	COVID-19 PAYROLL BENEFITS	($793)	($12,120)	$0	$0	$0	$0	$0	N/A
			533000	OTHER PROFESSIONAL SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$251,232	$213,657	$220,681	$261,850	$261,850	$346,377	$346,377	32.3%
			534070	TECH SERV-800 RADIO USER FEES	$166,920	$179,880	$180,430	$182,760	$182,760	$184,320	$184,320	0.9%
			541040	UTILITY SERVICES-WATER	$871	$835	$783	$1,200	$1,200	$1,380	$1,380	15.0%
			543005	R&M - BUILDINGS	$0	$0	$0	$0	$0	$4,250	$4,250	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4330 - EMERGENCY SERVICES
Report Date: Tuesday, July 12, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154210	TEL EXP	543015	R&M-EQUIPMENT	$882	$5,624	$979	$1,000	$1,000	$1,000	$1,000	0.0%
			543020	R&M-VEHICLES	$0	$555	$714	$2,000	$2,000	$0	$10,603	430.2%
			543023	R&M-RADIOS	$35,817	$56,183	$38,513	$40,000	$50,000	$40,000	$40,000	0.0%
			543055	R&M-TELEPHONES	$469	$0	$0	$1,000	$1,000	$1,000	$1,000	0.0%
			544035	RENT-PAGERS	$4,408	$3,587	$0	$0	$0	$0	$0	N/A
			544055	RENT-TOWERS	$43,195	$45,219	$47,345	$49,224	$49,224	$51,567	$51,567	4.8%
			550007	COST PER COPY	$1,408	$1,379	$1,567	$1,200	$1,555	$1,200	$1,200	0.0%
			553005	TELEPHONE	$10,517	$7,939	$16,630	$14,500	$17,100	$10,300	$10,300	-29.0%
			555000	PRINTING	$0	$0	$100	$200	$200	$200	$200	0.0%
			556000	UNIFORMS	$10,776	$7,457	$9,633	$10,000	$10,000	$10,000	$10,000	0.0%
			557000	POSTAGE	$69	$22	$6	$200	$200	$200	$200	0.0%
			558000	TRAVEL	$1,562	$0	$1,922	$2,160	$2,160	$2,100	$2,100	-2.8%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$1,086	$1,702	$95	$2,000	$2,000	$2,000	$2,000	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$766	$2,200	$2,200	$2,200	$2,200	0.0%
			561005	OFFICE SUPPLIES	$3,374	$3,980	$3,176	$4,000	$4,000	$4,000	$4,000	0.0%
			561015	EDUCATIONAL SUPPLIES	$500	$488	$302	$500	$500	$500	$500	0.0%
			561085	VEHICLE SUPPLIES	$658	$54	$660	$700	$700	$700	$700	0.0%
			561095	OTHER SMALL EQMT	$4,480	$2,135	$1,874	$2,000	$2,000	$2,000	$2,000	0.0%
			562005	ELECTRICITY	$31,737	$26,026	$24,066	$40,000	$30,000	$46,000	$46,000	15.0%
			562006	ELECTRICITY-TOWER SITES	$4,557	$4,675	$4,575	$5,400	$5,400	$5,400	$5,400	0.0%
			562020	MOTOR FUELS&LUBRICANTS	$1,665	$862	$2,176	$7,000	$2,000	$3,000	$10,500	50.0%
			564010	BOOKS	$0	$0	$0	$200	$200	$200	$200	0.0%
			564050	DUES AND SUBSCRIPTIONS	$1,616	$1,287	$1,506	$3,000	$3,000	$4,500	$4,500	50.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4330 - EMERGENCY SERVICES
Report Date: Tuesday, July 12, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154210	TEL EXP	574000	C/A-OTHER IMPROVEMENTS	$0	$0	$0	$0	$0	$0	$0	N/A
			575000	C/A - EQUIPMENT	$22,370	$0	$32,376	$0	$36,000	$0	$0	N/A
			575010	C/A - TECHNOLOGY	$0	$0	$0	$0	$0	$85,000	$0	N/A
			575030	C/A - SOFTWARE	$0	$0	$0	$19,800	$19,800	$0	$0	-100.0%
			575035	C/A - VEHICLES	$0	$0	$0	$0	$0	$0	$0	N/A
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN & EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576050	F/A:RADIOS	$0	$0	$0	$0	$0	$0	$0	N/A
			582008	EMPLOYEE RETIREMENTS	$0	$0	$250	$250	$250	$375	$375	50.0%
			582009	MEETING/TRAINING FOOD	$1,187	$451	$823	$2,500	$2,500	$2,500	$2,500	0.0%
			Org Tot:		**$2,703,631**	**$2,674,283**	**$2,984,253**	**$3,076,365**	**$3,264,905**	**$3,665,311**	**$3,733,182**	**21.4%**
	1154211	TELCOMM SA	510005	SALARIES-REGULAR	$21,156	$20,058	$21,547	$21,111	$22,105	$25,075	$25,075	18.8%
			520005	HEALTH INSURANCE	$5,347	$5,483	$5,414	$5,460	$5,460	$6,000	$6,000	9.9%
			520010	MEDICARE TAX	$293	$276	$302	$299	$310	$356	$356	19.1%
			520015	RETIREMENT	$1,917	$2,060	$2,465	$2,182	$2,522	$2,833	$3,018	38.3%
			520020	SOCIAL SECURITY TAX	$1,254	$1,180	$1,292	$1,277	$1,324	$1,523	$1,523	19.3%
			520025	WORKERS COMPENSATION	$53	$50	$54	$53	$56	$63	$63	18.9%
			520030	401(K) CONTRIBUTIONS	$635	$602	$646	$634	$663	$745	$745	17.5%
			533001	CONTRACTED SERVICES	($54,803)	($66,499)	$0	$0	$0	$0	$0	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($24,149)**	**($36,790)**	**$31,721**	**$31,016**	**$32,440**	**$36,595**	**$36,780**	**18.6%**
	Rev/Exp	**Total:**			**$2,679,482**	**$2,637,494**	**$3,015,974**	**$3,107,381**	**$3,297,345**	**$3,701,906**	**$3,769,962**	**21.3%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4330 - EMERGENCY SERVICES

Report Date: Tuesday, July 12, 2022

FINAL	**TOTALS:**				**$2,679,482**	**$2,637,494**	**$3,015,974**	**$2,003,381**	**$2,193,345**	**$3,701,906**	**$3,769,962**	**88.2%**

✓ 3/14/22

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Telecommunications				
Position Title	Telecommunicator I				
Hours *(per week)*		Increase	$ 50,424.00	Grade	
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		No

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 32,054.00	$ -	$ -	$ 32,054.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	465.00	-	-	470.00
Retirement	10.21%	3,273.00	-	-	3,280.00
Social Security	6.20%	1,988.00	-	-	1,990.00
Workers Comp (Varies)	2.30%	738.00	-	-	740.00
401(k)	3.00%	962.00	-	-	970.00
Total Salary / Benefits		50,400.00	-	-	50,424.00
Other Costs					
Desk		-	-	-	-
Chair		-	-	-	-
Side chairs		-	-	-	-
Telephone		-	-	-	-
Computer		-	-	-	-
Bookcase		-	-	-	-
Vehicle		-	-	-	-
Travel		-	-	-	-
Training		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		-	-	-	-
Total Cost		$ 50,400.00	$ -	$ -	$ 50,424.00

ROWAN COUNTY
EXPANSION NARRATIVE
NEW POSITION

2023 BUDGET YEAR

Department Name	Telecommunications	Department Number	
Position Title	Telecommunicator I and II	Total Cost from Position Request; including wages, benefits and supplies/equipment	403392.00

Justification *(please type in space below)*

1. Title change only for thirty (30) Telecommunicators to Telecommunicator II (no cost).

2. Add eight (8) Telecommunicator I positions effective 7/1/21 at $50,424 each (minimum of grade 8). A cost worksheet (including benefits) and PDQ are included.

This is an expansion request for 8 new Telecommunicator I's.These will be a new position in the department creating less expensive calltaker positions instead of multitasking calltakers/dispatchers. Our department has not seen an increase in staffing since 2012. In calendar 2021 we received 227857 telephone calls per year which result in almost 200,000 calls for service and/or incidents placed into our reporting system. These calls for service require a telecommunicator to perform some type of function. Using available call statistic reporting software(ECATS), our number of telephone calls increased 16% from 2018 to 2019, 7% from 2020 to 2021. The addition of two more call takers per shift would provide us the ability to become a dispatch/call taking center adding to the safety of our responders and providing better service to our citizens. The Sheriffs office alone has added 21 new sworn officers since 2010. Local Municipal police have added 4. That is equivalent to 2 Sheriffs Patrol squads plus 3. Salisbury PD has reallocated individuals to add the equivalant of 1.5 squads. These new positions would create a career ladder program within the department allowing the entry level Telecommnunicator I to move up to a Telecommunicator II. This request for 8 Telecommunicator I's has a total cost of $403,392.00 not including training which mostly comes from the surcharge budget.

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Telecommunications				
Position Title	Training and Compliance Officer				
Hours *(per week)*	40	Increase	$ 64,925.00	Grade	
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		No

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 42,955.00	$ -	$ -	$ 42,955.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	623.00	-	-	630.00
Retirement	10.21%	4,386.00	-	-	4,390.00
Social Security	6.20%	2,664.00	-	-	2,670.00
Workers Comp (Varies)	2.30%	988.00	-	-	990.00
401(k)	3.00%	1,289.00	-	-	1,290.00
Total Salary / Benefits		63,825.00	-	-	63,845.00
Other Costs					
Desk		600.00	-	-	600.00
Chair		-	-	-	-
Side chairs		-	-	-	-
Telephone		150.00	-	-	150.00
Computer		650.00	-	-	650.00
Bookcase		-	-	-	-
Vehicle		-	-	-	-
Travel		-	-	-	-
Training		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		1,400.00	-	-	1,400.00
Total Cost		$ 65,225.00	$ -	$ -	$ 65,245.00

ROWAN COUNTY
EXPANSION NARRATIVE
NEW POSITION

2023 BUDGET YEAR

Department Name	Telecommunications	Department Number	
Position Title	Training and Compliance Officer	Total Cost from Position Request; including wages, benefits and supplies/equipment	64245.00

Justification *(please type in space below)*

Add one (1) new position of Training Officer effective 7/1/22. Grade 14 minimum. A cost worksheet (benefits included) and PDQ are attached. This expansion request is for a training officer/quality assurance position. This position will train new employees alleviating the stress and added workload on our current staff who are training new employees. The training officer will be able to offer a more in depth training experience hopefully reducing the amount of time it takes to train a new employee. Currently the majority of training is OJT and if the center gets busy, training has to stop so the trainer can answer the phone and dispatch calls. The training officer will also be responsible for our continuing education program which is a minimum of 24 hours each year. The training officer will also act as a compliance officer to review calls coming into the center for quality assurance and customer service. Rowan 9-1-1 uses the International Academy of Emergency Dispatch (IAED) protocol system for dispatching. The training officer will allow us to start the process for International Accreditation through the Academy. I believe accreditation helps with Economic Development. It shows that we not only have good people working for the county it also shows potential taxpayers that we care about the safety and health of the citizens and visitors to our County.

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4250 - INSPECTIONS
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144250	INSP REV	420001	BUILDING PERMITS	($1,324,248)	($1,324,347)	($1,299,458)	($1,024,000)	($1,024,000)	($1,089,370)	($1,550,000)	51.4%
			420015	BUILD 24/7 FEES	($1,049)	($5,591)	($9,288)	($1,000)	($1,000)	($5,000)	($5,000)	400.0%
			420020	BUILD 24/7 REIMBURSEMENT	($1,084)	($3,296)	($8,846)	($1,000)	($1,000)	($5,000)	($5,000)	400.0%
			Org Tot:		**($1,326,381)**	**($1,333,233)**	**($1,317,593)**	**($1,026,000)**	**($1,026,000)**	**($1,099,370)**	**($1,560,000)**	**52.0%**
	Rev/Exp	**Total:**			**($1,326,381)**	**($1,333,233)**	**($1,317,593)**	**($1,026,000)**	**($1,026,000)**	**($1,099,370)**	**($1,560,000)**	**52.0%**
EXP	1154250	INSP EXP	510005	SALARIES-REGULAR	$588,007	$592,763	$543,570	$659,254	$659,254	$716,247	$844,053	28.0%
			510010	SALARIES-OVERTIME	$12,140	$13,606	$0	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$109,756	$118,801	$107,244	$131,040	$131,040	$144,000	$154,920	18.2%
			520010	MEDICARE TAX	$8,273	$8,331	$7,651	$9,114	$9,114	$9,905	$11,775	29.2%
			520015	RETIREMENT	$54,565	$62,285	$63,095	$68,074	$68,074	$81,046	$101,946	49.8%
			520020	SOCIAL SECURITY TAX	$35,263	$35,347	$32,712	$38,937	$38,937	$42,331	$50,261	29.1%
			520025	WORKERS COMPENSATION	$4,327	$4,326	$3,952	$5,467	$5,467	$6,317	$8,357	52.9%
			520030	401(K) CONTRIBUTIONS	$18,059	$17,522	$15,248	$19,786	$19,786	$21,315	$25,155	27.1%
			520040	COVID-19 PAYROLL BENEFITS	($18)	($52)	$0	$0	$0	$0	$0	N/A
			533000	OTHER PROFESSIONAL SERVICES	$0	$0	$0	$2,000	$0	$2,000	$2,000	0.0%
			543015	R&M-EQUIPMENT	$0	$0	$20	$100	$600	$100	$100	0.0%
			543020	R&M-VEHICLES	$3,440	$2,051	$8,000	$3,000	$8,000	$0	$17,349	478.3%
			550007	COST PER COPY	$716	$721	$619	$1,500	$750	$1,500	$1,500	0.0%
			553005	TELEPHONE	$9,451	$8,356	$9,776	$10,540	$11,610	$10,540	$11,020	4.6%
			556000	UNIFORMS	$2,175	$1,219	$1,310	$2,700	$2,700	$3,200	$3,500	29.6%
			557000	POSTAGE	$0	$0	$0	$400	$400	$400	$400	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4250 - INSPECTIONS

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154250	INSP EXP	558000	TRAVEL	$2,043	$0	$0	$2,440	$1,640	$2,440	$2,440	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$2,150	$3,065	$3,037	$3,125	$3,925	$3,125	$3,875	24.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$135	$1,300	$1,300	$1,300	$1,300	0.0%
			561005	OFFICE SUPPLIES	$1,601	$1,746	$1,733	$1,750	$2,250	$1,750	$1,750	0.0%
			561095	OTHER SMALL EQMT	$877	$1,399	$1,317	$3,100	$3,100	$3,100	$4,240	36.8%
			562020	MOTOR FUELS&LUBRICANTS	$13,054	$14,126	$20,110	$28,000	$28,000	$28,000	$42,000	50.0%
			564010	BOOKS	$2,020	$239	$442	$4,873	$1,373	$4,873	$5,728	17.5%
			564050	DUES AND SUBSCRIPTIONS	$502	$495	$135	$1,500	$1,000	$1,500	$1,500	0.0%
			575035	C/A - VEHICLES	$0	$0	$27,580	$62,000	$62,000	$99,000	$26,600	-57.1%
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN & EQUIPMENT	$0	$0	$0	$1,000	$1,000	$1,000	$1,000	0.0%
			590002	BANK CREDIT CARD FEES	$24,728	$30,623	$21,246	$40,000	$33,149	$40,000	$40,000	0.0%
			Org Tot:		**$893,129**	**$916,969**	**$868,932**	**$1,101,000**	**$1,094,469**	**$1,224,989**	**$1,362,769**	**23.8%**
	Rev/Exp	**Total:**			**$893,129**	**$916,969**	**$868,932**	**$1,101,000**	**$1,094,469**	**$1,224,989**	**$1,362,769**	**23.8%**
FINAL	**TOTALS:**				**($433,252)**	**($416,264)**	**($448,661)**	**$75,000**	**$68,469**	**$125,619**	**($197,231)**	**-363.0%**

ROWAN COUNTY **2023 BUDGET YEAR**

PERSONNEL CHANGE NARRATIVE

NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Inspections	Department Number	1030
Position Title	One (1) Building Inspector	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 99,581

Justification *(please type in space below)*

Inspections requests one (1) FT Building Inspector position.

201

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Inspections				
Position Title	Building Inspector				
Hours *(per week)*	40	Increase		Grade	16
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 48,306.00	$ -	$ -	$ 48,306.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	701.00	-	-	710.00
Retirement	10.21%	4,933.00	-	-	4,940.00
Social Security	6.20%	2,995.00	-	-	3,000.00
Workers Comp (Varies)	0.25%	121.00	-	-	130.00
401(k)	3.00%	1,450.00	-	-	1,450.00
Total Salary / Benefits		69,426.00	-	-	69,456.00
Other Costs					
Desk			-	-	-
Chair			-	-	-
Ipad		600.00	-	-	600.00
cell phone/hotspot		540.00	-	-	540.00
Computer			-	-	-
Books		855.00	-	-	855.00
Vehicle		26,600.00	-	-	26,600.00
Uniforms		300.00	-	-	300.00
Training		750.00	-	-	750.00
Uniforms			-	-	-
Mobile phone S/M		480.00	-	-	480.00
Total Equipment Costs		30,125.00	-	-	30,125.00
Total Cost		$ 99,551.00	$ -	$ -	$ 99,581.00

ROWAN COUNTY **2023 BUDGET YEAR**

PERSONNEL CHANGE NARRATIVE

NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Building Inspections	Department Number	4250
Position Title	Permit Assistant	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 51,980

Justification *(please type in space below)*

Increase number of permit requests additional position.

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Building Inspections				
Position Title	Permit Assistant				
Hours *(per week)*	40	Increase	$ 55,810.00	Grade	9
Position Title, Salary, Grade - confirmed with Human Resources:		X	Yes		No

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 34,330.00	$ -	$ -	$ 34,330.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	498.00	-	-	500.00
Retirement	10.21%	3,506.00	-	-	3,510.00
Social Security	6.20%	2,129.00	-	-	2,130.00
Workers Comp (Varies)	2.30%	790.00	-	-	790.00
401(k)	3.00%	1,030.00	-	-	1,030.00
Total Salary / Benefits		53,203.00	-	-	53,210.00
Other Costs					
Desk		600.00	-	-	600.00
Chair		200.00	-	-	200.00
Side chairs		-	-	-	-
Telephone		300.00	-	-	300.00
Computer		600.00	-	-	600.00
Bookcase		-	-	-	-
Vehicle		-	-	-	-
Travel		-	-	-	-
Training		-	-	-	-
Licensing (software)		900.00	-	-	900.00
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		2,600.00	-	-	2,600.00
Total Cost		$ 55,803.00	$ -	$ -	$ 55,810.00

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4260 - MEDICAL EXAMINER

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154260	MED EXAMR	532031	MEDICAL EXAMINER	$132,350	$137,650	$109,750	$175,000	$175,000	$175,000	$175,000	0.0%
			Org Tot:		**$132,350**	**$137,650**	**$109,750**	**$175,000**	**$175,000**	**$175,000**	**$175,000**	**0.0%**
	Rev/Exp	**Total:**			**$132,350**	**$137,650**	**$109,750**	**$175,000**	**$175,000**	**$175,000**	**$175,000**	**0.0%**
FINAL	**TOTALS:**				**$132,350**	**$137,650**	**$109,750**	**$175,000**	**$175,000**	**$175,000**	**$175,000**	**0.0%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4330 - EMERGENCY SERVICES
Report Date: Wednesday, May 25, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/25/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144330	ESADM REV	431300	DISASTER REIMB - NCEMPG-S	$0	($1,474)	($11,221)	$0	($11,221)	$0	$0	N/A
			434000	STATE GRANT REV - LEPC 2017	$0	$0	$0	$0	$0	$0	$0	N/A
				STATE GRANT REV-LEPC 2017 NON	$0	$0	$0	$0	$0	$0	$0	N/A
				STATE GRANT REV - 2018 TIER II	$0	$0	$0	$0	$0	$0	$0	N/A
				STATE GRANT REV - 2019 TIER II	($892)	$0	$0	$0	$0	$0	$0	N/A
				STATE GRANT REV - 2019 TIER II	($10,000)	$0	$0	$0	$0	$0	$0	N/A
				STATE GRANT REV - 2020 TIER II	$0	($892)	$0	$0	$0	$0	$0	N/A
				STATE REV-2020 TIER II HAZ CON	$0	$0	$0	$0	$0	$0	$0	N/A
				STATE REV-2021 TIER II GUIDES	$0	$0	$0	$0	($1,000)	$0	$0	N/A
			434073	EM STATE GRANT	($53,279)	($53,753)	($36,150)	($35,000)	($35,000)	($35,000)	($35,000)	0.0%
			434085	HOMELAND SECURITY 2017 GRANT	$0	$0	$0	$0	$0	$0	$0	N/A
				HOMELAND SECURITY 2018 GRANT	($464)	$0	$0	$0	$0	$0	$0	N/A
				HOMELAND SECURITY 2019 GRANT	$0	$0	$0	$0	$0	$0	$0	N/A
				HOMELAND SECURITY 2020 GRANT	$0	$0	$0	($60,000)	($60,000)	$0	$0	-100.0%
				HOMELAND GRANT-LOST AT LAKE	$0	$0	$0	$0	($35,000)	$0	$0	N/A
				HOMELAND-HAZ CHEM FACILITY	$0	$0	$0	$0	$0	$0	$0	N/A
			442013	CITY OF SALISBURY REIMB	$0	$0	($6,000)	($6,000)	($6,000)	($6,000)	($6,000)	0.0%
			464900	MISC DONATIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	($615,000)	($679,468)	$0	($415,000)	-32.5%
			Org Tot:		**($64,636)**	**($56,119)**	**($53,371)**	**($716,000)**	**($827,689)**	**($41,000)**	**($456,000)**	**-36.3%**
	1144331	HAZMT REV	453059	HAZMAT FEES	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**

ROWAN COUNTY
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MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4330 - EMERGENCY SERVICES
Report Date: Wednesday, May 25, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/25/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144332	FIRE REV	420002	FIRE/ABC INSPECTIONS	$0	$0	$0	$0	$0	$0	($5,000)	N/A
			420020	BUILD 24/7 REIMBURSEMENT	($366)	($1,114)	($1,495)	$0	$0	$0	$0	N/A
			431085	HOMELAND SECURITY GRANT	$0	$0	$0	$0	$0	$0	$0	N/A
			454010	INS. SETTLEMENT CLAIMS	$0	$0	$0	$0	$0	$0	$0	N/A
			464000	CONTRIBUTIONS-PRIVATE	$0	$0	$0	$0	$0	$0	$0	N/A
			464002	PUBLIC SAFETY DONATIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	($49,446)	($49,589)	$0	$0	-100.0%
			Org Tot:		**($366)**	**($1,114)**	**($1,495)**	**($49,446)**	**($49,589)**	**$0**	**($5,000)**	**-89.9%**
	1144371	EMS REV	431017	MEDICAID MAXIMIZATION	($200,810)	($1,057,633)	($70,121)	($400,000)	($400,000)	($400,000)	($400,000)	0.0%
			431300	DISASTER RELIEF REIMBURSEMENT	($99,959)	$0	$0	$0	$0	$0	$0	N/A
			445050	NOVANT REIMBURSEMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			453015	MISC NON-ALLOWED CHARGES	$0	$0	$0	$0	$0	$0	$0	N/A
			453101	AMBULANCE FEES	($5,024,945)	($5,182,205)	($3,551,147)	($4,800,000)	($4,800,000)	($4,800,000)	($4,800,000)	0.0%
			453102	AF-GARNISHMENT FEES	($279)	($172)	($394)	$0	$0	$0	$0	N/A
			453103	AF-MEDICAID NON-ALLOWED CHGS	$856,980	$816,452	$0	$825,500	$825,500	$825,500	$825,500	0.0%
			453104	AF-MEDICARE NON-ALLOWED CHGS	$405,121	$346,269	$0	$400,000	$400,000	$400,000	$400,000	0.0%
			453105	AF-MISC NON-ALLOWED CHGS	$451,075	$472,849	$0	$425,000	$425,000	$425,000	$425,000	0.0%
			453110	ROWAN RESCUE SQUAD FEES	($78,336)	($9,501)	($4,089)	($5,000)	($5,000)	($5,000)	($5,000)	0.0%
			453111	RS-MEDICAID NON-ALLOWED CHGS	$12,843	$448	$0	$500	$500	$500	$500	0.0%
			453112	RS-MEDICARE NON-ALLOWED CHGS	$4,550	$90	$0	$100	$100	$250	$250	150.0%
			453113	RS- MISC NON-ALLOWED CHARGES	$8,018	$484	$0	$250	$250	$250	$250	0.0%

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REV	1144371	EMS REV	453120	AMBULANCE CHG-OFF COLL	($44,829)	($60,935)	($2,996)	($30,000)	($30,000)	($20,000)	($20,000)	-33.3%
			464900	MISC DONATIONS	($490)	$0	($200)	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	($1,668,586)	($1,846,797)	$0	($1,052,000)	-37.0%
			Org Tot:		**($3,711,060)**	**($4,673,855)**	**($3,628,946)**	**($5,252,236)**	**($5,430,447)**	**($3,573,500)**	**($4,625,500)**	**-11.9%**
	Rev/Exp	**Total:**			**($3,776,062)**	**($4,731,088)**	**($3,683,812)**	**($6,017,682)**	**($6,307,725)**	**($3,614,500)**	**($5,086,500)**	**-15.5%**
EXP	1154330	ESADM EXP	510005	SALARIES-REGULAR	$206,740	$223,624	$238,949	$271,983	$271,983	$313,199	$313,199	15.2%
				SALARIES-REGULAR	$55,676	$10,642	$0	$0	$0	$0	$0	N/A
			510010	SALARIES-OVERTIME	$0	$0	$14,551	$0	$43,400	$0	$0	N/A
			520005	HEALTH INSURANCE	$40,330	$40,677	$36,532	$43,680	$43,680	$48,000	$48,000	9.9%
			520008	HEALTH INSURANCE-RETIREES	$9,960	$10,920	$9,100	$10,920	$10,920	$12,000	$12,000	9.9%
			520010	MEDICARE TAX	$3,500	$3,111	$3,442	$3,735	$3,735	$4,279	$4,279	14.6%
			520015	RETIREMENT	$23,795	$23,970	$28,921	$28,107	$28,107	$35,509	$37,827	34.6%
			520018	RETIREMENT - EMS	$650	$720	$490	$2,000	$2,000	$2,000	$2,000	0.0%
			520020	SOCIAL SECURITY TAX	$14,965	$13,303	$14,715	$15,962	$15,962	$18,290	$18,290	14.6%
			520025	WORKERS COMPENSATION	$2,478	$3,217	$3,995	$4,449	$4,449	$5,869	$5,869	31.9%
			520030	401(K) CONTRIBUTIONS	$7,872	$6,997	$7,604	$8,162	$8,162	$9,338	$9,338	14.4%
			520040	COVID-19 PAYROLL BENEFITS	($19,191)	($4,115)	$0	$0	$0	$0	$0	N/A
				COVID-19 PAYROLL BENEFITS	$19,191	$4,115	$0	$0	$0	$0	$0	N/A
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$56,013	$54,737	$62,255	$62,638	$62,638	$62,518	$62,518	-0.2%
			543005	R&M-BUILDINGS	$394	$442	$10	$500	$500	$500	$500	0.0%
			543015	R&M-EQUIPMENT	$237	$0	$160	$3,050	$550	$3,050	$3,050	0.0%

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EXP	1154330	ESADM EXP	543020	R&M-VEHICLES	$61,887	$43,872	$56,082	$53,000	$62,000	$0	$160,477	202.8%
			543055	R&M-TELEPHONES	$0	$0	$0	$500	$500	$2,000	$2,000	300.0%
			550007	COST PER COPY	$1,764	$2,107	$1,849	$1,700	$2,100	$1,700	$1,700	0.0%
			553005	TELEPHONE	$23,432	$28,300	$28,821	$29,500	$32,725	$40,170	$40,170	36.2%
			555000	PRINTING	$773	$462	$836	$1,300	$1,300	$1,300	$1,300	0.0%
			556000	UNIFORMS	$53,077	$46,454	$42,916	$55,000	$55,000	$55,000	$55,000	0.0%
			557000	POSTAGE	$95	$228	$59	$500	$500	$500	$500	0.0%
			558000	TRAVEL	$1,163	$0	$834	$1,500	$1,500	$3,000	$3,000	100.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$4,574	$388	$500	$500	$500	$1,000	$1,000	100.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$34,000	$34,000	$35,000	$35,000	2.9%
			561005	OFFICE SUPPLIES	$1,394	$1,356	$115	$1,500	$1,500	$1,500	$1,500	0.0%
			561015	EDUCATIONAL SUPPLIES	$301	$0	$0	$0	$0	$0	$0	N/A
			561085	VEHICLE SUPPLIES	$7,648	$4,719	$2,600	$7,000	$2,600	$7,000	$7,000	0.0%
			561090	OTHER SUPPLIES	$2,074	$321	$0	$500	$500	$500	$500	0.0%
			561095	OTHER SMALL EQMT	$4,100	$745	$827	$1,000	$1,000	$1,000	$1,000	0.0%
			564010	BOOKS	$0	$0	$0	$0	$0	$0	$0	N/A
			564050	DUES AND SUBSCRIPTIONS	$3,884	$2,571	$2,581	$21,890	$21,890	$21,800	$21,800	-0.4%
			575010	C/A - TECHNOLOGY	$0	$0	$0	$0	$0	$45,000	$0	N/A
			575035	C/A - VEHICLES	$0	$0	$0	$0	$0	$0	$0	N/A
				C/A - VEHICLES - 2020 HOMELAND	$0	$0	$0	$0	$60,000	$0	$0	N/A
			575090	C/A-FURN&EQUIP	$0	$0	$0	$0	$0	$0	$735,000	N/A
			576020	F/A - DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN & EQUIPMENT	$0	$0	$0	$0	$198,550	$0	$0	N/A

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EXP	1154330	ESADM EXP	582008	EMPLOYEE RETIREMENTS	$0	$0	$0	$500	$500	$500	$500	0.0%
			582009	MEETINGS/TRAINING FOOD	$1,495	$133	$85	$1,000	$1,000	$1,000	$1,000	0.0%
			583041	DONATIONS EXPENDITURE	$0	$0	$0	$0	$0	$0	$0	N/A
			585000	GRANT EXPENDITURES	$0	$0	$0	$0	$24,571	$0	$0	N/A
				GRANT EXP - 2017 HOMELAND	$0	$0	$0	$0	$0	$0	$0	N/A
				GRANT EXP 2018 HOMELAND	$464	$0	$0	$0	$0	$0	$0	N/A
				GRANT EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	N/A
			585074	LEPC GRANT EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	N/A
				LEPC GRANT EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	N/A
				LEPC GRANT EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	N/A
				LEPC GRANT EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	N/A
				LEPC GRANT EXPENDITURES	$892	$0	$0	$0	$0	$0	$0	N/A
				LEPC GRANT EXPENDITURES	$10,000	$0	$0	$0	$0	$0	$0	N/A
				LEPC GRANT EXPENDITURES	$0	$892	$0	$0	$0	$0	$0	N/A
				LEPC GRANT EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	N/A
				LEPC GRANT EXP - TIER II GRANT	$0	$0	$0	$0	$1,000	$0	$0	N/A
			590012	MOVING & RELOCATION	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$601,630**	**$524,909**	**$558,829**	**$666,076**	**$999,322**	**$732,522**	**$1,585,317**	**138.0%**
	1154331	HAZMT EXP	532040	PHYSICIAN FEES	$0	$0	$0	$5,600	$5,600	$5,600	$5,600	0.0%
			533000	OTHER PROFESSIONAL SERVICES	$0	$0	$0	$0	$810	$810	$810	N/A
			533030	HAZMAT CONTRACT	$49,037	$47,505	$0	$49,000	$49,000	$51,500	$51,500	5.1%
			543015	R&M-EQUIPMENT	$0	$0	$0	$3,000	$2,190	$2,190	$2,190	-27.0%
			543020	R&M-VEHICLES	$1,475	$479	$1,439	$1,500	$1,500	$1,500	$1,500	0.0%
			556000	UNIFORMS	$1,113	$0	$0	$1,500	$0	$1,500	$1,500	0.0%

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EXP	1154331	HAZMT EXP	558000	TRAVEL	$0	$0	$0	$1,500	$0	$1,500	$1,500	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$0	$0	$0	$1,000	$0	$1,000	$1,000	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561015	EDUCATIONAL SUPPLIES	$0	$0	$0	$500	$0	$500	$500	0.0%
			561095	SUPPLIES:OTHER SMALL EQMT	$2,370	$500	$1,580	$2,500	$9,700	$2,500	$2,500	0.0%
			562020	MOTOR FUELS & LUBRICANTS	$417	$84	$0	$1,400	$1,400	$2,100	$2,100	50.0%
			564010	BOOKS	$0	$0	$0	$700	$0	$700	$700	0.0%
			564050	DUES AND SUBSCRIPTIONS	$0	$0	$0	$100	$100	$100	$100	0.0%
			575035	C/A - VEHICLES	$0	$0	$0	$0	$0	$0	$0	N/A
			575090	C/A - FURN&EQUIP	$0	$0	$0	$0	$0	$0	$0	N/A
			576020	F/A - DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576900	F/A - OTHER	$0	$0	$0	$2,000	$0	$3,000	$3,000	50.0%
			Org Tot:		**$54,412**	**$48,568**	**$3,019**	**$70,300**	**$70,300**	**$74,500**	**$74,500**	**6.0%**
	1154332	FIRE EXP	510005	SALARIES-REGULAR	$128,921	$143,025	$133,546	$153,755	$153,755	$172,241	$172,241	12.0%
				SALARIES-REGULAR	$20,297	$5,916	$0	$0	$0	$0	$0	N/A
			510010	SALARIES-OVERTIME	$972	$0	$0	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$34,699	$31,885	$36,206	$23,000	$53,000	$58,300	$80,000	247.8%
			520005	HEALTH INSURANCE	$29,858	$32,897	$28,256	$32,760	$32,760	$36,000	$36,000	9.9%
			520010	MEDICARE TAX	$2,519	$2,483	$2,340	$2,612	$3,047	$3,180	$3,180	21.7%
			520015	RETIREMENT	$13,525	$15,299	$15,238	$15,889	$15,889	$19,484	$20,759	30.7%
			520020	SOCIAL SECURITY TAX	$10,773	$10,517	$10,005	$10,925	$12,785	$13,471	$13,471	23.3%
			520025	WORKERS COMPENSATION	$4,638	$4,526	$4,249	$4,646	$5,336	$5,708	$5,708	22.9%
			520030	401(K) CONTRIBUTIONS	$4,476	$4,468	$4,006	$4,614	$4,614	$5,124	$5,124	11.1%

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EXP	1154332	FIRE EXP	520040	COVID-19 PAYROLL BENEFITS	($8,115)	($2,551)	$0	$0	$0	$0	$0	N/A
				COVID-19 PAYROLL BENEFITS	$8,115	$2,551	$0	$0	$0	$0	$0	N/A
			533045	EMPLOYEE PHYSICALS	$0	$0	$0	$0	$0	$2,800	$2,800	N/A
			543015	R&M-EQUIPMENT	$1,002	$0	$0	$2,040	$2,040	$2,040	$2,040	0.0%
			543017	R&M:MASS UNIT	$3,075	$2,100	$1,084	$3,150	$3,750	$3,150	$3,150	0.0%
			558000	TRAVEL	$2,323	$415	$1,588	$2,800	$2,300	$2,800	$2,800	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$1,195	$40	$1,135	$2,950	$1,450	$2,950	$2,950	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$1,159	$0	$0	$0	$0	N/A
			561015	EDUCATIONAL SUPPLIES	$241	$300	$0	$1,300	$0	$1,300	$1,300	0.0%
			561060	PHOTOGRAPHIC SUPPLIES	$30	$250	$0	$450	$0	$450	$450	0.0%
			561090	OTHER SUPPLIES	$415	$26	$0	$500	$0	$500	$500	0.0%
			561095	OTHER SMALL EQMT	$3,135	$4,994	$1,504	$2,750	$7,400	$2,750	$2,750	0.0%
			562020	MOTOR FUELS&LUBRICANTS	$1,439	$734	$0	$10,000	$8,000	$15,000	$15,000	50.0%
			564010	BOOKS	$416	$166	$133	$500	$500	$500	$500	0.0%
			564050	DUES AND SUBSCRIPTIONS	$2,065	$1,993	$2,421	$2,600	$2,600	$2,600	$2,600	0.0%
			575035	C/A - VEHICLES	$0	$0	$0	$49,446	$49,446	$15,000	$15,000	-69.7%
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN & EQUIPMENT	$0	$0	$0	$1,000	$0	$1,000	$1,000	0.0%
			576900	F/A-OTHER	$0	$0	$0	$0	$0	$0	$0	N/A
			583041	DONATIONS EXPENDITURE	$0	$0	$0	$0	$143	$143	$143	N/A
			585000	GRANT EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	N/A
			591000	APPROPRIATIONS	$112,500	$112,500	$117,900	$119,700	$119,700	$121,500	$121,500	1.5%
			Org Tot:		**$378,513**	**$374,534**	**$360,769**	**$447,387**	**$478,515**	**$487,991**	**$510,966**	**14.2%**

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EXP	1154371	EMS EXP	510005	SALARIES-REGULAR	$3,053,531	$3,027,519	$2,524,004	$3,464,387	$3,028,002	$3,884,974	$4,068,974	17.5%
				SALARIES-REGULAR	$60,103	$130,332	$0	$0	$0	$0	$0	N/A
			510010	SALARIES-OVERTIME	$554,794	$691,203	$654,853	$520,288	$750,288	$825,000	$825,000	58.6%
				SALARIES-OVERTIME COVID	$0	$6,028	$0	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$368,467	$414,490	$341,674	$351,496	$351,496	$386,650	$386,650	10.0%
			520005	HEALTH INSURANCE	$760,947	$804,378	$597,147	$906,360	$906,360	$983,813	$983,813	8.5%
			520008	HEALTH INSURANCE-RETIREES	$19,920	$21,840	$18,200	$21,840	$21,840	$36,000	$36,000	64.8%
			520010	MEDICARE TAX	$55,284	$57,150	$49,071	$60,733	$60,733	$71,028	$73,698	21.3%
			520015	RETIREMENT	$331,479	$380,209	$360,160	$409,823	$409,823	$515,176	$572,536	39.7%
			520020	SOCIAL SECURITY TAX	$235,506	$242,434	$209,821	$255,425	$255,425	$299,827	$311,237	21.9%
			520025	WORKERS COMPENSATION	$101,001	$103,763	$87,978	$107,782	$107,782	$133,872	$138,292	28.3%
			520030	401(K) CONTRIBUTIONS	$101,775	$99,967	$78,544	$119,118	$119,118	$136,724	$142,244	19.4%
			520040	COVID-19 PAYROLL BENEFITS	($19,851)	($9,712)	$0	$0	$0	$0	$0	N/A
			532032	MEDICAL DIRECTOR	$16,764	$16,763	$12,573	$16,764	$16,764	$16,764	$34,000	102.8%
			532040	PHYSICIAN FEES	$0	$0	$0	$200	$200	$200	$200	0.0%
			533000	OTHER PROFESSIONAL SERVICES	$15,591	$0	$19,663	$14,000	$20,000	$14,000	$14,000	0.0%
			533001	CONTRACTED SERVICES	$39,579	$15,432	$3,449	$15,875	$15,875	$45,500	$45,500	186.6%
			533010	CONTRACTED COLLECTIONS	$804	$816	$831	$1,092	$1,092	$1,092	$1,092	0.0%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$4,221	$8,324	$4,140	$3,540	$8,340	$8,160	$8,160	130.5%
			541040	UTILITY SERVICES-WATER	$1,917	$2,883	$1,241	$2,600	$2,600	$2,990	$4,000	53.8%
			541042	UTILITY SERV-STORM WATER	$48	$49	$37	$100	$100	$115	$115	15.0%
			543005	R&M-BUILDINGS	$1,847	$800	$14	$300	$300	$300	$300	0.0%
			543015	R&M-EQUIPMENT	$21,293	$8,982	$6,576	$33,865	$31,365	$3,800	$3,800	-88.8%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4330 - EMERGENCY SERVICES

Report Date: Wednesday, May 25, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/25/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154371	EMS EXP	544010	EQUIPMENT RENTAL	$75,790	$45,741	$0	$0	$0	$0	$0	N/A
			544020	RENT-LAND & BLDGS	$8,100	$8,100	$6,900	$6,900	$6,900	$6,900	$6,900	0.0%
			550015	LAUNDRY/DRY CLEANING	$35	$144	$14	$200	$200	$200	$200	0.0%
			558000	TRAVEL	$5,769	$0	$1,873	$4,000	$4,000	$4,000	$4,000	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$11,928	$5,030	$5,144	$7,170	$7,170	$7,170	$7,170	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561045	MEDICAL SUPPLIES	$151,881	$149,963	$138,594	$154,500	$173,350	$154,500	$175,000	13.3%
			561085	VEHICLE SUPPLIES	$10,850	$9,998	$15,000	$15,000	$15,000	$25,000	$25,000	66.7%
			561090	OTHER SUPPLIES	$2,567	$905	$845	$1,000	$1,000	$1,000	$1,000	0.0%
			561095	OTHER SMALL EQMT	$34,509	$19,997	$12,434	$22,230	$15,430	$82,230	$22,230	0.0%
			562005	ELECTRICITY	$21,917	$27,001	$17,692	$30,000	$30,000	$34,500	$34,500	15.0%
			562020	MOTOR FUELS&LUBRICANTS	$109,127	$128,591	$170,334	$230,000	$199,000	$298,500	$298,500	29.8%
			562025	NATURAL GAS	$871	$1,490	$1,581	$3,000	$3,000	$3,450	$3,450	15.0%
			562030	PROPANE GAS	$3,719	$4,421	$5,527	$16,000	$16,000	$18,400	$16,000	0.0%
			564050	DUES AND SUBSCRIPTIONS	$363	$430	$380	$900	$900	$900	$900	0.0%
			565000	MEDICATIONS	$76,604	$81,058	$57,435	$78,000	$78,000	$78,000	$100,000	28.2%
			573019	C/A - W. ROWAN EMS STATION	$0	$0	$0	$0	$0	$0	$0	N/A
			575035	C/A - VEHICLES	$452,244	$12,065	$0	$788,586	$1,347,972	$1,052,000	$1,052,000	33.4%
			575090	C/A-FURN&EQUIP	$26,998	$68,636	$0	$880,000	$933,000	$0	$0	-100.0%
			576030	F/A-FURN & EQUIPMENT	$7,003	$0	$0	$3,000	$0	$3,000	$3,000	0.0%
			583001	DONATION EXPENDITURES	$279	$0	$0	$0	$211	$0	$0	N/A
			584002	FRST RESPNDR FIN ASSIST	$3,410	$3,394	$2,010	$3,410	$3,410	$3,410	$3,410	0.0%
			585003	RURAL HEALTH COMM CARE	$0	$0	$0	$0	$0	$0	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4330 - EMERGENCY SERVICES

Report Date: Wednesday, May 25, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/25/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154371	EMS EXP	591000	APPROPRIATIONS	$40,320	$40,320	$40,320	$40,320	$40,320	$106,875	$106,875	165.1%
			Org Tot:		**$6,769,305**	**$6,630,934**	**$5,446,059**	**$8,589,804**	**$8,982,366**	**$9,246,020**	**$9,509,746**	**10.7%**
	Rev/Exp	**Total:**			**$7,803,859**	**$7,578,945**	**$6,368,676**	**$9,773,567**	**$10,530,503**	**$10,541,033**	**$11,680,529**	**19.5%**
FINAL	**TOTALS:**				**$4,027,797**	**$2,847,857**	**$2,684,863**	**$3,755,885**	**$4,222,778**	**$6,926,533**	**$6,594,029**	**75.6%**

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Emergency Services				
Position Title	Emergency Services Logistics Officer				
Hours *(per week)*	40	Increase		Grade	16
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 48,305.00	$ -	$ -	$ 48,305.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	701.00	-	-	710.00
Retirement	10.21%	4,932.00	-	-	4,940.00
Social Security	6.20%	2,995.00	-	-	3,000.00
Workers Comp (Varies)	2.30%	1,112.00	-	-	1,120.00
401(k)	3.00%	1,450.00	-	-	1,450.00
Total Salary / Benefits		70,415.00	-	-	70,445.00
Other Costs					
Desk		600.00	-	-	600.00
Chair		300.00	-	-	300.00
Zoom Desktop Phone			-	-	-
Cell Phone		540.00	-	-	540.00
MacBook Air		899.00	-	-	899.00
Monitor			-	-	-
MacBook Docking Station		300.00			300.00
Vehicle		49,000.00	-	-	49,000.00
Travel		500.00	-	-	500.00
Vehicle Upfit(Emergency EQTM)		14,988.00	-	-	14,988.00
Portable Radio		6,000.00	-	-	6,000.00
		-	-	-	-
Total Equipment Costs		73,127.00	-	-	73,127.00
Total Cost		$ 143,542.00	$ -	$ -	$ 143,572.00

ROWAN COUNTY
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

2023 BUDGET YEAR

Department Name	Emergency Services	Department Number	4330
Position Title	ES Logistics Officer	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 143,572

Justification *(please type in space below)*

The expectation is that the ES Logistics Officer would serve as a Departmental Logistics Officer. His/Her activities include: budget, planning, organizational oversight, command and control operations, personnel acquisition, etc. The Logistics Officer would also over see the Medical Responder program and act as the Franchised Agency Coordinator.

There is a continued need for a dedicated logistics officer within Emergency Services. With current events: the unification of Emergency Services and Telecommunications, and pandemic planning/response this has only become more evident.

Historically tasks such as fleet management, supply chain and uniform expenses have been managed by a Battalion Chief or other designee as an "extra duty". With this arrangement daily tasks of a more emergent nature are addressed first leaving these tasks that are more routine in nature to be finished last or on overtime hours. As a result less time is available for additional research into more economical solutions such as: better contracts, volume purchasing, alternative products, alternative dealers, etc. Because these duties are spread over several individuals who work different hours, there is limited coordination of efforts and logistical planning is difficult. A single point of contact for logistics would allow Chief Officers the ability to better manage and provide oversight to this complex process.

Because of abnormal circumstances, for much of the past year we have been able to concentrate "logistics" to one primary individual. This has proven beneficial in a number of ways. Primarily, the Department has been able to secure several new vendors offering equal or better products or services at a reduced cost. Savings have been realized in vehicle maintenance, uniforms and medical supplies among others. Additionally, one person has been responsible for the acquisition of COVID related PPE for a 12 month stockpile and continues to monitor and maintain those inventories.

The opportunity to utilize existing personnel in a limited "role" has been beneficial to the Department over the last year. The Department recommends a more permanent solution.

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Emergency Services				
Position Title	Emergency Management Specialist				
Hours *(per week)*	40	Increase		Grade	16
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 48,305.00	$ -	$ -	$ 48,305.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	701.00	-	-	710.00
Retirement	10.21%	4,932.00	-	-	4,940.00
Social Security	6.20%	2,995.00	-	-	3,000.00
Workers Comp (Varies)	0.25%	121.00	-	-	130.00
401(k)	3.00%	1,450.00	-	-	1,450.00
Total Salary / Benefits		69,424.00	-	-	69,455.00
Other Costs					
Desk		600.00	-	-	600.00
Chair		300.00	-	-	300.00
Cell Phone		540.00	-	-	540.00
Zoom Phone		180.00	-	-	180.00
MacBook Air		899.00	-	-	899.00
Docking Station		300.00	-	-	300.00
Monitor		150.00	-	-	150.00
Travel			-	-	-
Training		-	-	-	-
Total Equipment Costs		2,969.00	-	-	2,969.00
Total Cost		$ 72,393.00	$ -	$ -	$ 72,424.00

ROWAN COUNTY
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

2023 BUDGET YEAR

Department Name	Emergency Services	Department Number	4330
Position Title	Emergency Management Specialist	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 72,424

Justification *(please type in space below)*

The emphasis on emergency planning and disaster preparation continues to increase each year. The effects experienced on a national and state basis continue to force all communities to re-evaluate their own emergency management systems and applications. The current pandemic has combined with the everyday natural and man-made events have proven to be more than can be handled by the EM Division Chief.

There are several plans that are maintained by the county. Two of our largest and most significant plans, Emergency Operations and Continuity of Operations, have not been updated since 2016 and 2011 respectively. This position will oversee the update to these and other plans to assure that our county is prepared when the next disaster occurs.

This position will also perform work in mitigation to lessen the damage and overall cost to recover from disasters.

Planning and Mitigation are keys to the successful handling of daily and higher level incidents that occur in our county.

We are looked to by our local municipalities to be the coordinating leader in disaster / emergency management.

The requested position will ensure that we continually implement, maintain, review needed plans and exercises, and conduct mitigation activities in a timely manner, which is not being able to be accomplished at this time.

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Emergency Services						
Position Title	Fire Inspector/CRR						
Hours *(per week)*	40	Increase		$ 142,073.00	Grade	14	
Position Title, Salary, Grade - confirmed with Human Resources:			X	Yes		No	

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 43,814.00	$ -	$ -	$ 43,814.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	636.00	-	-	640.00
Retirement	10.21%	4,474.00	-	-	4,480.00
Social Security	6.20%	2,717.00	-	-	2,720.00
Workers Comp (Varies)	2.30%	1,008.00	-	-	1,010.00
401(k)	3.00%	1,315.00	-	-	1,320.00
Total Salary / Benefits		64,884.00	-	-	64,904.00
Other Costs					
Desk		400.00	-	-	400.00
Desktop Zoom Phone		180.00			180.00
Cell Phone		540.00			540.00
Chair		100.00	-	-	100.00
Ipad		600.00	-	-	600.00
Mac Book Air		899.00	-	-	899.00
Mac Book Air Docking		300.00			300.00
desk Top Monitor		150.00	-	-	150.00
Vehicle		49,000.00	-	-	49,000.00
Travel		500.00	-	-	500.00
Training		500.00	-	-	500.00
Vehicle Upfit		15,000.00	-	-	15,000.00
Portable Radio		6,000.00	-	-	6,000.00
Cell Phone		500.00	-	-	500.00
Inspector Tablet		2,500.00	-	-	2,500.00
Total Equipment Costs		77,169.00	-	-	77,169.00
Total Cost		$ 142,053.00	$ -	$ -	$ 142,073.00

ROWAN COUNTY
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

2023 BUDGET YEAR

Department Name	Emergency Services - Fire	Department Number	4332
Position Title	Fire Inspector/CRRS	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 142,073

Justification *(please type in space below)*

EMS - Fire is requesting one (1) new FT Fire Inspector. Rowan County continues to grow with new business coming in and construction mounting all over the county and especially the I-85 corrider. We have the same amount of inspectors we had 14 years ago. During the Matrix study it was determined the fire division was down 2 inspectors for the amount of work we conducted. Plan reviews have increased as well as inspections. This new position will also be on call for fire investigations throughout the county. Our office touches everything Building Inspections does with exception of one and two family dwellings. The difference is we continue to go back even after the final inspection is complete. Businesses are on a one, two or three year cycle. We have worked weekends and nights to insure all work is complete and stays caught up. Our office has a steller reputation with contractors for being readily available and assisting them during the building process. We want to continue that trend so that it helps attract business to Rowan County. We have been continually told that we are one of the best county's to work with. The Community Risk Reduction Specials part of their duty will be smoke alarm installs, public education events, assisting the fire departments with reduction risk for their districts to help with their ISO rating. Also researching grants to apply for to assist the public with free or reduced cost smoke alarms, extinguishment and CO alarms.

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4112 - GENERAL GOVERNMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144402	DJJDP REV	434018	DJJDP PROGRAM REVENUES	($375,552)	($443,227)	($379,130)	($413,591)	($413,591)	($425,000)	($425,000)	2.8%
			Org Tot:		**($375,552)**	**($443,227)**	**($379,130)**	**($413,591)**	**($413,591)**	**($425,000)**	**($425,000)**	**2.8%**
	Rev/Exp	**Total:**			**($375,552)**	**($443,227)**	**($379,130)**	**($413,591)**	**($413,591)**	**($425,000)**	**($425,000)**	**2.8%**
EXP	1154402	DJJDP EXP	532023	DJJDP GRANT PROGRAM EXP	$375,552	$443,227	$377,747	$413,591	$413,591	$425,000	$425,000	2.8%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$375,552**	**$443,227**	**$377,747**	**$413,591**	**$413,591**	**$425,000**	**$425,000**	**2.8%**
	Rev/Exp	**Total:**			**$375,552**	**$443,227**	**$377,747**	**$413,591**	**$413,591**	**$425,000**	**$425,000**	**2.8%**
FINAL	**TOTALS:**				**$0**	**$0**	**($1,383)**	**$0**	**$0**	**$0**	**$0**	**N/A**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4400 - SHERIFF'S OFFICE

Report Date: Wednesday, July 06, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/6/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144410	SO AD REV	420003	CONCEALED WEAPON PERMIT	($216,265)	($371,210)	($299,245)	($250,000)	($332,000)	($275,000)	($275,000)	10.0%
			420004	PISTOL PERMITS	($34,355)	($43,020)	($25,740)	($30,000)	($30,000)	($30,000)	($30,000)	0.0%
			425020	DEPUTY ESCORT SERVICES	($7,177)	($5,910)	($6,750)	($3,000)	($6,750)	($3,000)	($3,000)	0.0%
			442002	CALENDAR CONTRIBUTIONS	($6,000)	($4,800)	($6,000)	($6,000)	($6,000)	($6,000)	($6,000)	0.0%
			442003	COMM RELATIONS DRUG ENFRC	$0	($120)	$0	$0	$0	$0	$0	N/A
			442004	GREAT - DRUG ABUSE RES ED	$0	$0	($525)	($1,000)	($1,000)	($1,000)	($1,000)	0.0%
			442005	RCCC SECURITY REIMB	($72,527)	($74,266)	($64,389)	($73,829)	($73,829)	($75,665)	($75,665)	2.5%
			442006	SCHOOL RESOURCE REIMB-R/S	($324,991)	($340,609)	($344,639)	($340,706)	($344,639)	($344,839)	($344,839)	1.2%
			442013	CITY OF SALISBURY POL REIMB	$0	$0	$0	$0	$0	$0	$0	N/A
			442014	TOWN OF SPENCER POL REIMB	$0	$0	($59,013)	$0	($79,200)	$0	$0	N/A
			451001	COURT SEIZURE MONIES REV	($2,510)	$0	$0	$0	$0	$0	$0	N/A
			454010	INS. SETTLEMENT CLAIMS	$0	$0	$0	$0	$0	$0	$0	N/A
			464002	PUBLIC SAFETY DONATIONS	$0	($20,620)	$0	$0	$0	$0	$0	N/A
			464057	CHALLEGE OF THE BADGE DONATION	$0	$0	$0	$0	$0	$0	$0	N/A
			489995	MISC RECEIPTS	($6,560)	($28,177)	($63)	$0	($43)	$0	$0	N/A
			492030	SALE OF PROPERTY	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	($1,631,926)	($1,658,692)	$0	($165,828)	-89.8%
			Org Tot:		**($670,385)**	**($888,731)**	**($806,364)**	**($2,336,461)**	**($2,532,153)**	**($735,504)**	**($901,332)**	**-61.4%**
	11444102	SO FF REV	432001	ICE OT REIMBURSEMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11444105	SO LCL REV	453034	COMMITMENT TRANSPORT FEES	($574)	($330)	$0	($1,000)	($1,000)	($500)	($500)	-50.0%
			453047	EVIDENCE STORAGE FEES	($1,605)	($17,257)	($6,137)	($1,500)	($1,500)	($2,000)	($2,000)	33.3%
			453084	SHERIFFS FEES	($94,214)	($80,207)	($94,989)	($100,000)	($100,000)	($100,000)	($100,000)	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4400 - SHERIFF'S OFFICE
Report Date: Wednesday, July 06, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/6/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	11444105	SO LCL REV	453085	FINGERPRINTING	($22,650)	($32,155)	($22,375)	($25,000)	($25,000)	($25,000)	($25,000)	0.0%
			Org Tot:		**($119,043)**	**($129,949)**	**($123,501)**	**($127,500)**	**($127,500)**	**($127,500)**	**($127,500)**	**0.0%**
	11444106	SO RST REV	464002	PUBLIC SAFETY- SHOP WITH A COP	($6,325)	($2,170)	$0	($1,500)	($1,500)	$0	$0	-100.0%
			464003	EXPLORER CONTRIBUTIONS	($500)	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($6,825)**	**($2,170)**	**$0**	**($1,500)**	**($1,500)**	**$0**	**$0**	**-100.0%**
	1144412	ALCOA REV	442007	CONTRACT SECURITY REIMB	($15,000)	($15,000)	($15,000)	($15,000)	($15,000)	($15,000)	($15,000)	0.0%
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	($7,596)	($15,000)	($15,000)	N/A
			Org Tot:		**($15,000)**	**($15,000)**	**($15,000)**	**($15,000)**	**($22,596)**	**($30,000)**	**($30,000)**	**100.0%**
	1144413	DSS REV	442012	IV-D CHILD SUPPORT REIMB	($244,263)	($241,371)	($244,020)	($238,958)	($238,958)	($443,673)	($443,673)	85.7%
			Org Tot:		**($244,263)**	**($241,371)**	**($244,020)**	**($238,958)**	**($238,958)**	**($443,673)**	**($443,673)**	**85.7%**
	1144416	ASSET REV	461000	INTEREST REVENUE	($1,307)	($1,640)	$0	$0	$0	$0	$0	N/A
			492030	SALE OF PROPERTY	$0	$0	($5,600)	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	($186,309)	$0	$0	N/A
			Org Tot:		**($1,307)**	**($1,640)**	**($5,600)**	**$0**	**($186,309)**	**$0**	**$0**	**N/A**
	11444162	ASSET FED	432003	FED ASSET FORFEITURE FUND	($50,427)	($4,656)	$0	($2,500)	($2,500)	($2,500)	($2,500)	0.0%
			489030	INSURANCE SETTLEMENTS	$0	($1,344)	($15,308)	$0	($15,308)	$0	$0	N/A
			Org Tot:		**($50,427)**	**($6,000)**	**($15,308)**	**($2,500)**	**($17,808)**	**($2,500)**	**($2,500)**	**0.0%**
	11444165	ASSET ST	435033	ST ASSET FORFEITURE FUNDS	($60,369)	($83,526)	($67,411)	($35,000)	($63,154)	($35,000)	($35,000)	0.0%
			Org Tot:		**($60,369)**	**($83,526)**	**($67,411)**	**($35,000)**	**($63,154)**	**($35,000)**	**($35,000)**	**0.0%**
	1144417	LLEBG REV	431018	JUSTICE AST. REIMBURSEMENT GRT	($14,894)	$0	($13,208)	$0	($34,685)	$0	$0	N/A
			495010	FB APPROPRIATIONS-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($14,894)**	**$0**	**($13,208)**	**$0**	**($34,685)**	**$0**	**$0**	**N/A**

ROWAN COUNTY
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Projection Number: 20231
Department: 4400 - SHERIFF'S OFFICE
Report Date: Wednesday, July 06, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/6/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144419	OT SO REV	431000	FEDERAL GOVNT GRANT REVENUE	$0	$0	($4,680)	$0	($24,499)	$0	$0	N/A
			431006	TREASURY-JOINT OPS REV	($1,218)	$0	($2,325)	$0	$0	$0	$0	N/A
			431007	TREASURY-JOINT FBI REVENUE	($17,250)	($11,296)	($5,809)	$0	$0	$0	$0	N/A
			431019	COPS-SECURE OUR SCHOOLS	$0	$0	$0	$0	$0	$0	$0	N/A
			431020	BULLETPROOF VEST GRANT	$0	$0	$0	$0	$0	$0	$0	N/A
			431021	SCAAP GRANTS	($29,160)	$0	$0	($3,000)	($3,000)	$0	$0	-100.0%
			431300	DISASTER RELIEF REIMBURSEMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	($35,703)	$0	$0	N/A
			Org Tot:		**($47,628)**	**($11,296)**	**($12,814)**	**($3,000)**	**($63,202)**	**$0**	**$0**	**-100.0%**
	1144420	DETCNT REV	432002	SS REWARD-INMATE DETENTIO	($30,202)	($480,689)	($184,322)	($100,000)	($100,000)	($135,000)	($135,000)	35.0%
			434015	DWI-LICENSE RESTORATION	($5,682)	($6,407)	($6,201)	($6,000)	($6,000)	($6,150)	($6,150)	2.5%
			435010	STATE PRISONERS DET FEES	($471,463)	($260,960)	($226,530)	($200,000)	($200,000)	($250,000)	($250,000)	25.0%
			442008	CONTRACT INMATE HOUSING	($7,200)	($1,800)	$0	($5,000)	($5,000)	$0	$0	-100.0%
			489995	MISC RECEIPTS	($882)	($299)	($521)	($200)	($328)	($200)	($200)	0.0%
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	($576,108)	($576,108)	$0	($81,703)	-85.8%
			Org Tot:		**($515,429)**	**($750,154)**	**($417,573)**	**($887,308)**	**($887,436)**	**($391,350)**	**($473,053)**	**-46.7%**
	1144422	INMATE REV	425005	INMATE CANTEEN CONCESSIO	($378,612)	($424,553)	($411,180)	($330,000)	($435,000)	($330,000)	($330,000)	0.0%
			442010	INDIGENT SUPPLIES REIMB	($5,818)	($4,172)	($3,750)	($4,000)	($4,000)	($4,000)	($4,000)	0.0%
			442011	PAY PHONE REVENUES	($131,752)	($105,386)	($75,604)	($75,000)	($75,000)	($85,000)	($85,000)	13.3%
			453083	PHONE TIME FEES	($237,143)	($228,916)	($168,823)	($200,000)	($200,000)	($200,000)	($200,000)	0.0%
			453086	KIOSK FEES	($40,422)	($55,033)	($40,525)	($35,000)	($35,000)	($45,000)	($45,000)	28.6%
			Org Tot:		**($793,747)**	**($818,059)**	**($699,881)**	**($644,000)**	**($749,000)**	**($664,000)**	**($664,000)**	**3.1%**

ROWAN COUNTY
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Projection Number: 20231

Department: 4400 - SHERIFF'S OFFICE

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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/6/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144430	CTHSE REV	425004	ID SECURITY CARD SALES	($330)	($180)	($270)	($300)	($300)	($300)	($300)	0.0%
			Org Tot:		**($330)**	**($180)**	**($270)**	**($300)**	**($300)**	**($300)**	**($300)**	**0.0%**
	Rev/Exp	**Total:**			**($2,539,646)**	**($2,948,076)**	**($2,420,950)**	**($4,291,527)**	**($4,924,601)**	**($2,429,827)**	**($2,677,358)**	**-37.6%**
EXP	1154410	SO EXPEND	510005	SALARIES-REGULAR	$5,939,757	$5,971,906	$6,126,116	$6,263,819	$6,238,819	$7,090,579	$7,090,579	13.2%
				SALARIES-REGULAR	$4,768	$28,292	$0	$0	$0	$0	$0	N/A
			510010	SALARIES-OVERTIME	$21,018	$20,191	$19,766	$25,000	$88,000	$55,000	$55,000	120.0%
			510015	SALARIES-PART TIME	$142,624	$140,442	$166,077	$125,000	$186,433	$170,500	$155,000	24.0%
			510025	LEO SEPARATION ALLOWANCE	$230,392	$279,381	$290,337	$288,373	$297,700	$286,615	$286,615	-0.6%
			520005	HEALTH INSURANCE	$1,184,551	$1,285,314	$1,180,523	$1,295,480	$1,295,480	$1,452,000	$1,452,000	12.1%
			520008	HEALTH INSURANCE-RETIREES	$108,730	$121,030	$115,570	$118,300	$118,300	$132,000	$132,000	11.6%
			520010	MEDICARE TAX	$88,463	$89,686	$92,223	$95,248	$96,162	$106,197	$106,197	11.5%
			520015	RETIREMENT	$577,292	$653,897	$741,061	$690,290	$759,366	$844,505	$897,505	30.0%
			520017	RETIREMENT - SHERIFF	$6,704	$20,901	$20,778	$15,000	$23,116	$18,000	$22,000	46.7%
			520020	SOCIAL SECURITY TAX	$377,905	$380,971	$394,334	$402,252	$406,158	$450,733	$450,733	12.1%
			520025	WORKERS COMPENSATION	$135,009	$135,851	$139,595	$145,576	$146,977	$175,751	$175,751	20.7%
			520030	401(K) CONTRIBUTIONS	$291,254	$294,716	$302,200	$311,411	$314,561	$344,991	$344,991	10.8%
			520040	COVID-19 PAYROLL BENEFITS	($2,229)	($13,933)	$0	$0	$0	$0	$0	N/A
				COVID-19 PAYROLL BENEFITS	$2,229	$13,933	$0	$0	$0	$0	$0	N/A
			532010	ATTORNEY	$25,597	$25,597	$25,597	$25,597	$25,597	$26,876	$26,876	5.0%
			532040	PHYSICIAN FEES	$6,963	$5,593	$6,537	$6,150	$8,150	$8,150	$8,150	32.5%
			533001	CONTRACTED SERVICES	$41,071	$3,000	$3,000	$6,500	$6,500	$3,000	$3,000	-53.8%
			533045	PRE-EMP PSYCHOLOGICAL EX	$0	$0	$5,340	$600	$25,600	$40,000	$30,000	4,900.0%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$53,150	$51,734	$68,912	$68,965	$68,965	$69,852	$69,852	1.3%

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EXP	1154410	SO EXPEND	541040	UTILITY SERVICES-WATER	$24,516	$23,267	$22,383	$30,000	$30,000	$34,500	$34,500	15.0%
			543015	R&M-EQUIPMENT	$3,047	$2,181	$3,414	$7,125	$4,625	$7,125	$6,500	-8.8%
			543020	R&M-VEHICLES	$68,717	$63,853	$85,669	$74,000	$97,750	$0	$304,280	311.2%
			544010	EQUIPMENT RENTAL	$21,420	$21,534	$22,520	$23,280	$23,280	$23,856	$23,856	2.5%
			544045	RENT:POSTAGE METER	$2,170	$2,208	$1,599	$2,208	$2,208	$3,247	$3,247	47.1%
			544900	RENT-OTHER	$6,000	$0	$0	$0	$0	$0	$0	N/A
			550007	COST PER COPY	$12,976	$11,288	$10,882	$15,500	$13,600	$15,500	$15,500	0.0%
			550010	INFORMERS	$65,590	$55,000	$54,375	$54,375	$54,375	$106,375	$65,590	20.6%
			553005	TELEPHONE	$99,747	$91,393	$112,254	$108,800	$112,750	$109,800	$109,800	0.9%
			555000	PRINTING	$2,286	$2,000	$2,417	$3,000	$2,500	$3,000	$3,000	0.0%
			556000	UNIFORMS	$63,774	$42,487	$66,126	$69,800	$69,800	$75,800	$60,000	-14.0%
			556010	CLOTHING	$1,500	$1,000	$1,500	$1,500	$1,500	$1,500	$1,500	0.0%
			556020	UNIFORMS-SPECIAL DEPUTIES	$120	$111	$0	$2,000	$2,000	$2,000	$2,000	0.0%
			557000	POSTAGE	$5,864	$6,900	$8,495	$8,500	$8,500	$8,500	$8,500	0.0%
			558000	TRAVEL	$9,932	$7,607	$10,394	$12,600	$12,600	$21,000	$12,600	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$21,525	$12,803	$16,600	$13,877	$21,327	$54,325	$32,000	130.6%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$19,134	$23,600	$23,600	$25,000	$25,000	5.9%
			561005	OFFICE SUPPLIES	$14,482	$14,390	$17,391	$21,500	$19,543	$18,000	$18,000	-16.3%
			561010	ANIMAL AND VET SUPPLIES	$11,579	$6,810	$9,715	$11,500	$11,500	$12,500	$11,500	0.0%
			561020	EVIDENCE SUPPLIES	$1,695	$2,897	$3,500	$3,500	$3,500	$5,000	$3,500	0.0%
			561035	LAW ENFORCEMENT SUPPLIES	$33,766	$42,712	$38,637	$50,640	$52,002	$75,236	$60,000	18.5%
			561060	PHOTOGRAPHIC SUPPLIES	$3,000	$3,000	$3,499	$3,500	$3,500	$8,300	$3,500	0.0%
			561085	VEHICLE SUPPLIES	$37,990	$39,777	$23,922	$43,925	$43,925	$51,825	$0	-100.0%

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EXP	1154410	SO EXPEND	561087	STREET SUPPLIES	$962	$975	$1,180	$5,000	$1,500	$1,000	$1,000	-80.0%
			561095	OTHER SMALL EQMT	$41,934	$53,404	$61,327	$75,800	$68,300	$65,145	$27,425	-63.8%
				SUPPLIES:OTHER SMALL EQMT	$544	$65	$0	$0	$0	$0	$0	N/A
			562005	ELECTRICITY	$49,144	$41,910	$37,103	$65,000	$65,000	$74,750	$65,000	0.0%
			562020	MOTOR FUELS&LUBRICANTS	$277,744	$301,091	$502,251	$700,000	$674,300	$1,050,000	$1,050,000	50.0%
			564050	DUES AND SUBSCRIPTIONS	$2,805	$5,300	$5,566	$6,406	$5,906	$5,830	$5,830	-9.0%
			565000	MEDICATIONS	$446	$70	$0	$1,500	$1,000	$1,500	$1,500	0.0%
			575035	C/A - VEHICLES	$577,308	$419,991	$588,980	$869,513	$869,513	$1,055,873	$584,699	-32.8%
			575036	C/A:VEHICLE EQUIPMENT	$169,501	$113,328	$157,665	$301,160	$294,798	$244,736	$195,789	-35.0%
			575037	C/A:VEH EQMT INSTALLATION	$38,164	$34,303	$19,310	$51,550	$51,550	$138,000	$110,400	114.2%
			575090	C/A-FURN&EQUIP	$27,755	$0	$44,633	$66,115	$66,115	$99,100	$0	-100.0%
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$3,600	$3,600	$0	$0	-100.0%
			576900	F/A-OTHER	$159,276	$129,262	$219,828	$254,522	$254,522	$250,121	$189,000	-25.7%
				F/A - OTHER	$0	$0	$0	$0	$0	$0	$0	N/A
			582002	EMPLOYEE APPRECIATION PGM	$0	$0	$0	$0	$0	$10,000	$10,000	N/A
			582008	EMPLOYEE RETIREMENTS	$0	$380	$541	$1,000	$1,000	$2,500	$2,500	150.0%
			582009	MEETINGS/TRAINING FOOD	$4,181	$197	$9,066	$1,000	$22,809	$1,000	$1,000	0.0%
			582015	CALENDAR	$4,443	$3,523	$9,002	$6,000	$9,070	$6,000	$6,000	0.0%
			582032	EXPLORER EXPENDITURES	$941	$0	$0	$0	$365	$0	$0	N/A
			582071	INFORMATION SYSTEMS	$0	$0	$7,680	$7,680	$7,680	$77,355	$0	-100.0%
			583017	GREAT	$969	$2,634	$1,320	$4,000	$4,000	$0	$0	-100.0%
			583018	CHALLENGE OF THE BADGES	$0	$0	$0	$0	$0	$0	$0	N/A
			583019	COURT SEIZURE MONIES EXP	$0	$0	$0	$0	$0	$0	$0	N/A
			583089	SHERIFFS CHRISTMAS CARING	$6,378	$1,528	$4,800	$0	$5,455	$0	$0	N/A

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EXP	1154410	SO EXPEND	590028	EVIDENCE STORAGE EXPENSE	$0	$0	$0	$1,500	$1,500	$2,000	$2,000	33.3%
			590053	STATE FEES-CONCEALED WPNS	$117,790	$181,180	$178,925	$137,500	$197,000	$151,250	$151,250	10.0%
			594000	EDUCATION APPROPRIATION	$49,059	$4,054	$2,541	$10,000	$2,550	$10,000	$10,000	0.0%
			Org Tot:		**$11,276,288**	**$11,254,912**	**$12,084,111**	**$13,037,137**	**$13,327,802**	**$15,183,298**	**$14,524,015**	**11.4%**
	1154412	ALCOA EXP	510015	SALARIES-PART TIME	$8,031	$9,562	$7,372	$10,500	$10,500	$13,200	$13,200	25.7%
			520010	MEDICARE TAX	$116	$139	$107	$200	$200	$200	$200	0.0%
			520020	SOCIAL SECURITY TAX	$498	$593	$457	$700	$700	$800	$800	14.3%
			520025	WORKERS COMPENSATION	$185	$220	$170	$300	$300	$300	$300	0.0%
			543012	R&M-BOATS	$2,370	$683	$482	$1,500	$3,096	$1,000	$1,000	-33.3%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561090	OTHER SUPPLIES	$1,000	$0	$125	$1,500	$7,500	$1,000	$1,000	-33.3%
			562020	MOTOR FUELS&LUBRICANTS	$155	$70	$70	$5,000	$5,000	$7,500	$7,500	50.0%
			Org Tot:		**$12,355**	**$11,266**	**$8,783**	**$19,700**	**$27,296**	**$24,000**	**$24,000**	**21.8%**
	1154413	DSS EXPND	510005	SALARIES-REGULAR	$92,999	$93,302	$95,277	$93,624	$97,715	$106,410	$106,410	13.7%
			520005	HEALTH INSURANCE	$20,182	$21,931	$20,192	$21,840	$21,840	$24,000	$24,000	9.9%
			520010	MEDICARE TAX	$1,307	$1,309	$1,307	$1,314	$1,341	$1,451	$1,451	10.4%
			520015	RETIREMENT	$8,828	$10,107	$11,508	$10,272	$11,765	$12,693	$12,693	23.6%
			520020	SOCIAL SECURITY TAX	$5,588	$5,532	$5,588	$5,613	$5,736	$6,198	$6,198	10.4%
			520025	WORKERS COMPENSATION	$2,141	$2,148	$2,202	$2,154	$2,251	$2,661	$2,661	23.5%
			520030	401(K) CONTRIBUTIONS	$4,526	$4,636	$4,764	$4,682	$4,886	$5,271	$5,271	12.6%
			556000	UNIFORMS	$3,000	$0	$0	$3,000	$3,000	$3,000	$3,000	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	OTHER SMALL EQMT	$3,175	$2,447	$380	$6,000	$6,000	$6,000	$6,000	0.0%
			Org Tot:		**$141,747**	**$141,413**	**$141,218**	**$148,499**	**$154,534**	**$167,684**	**$167,684**	**12.9%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4400 - SHERIFF'S OFFICE

Report Date: Wednesday, July 06, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/6/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154416	ASSET EXP	534030	TECHNOLOGY SERVICES-SERV&MAINT	$575	$13,600	$5,898	$2,000	$32,000	$2,000	$2,000	0.0%
			543020	R&M-VEHICLES	$0	$125	$0	$2,500	$7,500	$0	$0	-100.0%
			553005	TELEPHONE	$5,346	$6,361	$8,600	$5,000	$9,000	$5,000	$5,000	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	OTHER SMALL EQMT	$958	$12,627	$0	$2,500	$20,500	$2,500	$2,500	0.0%
			561910	OTHER-STATE SUPPLIES	$9,678	$15,383	$8,470	$8,000	$23,616	$8,000	$8,000	0.0%
			Org Tot:		**$16,557**	**$48,096**	**$22,968**	**$20,000**	**$92,616**	**$17,500**	**$17,500**	**-12.5%**
	11544162	AF FED EXP	558026	TRAVEL	$1,536	$0	$0	$0	$3,000	$0	$0	N/A
			559026	TRAINING	$0	$0	$0	$0	$3,000	$0	$0	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561099	WEAPONS	$0	$0	$0	$0	$3,000	$0	$0	N/A
			575005	C/A:ASSET FORFEITURE	$0	$0	$0	$0	$47,308	$0	$0	N/A
			576006	F/A:ASSET FORFIETURE	$5,286	$0	$0	$0	$2,000	$0	$0	N/A
			582013	DRUG EDUCATION	$3,170	$4,493	$0	$2,500	$11,193	$2,500	$2,500	0.0%
			582018	ASSET FORFEITURE	$0	$0	$0	$0	$15,000	$0	$0	N/A
			Org Tot:		**$9,992**	**$4,493**	**$0**	**$2,500**	**$84,501**	**$2,500**	**$2,500**	**0.0%**
	11544165	AF ST EXP	558065	TRAVEL	$727	$4,422	$2,181	$4,500	$14,389	$4,500	$4,500	0.0%
			559050	TRAINING	$500	$2,400	$3,850	$4,500	$14,500	$4,500	$4,500	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561098	WEAPONS	$4,851	$1,022	$222	$5,000	$11,000	$5,000	$5,000	0.0%
			575085	C/A:ASSET FORFEITURE	$9,500	$8,709	$4,378	$0	$10,000	$0	$0	N/A
			576005	F/A:ASSET FORFEITURE	$4,705	$4,721	$0	$0	$6,000	$0	$0	N/A
			582019	ASSET FORFEITURE	$0	$1,706	$14,416	$6,000	$39,265	$6,000	$6,000	0.0%
			Org Tot:		**$20,284**	**$22,980**	**$25,047**	**$20,000**	**$95,154**	**$20,000**	**$20,000**	**0.0%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4400 - SHERIFF'S OFFICE
Report Date: Wednesday, July 06, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/6/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154417	LLEBG EXP	534030	TECHNOLOGY SERVICES-SERV&MAINT	$0	$0	$0	$0	$0	$0	$0	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	OTHER SMALL EQMT	$1,734	$0	$1,900	$0	$10,257	$0	$0	N/A
			575000	C/A-EQUIPMENT	$0	$0	$9,615	$0	$9,615	$0	$0	N/A
			576900	F/A-OTHER	$13,160	$0	$1,755	$0	$14,813	$0	$0	N/A
			Org Tot:		**$14,894**	**$0**	**$13,269**	**$0**	**$34,685**	**$0**	**$0**	**N/A**
	1154419	OT SO EXP	534030	TECHNOLOGY SERV & MAINT	$4,553	$385	$1,864	$3,000	$5,317	$0	$0	-100.0%
			558000	TRAVEL	$0	$0	$0	$0	$2,500	$0	$0	N/A
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	OTHER SMALL EQMT	$0	$12,302	$3,550	$0	$9,000	$0	$0	N/A
			561900	OTHER SUPPLIES	$0	$0	$0	$0	$0	$0	$0	N/A
			575081	C/A:FEDERAL GRANT FUNDS	$0	$0	$0	$0	$0	$0	$0	N/A
			576040	F/A:FEDERAL GRANTS	$4,672	$0	$0	$0	$0	$0	$0	N/A
			576900	F/A-OTHER	$0	$4,000	$4,680	$0	$23,499	$0	$0	N/A
			582024	KATRINIA REIMBURSEMENT	$0	$0	$0	$0	$20,386	$0	$0	N/A
			582025	DISASTER RELIEF	$0	$0	$0	$0	$0	$0	$0	N/A
			582029	PRESCRIPTION DRUG FUNDS	$0	$0	$0	$0	$0	$0	$0	N/A
			582070	TREASURY-JOINT OPS EXP	$0	$1,875	$0	$0	$0	$0	$0	N/A
			585014	STATE FARM SRO GRANT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$9,224**	**$18,562**	**$10,094**	**$3,000**	**$60,702**	**$0**	**$0**	**-100.0%**
	1154420	DETCNT EXP	510005	SALARIES-REGULAR	$3,222,969	$3,206,956	$2,868,308	$3,451,780	$3,451,780	$3,880,490	$3,864,020	11.9%
				SALARIES-REGULAR	$9,785	$21,419	$0	$0	$0	$0	$0	N/A
			510010	SALARIES-OVERTIME	$45,328	$1,461	$8,599	$50,400	$50,400	$55,000	$40,000	-20.6%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4400 - SHERIFF'S OFFICE

Report Date: Wednesday, July 06, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/6/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154420	DETCNT EXP	510015	SALARIES-PART TIME	$65,688	$61,385	$67,799	$90,000	$75,000	$99,000	$80,000	-11.1%
			520005	HEALTH INSURANCE	$707,361	$764,516	$583,477	$764,400	$764,400	$888,000	$888,000	16.2%
			520008	HEALTH INSURANCE-RETIREES	$7,470	$0	$0	$10,920	$10,920	$0	$0	-100.0%
			520010	MEDICARE TAX	$46,105	$45,015	$40,660	$50,120	$50,120	$56,488	$56,488	12.7%
			520015	RETIREMENT	$299,504	$333,638	$331,613	$359,397	$359,397	$443,964	$473,464	31.7%
			520020	SOCIAL SECURITY TAX	$196,452	$190,352	$173,857	$211,431	$211,431	$238,569	$238,569	12.8%
			520025	WORKERS COMPENSATION	$76,088	$74,987	$66,939	$83,155	$83,155	$100,000	$100,000	20.3%
			520030	401(K) CONTRIBUTIONS	$88,773	$94,058	$81,633	$108,514	$108,514	$120,900	$120,900	11.4%
			520040	COVID-19 PAYROLL BENEFITS	($3,965)	($10,223)	$0	$0	$0	$0	$0	N/A
				COVID-19 PAYROLL BENEFITS	$3,965	$10,223	$0	$0	$0	$0	$0	N/A
			532028	PSYCHOLOGICAL ASSESSMENT	$22,650	$67,338	$0	$0	$0	$0	$0	N/A
			533039	INMATE HEALTHCARE	$771,736	$821,063	$1,026,021	$1,100,000	$1,061,899	$1,100,000	$1,100,000	0.0%
			533041	FOOD SERVICES	$452,104	$475,057	$524,232	$549,448	$549,448	$604,393	$604,393	10.0%
			534025	MEDICAL/SAFEKEEPER FEES	$394,475	$296,590	$480,906	$268,550	$506,651	$355,263	$355,263	32.3%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$53,922	$53,953	$57,621	$62,632	$62,632	$88,480	$88,480	41.3%
			541040	UTILITY SERVICES-WATER	$101,792	$92,891	$91,221	$115,000	$115,000	$132,250	$132,250	15.0%
			543015	R&M-EQUIPMENT	$25,302	$18,019	$15,144	$25,000	$25,128	$25,000	$20,000	-20.0%
			550007	COST PER COPY	$5,599	$5,878	$5,281	$6,450	$5,810	$6,450	$6,450	0.0%
			550015	LAUNDRY/DRY CLEANING	$0	$59	$0	$300	$300	$300	$300	0.0%
			553005	TELEPHONE	$3,564	$5,722	$7,770	$6,663	$7,813	$9,270	$9,270	39.1%
			555000	PRINTING	$649	$111	$646	$1,000	$1,000	$1,000	$1,000	0.0%
			556000	UNIFORMS	$23,761	$14,750	$19,234	$29,800	$29,800	$28,800	$28,800	-3.4%
			556015	INMATE CLOHING	$0	$666	$0	$0	$0	$0	$0	N/A
			557000	POSTAGE	$300	$248	$286	$300	$300	$300	$300	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4400 - SHERIFF'S OFFICE

Report Date: Wednesday, July 06, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/6/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154420	DETCNT EXP	558000	TRAVEL	$1,987	$525	$1,068	$5,500	$5,500	$5,500	$600	-89.1%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			558055	TRANSPORTATION-PRISONERS	$1,806	$1,779	$1,988	$2,000	$2,000	$2,000	$2,000	0.0%
			559000	TRAINING	$2,477	$3,960	$3,842	$4,800	$4,800	$12,000	$7,000	45.8%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$6,079	$4,000	$4,000	$5,000	$5,000	25.0%
			561005	OFFICE SUPPLIES	$6,848	$8,011	$7,102	$8,500	$8,500	$8,500	$8,500	0.0%
			561011	BEDDING&LINEN	$17,616	$17,169	$10,579	$18,000	$18,000	$18,000	$17,000	-5.6%
			561020	FRINGERPRINTING SUPPLIES	$0	$0	$607	$650	$650	$650	$650	0.0%
			561030	JANITORIAL SUPPLIES	$21,535	$19,260	$19,225	$27,575	$27,575	$27,575	$25,000	-9.3%
			561033	KITCHEN SUPPLIES	$4,173	$1,796	$2,873	$5,000	$5,000	$5,000	$2,500	-50.0%
			561035	LAW ENFORCEMENT SUPPLIES	$18,485	$16,473	$8,887	$20,000	$16,000	$20,000	$15,000	-25.0%
			561040	MAINTENANCE-SUPPLIES	$7,324	$7,324	$4,857	$10,539	$10,539	$7,324	$7,324	-30.5%
			561045	MEDICAL SUPPLIES	$8,020	$9,000	$9,218	$9,225	$9,225	$13,450	$9,225	0.0%
			561060	PHOTOGRAPHIC SUPPLIES	$0	$407	$443	$500	$500	$500	$250	-50.0%
			561087	STREET SUPPLIES	$1,596	$236	$178	$1,500	$1,500	$1,500	$1,500	0.0%
			561090	OTHER SUPPLIES	$0	$3,462	$0	$0	$0	$0	$0	N/A
			561095	OTHER SMALL EQMT	$19,493	$6,600	$23,252	$19,300	$23,300	$20,400	$18,000	-6.7%
			562005	ELECTRICITY	$145,685	$123,600	$111,802	$190,000	$190,000	$218,500	$218,500	15.0%
			562025	NATURAL GAS	$59,214	$64,391	$82,060	$100,000	$100,000	$115,000	$115,000	15.0%
			564050	DUES AND SUBSCRIPTIONS	$210	$105	$129	$650	$650	$650	$650	0.0%
			575090	C/A-FURN&EQUIP	$79,587	$99,680	$225,703	$564,793	$564,793	$81,703	$81,703	-85.5%
			576900	F/A-OTHER	$11,177	$15,644	$19,967	$27,531	$27,531	$50,531	$0	-100.0%
			584003	INMATE HOUSING	$36,340	$0	$0	$0	$0	$0	$0	N/A
			584004	JUVENILE DETENTION CONTRA	$39,772	$13,542	$48,556	$40,000	$40,000	$40,000	$40,000	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4400 - SHERIFF'S OFFICE
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EXP	1154420	DETCNT EXP	**Org Tot:**		**$7,104,722**	**$7,059,096**	**$7,039,662**	**$8,405,323**	**$8,590,961**	**$8,887,700**	**$8,783,349**	**4.5%**
	1154422	INMATE EXP	556015	INMATE CLOHING	$11,305	$14,127	$8,943	$15,000	$15,000	$15,000	$12,500	-16.7%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561012	CONCESSIONS SUPPLIES	$294,800	$338,713	$331,047	$297,000	$402,000	$297,000	$297,000	0.0%
			561090	OTHER SUPPLIES	$17,365	$15,335	$9,934	$36,000	$36,000	$36,000	$16,000	-55.6%
			590054	BANK FEES-KIOSK FEES	$21,311	$18,929	$15,226	$25,000	$25,000	$30,000	$30,000	20.0%
			590065	PHONE TIME FEES	$237,143	$228,916	$168,823	$200,000	$200,000	$200,000	$200,000	0.0%
			Org Tot:		**$581,923**	**$616,019**	**$533,972**	**$573,000**	**$678,000**	**$578,000**	**$555,500**	**-3.1%**
	1154430	CTHSE EXP	510005	SALARIES-REGULAR	$189,197	$165,464	$193,074	$187,624	$197,478	$212,429	$212,429	13.2%
				SALARIES-REGULAR	$0	$22,760	$0	$0	$0	$0	$0	N/A
			510010	SALARIES-OVERTIME	$0	$1,435	$1,077	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$137,692	$126,515	$148,059	$177,000	$162,000	$194,700	$164,700	-6.9%
			520005	HEALTH INSURANCE	$41,573	$43,691	$41,223	$43,680	$43,680	$48,000	$48,000	9.9%
			520010	MEDICARE TAX	$4,525	$4,318	$4,655	$5,439	$5,439	$5,799	$5,799	6.6%
			520015	RETIREMENT	$18,451	$20,771	$23,473	$20,586	$23,797	$25,337	$26,909	30.7%
			520020	SOCIAL SECURITY TAX	$19,326	$18,291	$19,904	$21,419	$21,419	$22,960	$22,960	7.2%
			520025	WORKERS COMPENSATION	$7,522	$7,298	$7,894	$9,317	$9,317	$10,313	$10,313	10.7%
			520030	401(K) CONTRIBUTIONS	$9,460	$9,534	$9,697	$9,384	$9,862	$9,499	$9,499	1.2%
			520040	COVID-19 PAYROLL BENEFITS	$0	($4,306)	$0	$0	$0	$0	$0	N/A
				COVID-19 PAYROLL BENEFITS	$0	$4,306	$0	$0	$0	$0	$0	N/A
			543015	R&M-EQUIPMENT	$457	$3,400	$53	$3,400	$3,400	$3,400	$3,400	0.0%
			553005	TELEPHONE	$1,264	$2,050	$2,100	$3,100	$2,100	$3,193	$3,193	3.0%
			556000	UNIFORMS	$5,000	$4,796	$3,056	$5,000	$5,000	$5,000	$5,000	0.0%
			558000	TRAVEL	$97	$126	$102	$300	$300	$1,000	$100	-66.7%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

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EXP	1154430	CTHSE EXP	558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$500	$500	$500	$500	$500	$1,000	$700	40.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561010	ANIMAL AND VET SUPPLIES	$818	$1,772	$1,370	$2,000	$2,000	$2,000	$1,000	-50.0%
			561035	LAW ENFORCEMENT SUPPLIES	$4,712	$6,121	$6,235	$7,500	$7,500	$7,500	$7,500	0.0%
			575090	C/A-FURN&EQUIP	$0	$0	$0	$0	$0	$31,850	$0	N/A
			576030	F/A-FURN & EQUIPMENT	$3,900	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$444,494**	**$438,842**	**$462,471**	**$496,249**	**$493,792**	**$583,980**	**$521,502**	**5.1%**
	Rev/Exp	**Total:**			**$19,632,479**	**$19,615,681**	**$20,341,596**	**$22,725,408**	**$23,640,043**	**$25,464,662**	**$24,616,050**	**8.3%**
FINAL	**TOTALS:**				**$17,092,833**	**$16,667,605**	**$17,920,646**	**$18,433,881**	**$18,715,442**	**$23,034,835**	**$21,938,692**	**19.0%**

ROWAN COUNTY SHERIFF'S OFFICE

PERSONNEL

2022-2023 FISCAL YEAR

ROWAN COUNTY SHERIFF'S OFFICE

EXPANSION BUDGET

2022-2023 FISCAL YEAR

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ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Sheriff's Department	Department Number	4410
Position Title	Reclassify one (1) Master Deputy to Sergeant	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 3,222

Justification *(please type in space below)*

Reclassify one (1) Master Deputy to Sergeant with a 5% increase to the pay of the current incumbent. The School Resource Officers are the only division in the Rowan County Sheriff's Office Criminal Division that is currently out of structure by supervisory rank. The current structure has master deputies answering to a lieutenant. The purpose of this request is to begin the process of restructuring the School Resource Division by supervisory rank. To do this we are proposing that one of the current ranked Master Deputies be upgraded and reclassified to the rank of sergeant. The most senior Master Deputy, of the unit, is currently assisting the lieutenant with duties that a sergeant would be responsible for. This ensures that the Lieutenant can perform the tasks that he has been given by the Sheriff's administration.

A new Sergeant would supervise a designated team or unit of employees to assure the proper performance of duties and adherence to established rules, regulations, policies, and procedures. They would also be responsible for planning and organizing SRO programs such as Shop With a Cop event and Summer Camp Youth programs.

The Sergeant would also maintain discipline without laxity or discrimination; insures proper performance of all duties by personnel within the command and thorough investigation and necessary action on any dereliction of duty brought to attention in any manner.

The sergeant would also execute orders and observe regulations, as prescribed by the Captain and the Sheriff, using discretion and independent judgment in the formulation of command decisions, ensuring that such orders, regulations, and decisions are obeyed and carried out. The sergeant would ensure that operations of command groups complement each other in all matters and that a high degree of lateral cooperation and exchange of information is maintained.

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Sheriff's Office				
Position Title	Reclassify One (1) Master Deputy to Lieutenant with 5% increase for current incumbent				
Hours *(per week)*	40	Increase	$ 2,552.00	Grade	20
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 2,552.00	$ -	$ -	$ 2,552.00
Health Insurance	$910 / Mo	-	-	-	-
Medicare	1.45%	37.00	-	-	40.00
Retirement	10.84%	276.64	-	-	280.00
Social Security	6.20%	158.22	-	-	160.00
Workers Comp	2.30%	58.70	-	-	60.00
401(k)	5.00%	127.60	-	-	130.00
Total Salary / Benefits		3,210.16	-	-	3,222.00
Equipment Costs					
Vest		-	-	-	-
Taser		-	-	-	-
DCI License		-	-	-	-
Mobile Data Terminal		-	-	-	-
Mobile Printer		-	-	-	-
Computer Air Card		-			
Handgun		-	-	-	-
Patrol Rifle		-	-	-	-
Portable Radio		-	-	-	-
Mobile Radio		-	-	-	-
Vehicle		-	-	-	-
Vehicle Equipment		-	-	-	-
Vehicle Equipment Instal		-	-	-	-
Clothing		-	-	-	-
Street Gear		-	-	-	-
Travel / Training		-	-	-	-
Miscellaneous *(list below)*					
desk		-	-	-	-
desk phone		-			
desk computer		-			
chair		-	-	-	-
Total Equipment Costs		-	-	-	
Total Cost		$ 3,210.16	$ -	$ -	$ 3,222.00

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Sheriff's Department (Detention Center)	Department Number	4420
Position Title	Add 1 New Lieutenant	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 94,523

Justification *(please type in space below)*

The Administrative crew in the Detention Center has many responsibilities. I will name some of them below.

•The crew consists of seven (7) officers, one (1) Master Detention Officer, and one (1) Sergeant. The crew also contains currently seven (7) or more part time officers, and two (2) civilian administrative assistants totaling eighteen (18) Rowan County Detention Center employees. In addition to these eighteen individuals this crew is responsible for oversight of the kitchen operation which includes four (4) civilian staff and six (6) inmate workers. This crew is also responsible for the oversight of the commissary worker who is employed by Kimball's company. The crew is also responsible for oversight of the nursing staff on site. That staff consists of 4 regular full-time nurses as well as several weekend traveling nurses. On any normal day this crew is responsible for between 20 and 24 individuals with duties ranging from maintenance to medical care.

•The officers who work for the Administrative crew perform classification of inmates, the disciplinary process of the facility, roughly 90% of the maintenance of the facility, All transportation of the 300+ inmates who have charges in other counties across the state or who have been sentenced. This crew coordinates part time help when necessary. The civilian staff in the Detention Center perform tasks such as inmate money movement, manning the lobby entrance, handling inmate mail, filing of inmate records and maintaining proper documentation. This crew is responsible for coordinating with the District Attorney's office, the Judge's offices, the Clerk's office, many attorney's offices and other law enforcement agencies. This crew generally performs all tasks that do not directly fall under a shift Lieutenant and then some.

- Individuals on this crew directly review the paperwork of the officers in booking who work for the different crews in the Detention Center. While reviewing the paperwork and booking procedure the staff must be meticulous so that no one is released early nor kept too long. When mistakes are found it is the responsibility of this officer to contact the proper agencies or individuals to correct the mistake. This Administrative crew supplements the housing staff when necessary by filling in for absent employees and stepping in when events make it necessary for more officers to be on shift while still providing manpower to accomplish the administrative division's tasks. This crew is asked many times to fill in for officers, Sergeants, and Lieutenants therefor must know each and every job in the Detention Center. As with any other crew this one has to also schedule vacation time, training time, regular work hours for each employee, review and approve all timesheets for this division including full time, part time, and civilian employees.

•This crew oversees the performance of monthly inspections of the vehicles assigned to this division as well as quarterly inspections of the administrative unit's uniforms. These inspections are documented and have to be completed in a timely manner every month.

•This crew regularly receives calls from citizens, other departments, attorney's offices and officers looking for guidance on issues pertaining to Detention matters. The crew officers are required to use knowledge, experience, and discretion to assist in whatever way is necessary. While doing this, the person in this position is required to decide if the issue needs to involve a higher rank. When it does not, this person should make the decision and when it is necessary, this person should not hesitate to contact the Captain.

- The Administrative crew civilian staff have many responsibilities include but are not limited to purchasing, data entry, mail received, scanned for contraband, monitored and delivered through email according to our policy. They have phone account oversight, commissary oversight, filing, finger print cards, and bank deposits. The Detention Center lobby is staffed by one of this crew's civilian employees. Civilians, the Clerk's Office, District Attorney's office and other agencies often use this lobby as a liaison between themselves and our officers and inmates. When the civilian employees are out sick or otherwise not in the building the crew must have the lobby window staffed and must be familiar with all policies and procedures.
- This crew is trusted with and oversees the officers who have access and control over the video monitoring and recording system in the detention center. They must be responsible for the retaining of video and audio evidence which is collected by the many cameras within both facilities.
- This crew oversees the officers who schedule and develop inmate programs such as NC reentry program, Narcotics Anon., Alcoholics Anon, etc.
- The Administrative crew, as all others, is responsible for any counseling or disciplinary actions necessary to correct the behavior of Admin staff employees who are both in the building and traveling around the state daily. They are also responsible for recognizing and recommending any outstanding employee for a commendation if appropriate.
- Officers of this crew act as the liaison between the command staff and the Administrative staff with currently no steps in between the Sergeant and the Captain. This crew continually requires information to be passed in both directions so that everyone is acting according to the department policy and the wishes of the Sheriff.
- This Sergeant of this division, similarly to other Lieutenants in this division have the responsibility to be in a constant "on call" status requiring them to come in when needed at any time. The person in this position is called on a regular basis to perform tasks which require them to come to the office for different reasons or if able, to work from home.
- In addition to the things listed above there are many other duties carried out by the Administrative crew. They are responsible for coordinating with outside agencies on issues of probation, parole, sentencing, long term medical needs, interviews, and services such as inmate family funerals and visits

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Sheriff's Office - Detention Center				
Position Title	Lieutenant				
Hours *(per week)*	40	Salary		Grade	20
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 58,715.00	$ -	$ -	$ 58,715.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	851.37	-	-	860.00
Retirement	10.84%	6,364.71	-	-	6,370.00
Social Security	6.20%	3,640.33	-	-	3,650.00
Workers Comp	2.30%	1,350.45	-	-	1,360.00
401(k)	5.00%	2,935.75	-	-	2,940.00
Total Salary / Benefits		84,777.60	-	-	84,815.00
Equipment Costs					
Vest		-	-	-	-
Taser		-	-	-	-
DCI License		-	-	-	-
Mobile Data Terminal		-	-	-	-
Mobile Printer		-	-	-	-
Computer Air Card		-			-
Handgun		-	-	-	-
Patrol Rifle		-	-	-	-
Portable Radio		5,508.00	-	-	5,508.00
Mobile Radio		-	-	-	-
Vehicle		-	-	-	-
Vehicle Equipment		-	-	-	-
Vehicle Equipment Instal		-	-	-	-
Clothing		1,200.00	-	-	1,200.00
Street Gear		-	-	-	-
Travel / Training		3,000.00	-	-	3,000.00
Miscellaneous *(list below)*					
desk		-	-	-	-
desk phone		-			
desk computer		-			
chair		-	-	-	-
Total Equipment Costs		9,708.00	-	-	9,708.00
Total Cost		$ 94,485.60	$ -	$ -	$ 94,523.00

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Rowan County Sheriff's Office	Department Number	4410
Position Title	Detective-Digital Forensics	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 137,683

Justification *(please type in space below)*

PLEASE SEE ATTACHED JUSTIFICATION

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Sheriff's Office				
Position Title	Detective - Digital Forensics				
Hours *(per week)*	40	Salary		Grade	15
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 46,006.00	$ -	$ -	$ 46,006.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	667.09	-	-	670.00
Retirement	10.84%	4,987.05	-	-	4,990.00
Social Security	6.20%	2,852.37	-	-	2,860.00
Workers Comp	2.30%	1,058.14	-	-	1,060.00
401(k)	5.00%	2,300.30	-	-	2,310.00
Total Salary / Benefits		68,790.95	-	-	68,816.00
Equipment Costs					
Vest		1,035.00	-	-	1,035.00
Taser		2,356.00	-	-	2,356.00
DCI License		144.00	-	-	144.00
Mobile Data Terminal		1,200.00	-	-	1,200.00
Mobile Printer		359.00	-	-	359.00
Computer Air Card		420.00			420.00
Handgun		495.00	-	-	495.00
Patrol Rifle		900.00	-	-	900.00
Portable Radio		5,508.00	-	-	5,508.00
Mobile Radio		5,200.00	-	-	5,200.00
Vehicle		34,000.00	-	-	34,000.00
Vehicle Equipment		8,000.00	-	-	8,000.00
Vehicle Equipment Instal		2,500.00	-	-	2,500.00
Clothing		1,200.00	-	-	1,200.00
Street Gear		1,000.00	-	-	1,000.00
Travel / Training		3,000.00	-	-	3,000.00
Miscellaneous *(list below)*					
desk		359.00	-	-	359.00
desk phone		282.00			282.00
desk computer		600.00			600.00
chair		309.00	-	-	309.00
Total Equipment Costs		68,867.00	-	-	68,867.00
Total Cost		$ 137,657.95	$ -	$ -	$ 137,683.00

ROWAN COUNTY 2023 BUDGET YEAR

PERSONNEL CHANGE NARRATIVE

NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name Sheriff's Department Department Number 4410

Position Title Detective

Total Cost from Position Request; $137,683.00

Justification

Digital Forensics is defined as the process of preservation, identification, extraction, and documentation of digital evidence which can be used by the court of law. It is a science of finding evidence from digital media like a computer, mobile phone, server, or network. It provides the forensic team with the best techniques and tools to solve complicated digital-related cases. Digital Forensics helps the forensic team to analyzes, inspect, identifies, and preserve the digital evidence residing on various types of electronic devices.

Over the past three years there has been more than 600 devices processed in criminal investigations through the Sheriff's Office. Currently unaware of the number of devices that SIU/CRU has processed over the years. These processes can take anywhere from 1 hour to 48 hours to process the device and then to view the extractions of the devices can take even longer depending on the media that is involved. For instance, 2 TB hard drive from a computer system can take up to 48 hours to create an forensic image of the hard drive, another 24 hours to upload the image in to the software and then it can take a week to look through the extraction to find any evidence associated with the crime. So, if you only take one computer from a home for an investigation, that one computer is tying one detective up for over a weeks' worth of time to look at that one piece of evidence. That doesn't include any interviews or any other part of the investigation to that case.

Currently this process is involving a regular detective and that is taking him away from the current cases he is assigned to investigate. Currently we have one detective in CID and one detective in SIU that can process mobile devices (phones, tablets,etc). We currently do not have a detective that can process computer systems due to that position being moved from CID to SIU in 2021.

The proposal is for a full time Digital Forensics Investigator. Due to the amount of training that is required for mobile devices and computer devices and with the private industry starting salary being at and over $100,000 per year, this position needs to looked at carefully. This position needs to be examined and a salary based off that examination needs to be discussed. The number of hours of training and travel to get someone trained as a Digital Forensics Investigator is tremendous. This needs to be discussed so that the person that is trained by us does not leave to go to the private industry as

soon as their free training is done and we have to start all over again, as we have already done one time. Whether this position is maintained as a normal detective position with some sort of stipend or a position that has a much higher pay grade than a normal detective.

There is no getting away from this type of position with this size of agency we have. Sending items of evidence off to other agencies to be processed will slowly come to an end and probably fairly soon or it will take an extended amount of time to get the processed evidence back for our own investigations due to the number of digital devices that are being seized in crimes. There are numerous agencies that we currently reach out for assistance with. This position would be responsible for processing of all digital evidence and assisting with NCSBI ICAC cases. We are currently about 35 ICAC cases behind due to not having that position assigned to CID any longer and with being short a detective since July because of Covid.

The United States Secret Service offers some of the most up to date training in this field and by working closely with them they offer free training and as well can supply the office with thousands of dollars in equipment if we are part of their Electronic Crimes Task Force. Currently the NCSBI does not provide any equipment for ICAC investigations and neither does any other federal agency besides the USSS. They only offer training in such.

Objectives:

It helps to recover, analyze, and preserve computer and related materials in such a manner that it helps the investigation agency to present them as evidence in a court of law.

It helps to postulate the motive behind the crime and identity of the main culprit.

Designing procedures at a suspected crime scene which helps you to ensure that the digital evidence obtained is not corrupted.

Data acquisition and duplication: Recovering deleted files and deleted partitions from digital media to extract the evidence and validate them.

Helps you to identify the evidence quickly, and also allows you to estimate the potential impact of the malicious activity on the victim

Producing a computer forensic report which offers a complete report on the investigation process.

Preserving the evidence by following the chain of custody.

Examples of cases involving digital forensics:

Child Sexual Abuse Material (CSAM)

Narcotic Investigations

Intellectual Property theft

Industrial espionage

Employment disputes

Fraud investigations

Inappropriate use of the Internet and email in the workplace

Forgeries related matters

Bankruptcy investigations

Sheriff's Office history with digital forensics:

2008 obtained first device purchased by the NCSBI to process cell phones for digital evidence and would only acquire logical evidence from the device. One detective was trained at this time and processed devices along with investigating cases.

2010 obtained first software to process computers for forensic evidence. One detective was trained for this type of investigation and also had to continue to work and investigate other types of cases.

2012 first detective to complete certification in computer forensics while continuing to investigate cases.

2014 first detective to certify in cell phone forensics with Cellebrite while continuing to investigate cases.

2015-2016 second detective to certify in cell phone forensics and computer forensics to assist other detective with forensics. This detective was assigned as a Child Abuse Investigator and also investigated ICAC cases. (Internet Crimes Against Children) This investigator left to work in the private industry after receiving his training.

2021 two more detectives certified in digital forensics to assist in case load for forensic examinations while still investigating case.

There are currently 2 detectives certified to perform digital forensics on cell phones, tablets, etc and one supervisor certified to perform forensics on computers.

2015 through current day, numerous devices have had to be taken to other agencies to be forensically processed due to numerous reasons. Whether no one here had time to do it or the devices are pass coded and locked.

ROWAN COUNTY
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

2023 BUDGET YEAR

Department Name	Sheriff's Department	Department Number	4410
Position Title	Detective	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 143,608

Justification *(please type in space below)*

We would like to request consideration for an additional detective position to be assigned to our Special Investigative Unit (SIU). Currently we have one SIU detective, assigned to work narcotic cases and any death related to an overdose of narcotics. As the statistics below provided by Lt. Black of the SIU show, from 2017 -2021 an increase except one-year 2018, last year (2021) with 28 deaths. Each of these investigations are very time and work intensive, which is the reason for the additional detective position request. This detective would be assigned to SIU, to assist the current investigator with these overdose cases mainly and regular narcotic investigations when available. Below is the listed data complied pertaining to the REPORTED narcotic overdoses and overdose deaths in the un-incorporated areas of Rowan County. Currently the Rowan County Sheriff's Office investigates only the deaths. As you can see from the listed data the overdoses as well as the deaths have increased every year with the exception of 2019. We currently have only one detective that is assigned to investigate these matters. Overdose death cases like any death investigation are extremely labor intensive and time consuming. The families of the victims deserve the utmost attention to detail when handling these matters. The amount of reported deaths is almost impossible for one detective to handle and therefore we are requesting another position to assist in these investigations.

2017: 134 overdoses, 19 Deaths
2018: 113 overdose, 11 Deaths
2019: 76 overdoses, 12 deaths
2020: 146 overdoses, 20 deaths
2021: 212 overdoses, 28 deaths

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Sheriff's Office				
Position Title	Detective				
Hours *(per week)*	40	Salary	$ 50,721.00	Grade	17
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 50,721.00	$ -	$ -	$ 50,721.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	735.45	-	-	740.00
Retirement	10.84%	5,498.16	-	-	5,500.00
Social Security	6.20%	3,144.70	-	-	3,150.00
Workers Comp	2.30%	1,166.58	-	-	1,170.00
401(k)	5.00%	2,536.05	-	-	2,540.00
Total Salary / Benefits		74,721.95	-	-	74,741.00
Equipment Costs					
Vest		1,035.00	-	-	1,035.00
Taser		2,356.00	-	-	2,356.00
DCI License		144.00	-	-	144.00
Mobile Data Terminal		1,200.00	-	-	1,200.00
Mobile Printer		359.00	-	-	359.00
Computer Air Card		420.00			420.00
Handgun		495.00	-	-	495.00
Patrol Rifle		900.00	-	-	900.00
Portable Radio		5,508.00	-	-	5,508.00
Mobile Radio		5,200.00	-	-	5,200.00
Vehicle		34,000.00	-	-	34,000.00
Vehicle Equipment		8,000.00	-	-	8,000.00
Vehicle Equipment Instal		2,500.00	-	-	2,500.00
Clothing		1,200.00	-	-	1,200.00
Street Gear		1,000.00	-	-	1,000.00
Travel / Training		3,000.00	-	-	3,000.00
Miscellaneous *(list below)*					
desk		359.00	-	-	359.00
desk phone		282.00			282.00
desk computer		600.00			600.00
chair		309.00	-	-	309.00
Total Equipment Costs		68,867.00	-	-	68,867.00
Total Cost		$ 143,588.95	$ -	$ -	$ 143,608.00

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Rowan County Sheriff's Office	Department Number	4410
Position Title	Master Deputy-Sex Offender Registry	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 137,682

Justification *(please type in space below)*

PLEASE SEE ATTACHED JUSTIFICATION

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Sheriff's Office				
Position Title	Master Deputy				
Hours *(per week)*	40	Salary		Grade	15
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 46,005.00	$ -	$ -	$ 46,005.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	667.07	-	-	670.00
Retirement	10.84%	4,986.94	-	-	4,990.00
Social Security	6.20%	2,852.31	-	-	2,860.00
Workers Comp	2.30%	1,058.12	-	-	1,060.00
401(k)	5.00%	2,300.25	-	-	2,310.00
Total Salary / Benefits		68,789.69	-	-	68,815.00
Equipment Costs					
Vest		1,035.00	-	-	1,035.00
Taser		2,356.00	-	-	2,356.00
DCI License		144.00	-	-	144.00
Mobile Data Terminal		1,200.00	-	-	1,200.00
Mobile Printer		359.00	-	-	359.00
Computer Air Card		420.00			420.00
Handgun		495.00	-	-	495.00
Patrol Rifle		900.00	-	-	900.00
Portable Radio		5,508.00	-	-	5,508.00
Mobile Radio		5,200.00	-	-	5,200.00
Vehicle		34,000.00	-	-	34,000.00
Vehicle Equipment		8,000.00	-	-	8,000.00
Vehicle Equipment Instal		2,500.00	-	-	2,500.00
Clothing		1,200.00	-	-	1,200.00
Street Gear		1,000.00	-	-	1,000.00
Travel / Training		3,000.00	-	-	3,000.00
Miscellaneous *(list below)*					
desk		359.00	-	-	359.00
desk phone		282.00			282.00
desk computer		600.00			600.00
chair		309.00	-	-	309.00
Total Equipment Costs		68,867.00	-	-	68,867.00
Total Cost		$ 137,656.69	$ -	$ -	$ 137,682.00

ROWAN COUNTY SHERIFF'S OFFICE
KEVIN L. AUTEN, SHERIFF

232 NORTH MAIN STREET, SALISBURY, NORTH CAROLINA 28144
TELEPHONE: 704-216-8700 FAX: 704-216-8674

To: Sheriff Auten, Chief Deputy Ramsey, Major Moose, Major Sifford, Captain St. Clair, Captain Hannold, and Lt. Barkley
From: 1st Sgt. D. Earnhardt
Date: January 5, 2022
Reference: RCSO Sex Offender Registry Budget Request.

ROWAN COUNTY 2023 BUDGET YEAR

PERSONNEL CHANGE NARRATIVE

NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name Sheriff's Department Department Number 4410

Position Title Master Deputy

Total Cost from Position Request $137,682.00

Justification

A recent study was conducted on behalf of the RCSO Sex Offender Registry with Detective Ashby and several other Sheriff's Offices throughout NC. Currently the RCSO Sex Offender Registry in manned by a single detective and the number of registered sex offenders has ballooned to nearly 430 registered sex offenders in Rowan County. With only one position attempting to maintain a high-level consistency on offender checks and attempting to maintain all required DCI entries and updates, it is impossible for one full time person to complete this task while properly maintaining the list and checks on all of the Rowan County Registered Sex Offenders. Currently the Sex Offender files have consumed over 11 full size filing cabinets. This is mainly due to not having the time to manage each sex offender file itself. RCSO Patrol Division has been tasked in the past with assisting with offender checks but more often than not, there is not enough time for patrol deputies to perform offender checks due to the number of actual calls for service and are normally returned unchecked.

Numerous agencies were contacted in reference to their sex offender programs. Numerous agencies are or have gone fully digital with maintaining their sex offender files while only keeping the minimum paperwork required by the NCGS for public request. Listed below are the agencies and the number of personnel used per agency and the total number of sex offenders in that specific county.

We have also met with the U.S. Marshals and have turned over 3 sex offenders that have absconded and have also gathered assistance from them for mass sex offender checks that will be scheduled in the near future. They have promised additional help with personnel and equipment if needed.

In preparation for the 2022-2023 budget we are requesting assistance with one full time office assistant to perform duties with the Sex Offender Registry Detective and assist them with DCI entries, filings and new registrations. The new office assistant would also be responsible for converting the paper sex offender files in to digital files to be stored on the county server This cost for this full time position would be in a salary range according to Human Resources of $28,307.67 to $45,292.27 based on training and experience. This position would also assist 15 other criminal investigators with criminal histories, felony case summaries, etc.

We are also requesting an additional Master Deputy position to assist with SOR check and violations. The position would be to assist the current detective that is currently assigned to this position and alleviate some of the backlog associated with the SOR registration process and checks. All criminal charges relating to any registration violations would be handled by the full time Sex Offender Detective.

Once again here is a list of local agencies, their number of registered sex offender and the number of officers used to maintain each agencies sex offender registry.

Cabarrus County
Population: 216,453 (2019)
Number of Sex Offenders: 387
Offenders Per Officer: 193.5
Population Percentage: .0017
Staff: 2 Detectives plus Office Staff
Responsibility Breakdown: Detectives Investigate Offenses and conduct compliance checks. Office Staff processes papers, submits DCI, Files, updates system
Filing Method: Records are kept Electronically through Lazerfiche. The most recent "2" of each paper type are kept in a hard folder. These papers are destroyed as they are rotated.

Mecklenburg County
Population: 1.11 Million (2019)
Number of Sex Offenders: 1161
Offenders Per Officer: 193.5
Population Percentage: .0010
Staff: 6 Deputies 2 Full time Office Staff
Responsibility Breakdown: Deputies do all compliance checks and investigations, Office staff processes papers, submits DCI, updates systems
Filing Method: All records are kept electronically. This agency uses an unknown scanning company that picks up the papers weekly and scans them.

Cleveland County
Population: 97947 (2019)
Number of Sex Offenders: 355
Offenders Per Officer: 118.33
Population Percentage: .0036
Staff: 3 Detectives 2 Office Staff Responsibility Breakdown: Detectives do compliance checks and Investigations, Office Staff processes papers, submits DCI, files and updates the system Filing Method: All files are kept electronically and hard copy

Stanly County
Population:62806 (2019)
Number of Sex Offenders:180
Offenders Per Officer: 180

Population Percentage: .0028
Staff: 1 Detective
Responsibility Breakdown: Detective handles everything
Filing Method: All files are kept by hard copy

Lincoln County
Population 86111 (2019)
Number Of Sex Offenders: 187
Offenders Per Officer: 187
Population Percentage: .0021
Staff: 1 Detective
Responsibility Breakdown: Detective handles everything
Filing Method: All files are kept by hard copy

Brunswick County
Population: 142820 (2019)
Number of Sex Offenders: 300
Offenders Per Officer: 100
Population Percentage: .0021
Staff: 1 Full Time Admin Staff, 3 PT Deputies
Responsibility Breakdown: Admin staff handles all paperwork, DCI, System updates and registration. The 3 part time Deputies handle compliance and investigations. (unknown hours per week)
Filing Method: All hard copies kept

Cumberland County
Population: 335509 (2019)
Number of Sex Offenders: 832
Offenders Per Officer: 277.33
Population Percentage: .0024
Staff: 2 Detectives 1 Sgt. 2 Office Staff
Responsibility Breakdown: Detectives and Sgt. Conduct compliance checks and conduct investigations, Office staff processes all paperwork, DCI, scans, validations and filing.
Filing Method: All Files Kept electronic except judgements, incident reports, notes, fingerprint cards and RMS sheets. Docu-phase is the company used.

Onslow County
Population: 197938(2019)
Number of Sex Offenders: 402
Offenders Per Officer: 201
Population Percentage: .0020
Staff: 1 Deputy 1 Detective unknown office staff
Responsibility Breakdown: Deputy conducts all compliance checks, the Detective investigates all violations. Detective also registers offenders and files. Office staff handles AVSO letters, change of addresses and system updates.
Filing Method: All Hard Copies Kept

Orange County
Population: 148476
Number of Sex Offenders: 109
Offenders Per Officer: 54.5

Population Percentage: .0006
Staff: 1 Full Detective 1 Part time Deputy (unknown hours) plus unknown office staff. Responsibility Breakdown: Detective conducts compliance checks and investigates. Part time Deputy assist with compliance checks. Office staff handles all paperwork, DCI and system updates Filing: Hard Copies Kept

Guilford County
Population:537174(2019)
Number of Sex Offenders: 1042
Offenders Per Officer: 208.4
Population Percentage: .0019
Staff: 2 Full Time Deputies 2 Part Time Deputies 1 Sgt.
Responsibility Breakdown: All deputies conduct compliance checks, investigate and handle all paperwork, DCI and system updates.
Filing: Hard Copies Kept

Rowan County
Population:142088 (2019)
Number Of Sex Offenders: 433
Offenders Per Officer: 433
Population Percentage: .0030
Staff: 1 Detective no office staff
Responsibility Breakdown: Detective investigates all violations, conducts compliance checks with the assistance of patrol, handles all paperwork, DCI, filing and system updates.
Filing: Hard Copies Kept

ROWAN COUNTY
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

2023 BUDGET YEAR

Department Name	Sheriff's Office	Department Number	4410
Position Title	Office Assistant IV	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 53,439

Justification *(please type in space below)*

2022-2023 Budget Request
Office Assistant IV

In preparation for the 2022-2023 budget we are requesting assistance with one full time office assistant. This Office Assistant would perform duties with the Sex Offender Registry unit and assist them with DCI entries, filings and new registrations. The new office assistant would also be responsible for converting the paper sex offender files (500 files about 6 inches thick) in to digital files to be stored on the county server or in to the Sex Offender Module that has also been requested in the budget. This position would also assist the entire Criminal Investigations Division which includes 15 other criminal investigators with criminal histories, felony case summaries, etc. The request is for Office Assistant IV due to the nature of the work that is performed in the Criminal Investigation Division. This Office Assistant would be assisting 16 staff member in CID.

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Sheriff's Office				
Position Title	Office Assitant IV				
Hours *(per week)*	40	Increase		Grade	9
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 34,329.00	$ -	$ -	$ 34,329.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	498.00	-	-	500.00
Retirement	10.21%	3,505.00	-	-	3,510.00
Social Security	6.20%	2,129.00	-	-	2,130.00
Workers Comp (Varies)	0.25%	86.00	-	-	90.00
401(k)	3.00%	1,030.00	-	-	1,030.00
Total Salary / Benefits		52,497.00	-	-	52,509.00
Other Costs					
Desk		-	-	-	-
Chair			-	-	-
Scanner			-	-	-
Telephone		180.00	-	-	180.00
Computer		600.00	-	-	600.00
Monitor		150.00	-	-	150.00
Vehicle		-	-	-	-
Travel		-	-	-	-
Training			-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		930.00	-	-	930.00
Total Cost		$ 53,427.00	$ -	$ -	$ 53,439.00

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4425 - PRE-TRIAL SERVICES
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144425	P-TRL REV	453023	BOND-PRETRIAL FEES	($4,305)	($5,120)	($3,050)	($6,000)	($6,000)	($6,000)	($6,000)	0.0%
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($4,305)**	**($5,120)**	**($3,050)**	**($6,000)**	**($6,000)**	**($6,000)**	**($6,000)**	**0.0%**
	Rev/Exp	**Total:**			**($4,305)**	**($5,120)**	**($3,050)**	**($6,000)**	**($6,000)**	**($6,000)**	**($6,000)**	**0.0%**
EXP	1154425	P-TRL EXP	510005	SALARIES-REGULAR	$27,328	$32,495	$30,404	$35,379	$35,379	$41,294	$41,294	16.7%
			510015	SALARIES-PART TIME	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$10,091	$10,966	$9,419	$10,920	$10,920	$12,000	$12,000	9.9%
			520010	MEDICARE TAX	$392	$470	$438	$507	$507	$593	$593	17.0%
			520015	RETIREMENT	$2,480	$3,361	$3,469	$3,656	$3,656	$4,669	$4,975	36.1%
			520020	SOCIAL SECURITY TAX	$1,675	$2,008	$1,873	$2,168	$2,168	$2,535	$2,535	16.9%
			520025	WORKERS COMPENSATION	$219	$262	$244	$284	$284	$413	$413	45.4%
			520030	401(K) CONTRIBUTIONS	$821	$982	$912	$1,062	$1,062	$1,228	$1,228	15.6%
			532022	INTERPRETER SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A
			550005	BONDS - PRETRIAL	$23,795	$22,938	$16,025	$30,000	$30,000	$30,000	$30,000	0.0%
			550007	COST PER COPY	$233	$124	$46	$100	$100	$100	$100	0.0%
			553005	TELEPHONE	$1,152	$1,169	$777	$1,750	$950	$1,030	$1,030	-41.1%
			557000	POSTAGE	$0	$0	$0	$100	$100	$100	$100	0.0%
			558000	TRAVEL	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$0	$0	$0	$0	$0	$0	$0	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$0	$45	$0	$250	$250	$250	$250	0.0%
			561095	OTHER SMALL EQMT	$0	$0	$0	$200	$200	$200	$200	0.0%
			Org Tot:		**$68,185**	**$74,819**	**$63,606**	**$86,376**	**$85,576**	**$94,412**	**$94,718**	**9.7%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4425 - PRE-TRIAL SERVICES

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	Rev/Exp	Total:			$68,185	$74,819	$63,606	$86,376	$85,576	$94,412	$94,718	9.7%
FINAL	TOTALS:				$63,880	$69,699	$60,556	$80,376	$79,576	$88,412	$88,718	10.4%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4500 - ROWAN AREA TRANSIT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144520	TRANST REV	431300	DIST RELIEF REIMB - 5311 CARES	$0	($236,423)	$0	$0	$0	$0	$0	N/A
				DISASTER REIMB VAC TRANSPORT	$0	($31,157)	$0	$0	$0	$0	$0	N/A
			434119	DOT CTP CAPITAL GRANT	($266,913)	$0	$0	($592,200)	($764,347)	($190,368)	($190,368)	-67.9%
			434120	DOT CTP ADMIN GRANT	($170,053)	($149,245)	($131,265)	($210,069)	($210,069)	($212,755)	($212,755)	1.3%
			453087	RGP PASSENGER FARES	($2,416)	($1,062)	$0	$0	$0	$0	$0	N/A
				RGP PASSNG FARES - 5311 CARES	$0	($542)	$0	$0	$0	$0	$0	N/A
			453091	RTS PASSENGER FARES	($4,054)	($1,220)	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($443,436)**	**($419,649)**	**($131,265)**	**($802,269)**	**($974,416)**	**($403,123)**	**($403,123)**	**-49.8%**
	1144521	RA GRT REV	425109	RTS CONTRACT TRANSPORTAT	($27,251)	($11,866)	$0	$0	$0	$0	$0	N/A
			431001	FEDERAL TRANSPORTATION GRANT	($109,003)	($47,464)	$0	$0	$0	$0	$0	N/A
			431300	DISTR REIMB - COVID 5307 CARES	$0	($341,238)	$0	($125,000)	($125,000)	$0	$0	-100.0%
			453091	PASSENGER FARES - 5307 CARES	$0	($1,934)	$0	$0	$0	($1)	$0	N/A
				RTS PASSENGER FARES	($8,381)	($5,261)	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($144,635)**	**($407,763)**	**$0**	**($125,000)**	**($125,000)**	**($1)**	**$0**	**-100.0%**
	1144522	MEDTR REV	425008	MEDICAID TRANSPORTAITON	($342,563)	($302,598)	$0	($500,000)	$0	$0	$0	-100.0%
			Org Tot:		**($342,563)**	**($302,598)**	**$0**	**($500,000)**	**$0**	**$0**	**$0**	**-100.0%**
	1144526	CTRTRN REV	425110	SAL CONTRACT TRANSPORT	($148,787)	($14,722)	$0	$0	$0	$0	$0	N/A
			425111	OTHER CONTRACT TRANSPORT	($118,266)	($123,045)	$0	$0	$0	$0	$0	N/A
			453091	RTS PASSENGER FARES	($10,683)	($30)	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($277,736)**	**($137,797)**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	1144529	OPER REV	425008	MEDICAID TRANSPORTAITON	$0	$0	($173,757)	$0	($500,000)	($500,000)	($500,000)	N/A
			425109	RTS CONTRACT TRANSPORTAT	$0	$0	$0	$0	($132,500)	$0	$0	N/A
			425111	OTHER CONTRACT TRANSPORT	$0	$0	($53,663)	($266,700)	($266,700)	($200,000)	($200,000)	-25.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4500 - ROWAN AREA TRANSIT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144529	OPER REV	431001	FEDERAL TRANSPORTATION GRANT	$0	$0	$0	($341,000)	($341,000)	$0	($35,019)	-89.7%
				FEDERAL TRANSPORTATION GRANT	$0	$0	($24,075)	$0	($57,845)	($25,000)	($25,000)	N/A
				FEDERAL TRANSPORTATION GRANT	$0	$0	$0	$0	$0	$0	($452,683)	N/A
				FEDERAL TRANSPORTATION GRANT	$0	$0	$0	$0	$0	$0	($104,000)	N/A
			431023	DOT 5310 E&D GRANT	$0	$0	$0	($275,000)	$0	$0	$0	-100.0%
				DOT 5310 E&D GRANT	$0	$0	$0	$0	($132,500)	$0	$0	N/A
			431080	HCCBG-TRANSPORTATION	$0	$0	($101,800)	($195,422)	($195,422)	($195,422)	($195,422)	0.0%
			431300	DISASTER RELIEF REIMBURSEMENT	$0	$0	($169,745)	$0	($593,220)	($240,000)	($240,000)	N/A
			434121	DOT EMPLOYMENT TRANSPORT - FED	$0	$0	($35,243)	$0	($35,243)	($35,243)	($35,243)	N/A
			434124	DOT RGP TRANSPORTATION - FED	$0	$0	($90,970)	$0	($90,970)	($90,970)	($90,970)	N/A
			434125	DOT E&D TRANSPORT - FED	$0	$0	($109,822)	$0	($109,822)	($109,822)	($109,822)	N/A
			434224	DOT ROAP TRANSPORTATION-STATE	$0	$0	$0	($260,000)	$0	$0	$0	-100.0%
			453087	RGP PASSENGER FARES	$0	$0	($1,716)	$0	$0	$0	$0	N/A
			453091	RTS PASSENGER FARES	$0	$0	($1,702)	$0	$0	$0	$0	N/A
			461025	INTEREST-E&D TRANSPORT	$0	$0	$0	($50)	($50)	($50)	($50)	0.0%
			464018	HCCBG TRANS DONATIONS	$0	$0	($334)	$0	$0	$0	$0	N/A
			492030	SALE OF PROPERTY	$0	($46,730)	($11,824)	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**($46,730)**	**($774,652)**	**($1,338,172)**	**($2,455,272)**	**($1,396,507)**	**($1,988,209)**	**48.6%**
	Rev/Exp	**Total:**			**($1,208,370)**	**($1,314,537)**	**($905,917)**	**($2,765,441)**	**($3,554,688)**	**($1,799,631)**	**($2,391,332)**	**-13.5%**
EXP	1154520	TRANST EXP	510005	SALARIES-REGULAR	$101,964	$122,772	$111,994	$130,353	$130,353	$145,120	$145,120	11.3%
			520005	HEALTH INSURANCE	$17,910	$24,952	$22,604	$26,208	$26,208	$28,800	$28,800	9.9%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4500 - ROWAN AREA TRANSIT

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154520	TRANST EXP	520010	MEDICARE TAX	$1,419	$1,675	$1,532	$1,783	$1,783	$1,998	$1,998	12.1%
			520015	RETIREMENT	$9,050	$12,611	$12,778	$13,471	$14,320	$16,434	$17,514	30.0%
			520020	SOCIAL SECURITY TAX	$6,067	$7,163	$6,548	$7,624	$7,624	$8,539	$8,539	12.0%
			520025	WORKERS COMPENSATION	$1,043	$1,495	$1,353	$1,575	$1,575	$1,965	$1,965	24.8%
			520030	401(K) CONTRIBUTIONS	$2,118	$2,623	$3,360	$3,912	$3,912	$4,322	$4,322	10.5%
			532000	PROFESSIONAL SERVICES	$22,455	$22,800	$0	$9,619	$31,191	$8,000	$8,000	-16.8%
			533007	CONTRACTED LAWN MAINT	$2,400	$2,400	$2,000	$2,400	$2,550	$2,400	$0	-100.0%
			533008	CONTRACTED TRASH COLLECT	$216	$216	$198	$250	$250	$250	$250	0.0%
			533013	CONTRACT CLEANING	$790	$0	$0	$0	$0	$0	$0	N/A
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$1,166	$332	$445	$16,480	$504	$31,300	$31,300	89.9%
			541040	UTILITY SERVICES-WATER	$1,050	$438	$356	$1,000	$1,000	$1,150	$1,150	15.0%
			543005	R&M-BUILDINGS	$0	$662	$0	$700	$0	$640	$640	-8.6%
			544004	RENT-COMMUNICATIONS EQUIP	$4,200	$4,200	$3,850	$4,200	$4,200	$4,200	$4,200	0.0%
			544020	RENT-LAND & BLDGS	$4,200	$4,200	$3,850	$4,200	$4,200	$4,200	$4,200	0.0%
			550007	COST PER COPY	$652	$1,461	$1,257	$1,600	$1,510	$2,000	$2,000	25.0%
			553005	TELEPHONE	$2,617	$1,895	$2,825	$3,000	$3,150	$3,193	$3,193	6.4%
			554000	ADVERTISING	$2,521	$2,419	$3,429	$6,145	$6,145	$5,706	$5,706	-7.1%
			555000	PRINTING	$147	$2,641	$0	$1,000	$0	$2,258	$2,258	125.8%
			556000	UNIFORMS	$724	$499	$0	$2,500	$430	$1,000	$1,000	-60.0%
			557000	POSTAGE	$613	$87	$31	$500	$50	$500	$500	0.0%
			558000	TRAVEL	$857	$306	$94	$3,000	$2,000	$2,000	$2,000	-33.3%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$0	$1,853	$65	$1,100	$200	$1,100	$1,100	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$1,100	$1,100	$1,100	$1,100	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4500 - ROWAN AREA TRANSIT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154520	TRANST EXP	561005	OFFICE SUPPLIES	$848	$2,698	$1,335	$1,400	$1,400	$1,750	$1,750	25.0%
			561030	JANITORIAL SUPPLIES	$722	$280	$719	$500	$1,000	$1,000	$1,000	100.0%
			562005	ELECTRICITY	$4,988	$4,075	$3,728	$5,000	$5,000	$5,750	$5,750	15.0%
			562025	NATURAL GAS	$1,274	$1,576	$1,502	$5,000	$5,000	$5,750	$5,750	15.0%
			564050	DUES AND SUBSCRIPTIONS	$600	$1,025	$1,025	$2,000	$1,025	$1,200	$1,200	-40.0%
			575035	C/A - VEHICLES	$305,507	$162	$833	$677,935	$874,766	$217,831	$217,831	-67.9%
			Org Tot:		**$498,116**	**$229,519**	**$187,711**	**$935,555**	**$1,132,446**	**$511,456**	**$510,136**	**-45.5%**
	1154522	MEDTR EXP	558045	TRAVEL-VOLUNTEER-NONRELAT	$342,299	$100,577	$0	$500,000	$500,000	$0	$0	-100.0%
			Org Tot:		**$342,299**	**$100,577**	**$0**	**$500,000**	**$500,000**	**$0**	**$0**	**-100.0%**
	1154529	OPER EXP	510005	SALARIES-REGULAR	$0	$444,357	$478,418	$603,662	$603,662	$690,824	$690,824	14.4%
			510010	SALARIES-OVERTIME	$0	$0	$0	$500	$500	$550	$550	10.0%
			510015	SALARIES-PART TIME	$0	$46,872	$28,386	$88,184	$88,184	$97,002	$97,002	10.0%
			520005	HEALTH INSURANCE	$0	$174,447	$168,168	$218,400	$218,400	$240,000	$240,000	9.9%
			520010	MEDICARE TAX	$0	$6,757	$6,971	$9,556	$9,556	$10,837	$10,837	13.4%
			520015	RETIREMENT	$0	$45,681	$54,588	$62,430	$62,430	$77,752	$82,867	32.7%
			520020	SOCIAL SECURITY TAX	$0	$28,755	$29,806	$40,815	$40,815	$46,239	$46,239	13.3%
			520025	WORKERS COMPENSATION	$0	$17,968	$18,341	$25,796	$25,796	$27,418	$27,418	6.3%
			520030	401(K) CONTRIBUTIONS	$0	$3,625	$13,693	$18,146	$18,146	$20,444	$20,444	12.7%
			533000	OTHER PROFESSIONAL SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A
			534030	TECHNOLOGY SERV & MAINT	$0	$0	$0	$2,500	$10,000	$2,500	$2,500	0.0%
			543020	R&M - VEHICLES	$0	$55,872	$76,202	$84,000	$398,845	$84,000	$84,000	0.0%
			552000	INSURANCE	$0	$0	$0	$0	$0	$0	$0	N/A
			553005	TELEPHONE	$0	$0	$0	$0	$0	$0	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4500 - ROWAN AREA TRANSIT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154529	OPER EXP	556000	UNIFORMS	$0	$2,904	$2,925	$5,000	$5,000	$5,000	$5,000	0.0%
			557000	POSTAGE	$0	$0	$0	$0	$0	$200	$200	N/A
			558000	TRAVEL	$0	$0	$0	$2,000	$2,000	$2,000	$2,000	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$0	$105	$280	$7,000	$7,000	$7,000	$7,000	0.0%
			561005	OFFICE SUPPLIES	$0	$84	$0	$0	$0	$0	$0	N/A
			561030	JANITORIAL SUPPLIES	$0	$388	$0	$0	$0	$0	$0	N/A
			561085	VEHICLE SUPPLIES	$0	$9,071	$6,300	$12,000	$130,000	$12,000	$12,000	0.0%
			561095	OTHER SMALL EQMT	$0	$2,244	$740	$4,500	$5,560	$4,500	$4,500	0.0%
			562020	MOTOR FUELS & LUBRICANTS	$0	$85,279	$106,165	$145,397	$321,092	$293,096	$293,096	101.6%
			575010	C/A - TECHNOLOGY	$0	$48,710	$25,565	$0	$39,290	$0	$0	N/A
			598000	RESERVE	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$973,119**	**$1,016,547**	**$1,329,886**	**$1,986,276**	**$1,621,362**	**$1,626,477**	**22.3%**
	Rev/Exp	**Total:**			**$840,415**	**$1,303,215**	**$1,204,259**	**$2,765,441**	**$3,618,722**	**$2,132,818**	**$2,136,613**	**-22.7%**
FINAL	**TOTALS:**				**($367,955)**	**($11,322)**	**$298,342**	**$0**	**$64,034**	**$333,187**	**($254,719)**	**N/A**

ROWAN COUNTY **2023 BUDGET YEAR**

PERSONNEL CHANGE NARRATIVE

NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Rowan Transit	Department Number	4520
Position Title	Office Assistant IV - Rowan Transit	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 53,109

Justification *(please type in space below)*

This request is for one new Office Assistant IV position for Rowan Transit. The position would remain able to fill in as a dispatcher or a driver as needed and provide support to the admin staff (Director, Operations Manager, Training & Safety Officer and Accounting Specialist). This role would absorb some of the items from the old Transportation Coordinator position that was in place prior to bringing the system in house and allow the admin roles to focus in on intended responsibilities; including:

- Assist with FTA compliance, inspections, reviews and audits
- Coordinating distribution of materials to staff
- Gathering data for department performance measures
- Responding to customer inquiries, conducts surveys with agencies/riders

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Rowan Transit				
Position Title	Office Assistant IV - Rowan Transit				
Hours *(per week)*	40	Increase		Grade	9
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 34,329.00	$ -	$ -	$ 34,329.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	498.00	-	-	500.00
Retirement	10.21%	3,505.00	-	-	3,510.00
Social Security	6.20%	2,129.00	-	-	2,130.00
Workers Comp (Varies)	0.25%	86.00	-	-	90.00
401(k)	3.00%	1,030.00	-	-	1,030.00
Total Salary / Benefits		52,497.00	-	-	52,509.00
Other Costs					
Desk		-	-	-	-
Chair			-	-	-
Side chairs		-	-	-	-
Telephone		-	-	-	-
Computer		600.00	-	-	600.00
Bookcase		-	-	-	-
Vehicle		-	-	-	-
Travel		-	-	-	-
Training		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		600.00	-	-	600.00
Total Cost		$ 53,097.00	$ -	$ -	$ 53,109.00

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4805 - DIV OF ECONOMIC DEVELOPMENT

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144805	ECON DV RV	434003	BUILDING REUSE/CDBG	$0	($194,490)	($860,000)	($961,510)	($961,510)	($617,511)	($617,511)	-35.8%
			434016	STATE INCENTIVE GRANT	$0	($216,650)	$0	($451,650)	($451,650)	($685,000)	($685,000)	51.7%
			434020	CDBG 18-E-3052 GRANT	($1,500,000)	$0	$0	$0	$0	$0	$0	N/A
			464100	RESTRICTED DONATIONS	$0	$0	$0	$0	($30,000)	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	($81,101)	($81,101)	($4,793,200)	($1,993,200)	2,357.7%
			Org Tot:		**($1,500,000)**	**($411,140)**	**($860,000)**	**($1,494,261)**	**($1,524,261)**	**($6,095,711)**	**($3,295,711)**	**120.6%**
	Rev/Exp	**Total:**			**($1,500,000)**	**($411,140)**	**($860,000)**	**($1,494,261)**	**($1,524,261)**	**($6,095,711)**	**($3,295,711)**	**120.6%**
EXP	1154805	ECON DV EX	532017	CONSULTING SERVICES	$0	$0	$45,000	$60,000	$98,800	$100,000	$100,000	66.7%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			574000	C/A - OTHER IMPROVEMENTS	$0	$0	$0	$0	$0	$0	$0	N/A
			574046	C/A - ROAD	$0	$0	$0	$0	$0	$0	$0	N/A
			583000	PROGRAM ACTIVITIES	$10,045	$5,425	$7,993	$715,000	$655,973	$1,215,000	$1,215,000	69.9%
			583111	MARKETING / BRANDING	$50,000	$50,000	$50,000	$50,000	$50,000	$50,000	$50,000	0.0%
			585002	GRANT:STATE PUBLIC ACCESS	$0	$50,000	$0	$451,650	$451,650	$400,000	$400,000	-11.4%
			590029	CDBG 18-E-3052 CHEWY	$1,541,169	$182,908	$6,645	$0	$12,420	$0	$0	N/A
			590080	INNOSPEC ACTIVE CHEMICALS	$0	$196,490	$7,000	$113,511	$113,511	$120,511	$120,511	6.2%
			590081	CONTINENTAL PLASTICS	$0	$4,000	$470,000	$480,000	$480,000	$106,000	$106,000	-77.9%
			590082	EASTERN WHOLESALE FENCE, LLC	$0	$0	$409,500	$433,700	$433,700	$25,700	$25,700	-94.1%
			590083	HEXAGON AGILITY	$0	$0	$0	$0	$0	$540,000	$540,000	N/A
			590084	NEW YORK AIR BRAKE	$0	$0	$0	$0	$0	$203,500	$203,500	N/A
			590085	RED ROCK DEVELOPMENT	$0	$0	$0	$0	$0	$4,200,000	$1,400,000	N/A
			591014	CHARLOTTE REGIONAL PRTNRSHP	$42,193	$42,379	$42,626	$42,400	$42,627	$44,063	$44,063	3.9%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4805 - DIV OF ECONOMIC DEVELOPMENT

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154805	ECON DV EX	591017	ECONOMIC DEVELOPMENT COMM	$158,000	$158,000	$158,000	$158,000	$158,000	$158,000	$158,000	0.0%
			591018	CHAMBER OF COMMERCE	$0	$0	$0	$0	$0	$0	$0	N/A
			591021	JOBS INITIATIVE PROGRAM RCCC	$0	$100,000	$100,000	$100,000	$100,000	$100,000	$100,000	0.0%
			Org Tot:		**$1,801,407**	**$789,202**	**$1,296,764**	**$2,604,261**	**$2,596,681**	**$7,262,774**	**$4,462,774**	**71.4%**
	Rev/Exp	**Total:**			**$1,801,407**	**$789,202**	**$1,296,764**	**$2,604,261**	**$2,596,681**	**$7,262,774**	**$4,462,774**	**71.4%**
FINAL	**TOTALS:**				**$301,407**	**$378,062**	**$436,764**	**$1,110,000**	**$1,072,420**	**$1,167,063**	**$1,167,063**	**5.1%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4810 - TOURISM DEVELOPMENT AUTHORITY

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154810	TOUR DEV A	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			583044	OCCUPANCY TAX REMITTANCE	$925,345	$880,470	$915,736	$891,000	$1,206,000	$1,188,000	$1,188,000	33.3%
			Org Tot:		**$925,345**	**$880,470**	**$915,736**	**$891,000**	**$1,206,000**	**$1,188,000**	**$1,188,000**	**33.3%**
	Rev/Exp	**Total:**			**$925,345**	**$880,470**	**$915,736**	**$891,000**	**$1,206,000**	**$1,188,000**	**$1,188,000**	**33.3%**
FINAL	**TOTALS:**				**$925,345**	**$880,470**	**$915,736**	**$891,000**	**$1,206,000**	**$1,188,000**	**$1,188,000**	**33.3%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4820 - INDUSTRIAL PARK
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144820	INDPRK REV	462035	RENT-NCQMA	($18,402)	($18,402)	($16,868)	($18,400)	($18,400)	($18,400)	($18,400)	0.0%
			492040	SALE OF INDUSTRIAL PARK	$0	$0	$0	$0	$0	($3,053,000)	($3,053,000)	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($18,402)**	**($18,402)**	**($16,868)**	**($18,400)**	**($18,400)**	**($3,071,400)**	**($3,071,400)**	**16,592.4%**
	Rev/Exp	**Total:**			**($18,402)**	**($18,402)**	**($16,868)**	**($18,400)**	**($18,400)**	**($3,071,400)**	**($3,071,400)**	**16,592.4%**
EXP	1154820	INDPRK EXP	533001	CONTRACTED SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A
			541040	UTILITY SERVICES-WATER	$221	$221	$168	$2,400	$2,400	$2,760	$2,400	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561080	SIGNAGE	$0	$0	$0	$0	$0	$0	$0	N/A
			562005	ELECTRICITY	$11,747	$9,769	$8,128	$16,000	$16,000	$18,400	$18,400	15.0%
			583000	PROGRAM ACTIVITIES	$0	$0	$0	$0	$0	$0	$0	N/A
			591014	CHARLOTTE REGIONAL PRTNRSHP	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$11,969**	**$9,990**	**$8,296**	**$18,400**	**$18,400**	**$21,160**	**$20,800**	**13.0%**
	Rev/Exp	**Total:**			**$11,969**	**$9,990**	**$8,296**	**$18,400**	**$18,400**	**$21,160**	**$20,800**	**13.0%**
FINAL	**TOTALS:**				**($6,433)**	**($8,411)**	**($8,572)**	**$0**	**$0**	**($3,050,240)**	**($3,050,600)**	**N/A**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4830 - PLANNING
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144830	PLNG REV	425011	MAP SALES	($37)	($80)	($534)	($25)	($25)	($125)	($125)	400.0%
			425040	ROAD SIGN SALES	$0	$0	($600)	($150)	($150)	($300)	($300)	100.0%
			453029	CELL TOWER FEES	$0	($1,000)	($14,200)	($6,000)	($6,000)	($6,000)	($6,000)	0.0%
			453046	EROSION CONTROL FEES	$0	($5,400)	($31,765)	($4,500)	($4,500)	($34,000)	($91,000)	1,922.2%
			453077	PENALTIES AND INTEREST	$0	($75)	($175)	($50)	($50)	($100)	($100)	100.0%
			453081	PLANNING FEES	($5,880)	($6,690)	($6,580)	($5,000)	($5,000)	($5,500)	($5,650)	13.0%
			453082	REZONING-VARIANCE FEES	($2,240)	($4,100)	($3,300)	($2,000)	($2,000)	($4,050)	($4,050)	102.5%
			453088	SUBDIVISION REVIEW FEES	($3,360)	($8,460)	($8,330)	($4,500)	($4,500)	($5,000)	($5,000)	11.1%
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	($2,500)	($2,500)	($2,500)	($2,500)	0.0%
			Org Tot:		**($11,517)**	**($25,805)**	**($65,484)**	**($24,725)**	**($24,725)**	**($57,575)**	**($114,725)**	**364.0%**
	Rev/Exp	**Total:**			**($11,517)**	**($25,805)**	**($65,484)**	**($24,725)**	**($24,725)**	**($57,575)**	**($114,725)**	**364.0%**
EXP	1154830	PLANNING	510005	SALARIES-REGULAR	$312,257	$372,933	$349,395	$417,823	$417,823	$458,795	$512,051	22.6%
			520005	HEALTH INSURANCE	$55,435	$63,635	$64,109	$65,520	$65,520	$84,000	$94,920	44.9%
			520008	HEALTH INSURANCE-RETIREES	$0	$11,830	$18,200	$21,840	$21,840	$24,000	$34,920	59.9%
			520010	MEDICARE TAX	$4,364	$5,107	$4,640	$5,862	$5,862	$6,194	$6,974	19.0%
			520015	RETIREMENT	$28,298	$38,451	$39,865	$43,393	$43,393	$51,953	$61,193	41.0%
			520020	SOCIAL SECURITY TAX	$18,654	$21,643	$19,837	$24,999	$24,999	$26,472	$29,782	19.1%
			520025	WORKERS COMPENSATION	$2,192	$2,771	$2,380	$2,995	$2,995	$3,934	$4,074	36.0%
			520030	401(K) CONTRIBUTIONS	$8,831	$10,243	$9,957	$12,563	$12,563	$13,663	$15,263	21.5%
			520040	COVID-19 PAYROLL BENEFITS	($14)	($442)	$0	$0	$0	$0	$0	N/A
			532017	CONSULTING SERVICES	$0	$4,100	$8,686	$26,000	$26,000	$26,000	$66,000	153.8%
			533021	FORUM EXPENSE	$183	$0	$0	$200	$0	$200	$200	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4830 - PLANNING

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154830	PLANNING	534030	TECHNOLOGY SERVICES-SERV&MAINT	$0	$0	$0	$0	$0	$0	$0	N/A
			543005	R&M-BUILDINGS	$0	$0	$0	$0	$0	$0	$0	N/A
			543015	R&M-EQUIPMENT	$0	$0	$0	$300	$300	$300	$300	0.0%
			543020	R&M-VEHICLES	$66	$448	$206	$2,800	$2,800	$0	$5,783	106.5%
			550007	COST PER COPY	$1,294	$1,016	$1,301	$1,500	$1,600	$1,500	$1,500	0.0%
			553005	TELEPHONE	$2,780	$3,901	$4,716	$5,000	$5,370	$5,974	$5,974	19.5%
			554000	ADVERTISING	$3,252	$4,005	$2,081	$3,000	$5,400	$4,500	$4,500	50.0%
			555000	PRINTING	$335	$123	$0	$500	$300	$500	$500	0.0%
			556000	UNIFORMS	$0	$197	$0	$700	$500	$700	$700	0.0%
			557000	POSTAGE	$1,131	$2,195	$1,735	$1,500	$2,150	$1,500	$1,500	0.0%
			558000	TRAVEL	$1,309	$0	$20	$2,000	$800	$2,000	$2,250	12.5%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$1,424	$757	$1,755	$2,000	$2,000	$2,000	$2,500	25.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$65	$1,000	$1,000	$1,000	$1,000	0.0%
			561005	OFFICE SUPPLIES	$2,073	$2,483	$1,644	$2,500	$2,500	$2,500	$2,500	0.0%
			561095	OTHER SMALL EQMT	$646	$82	$431	$500	$500	$500	$3,820	664.0%
			562020	MOTOR FUELS&LUBRICANTS	$968	$1,539	$2,818	$6,300	$5,300	$9,450	$9,450	50.0%
			564010	BOOKS	$0	$0	$0	$0	$0	$500	$500	N/A
			564050	DUES AND SUBSCRIPTIONS	$1,249	$1,060	$1,430	$2,000	$2,000	$2,000	$2,425	21.3%
			575035	C/A - VEHICLES	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A - FURN & EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			582000	SPECIAL PROJECTS	$2,410	$0	$0	$500	$250	$500	$500	0.0%
			582005	ABANDON MFG HOME REMOVAL	$5,100	$10,812	$4,800	$35,000	$35,000	$25,000	$25,000	-28.6%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4830 - PLANNING
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154830	PLANNING	582008	EMPLOYEE RETIREMENTS	$0	$65	$0	$0	$0	$0	$0	N/A
			582011	DEMOLITION EXPENSES	$4,738	$9,255	$2,249	$6,000	$6,000	$6,000	$6,000	0.0%
			590002	BANK CREDIT CARD FEES	$197	$184	$535	$300	$730	$600	$600	100.0%
			590008	SALES & USE TAX	$0	$0	$111	$25	$225	$225	$225	800.0%
			591103	HISTORIC LANDMARK COMMISSION	$0	$0	$0	$500	$500	$500	$500	0.0%
			Org Tot:		**$459,171**	**$568,391**	**$542,966**	**$695,120**	**$696,220**	**$762,960**	**$903,404**	**30.0%**
	Rev/Exp	**Total:**			**$459,171**	**$568,391**	**$542,966**	**$695,120**	**$696,220**	**$762,960**	**$903,404**	**30.0%**
FINAL	**TOTALS:**				**$447,654**	**$542,586**	**$477,482**	**$670,395**	**$671,495**	**$705,385**	**$788,679**	**17.6%**

ROWAN COUNTY **2023 BUDGET YEAR**

PERSONNEL CHANGE NARRATIVE

NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Planning	Department Number	4830
Position Title	Long Range Planner	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 79,941

Justification *(please type in space below)*

This request is for one FT Long Range Planner. As recommended in the Matrix Consulting Group's study completed in Sept. 2020, the Long Range Planner position will be used to manage projects and initiatives that offer guidance for future land use, development and infrastructure needs. Current planning efforts, i.e. administration, permitting and enforcement consume the majority of staff time and long range planning efforts tend to be reactionary. This position will coordinate updates to the County's land use plans, develop small area plans, process and initiate text amendments to ensure the County's development-related ordinances and policies coincide with statutory mandates.

ROWAN COUNTY **2023 BUDGET YEAR**
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

Key in gray sections only

Department Name	Planning				
Position Title	Long Range Planner				
Hours *(per week)*	40			Grade	18
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 53,256.00	$ -	$ -	$ 53,256.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	773.00	-	-	780.00
Retirement	10.21%	5,438.00	-	-	5,440.00
Social Security	6.20%	3,302.00	-	-	3,310.00
Workers Comp (Varies)	0.25%	134.00	-	-	140.00
401(k)	3.00%	1,598.00	-	-	1,600.00
Total Salary / Benefits		75,421.00	-	-	75,446.00
Other Costs					
Desk		1,000.00	-	-	1,000.00
Chair			-	-	-
Scanner			-	-	-
Telephone		180.00	-	-	180.00
Computer		1,600.00	-	-	1,600.00
Bookcase		-	-	-	-
Vehicle		-	-	-	-
Travel		250.00	-	-	250.00
Training		500.00	-	-	500.00
LRP Dues		425.00	-	-	425.00
Mobile Phone		540.00			540.00
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		4,495.00	-	-	4,495.00
Total Cost		$ 79,916.00	$ -	$ -	$ 79,941.00

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Planning	Department Number	4830
Position Title	Ordinance Enforcement Officer	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 69,616

Justification *(please type in space below)*

This request is for one new FT position of Ordinance Enforcement Officer. The Ordinance Enforcement Officer is the only position assigned to enforcment of County ordinances (other than solid waste) that includes junked motor vehicles, abandoned manufactured homes, manufactured home park inspections, campgrounds, zoning / nuisance complaints and minimum housing inspections. Inital inspections / site visits to these complaints are only part of the process as many do not respond to warning citations and follow-up inspections, documentation, phone calls, etc become a tedious process for creating a record when and if the case goes to court or requires civil enforcement. Due to the number of complaints and increasing issuance of Notices of Violations, an additional position would be of benefit to the County's enforcement efforts. Prior to the economic downturn in 2007, there were 2 OEOs in the department that enforced these ordinances; one east of I-85 and the other the west side of I-85. The table below summarizes the total number of inspections performed by the OEO since FY 15-16. Some of the more recent data was affected by COVID and a new employee assuming the position, but as familiarity w/ the process and standards are understood the numbers are increasing as is effectiveness. Likewise the OEO provides meaningful backup to the Permit and Planning Technicians in the issuance of zoning permits which allows for the planners to work on other projects and not be subject to "walk-in" permit requests. Note that the FY 22-23 numbers are thru only January of 22 and 5 more months are in this fiscal year.

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Planning				
Position Title	Ordinance Enforcement Officer				
Hours *(per week)*	40	Increase		Grade	15
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 46,006.00	$ -	$ -	$ 46,006.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	668.00	-	-	670.00
Retirement	10.21%	4,698.00	-	-	4,700.00
Social Security	6.20%	2,853.00	-	-	2,860.00
Workers Comp (Varies)	0.25%	116.00	-	-	120.00
401(k)	3.00%	1,381.00	-	-	1,390.00
Total Salary / Benefits		66,642.00	-	-	66,666.00
Other Costs					
Desk		-	-	-	-
Chair			-	-	-
Scanner			-	-	-
Telephone		-	-	-	-
Computer		1,600.00	-	-	1,600.00
Bookcase		-	-	-	-
Vehicle		-	-	-	-
Travel		250.00	-	-	250.00
Training		500.00	-	-	500.00
OEO Dues		60.00	-	-	60.00
Mobile Phone		540.00	-	-	540.00
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		2,950.00	-	-	2,950.00
Total Cost		$ 69,592.00	$ -	$ -	$ 69,616.00

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4950 - COOPERATIVE EXTENSION
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1144955	CE-OT REV	433101	GRANTS - PRIVATE	$0	$0	($300)	$0	$0	$0	$0	N/A
				GRANTS - PRIVATE	$0	$0	$0	$0	$0	$0	$0	N/A
				GRANTS - PRIVATE	($5,000)	$0	($5,000)	$0	($5,000)	$0	$0	N/A
				GRANTS - PRIVATE	($768)	$0	$0	$0	$0	$0	$0	N/A
				GRANTS - PRIVATE NRA FOUNDATN	$0	($144)	$0	$0	$0	$0	$0	N/A
				GRANTS ROBERTSON - ELECTRIC	$0	$0	($1,700)	$0	($1,700)	$0	$0	N/A
			434000	STATE GOVNT GRANT REVENUE	$0	$0	$0	$0	($10,000)	$0	$0	N/A
			434086	NRA FOUNDATION GRANT	$0	$0	$0	$0	$0	$0	$0	N/A
			449001	EXTENSION GENERAL REVENUE	($12,966)	($12,911)	($11,585)	($2,000)	($8,000)	$0	($4,000)	100.0%
			449002	HORTICULTURE REVENUE	($4,379)	($690)	($1,080)	$0	$0	$0	$0	N/A
			449003	4-H GENERAL REVENUE	($13,637)	($15,816)	($15,471)	($5,000)	($5,000)	$0	($7,500)	50.0%
			449005	LOCAL FOOD REVENUE	($661)	($122)	($437)	$0	$0	$0	$0	N/A
			449006	AGRICULTURE LIVESTOCK REVENUE	($888)	($12,397)	($1,926)	$0	$0	$0	$0	N/A
			453089	FAMILY CONSUMER SCIENCE	($1,936)	($730)	($1,866)	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	($100)	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	($86,543)	$0	$0	N/A
			Org Tot:		**($40,334)**	**($42,811)**	**($39,365)**	**($7,000)**	**($116,243)**	**$0**	**($11,500)**	**64.3%**
	Rev/Exp	**Total:**			**($40,334)**	**($42,811)**	**($39,365)**	**($7,000)**	**($116,243)**	**$0**	**($11,500)**	**64.3%**
EXP	1154950	COOP EXP	532022	INTERPRETER SERVICES	$0	$0	$0	$250	$250	$250	$250	0.0%
			533001	CONTRACTED SERVICES	$246,737	$232,467	$191,045	$252,805	$281,834	$266,652	$266,652	5.5%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$0	$0	$0	$0	$0	$0	$0	N/A
			543015	R&M-EQUIPMENT	$0	$0	$18	$500	$500	$500	$500	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4950 - COOPERATIVE EXTENSION
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154950	COOP EXP	543020	R&M-VEHICLES	$0	$70	$59	$750	$750	$0	$2,892	285.6%
			544045	RENT:POSTAGE METER	$1,050	$0	$0	$1,400	$1,400	$1,400	$1,400	0.0%
			550007	COST PER COPY	$2,835	$1,107	$1,548	$4,000	$1,860	$4,000	$4,000	0.0%
			553005	TELEPHONE	$664	$1,295	$2,712	$3,100	$2,800	$3,193	$3,193	3.0%
			555000	PRINTING	$172	$0	$298	$1,000	$500	$1,000	$500	-50.0%
			558000	TRAVEL	$2,888	$16	$1,847	$2,000	$2,000	$4,000	$2,000	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$1,617	$251	$990	$2,000	$2,000	$2,000	$2,000	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$2,300	$2,300	$2,300	$2,300	0.0%
			561005	OFFICE SUPPLIES	$4,292	$1,932	$3,983	$3,500	$4,400	$4,500	$3,500	0.0%
			561015	EDUCATIONAL SUPPLIES	$0	$39	$0	$400	$0	$250	$250	-37.5%
			561095	OTHER SMALL EQMT	$1,465	$0	$209	$500	$500	$1,000	$500	0.0%
			562020	MOTOR FUELS&LUBRICANTS	$192	$170	$450	$1,000	$1,000	$1,500	$1,500	50.0%
			564010	BOOKS	$0	$0	$0	$200	$200	$200	$200	0.0%
			564050	DUES AND SUBSCRIPTIONS	$1,300	$855	$863	$1,400	$1,400	$1,400	$1,400	0.0%
			575035	C/A - VEHICLES	$0	$0	$0	$0	$0	$0	$0	N/A
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN & EQUIPMENT	$4,412	$0	$0	$0	$0	$5,500	$0	N/A
			Org Tot:		**$267,624**	**$238,201**	**$204,023**	**$277,105**	**$303,694**	**$299,645**	**$293,037**	**5.7%**
	1154955	CE-OT EXP	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	SUPPLIES:OTHER SMALL EQMT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A - FURN & EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			583005	ADVISORY BOARD	$0	$0	$0	$0	$64	$0	$0	N/A
			583033	FAMILY CONSUMER SCIENCE	$734	$266	$1,318	$0	$6,125	$0	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4950 - COOPERATIVE EXTENSION
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1154955	CE-OT EXP	583073	4-H GENERAL EXPENSE	$14,500	$7,113	$13,716	$10,000	$30,981	$10,000	$10,000	0.0%
			583079	EXTENSION-GENERAL EXPENSE	$8,437	$12,064	$15,082	$1,500	$20,656	$2,000	$2,000	33.3%
			583081	HORTICULTURE EXPENSE	$3,134	$767	$2,402	$0	$5,785	$0	$0	N/A
			583082	LIVESTOCK EXPENSE	$1,086	$6,219	$7,360	$0	$7,815	$0	$0	N/A
			583106	LOCAL FOOD EXPENSE	$503	$37	$118	$0	$1,176	$0	$0	N/A
			585000	GRANT EXPENDITURES	$0	$0	$0	$0	$10,000	$0	$0	N/A
				GRANT EXPENDITURES	$1,500	$0	$0	$0	$0	$0	$0	N/A
				GRANT EXPENDITURES	$4,443	$0	$4,990	$0	$5,557	$0	$0	N/A
				GRANT EXP - NRA FY20-21	$719	$0	$0	$0	$49	$0	$0	N/A
				GRANT EXP - NRA FY21-22	$0	$0	$135	$0	$144	$0	$0	N/A
				GRANT EXPEND - ROBERTSON ELECT	$0	$0	$1,558	$0	$1,700	$0	$0	N/A
			Org Tot:		**$35,055**	**$26,466**	**$46,679**	**$11,500**	**$90,052**	**$12,000**	**$12,000**	**4.3%**
	Rev/Exp	**Total:**			**$302,679**	**$264,667**	**$250,702**	**$288,605**	**$393,746**	**$311,645**	**$305,037**	**5.7%**
FINAL	**TOTALS:**				**$262,345**	**$221,857**	**$211,336**	**$281,605**	**$277,503**	**$311,645**	**$293,537**	**4.2%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 5010 - SOIL & WATER CONSERVATION

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1145010	S&W REV	431300	DISASTER RELIEF REIMBURSEMENT	$0	$0	$0	($19,000)	($19,000)	($19,000)	($19,000)	0.0%
			433101	GRANT OUTDOOR ED LRNG CNTR	$0	($2,206)	($294)	($2,500)	($294)	$0	$0	-100.0%
			434027	SOIL & WATER GRANT	($24,886)	($24,531)	$0	($24,886)	($24,886)	($24,084)	($24,084)	-3.2%
			434028	STATE SOIL CONSERVATION	($3,600)	($3,600)	($3,600)	($3,600)	($3,600)	($3,600)	($3,600)	0.0%
			464900	MISC DONATIONS	($1,500)	($1,750)	($70)	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	($1,775)	($4,405)	$0	$0	-100.0%
			Org Tot:		**($29,986)**	**($32,087)**	**($3,964)**	**($51,761)**	**($52,185)**	**($46,684)**	**($46,684)**	**-9.8%**
	Rev/Exp	**Total:**			**($29,986)**	**($32,087)**	**($3,964)**	**($51,761)**	**($52,185)**	**($46,684)**	**($46,684)**	**-9.8%**
EXP	1155010	S&W EXP	510005	SALARIES-REGULAR	$81,049	$81,430	$78,415	$91,197	$91,197	$102,471	$102,471	12.4%
			520005	HEALTH INSURANCE	$20,182	$21,931	$18,837	$21,840	$21,840	$24,000	$24,000	9.9%
			520010	MEDICARE TAX	$1,163	$1,168	$1,125	$1,318	$1,318	$1,471	$1,471	11.6%
			520015	RETIREMENT	$7,809	$8,843	$9,407	$10,084	$10,084	$12,176	$12,936	28.3%
			520020	SOCIAL SECURITY TAX	$4,973	$4,994	$4,809	$5,606	$5,606	$6,287	$6,287	12.1%
			520025	WORKERS COMPENSATION	$463	$466	$455	$587	$587	$718	$718	22.3%
			520030	401(K) CONTRIBUTIONS	$2,431	$2,447	$2,352	$2,752	$2,752	$3,045	$3,045	10.6%
			533060	CLERICAL SERVICES	$0	$0	$0	$200	$200	$200	$200	0.0%
			543015	R&M-EQUIPMENT	$301	$80	$274	$500	$500	$500	$500	0.0%
			550007	COST PER COPY	$401	$349	$191	$400	$400	$400	$400	0.0%
			553005	TELEPHONE	$160	$686	$939	$1,000	$1,100	$1,133	$1,133	13.3%
			554000	ADVERTISING	$0	$0	$0	$0	$0	$0	$0	N/A
			557000	POSTAGE	$97	$50	$19	$100	$100	$100	$100	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5010 - SOIL & WATER CONSERVATION
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155010	S&W EXP	558000	TRAVEL	$1,872	$858	$1,705	$1,900	$1,900	$2,000	$2,850	50.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$1,234	$405	$745	$600	$900	$2,425	$1,200	100.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$558	$244	$309	$600	$600	$600	$600	0.0%
			561095	OTHER SMALL EQMT	$0	$0	$106	$500	$500	$500	$500	0.0%
			564050	DUES AND SUBSCRIPTIONS	$1,364	$875	$1,464	$1,500	$1,500	$1,500	$1,500	0.0%
			575035	C/A - VEHICLES	$0	$0	$0	$0	$0	$47,675	$0	N/A
			576020	F/A - DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			582025	DISASTER RELIEF	$0	$0	$0	$19,000	$19,000	$19,000	$19,000	0.0%
			583001	DONATION EXPENDITURES	$765	$895	$1,183	$0	$2,630	$0	$0	N/A
			583004	EASEMENT MONITORING	$0	$0	$0	$0	$0	$0	$0	N/A
			583016	EDUCATIONAL PROJECT	$5,009	$3,356	$1,805	$3,500	$3,200	$3,500	$3,000	-14.3%
			585000	GRANT EXP-OUTDOOR ED LRN CNTR	$0	$2,206	$295	$2,500	$295	$0	$0	-100.0%
			Org Tot:		**$129,832**	**$131,282**	**$124,434**	**$165,684**	**$166,209**	**$229,701**	**$181,911**	**9.8%**
	Rev/Exp	**Total:**			**$129,832**	**$131,282**	**$124,434**	**$165,684**	**$166,209**	**$229,701**	**$181,911**	**9.8%**
FINAL	**TOTALS:**				**$99,846**	**$99,196**	**$120,470**	**$113,923**	**$114,024**	**$183,017**	**$135,227**	**18.7%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5090 - SPECIAL APPROPRIATIONS-ED
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155090	SPEC EXP	533011	PARTNERS IN LEARNING	$0	$0	$40,000	$40,000	$40,000	$0	$4,000	-90.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			591003	CABARRUS/ROWAN MPO	$15,666	$18,747	$13,891	$21,360	$21,360	$17,897	$17,897	-16.2%
			591005	THIRD CREEK WTRSHED MAINT	$5,534	$5,534	$5,534	$5,534	$5,534	$5,534	$5,534	0.0%
			591006	ROWAN RESCUE SQUAD	$398,000	$398,000	$398,000	$398,000	$398,000	$0	$398,000	0.0%
			591007	ARMY AV FLIGHT FACILITY	$2,000	$2,000	$1,500	$1,500	$1,500	$1,000	$1,000	-33.3%
			591008	SAL/RWN HUMAN REL COUNCIL	$5,000	$5,000	$5,000	$5,000	$5,000	$5,000	$5,000	0.0%
			591009	PREVENT CHILD ABUSE	$10,000	$10,000	$40,000	$40,000	$40,000	$40,000	$40,000	0.0%
			591010	NC TRANSPORTATION MUSEUM	$30,000	$30,000	$30,000	$30,000	$30,000	$50,000	$30,000	0.0%
			591011	ROWAN MUSEUM	$18,000	$18,000	$18,000	$18,000	$18,000	$18,000	$18,000	0.0%
			591012	ROWAN ARTS COUNCIL	$34,692	$34,692	$34,692	$34,692	$34,692	$40,000	$34,692	0.0%
			591013	NC CIVIL WAR TRAIL	$0	$0	$0	$0	$0	$0	$0	N/A
			591015	FORESTRY SERVICE	$56,000	$54,390	$57,184	$84,000	$84,000	$94,000	$84,000	0.0%
			591016	YADKIN-PEEDEE ASSOCIATION	$5,000	$5,000	$5,000	$0	$5,000	$0	$5,000	N/A
			591017	ECONOMIC DEVELOPMENT COMM	$416,403	$416,403	$416,403	$416,403	$416,403	$416,403	$416,403	0.0%
			591018	CHAMBER OF COMMERCE	$2,600	$2,600	$2,600	$2,600	$2,600	$6,642	$2,600	0.0%
			591020	ROWAN VOCATIONAL OPPORTUN	$66,532	$66,532	$66,532	$66,532	$66,532	$85,000	$66,532	0.0%
			591026	FOOD FOR THOUGHT	$5,000	$5,000	$5,000	$5,000	$5,000	$6,000	$5,000	0.0%
			591036	COMMUNITIES IN SCHOOLS	$1,400	$1,400	$1,400	$1,400	$1,400	$38,610	$1,400	0.0%
			591061	RIVERPARK (BULLHOLE)	$17,500	$10,000	$25,967	$10,000	$25,967	$15,000	$10,000	0.0%
			591062	SALISBURY APPROPRIATIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			591097	COMMUNITY FOUNDATION	$10,000	$0	$0	$0	$0	$15,000	$0	N/A
			591098	UNITED WAY DAY OF CARING	$3,000	$3,000	$3,000	$3,000	$3,000	$4,000	$3,000	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5090 - SPECIAL APPROPRIATIONS-ED
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155090	SPEC EXP	591099	NC MISSION OF MERCY (NCMOM)	$0	$0	$0	$0	$0	$0	$0	N/A
			591100	SAVING GRACE FARM	$3,500	$3,500	$3,500	$3,500	$3,500	$4,500	$3,500	0.0%
			591101	CCOG - OLDER AMERICAN LUNCH	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000	0.0%
			591102	SALSIBURY ROWAN CRIME STOPPERS	$0	$1,500	$2,000	$2,000	$2,000	$0	$2,000	0.0%
			591104	RUFTY-HOLMES SWIMMING POOL	$0	$0	$0	$0	$0	$0	$0	N/A
			591105	ROWAN COUNTY FAIR ASSOCIATION	$0	$0	$0	$0	$0	$0	$0	N/A
			591106	ROWAN COUNTY LITTLE LEAGUE	$10,000	$5,000	$10,000	$5,000	$10,000	$0	$10,000	100.0%
			591115	CROSBY SCHOLARS	$5,500	$5,500	$5,500	$5,500	$5,500	$5,500	$5,500	0.0%
			591116	FAMILIES FIRST NC	$8,000	$8,000	$82,400	$36,000	$128,800	$36,000	$36,000	0.0%
			591117	BELL TOWER GREEN	$0	$0	$200,000	$200,000	$200,000	$0	$0	-100.0%
			591118	KENNEDY-HALL AMER.LEG.POST 106	$0	$0	$0	$0	$0	$0	$10,000	N/A
			Org Tot:		**$1,131,327**	**$1,111,797**	**$1,475,103**	**$1,437,021**	**$1,555,788**	**$906,086**	**$1,217,058**	**-15.3%**
	Rev/Exp	**Total:**			**$1,131,327**	**$1,111,797**	**$1,475,103**	**$1,437,021**	**$1,555,788**	**$906,086**	**$1,217,058**	**-15.3%**
FINAL	**TOTALS:**				**$1,131,327**	**$1,111,797**	**$1,475,103**	**$1,437,021**	**$1,555,788**	**$906,086**	**$1,217,058**	**-15.3%**

March 1, 2022

To: Rowan County Board of Commissioners

From: Shelby Davis

ApSeed Early Childhood Education

Re: Tracking Effects of Seedling touchpad usage on Kindergarten Readiness

ApSeed is requesting funding for Kindergarten Research in which will be conducted by a Kindergarten Evaluation Expert.

Background: ApSeed Education is a nonprofit created to **prepare low socio-economic (SES) children for kindergarten.** In 2016 Greg Alcorn, Founder and CEO, wanted to make our schools and community more desirable. Therefore, he used his knowledge from being on The NC State Board of Education. He learned on average a **high school graduate makes $10,000 more in income per year than a non-graduate.** So, he decided to improve graduation rates to gain an enormous Return on Investment (ROI).

Our **mission** is to allow every child an opportunity to be Kindergarten ready.

Services Provided: Our project focuses on preparing children for kindergarten. Therefore, we are hiring a Kindergarten Evaluation expert to formally conduct research on impact of ApSeed program toward kindergarten-readiness. With funding we can obtain research to meet the needs of the community. We provide all low SES children our custom-made Seedling touchpad. The **touchpad teaches COLORS, SHAPES, LETTERS, AND NUMBERS**. Knowing all four when entering kindergarten puts at-risk children on the same educational level when entering kindergarten.

Our Involvement: Our project runs on a 3-year cycle for each child. During this time the child receives **five things for $147.50, 1) a Seedling Touchpad; 2) a Protective Case; 3) Accessories; 4) Research; and 5) UNLIMITED TOUCHPAD REPLACEMENT, NO-QUESTIONS-ASKED.**

We **maintain** the functionality of the Seedling touchpad and our hubs involvement. We **monitor** the improvement of each child's education through our automated surveys and our on-site visits to collect data, such as Head Start Assessments.

Amount Requested: We are requesting ***$31,500*** to hire a Kindergarten Evaluation Expert to work 35 weeks for 20 hours earning $45 an hour. The expert will be paid to gather data for 30 weeks and five weeks to write an evaluation report.

Long Term Impact:

- Rowan County Return on Investment (ROI)
  - **Higher Kindergarten Readiness Scores**
  - **Higher 3rd Grade Reading Test Pass Rates**
  - **Lower Remediation Cost**

DEPARTMENT OF THE ARMY
ARMY AVIATION SUPPORT FACILITY #2
1235 NATIONAL GUARD RD
SALISBURY NC 21847

REPLY TO
ATTENTION OF:

05 March 2022

RE: Request for funds for 2022-2023

Rowan County Finance Department
Attention: Teresa Sharpless
130 West Innes St.
Salisbury, NC 28144

Dear Ms. Sharpless,

Thank you for your continued support over the years for the North Carolina National Guard Soldiers and pilots stationed at the Mid Carolina Regional Airport in Salisbury. Funding received from Rowan County continues to enhance our operations and quality of life for our Soldiers. The funds received are used to pay for items and services that remain unfunded by the State and the Federal government or unavailable through normal supply channels. The non-appropriated funds give us the flexibility to quickly solve funding issues, focus on mission readiness, and make necessary minor repairs to our facility and work environments. We used last year's funds to offset the cost for an organizational holiday event and increase the functionality of the work areas. We plan to paint and improve the offices, hallways, and work areas this year through Soldier self-help projects.

Our flight facility maintains and flies UH-60 Blackhawk and MEDEVAC helicopters to support domestic and wartime missions abroad. In 2021, we faithfully served the citizens of North Carolina by conducting a handful of mountain rescues, sponsored several civil air patrol and JRTC events, and stood ready to respond to hurricanes. We also support the Special Operations units out of Fort Bragg. We are committed professionals and stand ready with our state partners in Emergency Management.

I understand taxpayers provide these funds, and I will ensure these funds are managed appropriately and expenditures are scrutinized in accordance with our fiscal regulations covering non-appropriated funds.

These projected funds for 2022-2023 will be used to make needed and continued improvements and purchases of equipment and items instrumental to our organization's mission accomplishment and quality of life improvements for our Soldiers.

Our request for 2023-2023 is $1,000.00. Consideration by the Board of Commissioners is greatly appreciated.

The point of contact for questions about this request is the undersigned at 984-661-6501.

Sincerely,

DANIEL J. McAULIFFE
LTC, AV, NCARNG
Commanding

Cabarrus-Rowan MPO Local Match Table

MPO Member	2010 Pop.	Percent		
Concord	79,066	25.0%	$	18,449
Rowan County	76,698	24.2%	$	17,897
Cabarrus County	49,500	15.6%	$	11,550
Kannapolis	42,625	13.5%	$	9,946
Salisbury	33,527	10.6%	$	7,823
Harrisburg	11,526	3.6%	$	2,689
China Grove	4,162	1.3%	$	971
Spencer	3,267	1.0%	$	762
Landis	3,096	1.0%	$	722
Midland	3,073	1.0%	$	717
Granite Quarry	2,930	0.9%	$	684
Rockwell	2,108	0.7%	$	492
E. Spencer	1,534	0.5%	$	358
Mount Pleasant	1,652	0.5%	$	385
Cleveland	868	0.3%	$	203
Faith	807	0.3%	$	188
Total	316,439		$	73,838

March 4, 2022

To: Rowan County Board of Commissioners
From: Greg Alcorn, Lauren Kestner, Natalie Arrington – Rowan County Health Dept.
Organization: Center for Prevention Services- Queen City Harm Reduction Program

Re: Harm Reduction Services in Rowan County

Center for Prevention Services' (CPS) Queen City Harm Reduction (QCHR) program, alongside stewards of Rowan County's Education and Public Health systems, are requesting consideration for funding a mobile harm reduction program that is currently a short-term, privately funded pilot program in Rowan County.

Background: CPS is a 501(c)(3) organization founded in 1971. Its mission is to promote health and resilience through progressive approaches that integrate evidence-based primary prevention programs, harm reduction strategies, and multifaceted systems of care. QCHR, a program housed by CPS, has been providing essential services to people who use drugs (PWUD) to multiple counties in the Piedmont Region of NC since 2018. After a compelling presentation QCHR offered in Rowan County, a privately funded pilot was launched in support of harm reduction and syringe service programming (SSP)[1]. The motivation for the SSP was to reach vulnerable populations of PWUD. This includes people who are unhoused, people who are justice involved, people who do sex work, and people who are Black and/or Hispanic/LatinX and LGBTQIA+.

Services Provided: QCHR offers mobile services to PWUD in Rowan County and has enrolled over 50 program members that are actively engaged in health and wellness supports. Direct services include 'in-person' engagements that offer PWUD a variety of *needs-based* care that includes but is not limited to supplies that help prevent overdose and the spread of infectious/bloodborne disease and meets the physiological needs of *people first*.

Supplies & Referrals: Outreach and wound care kits include but are not limited to the following items that address the harms associated with drug use and reduce the risk of infection, sickness, overdose, and death: Narcan (Naloxone), syringes, condoms, gauze/band aids, antiseptics and Neosporin, hygiene aids, camping/outdoor gear, and fentanyl testing strips. QCHR offers PWUD various resource guides on overdose, soft skin tissue infections, HIV/HCV, and other ***safety-first*** guidance. Outreach specialists will also make appropriate referrals to primary care, housing, food pantry's, detox, providers engaged in Medications for Opioid Use Disorder, and HIV/HCV/STI testing and screening.

Our Involvement: QCHR's involvement offers compassionate care to vulnerable populations of PWUD that are unable to access many of the critical services listed above. PWUD are often challenged with employment, transportation, and co-morbid conditions (i.e., behavioral/mental health, HIV/HCV, and chronic health disabilities). QCHR staff and volunteers are comprised of people with lived experience who work to address these conditions by providing trauma informed engagements that help cultivate healthy relationships and create safe spaces. With the support of local partners and organizations that offer housing, treatment, and peer support, **QCHR creates connection and opportunities for individuals to lead self-directed lives.**

[1] https://www.ncdhhs.gov/divisions/public-health/north-carolina-safer-syringe-initiative

QCHR program members are trained in overdose recognition and response, the syringe access law[2], wound care, and can receive weekly to bi-weekly – low threshold – wellness checks. Additionally, program members that wish to volunteer and support secondary peer-to-peer delivery efforts are provided with comprehensive training in outreach and support PWUD who may not be ready to engage with outreach specialists due to stigma and other adverse experiences. To date, peer educators that offer secondary services have reached over 200 additional PWUD in Rowan County.

This program is NOT a Door Dash for Syringes! It is a mobile outreach program that offers respect and dignity to marginalized individuals and communities. **QCHR helps increase self-esteem and build confidence and resilience among PWUD**. The intangible "product" comes from the conversations facilitated by trained outreach specialists who offer program members connection and unconditional regard, helping many people remember the value of their life.

Amount Requested: CPS/QCHR is requesting ***$245,000*** to employ 1 full-time (40 hrs. per week), 1 part-time outreach specialist (20 hrs. per week), mileage support for mobile distribution, training engagements on overdose response and recognition and other harm reduction strategies, and promotional items for community-based events (i.e., Narcan Kit making parties and testing events).

Long Term Impact:

- Rowan County Return on Investment (ROI)
  - **Lives saved through the direct provision of Naloxone and safer drug use supplies**
  - **Lives improved through appropriate treatment and socio-economic supports**
  - **Reduced emergency room visits**
  - **Reduced crime rates**
  - **Reduced recidivism**

[2] https://www.nchrc.org/harm-reduction/syringe-access-laws-in-nc/

CENTRALINA
REGIONAL COUNCIL

Centralina Regional Council (Centralina) requests $29,180.00 in funding for membership dues to the Centralina Economic Development Commission (CEDC), matching funds for senior aging services, and Rowan County's Older American Month/Resident Rights Luncheon as outlined below.

In addition, Centralina is requesting 35,347.00 in funding for Centralina Regional Council membership for the county.

Centralina Economic Development Membership

Centralina collaborates with various towns, cities, and municipalities in Rowan County to address economic challenges and disadvantages regarding economic growth by providing technical assistance to improve housing and public infrastructure, leveraging private and public resources, and pursuing grants on your behalf.

Centralina houses the Centralina Economic Development District (CEDD), which is the nine-county U.S. Commerce Economic Development Administration's (EDA) designated regional Economic Development District (EDD). The CEDD manages the creation and implementation of the mandated Comprehensive Economic Development Strategy (CEDS) *"Prosperity for Greater Charlotte"*.

Membership in the CEDD helps your county by preparing and completing U.S. Dept. of Commerce strategic plans to promote community economic growth and create jobs. Membership in the CEDD also enables participating jurisdictions to be eligible for EDA technical assistance and public works grants, such as the $2,000,000 construction grant for the Rowan-Cabarrus Community College expansion project. Rod Crider, Rowan County EDC, Executive Director currently sits on the EDD board of directors. CEDD and the Rowan EDC have a collaborative partnership and we look forward to the County's ongoing participation in the following:

- CEDS Update 2022-2027: CEDS is in the process of a five-year update and Rowan County benefits as a member of the CEDS Steering Committee and partner in the next generation of the CEDS. As a key regional economic development innovator Rowan County's economic development and quality of life are important to the Centralina region. Having the County's expertise, knowledge, and horizon planning needs as part of the CEDS update is critical for regional economic growth and resilience. Meetings are ongoing throughout 2022 and will build on county priorities to create a wholistic set of goals to advance the region's economy.
- Regional Cluster Analysis and County Profiles: as part of the CEDS update, Centralina collaborated with Ernst and Young to complete an update to the region's top industry clusters which drive our economy. The analysis, completed in January 2022, includes county level data and recommendations. A briefing was presented to the Rowan EDC quarterly meeting in January.

- AI/Automation Analysis: Ernst and Young also completed an analysis of the workforce impacts of automation and Artificial intelligence (AI) across the region and in our five industry clusters; the analysis highlighted the potential impacts to the region and our counties especially those with at-risk occupation classifications. Part two of the analysis which will be developed through the CEDS update will include recommendations for upskilling, reskilling and new career pathways.
- CEDS Data Portal: In support of the CEDS goals and the monitoring of metrics the CEDD website includes a Web Data Portal featuring up to date regional economic development data, curated reports, and other resources designed to empower the region's economic development community. Access is available at centralinaedd.org.
    - Regional Resilience Collaborative: In March 2020, the EDA awarded the CEDD the Centralina Disaster Relief Coordinator Grant under the Federal H.R.2157 Additional Supplemental Appropriations for Disaster Relief Act, 2019. The grant resulted in the formulation of the Regional Resilience Collaborative Program (RRC) and is centered around how local leaders can ensure that disaster recovery is used as an opportunity to advance build economic resilience. The RRC includes perspectives from Kent Greene the Rowan County Emergency Management lead, local government leaders and elected officials, emergency management support personnel, social service providers, urban planners, economic development entities and nonprofit and community-based organizations in the central North Carolina region. New tools available to the region and participating counties include:
        - Geographic Information Systems (GIS) interface that can assist local governments in pre-disaster planning and post-disaster decision making.
        - County Recovery Plan template and local leaders guide.

The District is also currently working on the following projects at the regional scale:

- Economic Cluster Strategy update in preparation for a formal update to the CEDS plan in the coming year. Funding from the EDA will enable Centralina to develop strategic short-term and long-term economic recovery and resilience assessments, including assessing how the region's economic clusters are impacted by COVID-19 and artificial intelligence.
- The Disaster Resiliency Project will assist the region in greater efficiencies and resiliency to manage recovery efforts current and future events. Funding from the EDA will enable Centralina to develop a regional umbrella emergency management plan and establish a regional roundtable of emergency managers from all nine counties and major cities.

In FY2022-2023, Centralina will continue our work with the Rowan County EDC and Rowan County on these regional projects, as well as, identifying county-specific projects eligible for EDA grant assistance.

Aging Services

Centralina' s Aging Department is authorized under the Older Americans' Act (OAA) of 1965 and as such is charged with helping communities design, develop, and deliver programs and services that help vulnerable older and disabled adults live with independence and dignity in their homes and communities. This is accomplished through a combination of direct and subcontracted services.

Centralina provides funds to Rowan County through the Home and Community Care Block Grant (HCCBG) which includes such services as transportation and nutrition programs, Legal Services, Senior

Center Operations, Adult Day Care/Adult Day Health and In-Home Aide Services. Other funds provided to the county include Family Caregiver Support, Senior Center General Purpose, and Health Promotion/Disease Prevention programs. Specific Covid-19 relief funds were also provided over the past two years including CARES, Supplemental 5 and Families First (both nutrition only).

Centralina provides direct services to county residents via "evidence based" health classes for falls prevention and self-management of chronic conditions. In response to the pandemic, Centralina taught all approved health and wellness workshops such as chronic disease self-management, diabetes self-management and chronic pain self-management in the virtual or telephone format. All workshops were delivered in both a telephone format and via a virtual format such as Zoom. All leaders in Rowan County were trained in these formats to continue delivering workshops in many ways.
We also support Long-Term Ombudsman program in the county which includes resolving complaints on behalf of residents in nursing and adult care homes. As many of the visiting restrictions lifted over the past year, the Ombudsman were able to do some visits and training with staff in the facility. However, Ombudsman continued to deliver residents' rights brochures, rights information, and individual goodie bags and resources to residents and facilities during Resident's Rights Month to ensure that residents rights were not compromised during the pandemic. ARPA funds provided directly to the Ombudsman were used to purchase items such as tablets to help facilities with social isolation, PPE and items for resident's personal use.

The Ombudsman program has provided the following services to Rowan County in 2021:

- 36 Long Term care facilities were visited during the pandemic and following the CDC rules for facility visits and restrictions.
- 91 Long Term Care consultations for placement were delivered to the community.
- 96 Consultations were provided to staff in Long Term Care facilities in Rowan County,
- 98 Technical assistances on benefits, rights, and regulations were delivered to the community.
- Participated in 12 Department of Health Service Regulations Surveys.
- 32 cases and 32 complaints cases were closed.
- Delivered activity bags to all 24 facilities.
- Delivered 5 iPads to facilities so residents could communicate with family members using different virtual platforms to encourage more contact with families and to help minimize social isolation.
- Delivered gift cards to all 24 facilities so they could celebrate Resident Rights in their facilities with a special meal and activities.

Centralina seeks local matching funding for Aging Service Programs due to the reduction of federal and state reimbursement for our costs to administer these programs; in addition, we have experienced an increase in activity levels due to pandemic response and costs required to fulfill our obligations to manage these programs in Centralina counties. Centralina prepares and sends a separate letter to the County outlining the matching funds calculation, but the estimated amount for budgeting purposes is $22,300.00.

Centralina also seeks a contribution of $2,000 towards the Rowan County Older American Month/Resident Rights Luncheon in partnership with the Rowan County Nursing Home and Adult Care Home Community Advisory Committee. This is an opportunity to celebrate Resident Rights in long term care and partner with other senior services and agencies in the county. We have always relied on aging

services and facilities to help defray the cost of the event, but their financial contributions are limited. In the prior year we used the funds to deliver gift cards to each facility so the residents could celebrate Resident Rights/Older American Month with a special meal. Since the pandemic the residents are not able to participate in a large gathering in the community. They continue to celebrate in their facilities and appreciate the special meal they receive in honor of Resident Rights and Older American month. As restrictions on visitations and gathering in large groups are lifted, Rowan County Ombudsman plan to resume having a luncheon where we can gather in person in 2023. Questions regarding the event can be directed to Patricia Cowan, Regional Long Term Care Ombudsman at 704-779-8583 or pcowan@centralina.org.

Centralina Regional Council Membership Request

General Government

As a member of Centralina, Rowan County has a seat on the Executive Committee of the Board of Delegates and contributes to setting policy and priorities for the organization and its work to serve both member communities and the region. Membership dues are used to support Centralina staff across departments deliver services, training, federal relations, and project coordination activities that serve member governments, including Rowan County. The following membership benefits and projects will continue into FY2023:

- American Rescue Plan Technical Assistance: Centralina expanded its ARPA programming in response to the needs of local governments including offering office hours, briefings on the US Treasury guidance, grants alerts and one on one assistance. For FY23 Centralina is collaborating with the NC County Commissioners Association to host one of the program fellows who will be available to support counties. Centralina is also launching a Peer Consortium to work with local governments to build capacity to manage ARPA funds and will offer monitoring services.
- Centralina Learns Professional Development Training: For FY23 Centralina will continue to offer over 50 hours of training for local government staff, appointed and elected officials on topics such as American Rescue Plan, grant writing, planning regulations and other topics.
- HR & Local Gov. Services: For FY23 budget preparations, Centralina is surveying county managers to determine their approaches to salary increases (COLA, across the board, merit, etc.) and benefits adjustments. This request for information was made by the Rowan County Manager and Centralina is currently working to implement this request. The results of the survey for the counties and municipalities will be shared in mid-March.
- CONNECT BEYOND Regional Mobility Initiative Implementation: Following the successful adoption of the region's mobility initiative, Centralina continues to work across public and private spheres to implement key recommendations of the plan. For example, in cooperation with CRTPO, Centralina will launch a regional transportation demand management program that will work with employers to implement solutions to improve employee access to their jobs,
- Regional Radar Project: multi-regional project to increase doppler radar coverage in the Rowan, Cabarrus and Rowan counties to enhance emergency preparedness and response. Centralina is working with other COGS and the NC Dept. of Public Safety on a feasibility study to address the radar gap.
- 2022 Federal Advocacy Agenda and Raleigh Relations: Based on the priorities set by the Centralina Executive Board, we are working to implement key aspects of the federal agenda and build relationships with key members of the Centralina state delegation, including Senator Sawyer who we have met with several times related to mobility and transportation.

Workforce Development

The Centralina Workforce Development Board (WDB) operates a NCWorks Career Center in Rowan County, located in Salisbury. The Career Center serves all career seekers and all employers in the county. Rowan County residents looking for employment, career change assistance, job preparation services, and skills training use the center to access these services. Employers can receive talent acquisition and staffing services, incumbent worker training, tax credits and hiring incentives, and outplacement services. For the most recent fiscal year, the NCWorks Career Center-Rowan served a total of 5,153 career seekers as well as serving 339 businesses.

Through Centralina Career Headlight (www.centralinacareerheadlight.com), individuals can align their interests and abilities with their career choice and the education and training needed to ensure that they are at the top of the pay scale for their chosen career in Rowan County. To assist community college students already enrolled in training who are facing unforeseen financial challenges, the Centralina WDB offers Finish Line Grant funding. Over the past 2 years, the Centralina WDB has utilized a total of $80,388 in Finish Line funding to pay allowable expenses for 52 Rowan County residents attending Rowan-Cabarrus Community College.

Additionally, the Centralina WDB offers the Centralina Virtual Career Marketplace, an innovative, easy to use job fair tool that connects career seekers and employers in Rowan County. We also offer the NC Centralina App at no charge for individuals to easily access all Centralina WDB and NCWorks services, events, and information via their mobile devices. UpSkill Centralina grants for incumbent worker training for businesses have provided $ 16,985 to 4 Rowan County employers for skills training for 7 employees.

The Centralina WDB along with Rowan-Cabarrus Community College developed the NC Manufacturing Institute in 2015 to close the manufacturing skills gap through workforce training and certification, improve the image of manufacturing employment opportunities among job seekers, and assist manufacturing firms in improving recruitment, selection and retention of talent. To date a total of 303 students have graduated the eight-week Certified Production Technician training program with 225 accepting employment in their training field.

Planning Services

Centralina planning is currently working with the Rowan County Health Department and Novant Health to provide mapping services related to public health. Centralina is researching and visualizing data that benchmarks access to healthy foods and access to opportunities to be physically active. The information will be used to inform public health investments in coordination with the County's Community Health Assessment.

Centralina Planning has also provided training opportunities for Rowan County local government staff related to Census 2020 data availability, land use and development, and sitting for early care facilities. In addition, a full day training on code enforcement is planned for May 2022.

Centralina Planning engaged local transit providers and MPO staff as part of the CONNECT Beyond regional transit plan (completed in October 2021). Salisbury Transit and the Rowan Transit System played a key role in developing the plan by outlining local needs and opportunities for enhancing mobility in Rowan County.

Summary of Request:

CEDC Membership dues	$ 4,880
Senior Aging Service match	22,300
Older American/Residence Rights Luncheon	2,000
Subtotal	29,180
Membership Dues	35,347
Total	$ 64,527

CHARLOTTE REGIONAL BUSINESS ALLIANCE®

February 15, 2022

Rowan County Finance Department
Attention: Teresa Sharpless
130 West Innes Street
Salisbury, NC 28144

Re: Charlotte Regional Business Alliance FY 2022/2023 Funding Request

Dear Rowan County Board of Commissioners:

Thank you and the citizens of Rowan County for your continued support. The Charlotte Regional Business Alliance is a non-profit organization dedicated to the economic development of the Charlotte 15-county region in North and South Carolina.

The Alliance is requesting $44,062.50 for FY 2022/2023 from Rowan County. This request is based on the 2020 Decennial Census of 146,875, multiplied by **$0.30 per capita assessment**. The Charlotte Regional Business Alliance generally adjusts each county's contribution annually based on the latest certified population information.

I have included the benefits to further describe the purpose and performance objectives of the Charlotte Regional Partnership.

The Alliance has an annual audit. Cherry Bekaert, our auditors, will be completing our 2021 audit in March of 2022.

Thank you in advance for your consideration of the Charlotte Regional Business Alliance funding request. We look forward to working with you and your colleagues in the coming year for the mutual benefit of Rowan County and the Charlotte region.

Sincerely,

Joaquin Sorra, CFO

County/City Investment Benefits

Your public dollars are directed to fund our efforts to recruit businesses around the world to invest in the Charlotte Region. Our business recruitment efforts are supported by a nationally recognized team of economic developers, a best-in-class research team and a strategic marketing and communications team that ensures our region stays top-of-mind with site selectors, c-suite and commercial real estate executives. Specific deliverables by group are listed below to highlight our efforts.

Business Recruitment

- 12 planned recruiting trips in North America and Europe for 2022
- Business recruitment expertise for all companies considering expansion or relocation to the Charlotte Region
- Annual goal of 88 qualified projects for the region in 2022 generated through a combination of site selection consultants and primary lead generation
    - Projects are defined as
        - Clearly articulated interest in the Charlotte Region
        - Decision-making criteria on what will drive the company's location decision and project scope (jobs, investment, proximity to airport, real estate criteria, labor availability, infrastructure, etc.)
        - Decision timeframe of no more than 24 months
        - Business qualifiers that increase the project's feasibility (funding, sales, regulatory approval, etc.)
- Providing support for existing international companies with their growth efforts
- Assist and work with new foreign direct investment into the region
- Coordinate and execute site visits/regional tours
- Facilitate connections and meetings with public and private partners throughout our region to provide relevant insight for relocation or expansion decisions
- Provide access to network of talent and workforce development partners to better understand regional workforce, training and development.
- Concierge-level service for international companies considering expansion into our region with two foreign-born nationals on our business recruitment team

Research

- Custom analysis and support for all counties and cities to support recruiting efforts (86 requests in 2021, 112 requests in 2020, 154 requests in 2019)
- Access to data bases to assist in location decisions including: EMSI, JobsEQ, LinkedIn Talent Insights, Businesswise, IMPLAN, ESRI, Gazelle AI, Crunchbase and GIS Planning
- Industry deep dives on specific industries including: Advanced Manufacturing, Life Sciences & Healthcare, Financial Services, Innovation Economy, Logistics and Distribution, Headquarters and International Business/Foreign Direct Investment
- Quarterly/Annual Reporting on the economic health/business growth in the region
- Labor and Talent studies
- Regional economic analysis

Marketing

- Regional campaign focused in NY/NJ, Chicago, LA, SF, Montreal and Toronto generating 10-14M impressions with target audience of site selectors, c-suite and commercial real estate executives
- E-newsletter issued six times a year to site selectors and commercial real estate executives highlighting regional accomplishments and featuring select available properties
- On-going development and maintenance of the CLT Alliance website with over 200K visitors in 2021
- Development of regional materials for recruiting trips, site visits and project support
- Forward Together Series in Charlotte Business Journal highlighting the regional strengths by county

Communities In Schools®

Rowan County

February 25, 2022

Rowan County Finance Department
Attn: Lisa Bevis
130 West Innes Street
Salisbury, NC 28144

Dear Chairman Edds and fellow Rowan County Commissioners:

Now that the end of the COVID-19 pandemic may be in sight, it is critically important for our community to plan how to recover from the economic damage that Rowan County has experienced. Parents and educators agree that the negative impacts of this pandemic cannot be overstated when it comes to how it has affected our school students. The vital services and additional resources that Communities In Schools of Rowan County brings together are needed by our students and their families more now than ever.

You're probably already aware that Communities In Schools Rowan (CISR)identifies at-risk students at eight Rowan-Salisbury schools and works to eliminate barriers to their success at school. We provide basic needs services targeted at the most vulnerable 10% of our school population, including tutoring services, food distributions, emergency assistance for families in crises, and clothing such as shoes and overcoats when families can't afford them.

CISR has already seen a significant increase in student and family needs post-pandemic. Looking ahead, we expect that with the current uptake in students experiencing social-emotional issues and the increased worry of violence in our schools and our community. CISR will continue to see a massive increase in case-managed students. Because of our positioning, CISR. Rowan is posed to be the catalyst for support to many of the families in Rowan County. CISR. Student Support Specialists serve as the front line in engaging students and families to address these concerns. Consequently, we plan to devote much more time and attention to increasing our community outreach, small groups, and rising mentor /tutor engagement than was required during this year, with the likely possibility of expanding our services beyond the school day as well.

We respectfully present a request for **$38,610, which represents 15% of our nine Students Support Specialist salaries,** to manage the significant increase in student tutoring and mentoring participation brought about in response to a massive influx of students with unmet educational needs. We hope to obtain the other portion from local donors who also feel that this will be a unique year in the history of our local educational system.

For the children,

James Davis.
Executive Director, CIS Rowan

Communities In Schools of Rowan County, Inc. is a 501(c)(3) North Carolina nonprofit organization.

Crosby Scholars

For college. For life.

Thursday, March 03, 2022

Rowan County Finance Department
Attention: Teresa Sharpless
130 West Innes Street
Salisbury, NC 28144

Dear Commissioners:

As you draft the Rowan County Budget for the next fiscal year, I am writing to respectfully request continued funding and program support in 2022-2023.

Rowan Crosby Scholars works with public school students in grades 6-12 to ensure that our participants and their families are engaged in early awareness activities related to college, career, and life readiness. Since our inception in 2013, Crosby Scholars has served over 8,000 students. The Crosby Scholars program has assisted more than 1,100 seniors with their plans for education beyond high school. Over 40% of those students are considered first-generation college students. Thanks to financial support from our generous community partners, we have awarded over $940,000 in scholarships and Last Dollar Grants toward unmet financial need to help make the dream of a college education a reality for our program graduates.

Our students are engaged in virtual sessions and in-person events that help prepare them for college and for life. Through participation in our topical workshops, 1:1 college advising sessions, parent meetings, virtual college tours, career exploration, and leadership opportunities, Crosby Scholars participants are involved in programs and services that promote a productive future beyond high school. Our students are also learning how to give back. Since 2013, Crosby Scholars have recorded over 100,000 volunteer hours in the community.

We know that none of our efforts would be possible without the unwavering support of our community partners. We greatly appreciate the financial support we have received from Rowan County over the years and hope you will continue to provide funding for these efforts. Please accept this request for the amount of $5,500 to help with programming costs for the fiscal year 2022-2023.

Respectfully,

Jessica Vess
Executive Director
Rowan Crosby Scholars Community Partnership

The Rowan County Crosby Scholars Community Partnership is audited annually through our affiliation with Goodwill Industries of NW NC Inc.

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Superintendent

Families First
NC - INC.

130 S. Main St., Suite 225, Salisbury, NC 28144
Telephone: 704-630-0481 Fax: 704-630-9930
Email: info@families-1st.org
Website: www.familiesfirst-ncinc.org

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March 04, 2022

Rowan County Board of Commissioners

c/o Mr. James M. Howden

Finance Director

Rowan County Finance Department

130 West Innes Street

Salisbury, North Carolina 28144

Dear Rowan County Board of Commissioners:

On behalf of Families First—NC, Inc., I am submitting this request for funding consideration in the amount of $ 36,000 to support and sustain services for our Rowan County families.

During the pandemic, we were able to stay connected to our children and families both in-person and virtually and it gave us all the opportunity to see how we managed all the stressors—it showed us the resilience of our parents and families and the areas that needed more focus and support. While our family's skills strengthened over time, they also demonstrated that we had a long way to go to continue to build strong families. The strength of our Rowan community came together—helping each other—helping our families—meeting needs—and finding creative ways to stay connected and support our families. Now more than ever our children and families need the skills to be resilient.

We are grateful to Rowan County for your continued support and your investment in the positive outcomes of our families.

I have enclosed for your information and review a proposal to help support the Court Child Care Center, and two evidence-based parent –family programs (Incredible Years and Strengthening Families).

We appreciate your consideration and are available to answer any questions or provide further information.

Thank you for your time and service to our Rowan community.

Sincerely,

Jeannie Sherrill
Executive Director

COA Council on Accreditation Founded 1977

United Way
Rowan County

ROWAN COUNTY 2022-23 BUDGET REQUEST

For: Families First – NC, Inc.

Amount of Request: $ 36,000

FAMILIES FIRST OVERVIEW

Organizational Background

Families First – NC, Inc. is a 501(c)(3) non-profit that has been serving the children, parents, and families of Rowan County for over 28 years. Its mission "to strengthen families by providing information, education, prevention, and support services" is supported by offering a range of programs for children (birth to 17) and their families. These programs include: (a) SECOND STEP – RSS: evidence-based curriculum that promotes social-emotional skill development / bullying prevention classes weekly to 1400 kindergarten and 1st graders in 8+ Rowan-Salisbury elementary schools, (b) SECOND STEP- HEAD START: evidence-based curriculum that promotes weekly social-emotional skill development and building resiliency in 550 +young children (ages 2-4) in 13 Rowan County Head Start sites / 47 classrooms, (c) VISITATION STATION; provides a safe place for children from domestic violence, abusive / fragile families to have weekly supervised visits with their non-custodial parent and help them to maintain and heal that relationship, (d) TEEN PARENTING PROGRAM: utilizing the best practice model, Parents As Teachers, we provide information, education, and support to teen parents and their little ones to help them stay in school and graduate, make responsible choices, and be the best Mom or Dad they can be for their babies, (e) STRENGTHENING FAMILIES and INCREDIBLE YEARS: For families with children ages 2-17 we provide evidence-based curriculums through in-home / 1 on 1 sessions or group classes or a combination of both for parents/families to improve / enhance parenting skills, life skills for children / youth, strengthen parent-child bond, and build family cohesion, and (f) COURT CHILD CARE CENTER: offers a safe, nurturing place for little ones to play while their parents/ caregivers conduct business at the Court House. For the past 13+ years, Families First has focused on providing programs that are evidence-based / best practice models that have been proven to deliver positive outcomes for families. In providing the "best" for our children and parents, it gives our families and our funders a good return on their investment of time and resources. Families First not only invests in evidence-based quality programs in our services, but also has focused on compliance to high standards and procedures in all of our agency operations. In 2015 our Board and staff committed to achieve this high standard of operations and successfully achieved national accreditation through the Council on Accreditation (COA), and received our 4-year renewal for reaccreditation in November 2019. This accreditation achievement continues to

demonstrate our on-going effort to maintain quality and integrity in all functions and components of our organization.

Families First – NC, Inc Proposal Request

To continue to provide the level of care and services to Rowan County each year, and sustain the quality and positive outcomes our families have achieved, we are requesting funding support for the following programs: (1) Court Child Care Center ($ 10,000), (2) Incredible Years ($18,000), and (3) Strengthening Families ($8,000) for a total annual allocation of $ 36,000. (See each description below)

1. **Court Child Care Center**

Overview: The Court Child Care Center (CCCC) has been in operation at the Court House for more than 17 years. The Rowan County Court House is only one of a few across the state that provides this program to support court services. The Center originally opened on a half-time basis (20 hours per week, but six years ago, we expanded our hours from a half day schedule to an all day schedule so that we were available for the full court schedule. The center provides a safe and nurturing place for children to play while their parents / caregivers conduct business in the court house. It keeps their little eyes and ears from being exposed to the drama of the court room, and it keeps the court room free from disruptions by the children. Therefore, this Families First – Court House partnership offers opportunity on 3 levels: (a) It keeps the court room and lobby areas free from distractions and disruptions by children who become bored and fidgety, and allows the judges to conduct their session in a timely and uninterrupted manner, (b) since children are not allowed in the court room, it provides needed child care for victims of crime (i.e. domestic violence)to have the opportunity to seek protection through the court, and (c) It also gives Families First the opportunity to *interact with high-risk children and provide a positive and nurturing experience with oftentimes "fragile' children.*

For more than 17 years, Families First has been providing court child care services to over 800 children each year—with one-third of them being "frequent flyers" from families who make multiple trips to the courthouse throughout the year. When the pandemic hit, our census went down drastically (517 and 222) due* to the state restrictions on what court dockets were essential and what support people could attend. In the past 5 years, we have seen an increase in the

number of children who have had Adverse Childhood Experiences (ACE) that impact their healthy development and well-being - being exposed to home environments with domestic violence, child abuse, and mental health and drug abuse issues. As a result of living in such environments, our children come to us unkempt, and presenting emotional and behavioral issues and challenges. Now, more than ever, these children need all the nurturing they can get, and we are exploring ways that we can be more effective with our children who drop in to our center and especially our "frequent flyers."

On a regular basis we have little visitors in our Center who are fragile and in need of TLC. It reminds us that we are not only here to minimize the disruptions in the court rooms, but we are also here to provide a safe and nurturing place for our children - so that their little eyes and ears aren't exposed to the drama of the court room – and to give them a place where they can play—have a snack and get a hug—which may be the only positive interaction they get that day. We are the official "Huggers & Rockers" for our little ones !

Statement of Need

Families First is very appreciative of Rowan County's continued support in keeping the Court Child Care Center program going. As always we are grateful to the Margaret C. Woodson Foundation who has supported the Center since its beginning and continues to generously support this program each year—they are our constant angels. The Title V program provides two positions this year but due to the pandemic they were not able to return until January 2021. We were also able to renew for another year our grant funding for domestic violence and child abuse court days. Together this diverse group of funders provide a strong partnership that supports this much-needed program, and Rowan County is a critical part of this effort.

Building on last year's response to the revenue loss over the past few years from Robertson Foundation, United Way, and Title V; Families First developed a diversified funding proposal that includes: (a) Margaret C. Woodson Foundation, (b) Title V (part-time positions), (c) Governor's Crime Commission support for domestic violence and child abuse court days, (d) fundraising / donation events, and (e) County funding. Given the nature of the program as a "drop-in" child care center, there is not an opportunity to have pre- and post-outcomes with regards to a visiting child's well-being. However, we do know the benefits of a disruption-free court room, and the value of a positive interaction between our nurturing staff and a fragile little

one. Families First continues to explore ways to document the Center's impact, especially with the "frequent flyer" children.

This past year COVID 19 disrupted services, limiting the number of children we could serve. Our teacher assistants (1 college intern and 2 Title V staff from AARP) were pulled from the Center when the state went on "stay at home" quarantine. Following the quarantine, the restrictions were adjusted and the courts gradually resumed their sessions. The Court Child Care Center reopened within CDC guidelines at 50% capacity to ensure that families in crisis could participate in court proceedings with the assurance that child care was available when needed. Below is the utilization rate for 2020-21 (July – June) – compared to our previous year's (2019-20) numbers:

July-June	# children served	# extended hrs	# frequent flyers	# hrs
2019-20	516	188	277	1,150
2020-21	222	49.75	37	459.25
	43%	26%	13%	40%

In February 2021 our student intern placement and the two Title V positions were approved to return to the program to serve as teacher assistants. We were only able to recruit 1 Title V teacher so we hired a part-time teacher to enable our Center to increase our service capacity to 100% within the CDC guidelines. The extended hours provides a critical need to serve those high-risk / fragile families. If we can fill our intern and Title V slots we can resume our special prescriptive activities with our frequent flyer children (those who attend/ return 5+ times during the year)

Families First is committed to continuing to provide these services for our families. We have been fortunate for the past first 27 years in joining with local, state, and federal partners to fund our services, and appreciate the County joining us to sustain the Court Child Care Center. As funding continues to be competitive, we will continue to explore ways to support and sustain this needed service. We ask the Rowan County Commission for their continued support for the Court Child Care Center which has been impacted by the reduction and realignment of funding in the past few years. We are persistent and committed in our search for sustainable dollars and have been successful in obtaining Governor's Crime Commission support and Title V senior volunteers. We will continue to be diligent in finding ways to support and sustain our programs. The $ 10,000 request from County funding will support the part-time teacher that will allow us to continue the

Center's full-time operating hours and resume our level of service as pandemic restrictions are lifted.

Goals Moving Forward

The previous year (2019-20) the Court Child Care Center served *516 children with 277 (54%) of them being "frequent flyers" - children with adverse childhood experiences (ACE) from fragile families who present substance abuse, mental illness, child abuse, domestic violence, and criminal behaviors. *NOTE: This 2020-21 data outputs were impacted by the pandemic restrictions that limited court sessions.

Also, for the current year 2020-21, the program has operated at 50% capacity consistent with CDC guidelines / restrictions and the additional staff (assistant teachers /interns/ Title V assistants) has not been available until February 2021.

As the move forward the program will focus on the following goals / outcomes as possible within continuing CDC / Covid restrictions:

Goal 1: Provide drop-in services for children who accompany adults to court to keep the court room proceedings free of disruptions and distractions during court sessions.

Goal 2: Provide full-time court child care services during court operating hours to minimum of 700+ children each year – and continue to review day / hour utilization data & promote services and hours to court personnel re. visits per year,

Goal 3: Provide nurturing and positive experiences to at-risk / fragile children who visit the court child care center and:

a. Identify at-risk children who are "frequent flyers" – 5+ visits and/or children whose families are attending domestic violence/child abuse/custody courts and provide the following:
   - identify days / times of repeat visitors and assign intern to cover those times – review activities / best practice models for at-risk children and ways to measure effectiveness,
   - identify ways to inform / educate parents re. activities that support the well-being / resiliency of their children
   - tickler "follow up" with parent coming in from subsequent visits re. activities proposed at last visit
   - develop and implement child play checklist that identifies interaction and behaviors of children

Goal 4: Implement special play and story activity schedule and distribute "take home" book to child at each visit

Goal 5: Review, refine, and establish guidelines and procedures consistent with accreditation and best practice models to ensure high level of operations and quality services

Budget Request: Families First-NC, Inc. is requesting $ 10,000 allocations to help fund the Assistant Teacher's salary so that we can maintain the census as the restrictions are lifted. (see following ATTACHMENT A: Program Budget and Narrative.

2. PARENT-FAMILY SERVICES: INCREDIBLE YEARS & STRENGTHENING FAMILIES

Families First, whose mission is "to strengthen families by providing information, education, prevention and support services", has partnered with DSS to offer best practice parent education models in an effort to meet the needs of the families they identify and refer. Six years ago, funding support for services to families with children ages 2 to 5 ANAD 6-17 has been sporadic resulting in a reduction in the number of programs available. The community response brought on several parenting programs to address the needs – including Circle of Parents and Triple P and our program models, Incredible Years and Strengthening Families. Families First chose these evidence-based models because they more comprehensive in scope because they include working with all 3 components: the child, the parent, and the family.

IY

AGES 2-6: Recognizing that the 2-6 age group is the most vulnerable for child abuse and neglect, and that the occurrence during those formative years of adverse childhood experiences (ACE) has a lasting impact on the child's health and well-being, we chose Incredible Years Attentive Parenting Program to serve those families. Families First's strategic plan is focused on early intervention and we are aggressively searching for opportunities to expand the early childhood services. Families First wants to continue to support the efforts of DSS and our local community to contribute to the continuum of services available to our fragile families and support efforts to provide services that will build strong families and prevent child abuse and neglect. Strengthening the availability of effective prevention services with the on-going efforts on the treatment – intervention end will establish Rowan County as a leader and model for community-ownership and action in the prevention and treatment of child abuse and neglect.

We selected IY because of the evidence-based research that indicates that it builds protective factors (parental resilience, social connections, knowledge of parenting and child development, concrete support in time of need, and children's social-emotional development) which decreases the likelihood of child abuse and neglect. When parents

find ways to cope with child – family stressors, it enhances their personal efficacy and those protective factors can over time build strong, resilient families. The IY curriculum as an evidence-based model has been demonstrated to promote such protective factors as parental resilience, social connections, knowledge of parenting and child development, and children's social and emotional development. These are critical components to empowering parents with the skills and support needed to strengthen their relationship with their children, building cohesion within the family, and promote the health and well-being of their little ones. In addition, the program provides a children's group for the target child and other age groups for siblings. The facilitators offer lessons from the evidence-based curriculum, Second Step, that teaches social-emotional skills for the children. The last 15 minutes of each class is spent in "Special Play" with parent and target child which strengthens parent-child relationship and is based on Kate Kogan's family systems theory.

The program will offer two 8-week classes serving a minimum of 20 families with children ages 2 – 6. The focused goals of the program include: (1) promoting positive relationships and children's confidence, (2) strengthening children's emotional literacy and empathy, (3) promoting children's cooperative friendships, (4) promoting children's emotional regulation skills, and (5) promoting children's problem solving and empathy. In addition to the classes, we will provide In-Home Coaching visits as a stand-alone component or alongside the class component to: (1) begin a parent's learning if there is an extended delay before the next scheduled IY parent group begins, (2) to give parents a taste of thee program in order to recruit them into the IY group, (3) to provide make up sessions for parent who have missed group sessions, (4) to enhance the IY Parent group learning for high risk families and to provide additional vignettes at home, or (5) deliver the entire parenting curriculum in the home. We will provide in home coaching to a minimum of 15 families for a total of 35 families served through the IY program. Both IY and Strengthening Families will be offered in-person, virtual, or a hybrid combination as needed to make all sessions available and accessible.

Goal of project is to provide IY classes to 35 at-risk parents with children ages 2 to 6 in order to build protective factors that will strengthen parent- child relationships and promote the prevention of child abuse and neglect. the following outcomes have been identified: (1) Caregivers decrease their use of harsh discipline practices with their children – as measured by the Harsh Discipline subscale of the Parenting Practices Interview (APPI). (2) Caregivers decrease their use of inconsistent discipline practices with their children – as measured by the Inconsistent Discipline subscale of the APPI. (3) Caregivers increase their use of appropriate discipline practices with their children – as measured by appropriate Discipline subscales of the APPI. (4) Caregivers increase their use of positive parenting practices with their children – as measured by Positive Parenting subscale of the APPI. (5) Caregivers increase their use of clear expectations with their children – as measured by Clear Expectations subscale of the APPI. (6) Caregivers report a decrease in the frequency of challenging behaviors exhibited by their children – as measured by the NCFOS). (7) Caregivers report a decrease in how problematic they perceive their children's challenging behaviors – as measured by NCFOS.

IY Budget Request: The IY Program will offer two 8-week group classes for aged 2-6 for a minimum of 20 families and also offer in-home coaching visits to a minimum of 15 families for a total of 35+ families. Families First is requesting an allocation of $ 18,000 to help support the 1:1 in-home coaching component. (See Attachment B: IY PROGRAM BUDGET AND NARRATIVE.)

STRENGTHENING FAMILIES

The other evidence-based parent/family program we provide is Strengthening Families which focuses on children / youth ages 6-17. To address the needs of at-risk youth/ families, the program will provide intensive in home & group intervention. This project will help support the Strengthening Families Program(SFP) In-Home model that will provide 11 in-home lessons to 20 high-risk families, & the 14-week SFP Class (3 cycles /24 families). The Program will serve a minimum of 44 families.

Need: The RFP identifies a need for parent skill building & youth interpersonal skill building for
adjudicated & at-risk youth (ages 7-17) who present behaviors related to peer relationships, mental health & substance abuse issues, & school behavior problems. In addition, this proposal responds to the continued concerns presented that focuses on the increasing number of higher risk needs presented by the youth & their families. To address these needs the program offers a range of interventions based on level of need. Research identifies a critical factor in delinquent behaviors is the parent's ability to provide adequate supervision to their youth. Parents are dealing with a continuum of youth behaviors that include an increase in substance abuse issues (22.3% to 29.5%), & serious school problems continue to be higher than the state average (56.3% / 45.2%). There is a demonstrated relationship between adjudicated or at-risk youth behaviors & their parents who lack the skills to manage them. 68.8% parents report only
marginal skills / have rules but unable to enforce them, and 42% report conflict in the home. Parent skill building continues to be one if the protective factors to address the needs of at-risk /delinquent youth. The Rowan Co. Needs Assessment indicates our youth needs level is predominantly MEDIUM (38.1%), with only 3.9% high. This project will focus on higher risk youth behaviors and strengthening the parent and family relationships that will support
behavior change and positive outcomes. For the high risk level the SF model offers a new Intensive In-Home component that provides 1:1 in-home family sessions & Discussion Groups for participating families focusing on critical issues. This additional component allows the program to offer a range of services that are prescriptive in addressing the youth & parent needs, however was launched this year in the middle of a pandemic and services have been provided virtual to date. SF has a demonstrated track-record of improved outcomes that establish a strong foundation for the parent / youth to build upon. SF was selected by Families First from the list of JCPC best practice models because

it is comprehensive in its focus to serve the whole family & addresses the skills for the parent, the youth, &the family & works to improve the skill set of each & then bring them together to strengthen family cohesion. The addition of the in-home component offers a level of intensive focus to address the youth's mental health, substance abuse and other critical behaviors. The parent plays a critical role in directing & managing their child's behavior

Therefore, an important component of serving at-risk youth must include not only working with the youth in building their interpersonal skills and maladaptive behaviors but also strengthening the role of the parent & family in order to manage youth behaviors & promote their healthy development. During the pandemic we offered SF lessons virtually with good participation and outcomes. In February we resumed face to face classes in addition to serving virtual and hybrid sessions.

Goals:; The goals of the program are to (1) reduce behaviors related to risk factors such as conduct disorders, family conflict and stress, child depression & aggression, & substance abuse among parents/ children, (2) increase behaviors related to protective factors for parents such as significant improvements in parents' confidence, efficacy, parenting knowledge, & discipline skills, (3) increase in behaviors related to protective factors for the children such as improved social skills and competencies such as communication, problem solving, peer resistance, & anger control, (4) improvements in the family environment & parent skills, 5) increased pro social behaviors in children, & (6) improvements in the parent's ability to problem solve & manage anger, & to increase their personal efficacy to be effective parents. Promoting these skills & relationships & building the parent-child / family unit will support the overall long-range goal of this project which is reduction in juvenile crime. With the addition of the new SFP curriculum & incorporating the in-home component, we will be able to compare outcomes by level of risk & other factors that impact behaviors.

Program Implementation: The Strengthening Families curriculum provides 14, 2.5 hour sessions (total of 35 hrs) for each cycle. Compliance with SPEP for this service includes a standard of 16 wks / 24 hours. The classes exceed the number of hours required, and a 15th class for graduation night to develop plan to sustain and support family's continue progress is added. We also provide an enrollment session with each family referral prior to the first night of class The goals planning & review sessions will be communicated / coordinated with court counselors / referral agency. It meets weekly from 6:00 - 8:30 at the church site. Both the parents & the identified youth attend & participate in the structured activities. The parents/ youth / family will participate each week and receive at least 4 face to face contacts per month over a 6-month period. The family will (a) have a meal together during the first half hour of each class, (b) during the next hour - the youth will participate in the Youth group(s) while the parents are participating in the Parent Group, (c) for the second hour the youth & parents come together for Family Group. The youth group will be divided by age (6-11 and 12-17) as needed to focus on age appropriate tasks, behaviors, & goals. The program will schedule one 14-week cycle and will recruit and enroll an average of 12-15 families per

cycle. Following the family's successful completion / graduation from the 14 -session cycle, there are several follow up activities provided to parents and their families to support and maintain the gains made during the session, which include: (1) Session 15 - graduation night and goalsetting / review with parent and youth to identify how to continue and sustain goals, and (2) Program Manager follows up with parent graduates at monthly/quarterly intervals to see how things are going. The In-Home component is 2-fold: (1) Home visits - scheduled at the family's convenience and provided by trained In Home Coach - providing series of 11 30-minute lessons to individual families identified as at-risk and needing more intensive 1 on 1 consultation and support, and (2) Discussion Group - four 5-week sessions will be offered to participating at-risk families to support individual sessions as needed. The In-Home DVD is available for check out by parents to use at home for review and rehearsal, and an In-Home Coach is available for consult and support as needed.

Request: We are requesting $ 8,000 to help support the in-home component and the positive outcomes we consistently see in our graduating families. Those outcomes for families who participate and successfully complete either of the SF programs are consistent with the present risk factors & behaviors associated with the target population & include: (1) Parent Skills training improves parenting skills & child's behaviors & decreases conduct disorders, (2) Child / youth Skills training improves child/ youth social competencies, (3) Family Skills training improves family attachment, harmony, communication, & organization, & (4) the full Strengthening Families Program improves more risk & protective factors predictive of later problem behaviors than other interventions.

Risk Factors the program addresses include: (a) family management problems / poor parental supervision and /or monitoring, (b) conflict in the home, (c) school behavior problems and school suspensions, (d) youth's peer association / delinquent involvement, (e) mental health and substance abuse. Protective Factors the program addresses include: (a) parent skill building, (b) good relationships with parents / bonding or attachment to family, (c) opportunities for prosocial family involvement, (d) having a stable family, (e) social competencies and problem solving skills, (f) self-efficacy, (g) healthy / conventional beliefs and clear standards, and (h) perception of social support from adults and peers. We have been providing Strengthening Families for a dozen years and it yields a great return on our investment.

ATTACHMENT A: Program Budget: Court Child Care Center

INCOME			
Rowan County Request	$ 10,000.00		
Woodson Foundation	$ 10,000.00		
Title V (2 PT)	$ 20,800.00		IN-KIND
Domestic Violence Funds	$ 14,446.20		
FF Fundraiser / Donations	$ 19,570.06		
TOTAL	$ 74,816.26		
EXPENSES			
Prog. Mngr / Lead Tchr	$ 29,120.00	40 hr wk	X $ 14 hr
Assistant Teacher 1	$ 13,520.00	20 hr wk	X $ 13 hr
Title V Teacher 1 (IK)	$ 10,400.00	20 hr wk	X $ 10 hr
Title V Teacher 2 (IK)	$ 10,400.00	20 hr wk	X $ 10 hr
Fringe	$ 8,202.26		
Program Supplies	$ 3,174.00		
TOTAL	$ 74,816.26		

Budget Details:

Salaries: $ 42,640 Plus In-Kind $ 20,800 (Title V x 2) -20 hr wk x $10 hr

Fringe: $ 7,549

FICA at 7.65% ($3261.96)

Unemployment = salary / $100 x $ 1.1 ($390.50) – up to $148.20 cap

Workers Comp rate .85 x salary/$100 ($319.80)

Health Insurance = $350 mo x 12 = $ 4,200

Program Supplies: (Total $ 3,174)

Monthly consumables ($ 1,500)

Wipes ($10 mo / $120), Diapers ($35 mo / $420)

Juice boxes ($50 mo / $600) Goldfish ($25 mo / $ 300)

Special Play / Parent-child activities - $10 x 75 children = ($750)

Parent Incentives for Special Play - $79.50 mo x 12 = $ 954.00

ATTACHMENT B: Program Budget: INCREDIBLE YEARS

INCOME	Direct Services	OPS	
Rowan County Request	$ 18,000.00		
NCDSS	$ 20,000.00		
United Way	$ 25,000.00		
FF Fundraiser/Donations	$ 22,920.40		
TOTAL	$ 85,920.40		
EXPENSES			
Salaries	$ 51,920.00		
Fringe	$ 8,793.80		
Mileage	$ 954.00		
Client transportation	$ 2,800.00		
Meals	$ 1,560.00		
Incentives	$ 1,990.00		
Program Supplies	$ 945.00		
Project Director .1 FTE		$ 5,624.00	
Rent (.2)		$ 8,400.00	
Phone		$ 1,320.00	
IT		$ 600.00	
Copier		$ 864.00	
Office Supplies		$ 150.00	
	$ 68,962.80	$ 16,958.00	
TOTAL	$	$ 85,920.40	

PERSONNEL COSTS **$ 60,713.80**

A. Salaries:

Program Manager – 1.0 FTE – Oversight and implementation of IY Program
Annual Salary **$ 39,500**

Project Director - .1 FTE – Administrative & fiduciary management of grant and program compliance and fidelity/ evaluation & reporting: **$ 5,624**

IY Facilitators (6 already trained to provide classes)

Parent Facilitator– implementation of IY classes – each cycle 8 wk x 3.5 hrs wk + 2 hr wkly planning = 44 hrs x $ 15 = $ 660 per person per cycle x 1 Facilitator per cycle = $ 660 x 2 cycles = **$ 1,320.00**.

In-Home Visit Coach – 6 sessions x 15 families = 90 sessions x 2 hrs lesson + 1.15 hr planning /travel time = 315 hrs x $ 16 hr = **$ 5,040.00**

Target Child Group Facilitators - implementation of IY classes – each cycle 8 wk x 3.5 hrs wk + 2 hr wkly planning = 44 hrs x $ 15 = $ 660 per person per cycle x 2 Facilitators per cycle = $ 1320 x 2 cycles = **$ 2,640.**

Child Care (4) – provide supervision and activities for children of parents participating in IY classes – plan & direct activity time as indicated – 8 classes x 3 hrs per cycle x $ 10 hr = $ 240 x 4 staff = $ 960 per cycle x cycles = **$ 1,920**

Data Entry Clerk – enters data outputs/outcomes in internal and external databases – and generates reports monthly / quarterly /EOY as required – 5 hrs mo x $ 25 / hr = $ 125 x 12= **$ 1,500**

B. Fringe: ($ 8,793.80)
   - WFICA = $51920 x .0765 = $3,971.88
   - Unemployment = SALARY/$100 x $1.1 /CAP $286= $ 422.62
   - Workers Comp = $51,920 / 100 x .08-.85 = $ 198.90
   - Health Insurance = $350 mo x 12 = $4,200

C. Travel / Mileage ($ 3,754)
   Program Manager to classes = 20 mi ea x16 classes = 320 mi x .45 = $ 144 Plus mileage In-Home Coach visits – 90 visits x 20 mi ea = 1800 mi x .45 = $ 810.00
   Total Mileage - $ 1080 + $360 + $216 + $ 1568 + $1210 = $ 954

   For families in need of transportation to / from IY classes – use Samirah White-Blackwell for shuttle service ($ 175 night) – for families x 8 classes x 2 cycles – 16 nights = $ 2,800.

D. Cost of Space $ 8,400.00
   Office space for program staff at .20 per Cost Allocation Plan = $ 3,500x.2 x 12

E. Copier / Maintenance .20 per Allocation Plan ($ 360 mo x .2 x 12 months = $ 864)
F. Phone = Program cell at $ 50 mo plus .2 x agency phone at $ 300 mo ($ 60 month) = $ 110 mo x 12 = $ 1,320.00)
G. Office Supplies – pens / notepads / markers/ flip charts / stickers $75 per cycle x 2 = $ 150
H. IT Support (.2 x $ 250 mo= $50 mo x 12 = $ 600.00
I. Curriculum and Evaluation Supplies: (per IY catalogue) = $ 945.00
   IY Parent Manuals = $20 each x 35 = $ 700 – parents will be given class manual for their use during class / homework
   Homework Supplies –notebooks / dividers / pens - $ 7 ea x 35 families = $ 245
J. Group Meals - $ 85 per session x 16 sessions = $ 1,360 – dinner for staff / parents / children attending IY classes –Plus $ 100 per graduation night x 2= $ 200. TOTAL GROUP MEALS = $ 1,560
K. Incentives – ($ 1,990)
   $ 50 per family x 35 families = $ 1,750 – for parent participants attending IY classes – gift cards from Walmart / food store – PLUS weekly participation incentives $ 15 each x 8 weeks x 2 cycles = $ 240.

TOTAL COST: $ 85,920.40

ATTACHMENT C: Program Budget: STRENGTHENING FAMILIES

INCOME	Direct Services	OPS	
Rowan County Request	$ 8,000.00		
JCPC	$ 49,789.00		
United Way	$ 71,177.00		
FF Fundraiser/Donations	$ 11,352.13		
TOTAL	$ 140,318.13		
EXPENSES			
Salaries	$ 81,409.00	$ 17,072.00	
Fringe	$ 12,084.13		
Mileage	$ 540.00		
Client transportation	$ 7,350.00		
Meals	$ 3,420.00		
Incentives	$ 2,940.00		
Program Supplies	$ 450.00		
Accounting		$ 1,840.00	
Rent (.2)		$ 8,400.00	
Phone		$ 1,224.00	
IT		$ 1,560.00	
Copier		$ 900.00	
Insurance		$ 1,129.00	
	$ 108,193.13	$ 32,125.00	
TOTAL	$	$ 140,318.13	

PERSONNEL COSTS **$ 93,493.13**

L. Salaries: ($ 81,409.00)

Program Manager – 1.0 FTE – Oversight and implementation of IY Program
Annual Salary **$ 37,500** (100%)

Project Director - .2 FTE – Administrative & fiduciary management of grant and program compliance and fidelity/ evaluation & reporting: **$ 11,248**

Records & Resource Clerk - .2 FTE – scheduling/ records/ audits - $ 5,824

In-Home Coordinator – .5 FTE screen/ schedule / sessions / manage ($18,720)
$18 hr x 20 hrs wk

In-Home Family Coach – 11 sessions + prep (3 hr wk) = 33 x $20 HR = $660 per Individual home cycle ix 10 families = $ 6,600

SF Facilitators – 2 Lead Youth Facilitators & Lead Parent Fac (14 wk x 3.5 hr wk x $ 16 hr = $ 7894 x 3 fac per cycle = $ 2353 x 3 cycles = $ 7054, and 2 Youth Fac & Parent Fac (14 wk x 3.5 hr x $ 15 hr = $ 735 x 3 Fac - $2205 x 3 cycles = $ 6615. Total Cost $ 13,669

Child Care for SF Classes – 14 wk x 3 hrs = 42 hrs x $10 hr = $420 ea x 2 staff per cycle = $ 880 per cycle x 3 cycles = $ 2,520

Data Manager – 10 hr mo x $ 20 = $ 200 x 12 mos = $ 2,400

M. Fringe: ($ 12,084.13)
- WFICA = $81,409 x .0765 = $6227.79
- Unemployment = SALARY/$100 x $1.1 /CAP $286= $ 978.91
- Workers Comp = $81,409 / 100 x .08-.85 = $ 677.43
- Health Insurance = $350 mo x 12 = $4,200

N. Travel / Mileage ($ 7,890.00)
Program Manager to classes = 100 mo x132 mo= 1200 mi x .45 = $ 540
Total Mileage - $ 1080 + $360 + $216 + $ 1568 + $1210 = $ 954

For families in need of transportation to / from IY classes – use Samirah White-Blackwell for shuttle service ($175 night) – for families x 14 classes x 3 cycles – 42 nights = $ 7,350.

O. Cost of Space $ 8,400.00
Office space for program staff at .20 per Cost Allocation Plan = $ 3,500x.2 x 1Q2

P. Copier / Maintenance .20 per Allocation Plan ($ 372 mo x .2 x 12 months = $ 900)
Q. Phone = Program cell at $ 30 mo ($360)plus .2 x agency phone at $ 360 mo ($ 864) = $ 1,224.00)
R. Office Supplies – flip charts/ classification folders / colored paper = $ 450
S. IT Support / ZOOM ($ 130 MO X 12 = $ 1,560
T. Group Meals - $ 60 per session x 42 sessions = $ 2,520 – dinner for staff / parents / children attending IY classes –Plus $ 100 per graduation night x 3= $ 300. Group snacks $30 night x 20 sessions = $ 600 TOTAL GROUP MEALS = $ 3,420
U. Incentives – ($ 2,940)
3 $ 50 cards and 8 $25 cards = $ 350 per cycle x 3 cycles = $ 1050 plus weekly $ 10 x 13 nights per cycle - $ 390. In-Home HV $ 50 Per Family x 30 = $ 1,500
V. Accounting /payroll - $ 350 mo o+ audit $5000 x .2 = $ 1,840
W. Insurance – crime / liability / D&O ($5645 x .2 - $ 1,129

TOTAL COST: $ 140,318.13

Rowan Helping Ministries

Food for Thought

March 3, 2022

Rowan County Commission
Rowan County Finance Department
130 West Innes St.
Salisbury, NC 28144

Dear Rowan County Commissioners,

Rowan Helping Ministries has managed the Food for Thought program for nearly six years, but we continue to be affected by the heart-breaking stories of children who experience hunger regularly in Rowan County.

Recently, we worked with school officials to address the urgent needs of a mother and her school-age children who had been living in their car. Fortunately, the mother continued to take the children to school daily, where they could stay warm and get two meals free. But she did not alert anyone they were homeless. Once their full needs became known, Food for Thought was among the programs involved in providing the comprehensive services and support they needed.

Because of your funding support and that of other generous donors, Food for Thought exists to provide non-perishable food to children who might otherwise go hungry on weekends as their parents struggle to make ends meet. In the 2020-2021 school year, we served 839 children who received weekend food bags at their schools. Currently, we are serving 781 children in 23 public schools in Rowan County.

Since the pandemic began, many dynamics have changed for the Food for Thought program and the children and families we serve. Challenges still exist, but our staff has become more resilient and flexible as they anticipate and plan for those challenges.

The number of children we serve currently is slightly lower than last year, the result of families with children receiving additional sources of government income and tax credits during the pandemic. As that assistance ends, we expect our program numbers to increase as we reach out to schools not currently enrolled in the program to offer food assistance for their students. We also hope to provide weekend food bags this summer for children served in Rowan Salisbury Schools' summer meals program.

Increasing food costs and food shortages continue to impact our program. The can of chicken soup we bought for 99 cents in August now costs $1.19, a 21% increase since the beginning of this school year. We have seen similar price increases for most of the food we purchase. Food shortages have been less disruptive this year due to the experience we have gained in finding substitutes when items we use are out of stock.

As COVID cases decline, former and new volunteer groups are more confident about gathering with people they know to pack Food for Thought bags. Youth groups enjoy working together to learn about childhood hunger and the children who will receive food bags they pack. Upon learning how many children in Rowan County we serve, one student replied recently, "Wow, that is the number of kids in two of our schools."

As you know, a child that is food insecure does not have access to enough food to meet their basic needs. According to NC Child, 55% of Rowan County children live in poor or low-income homes (2018 data). That percentage is higher than those of surrounding counties - 50.4% in Davidson County, 49.8% in Stanly, 40.7% in Davie, 40.6% in Iredell, and 36.9% in Cabarrus. According to a report released last year by the NC Justice Center, North Carolina has the 10th highest rate of food insecurity among states in our nation.

Childhood hunger has serious health, emotional and educational consequences for children. It impacts school performance by interfering with a child's ability to focus, learn, and test well in school. The emotional issues caused by food insecurity weigh heavily on children, while weight loss, compromised immune systems, and more frequent school absences are other impacts. Over a long period of time, the effects of hunger can reduce children's chances of completing high school or obtaining the education or technical skills needed to become independent young adults.

We are thankful for the Rowan County Commission's long support of Food for Thought and ask that you provide a gift of $6,000 to help serve local children during the 2022-2023 school year. Our projected budget for Food for Thought is $258,650, with most expenses supporting food costs.

Through your support, children in Rowan County will have their essential food needs met on weekends, will be better nourished, and will have greater chances of thriving in school and young adulthood. Thank you for helping create brighter futures for the most fragile children in our community.

Sincerely,

Kyna S. Grubb
Executive Director

1636 Parkview Cir.
Salisbury, NC 28144
704-639-3004

March 4, 2022

Rowan County Board of Commissioners
130 West Innes St
Salisbury, NC 28144

Dear Rowan County Board of Commissioners,

Horizons Unlimited envisions a world where every learner has access to impactful hands-on science education. Our mission is to empower learners to engage in science exploration and the natural world. We give learners the tools they need to pursue their science interests and solve real-world problems. We live out our mission by providing hands-on field trips for students, science kits for classrooms, and professional development for teachers; all to support innovative science instruction. Our work is helping to grow Rowan County's STEM workforce.

Our main strategic goal is to transform science education in and out of the classroom. We are seeking financial support to achieve this goal and respectfully request $40,000 for 3 strategic focus areas in the coming year:

- $15,000: The re-design and expansion of our field trip offerings for grades 5-8
- $10,000: The development of science kits for grades 4-8
- $15,000: Trail work and maintenance in our Nature Preserve for safe outdoor learning

The Horizons team is being very intentional in the planning of these projects to ensure we are both meeting the needs of the students and also supporting teachers. We feel strongly that this approach will support student growth by infusing scientific hands-on learning practices into the classroom while also providing meaningful and memorable field trip experiences. To support our students' field trip experiences, we also need support with the upkeep of our outdoor facility. The recent storms have made a negative impact on our nature preserve. Our boardwalk has been crushed by fallen trees and our trails require maintenance to ensure safe hiking experiences. Many students take their first hike at Horizons Unlimited and therefore support towards our nature trail maintenance would have a huge impact on our team and our students' ability to connect with a local and accessible green space.

We look forward to partnering with the county to support science education in our community. If further explanation or documentation is needed, please do not hesitate to reach out. Your support for the projects outlined above will be a true investment in growing our STEM workforce while supporting the social and emotional needs of students.

With Gratitude,

Elise Tellez

Elise Tellez
Director of Horizons Unlimited
tellezem@rss.k12.nc.us

Human Relations Council

217 South Main Street, 2nd Floor
Salisbury, North Carolina 28144
704-638-5218

March 1, 2022

Rowan County Finance Department
Attention: Teresa Sharpless
130 West Innes Street
Salisbury, North Carolina 28144

Dear Ms. Sharpless:

Greetings. On behalf of the Human Relations Council (HRC), I would like to express our gratitude and appreciation to you and the Rowan County Board of Commissioners for your support. We are thankful for all that you have done throughout the years and are writing to request that Rowan County renew its financial support of $5,000.00 for the fiscal year 2022 - 2023.

The HRC's mission is to create an environment of hospitality, inclusiveness, appreciation of diversity and mutual respect throughout our community. We fulfill the mission through educational programs, events and celebrations designed specifically for the residents of Rowan County. With assistance from community members and volunteers, the HRC is able to engage neighbors in the process of improving human relations across the county.

The main programs of the HRC are:

- **Commemorations and Celebrations** – This includes the annual Dr. Martin Luther King Jr. Celebration Weekend, the Dr. Elizabeth Duncan Koontz Humanitarian Award, the Mayor's Spirit Luncheon as well as other events.

- **Community Issues and Action** – The Covenant Community Connection and Education and Outreach group are two of the components designed to provide outreach, assistance and support.

Rowan County's continued support of the Human Relations Council will help sustain programs and events that support community strength and cohesion. Your assistance is greatly appreciated. We look forward to seeing you at future HRC activities.

Thank you and best wishes.

Sincerely,

Debra Ellison

Debra Ellison
Chair

IREDELL
SOIL & WATER
CONSERVATION DISTRICT

February 25, 2022

Rowan County Finance Department
Attention: Teresa Sharpless
130 West Innes Street
Salisbury, NC 28144

Dear Ms. Sharpless:

The Iredell Soil & Conservation District respectfully submits this budget request for Fiscal Year 2022 to Rowan County for the maintenance of ten structures involved in the Third Creek Watershed System. In past fiscal years Rowan County has given $5,534.00 to help with this maintenance. With this letter the Iredell SWCD would like to request continuation of this amount. Please contact Jim Summers, Third Creek Watershed Contract Officer, at the above number if you have questions.

Respectfully submitted,

Jimmy Gray, Chairman
Iredell Soil & Water Conservation District

▪ 444 BRISTOL DR. STATESVILLE, NC 28677 ▪ 704.873.6761 ▪ WWW.IREDELLSWCD.ORG ▪

MEALS on WHEELS ROWAN

PO Box 1914 • Salisbury, NC 28145 • 704-633-0352 •
www.mowrowan.org

March 1, 2022

Dear Rowan County Commissioners,

Thank you for the allocation to our Home-Delivered Meal Program for the 2021-2022 year. Your allocation allows us to fully support 25 Home-Delivered Meal participants.

Our current funding for Home-Delivered Meals, our Grocery Program, the Charlie Project, and our collaborative project with Rowan Helping Ministries comes from grants, contributions, and fundraising efforts. One of the grants with which you are most familiar is from the Home Care Community Block Grant (HCCBG). The original allocation for 2021-2022 intended to provide a year of home-delivered meals for 27 participants. Unfortunately, our food service provider increased our meal price in August 2021 by 70%. The increase was due to rising food costs and this price increase significantly impacted our budget. Thanks to generous donors like you, we were able to continue serving all of our participants.

Currently, our dedicated volunteers deliver nutritious meals to approximately 255 homebound seniors each weekday. Our 2022 budget includes free meals for 90 participants or 30% of 300 clients. All other clients contribute to the meal program based on a sliding scale that ranges from $2-$13 per meal. The average meal payment is 20% of the meal program cost or $2.60 per meal.

Our Home-Delivered Meals goal for 2022-2023 is to deliver meals to up to 300 homebound seniors and disabled residents of Rowan County.

Our meals meet the **2020-2025 Dietary Guidelines for Americans and Older Adults.** K&W Cafeteria, in Concord, is our current food service provider. We supply home-delivered meals and groceries to homebound and quasi-homebound seniors to allow them to "age in place" and maintain their independence. On behalf of the participants served in 2021 and the 1,010 volunteers involved in our nutrition programs, we respectfully send a request for 2021-2022 funding for $128,418 or 10% of the budgeted cost of providing nutritious food and home-delivered meals to Rowan County seniors. Thank you for your consideration.

Sincerely,

TR TR
Tom Robinson
President

Cindy Fink
Cindy Fink
Executive Director

ORIGINAL 321

Appendix A
Meals on Wheels of Rowan, Inc.

History, Locations, and Service Area

Founded- May 1976
Tax Status- 501 C 3 Non-Profit Corporation
Office Location-1307 S. Salisbury Ave, Spencer, NC 28159
Mailing Address: PO Box 1914, Salisbury, NC 28145

Meal Pick-Up Locations
1. MOW Office Location- Spencer
2. St. Matthews Lutheran Church- Bringle Ferry Rd
3. Shiloh United Methodist Church- Granite Quarry
4. Mt. Zion United Church of Christ- China Grove
5. St. Luke's Lutheran Church- Mt. Ulla
6. RHA Health Services – Cleveland

Service Area- Rowan County, 511 square miles

Programs Offered
Home Delivered Meals- Since 1976
Grocery Program- Since 2020
Charlie Project – Pilot 2020-2021, Open for 25 participants in 2022
Delivery of Rowan Helping Ministries USDA Food Boxes- Since 2020

Total Staff

9.60 FTE's
5 Full-time Professionals, 1 Full-time Non-Exempt
6 Part-time Non-Exempt

Program Staff

7.05 FTE's
3 Full-time Professionals
.75 Full-time Non-Exempt
4 PT Non-Exempt

Administrative, Development, and Marketing Staff

2.55 FTE's
2 Full-time Professionals
.25 Full-Time Non-Exempt
.30 PT Non-Exempt

Appendix B
Meals on Wheels Rowan

All Budgeted Sources of Income- 2022

.5%	Investment Income	$5,000
37%	Contributions Includes memorials, honorariums, church and faith community giving	$417,317
2%	Gifts In-Kind	$27,990
16%	Foundation Grants	$293,500
2%	Business and Corporate Giving	$23,000
1%	Indirect Contributions	$10,000
24%	Government Grants and Reimbursements	$291,162 (HCCBG is $62,436)
10%	Program Service Fees and Donations	$107,500
7.5%	Special Activities	$114,000
100%	Total Income	$1,284,179

After the Home Care Community Block Grant and the Amount Paid by Program Participants, Meals on Wheels Must Raise:

$1,114,243 during 2022

Appendix C

Meals on Wheels Rowan 2021 Budget

Meals on Wheels Rowan	2022 Budget
306 Investment Income -Int/Div	-
307 Investment Income Gain/Loss	$5,000
4000 Contributions	$417,317
4100 Gifts in Kind	$27,990
4200 Foundation Grants	$293,500
4300 Business and Corporate Giving	$23,000
4400 Indirect contributions	$10,000
4500 Government Grants/Reimbursement	$291,162
5100 Program Service fees, donations	$107,500
5800 Special Events	$ 114,000
5900 Miscellaneous	
Total Income	**$ 1,284,179**
Expenses	
6000 Volunteers	$5,000
7000 Meal Service	$634,750
7100 Charlie Project	$9,000
7200, 7300, 7400 Personnel	$429,376
7500 Professional services	$13,000
7600 Travel	$10,000
7700 Memberships and registration	$4,400
7800 Board Project Strategic Planning	$5,000
7900 AniMEALS Program	$18,000
8000 Special events	$48,000
8100 Office and marketing expenses	$29,353
8200 Facility, occupancy & equipment	$31,700
8300 Technology	$30,500
8400 Conferences, Meetings, Staff Development	$6,000
8500 Insurance	$8,800
8600 Banking/PayPal/debit/check fees	$10,300
8700 Donated Items Expense	
8800 · Miscellaneous Expense	
Total Expenses	**$1,284,179**

Appendix D
Meals on Wheels Rowan

Meals on Wheels Rowan Mission and Services

Mission: Deliver food and nutritious meals to Rowan County seniors and individuals who have difficulty leaving their homes and/or are challenged to prepare their meals. Volunteers and Staff build relationships, provide referrals, and work to mitigate social isolation.

Services

1. **Home Delivered Meals-** Volunteers deliver a hot meal Monday-Friday that meets 1/3rd of the basic nutritional needs of seniors over 60 years old or disabled adults who are homebound.
2. **Grocery Program-** Volunteers shop for and deliver groceries to homebound seniors and disabled citizens who can prepare their meals or to individuals who receive home-delivered meals and need supplemental food.
3. **Socialization-** Volunteers engage in a brief social interaction with participants, by asking as to their wellbeing.
4. **Safety Check-** Volunteers observe for any changes in the condition of the participant or the home and surroundings.
5. Charlie Tablets to improve socialization and mitigate symptoms of depression.
6. Delivery of USDA Food Boxes in collaboration with Rowan Helping Ministries.

Homebound – Home-Delivered Meals

- Unable to get out of the home except for medical and pharmacy visits.
- Unable to stand long enough to prepare nutritious meals.
- Bedridden
- Non-ambulatory
- Restricted from using kitchen equipment to prepare meals due to mental conditions.
- No longer drive or drive very infrequently.

Quasi Homebound-Grocery Program

- Have difficulty getting to the grocery due to lack of transportation.
- Should not be out due to elevated risk of infection during the COVID-19 pandemic.
- Lack of mobility outside of the home.
- Lack of financial resources.
- Home-Delivered Meals participant

Request from Rowan County- 10% of the 2022 Budgeted Cost of Providing the Meals on Wheels Programs

$128,418

Appendix E
Pick-Up Locations and Data

Six Pick-Up Locations across Rowan County Serving 30 Routes

1. St. Matthews Lutheran Church in Southeast Rowan County
2. Shiloh United Methodist Church in Granite Quarry
3. Mt. Zion United Church of Christ in China Grove
4. St. Luke's Lutheran Church in Mt. Ulla
5. RHA in Cleveland
6. Meals on Wheels Office in Spencer

Data

Volunteers involved in Deliveries, Special Events, Governance in 2022- 1010

Home Delivered Meals Program

Current Food Service Provider- K&W, Concord
Current Menu-Meets 1/3rd of the 2020-2025 Dietary Guidelines for Americans
Home Delivered Meal Participants Served Daily- 250 Goal 300
Unduplicated Home Delivered Meal Participants in 2021-519
Participants Served at 100% Subsidy in 2021- 162 total; average of 87 each weekday
Total Meals Delivered 2021- 59,069
2022 Goal for Home Delivered Meals- 285 average @ 250 days = 71,250 meals

Grocery Program

Deliveries in 2021-1153 (Average Meals per Delivery- 20 Jan-August; 30 as of Sept 2021)
Unduplicated Grocery Program Participants in 2021-116
Total Grocery Meals Delivered 2021- 25,940

2022 Goal for Grocery Deliveries- 1000
2022 Goal for Unduplicated # of Grocery Participants-150
Total Grocery Meals to Be Delivered in **2022**- 28,800

Deliveries for Rowan Helping Ministries

Deliveries in 2021- 305 @ approx 50 meals per delivery= 15,250 meals

Total Meals Delivered in 2021 – 100,259

Appendix F
Demographic Data

Data Provided is for Home-Delivered Meal Clients- 2021

Gender

Male 39% Female 61%

Ages

Below 60 and disabled or a caregiver for participant- 6%
60-69 17%
70-79 30%
80-89 31%
90+ 16%

Race and Ethnicity

African American 24% (population over 60 = 12%)
Asian and Hispanic 1%
White 75%

 # Served by Zip Code during 2021

Salisbury 273
Cleveland, Mt. Ulla, Woodleaf 21
Spencer/East Spencer 23
Granite Quarry, Rockwell, Faith 93
Kannapolis 45
Landis/China Grove 60
Gold Hill 4

North Carolina Department of Agriculture and Consumer Services

N.C. Forest Service

Steven W. Troxler
Commissioner

Scott Bissette
Assistant Commissioner

D-10-FA
Cooperative Unit Budgets
Rowan County

304 Old Hargrave Road
Lexington, NC 27295-7594
February 3, 2022
(336) 956-2111

Rowan County Finance Department
Attention: James Howden and Lisa Bevis
130 West Innes Street
Salisbury, NC 28144

Dear Mr. Howden and Ms. Bevis:

The North Carolina Forest Service is requesting $235,000 for the 2022-2023 fiscal year budget. Rowan County's share of the budget will be $94,000. This request includes increases for a legislative increase for employees, increases cost of health insurance and retirement, and the replacement of a frontline emergency response truck. We appreciate your approval of this request and your continued long-term support. Listed below is a general breakdown of the budget.

Salaries, Social Security, Retirement, & Health Insurance:
County Ranger, Assistant County Ranger, Temporary $142,000

Operating Expenses:
To include equipment purchase & repair, fuel, fire control materials, uniforms, educational handouts and Smokey Bear material, office supplies and other materials $35,500

Office Space Rental.....$2,500

Frontline Fire Truck Purchase:
Cab, chassis, tank, pump, hose reel.....$55,000

TOTAL.....$235,000

State Share	**60%**	=	**$ 141,000**
County Share	**40%**	=	**$ 94,000**

Sincerely,

Mark Bost
District Forester

cc: County Ranger Jason Walker and Office Manager

NORTH CAROLINA
TRANSPORTATION
MUSEUM FOUNDATION

The museum that moves you!

March 2, 2022

Rowan County Board of Commissioners
130 West Innes St.
Salisbury, NC 28144

Dear Commissioners,

The North Carolina Transportation Museum Foundation would like to submit a request to increase appropriation funding to $50,000 to provide operating support for the museum in all areas as we continue to recover from significant revenue loss that has occurred during the pandemic. This increase from the $30,000 level of the County's funding for the past 10 years is needed to support the increasing expenses of operating our growing museum.

With only 9% of the museum's revenue coming from state appropriations, the remainder of operating revenue is earned through admissions, donations, memberships, grants, special event ticketing, gift shop sales, and sponsorships. A majority of these revenue streams were non-existent or greatly reduced for the past two years. In 2020, visitation suffered a 71% decrease over the previous year.

The museum is an asset to the community as a major tourist attraction and as an economic stimulator, with local businesses benefitting from visitors to Rowan County, including restaurants, hotels, retail businesses, travel-related businesses, and other attractions in Rowan County. It was also an important field trip destination for every 4th grade student in Rowan County pre-pandemic. In the four years between 2015 and 2019, the museum recorded a 58% increase in visitation. In 2019, the museum's economic impact was $22.2 million to our community. Beginning in late 2021, the museum began to generate significant revenue through events for the first time since 2019, with nearly 75,000 people attending Day Out With Thomas™ and The Polar Express™ Train Ride combined.

In 2021, the museum received federal funding through the Paycheck Protection Program and a Shuttered Venue Operators Grant. This funding was allocated for employee retention and to cover operating costs, including event costs during the pandemic when museum revenue ceased or was greatly reduced. A $10 million state appropriation recently received is restricted funding to complete the 18-year restoration of the Powerhouse and restore the Rail Car Shed, both historic structures on the property, to protect the site train ride equipment.

A full schedule of events is being planned for 2022, and school groups are beginning to return to participate in our events, however our road to recovery is a long one. Although conditions improved as COVID restrictions were relaxed, the museum is still in recovery mode from idled or scaled back operations in 2020 and most of 2021.

We appreciate your past support and hope you will consider our grant request for this year. Please let us know if you have questions or need additional information.

Sincerely,

Roy Johnson
President, NCTMF

Kelly Alexander
Executive Director, NCTM

PREVENT CHILD ABUSE ROWAN

The Terrie Hess House Child Advocacy Center
130 Woodson Street
Salisbury, NC 28144
(704) 639-1700
www.preventchildabuserowan.org
www.thhparenting.org

March 03, 2022

Rowan County Commissioners
130 West Innes Street
Salisbury, NC 28144

Dear Commissioners,

Prevent Child Abuse Rowan is requesting $40,000 for fiscal year 2022-2023 to support our Stop-Go-Tell abuse prevention program. The County's past support has been instrumental in the development and expansion of this important program.

Stop-Go-Tell is an interactive and developmentally-appropriate school-based curriculum that serves approximately 2,900 students in 21 elementary schools in Rowan County. The Prevention and Education Coordinator meets with all first and fifth grade students in the fall, and again in the spring semester.

The primary goal is to equip children with the skills they need to identify and prevent or interrupt physical, emotional, or sexual abuse. For first graders we teach basic body safety and the importance of protecting your body. For fifth graders, we review body safety but also introduce internet and cell phone safety. All children are taught to identify safe adults that they can talk to if they need help. Children learn an easy-to-remember plan: Tell the offender to STOP, GO-get away from the person, and TELL a safe adult. Unfortunately, some children don't recognize abuse or inappropriate touches and only realize it's not right when we talk about it at their school.

This has been an on-going program since 2014 and has resulted in hundreds of disclosures of abuse from students, as a direct result of the curriculum. Prevent Child Abuse Rowan developed and copyrighted the Stop-Go-Tell program and we offer it to other counties free of charge. Stop-Go-Tell is currently in use in Stanly, Iredell, and Scotland counties.

Stop-Go-Tell has also been developed for Pre-K and will be implemented with Partners In Learning in 2022. We recently produced a video on recognizing and reporting child abuse that will be utilized by a local nonprofit. Our strategic plan includes education to law enforcement agencies and other community partners.

We receive minimal grant support for the Stop-Go-Tell program, with the remainder of expenses being covered by foundation and community support. We do not charge for any programs provided by our agency. We are audited on an annual basis and can provide our audit of past finances if requested. We have attached a budget of the total expenses of the Prevention and Education Program.

Thank you for your consideration and we are very appreciative of the continued support of Rowan County.

Thank you,

Shawn Edman

Shawn Edman
Executive Director

PREVENTION PROGRAM BUDGET

LINE ITEM	AMOUNT
Personnel: Prevention & Education Coordinator	
Salary	$ 45,000.00
Health insurance	$ 6,192.00
FICA	$ 3,442.50
SUTA	$ 179.82
Workers Compensation	$ 414.50
Personnel: Latin Outreach Coordinator (.50 FTE)	
Salary	$ 19,250.00
Health insurance	$ 3,096.00
FICA	$ 1,472.63
SUTA	$ 89.91
Workers Compensation	$ 207.25
Supplies:	
Program supplies (wristbands, cards, etc)	$ 2,730.00
Office supplies	$ 150.00
Other:	
Toshiba copier contract (15%)	$ 333.00
Liability Insurance (1.5 FTE allocation)	$ 427.14
K9 Program:	
Non-sponsored misc. items	$ 1,500.00
	$ 84,484.75

ROWAN CREATES

Rowan Arts Council
Salisbury, NC

Be an original.

March 1, 2022

Rowan County Finance Department
Attention: Teresa Sharpless
130 West Innes Street
Salisbury, NC 28144

Dear Rowan County Board of Commissioners:

On behalf of the arts organizations in Rowan County, the Rowan Arts Council respectfully requests $40,000 for fiscal year 2022-23. The Rowan Arts Council and the arts organizations that depend on this funding are more than appreciative of the continued support from Rowan County. The Rowan Arts Council would like to thank you for your gracious support of Rowan Arts over the years. In Fiscal Year 2021-22 the Rowan Arts Council received $35,679 in grant funding from the State of North Carolina , $56,250 in funding support from the City of Salisbury and a one-time approbation from the State of North Carolina for $160,000 via CARES Act funding.

In recognizing, that local arts and cultural community partners face funding challenges in providing continuous programming, the Rowan Arts Council will not use any of the funds allocated from the County for Arts Council operations. The Rowan Arts will utilize 100% of County funds to support community arts and cultural partners in Rowan County. The Rowan Arts Council has followed the same practice regarding County Funds each fiscal year since FY 2012-2013.

One of the most important missions of the Rowan Arts Council is to enhance education for children of all ages. Some of the local educational programs include Piedmont Players' youth theatre camps and children's theatre productions, Salisbury Rowan Symphony Afterschool Strings program, and Waterworks' children's art classes and summer art camps.

In FY 2022-23, county funding will continue to support arts and education through Piedmont Players, Salisbury-Rowan Symphony and Waterworks Visual Arts Center. County funds support the ability for school children to attend these facilities for arts education programming and field trips.

Rowan County's recognition and continued support of the Rowan Arts Council allows for Rowan County to participate in the North Carolina Grassroots Grants Program and Federal Grant programs. NC Grassroots Grants is a program through the North Carolina Department of Cultural Resources that designates state funding to Designated County Partners in North Carolina. The Rowan Arts Council currently serves as Rowan County's Designated Partner; the Rowan Arts Council grants out annually the majority of Grassroots funds received from the State of North Carolina to local arts organizations and multicultural

In 2021-22, Rowan County's support allowed the Arts Council to apply for and receive a NC Grassroots Grant in the amount of $35,679 from the State of North Carolina. The Arts Council utilized the state funds to awarded approximately $30,679 in grants to 5 local arts groups in Rowan County. The State funds were utilized to support programming that reached over 50,000 people.

In an effort to increase capacity, scope, and efficiencies the Rowan Arts Council (RAC) entered into a strategic alliance with the Rowan County and Tourism Development Authority in 2012. The alliance allows RAC to utilize marketing, administrative and community networks associated with the Tourism Authority. Such an alliance fosters a more vibrant arts and cultural environment, which not only supports arts related entities, the citizens of Rowan County and educational programs, but also serves as a tool for economic development and quality of life. Additionally, this alliance allows all county funding to directly reach arts and culture groups and programs in Rowan County as opposed to being used for overhead and operations.

We understand that money must be allocated with the common good in mind and we believe that the continued support of the Rowan Arts Council is a solid investment in Rowan County's effort to provide a high quality of life.

Very truly yours,

Davis Cooke
Board Chair
Rowan Arts Council

James Meacham
Chief Executive Officer
Rowan County Tourism

ROWAN CHAMBER
Chamber of Commerce
Be an original.

February 15, 2022

Rowan County Finance Department
Lisa Bevis
130 West Innes St.
Salisbury, NC 28144

Dear Rowan County Commissioners,

On behalf of the Rowan County Chamber of Commerce Board of Directors, thank you for your membership in the Chamber. Your investment helps support the local business community and our member programs and services. A copy of our 2022-2024 Strategic Plan is enclosed.

For 96 years, the Rowan Chamber has been serving the area business community. Our top priorities are Education, Transportation initiatives, and Workforce Development & Talent Attraction.

The Chamber also serves as the "front door" for Rowan County. In 2021, we handled over 20,000 inquiries from newcomers, existing businesses and residents seeking information about our area. We work in conjunction with our Gateway Partners on economic development and tourism related requests as well. Obviously, all of this has a tremendous impact on Rowan County's property tax base, sales tax collections and the overall economy.

We know the County has a tremendous interest in the economic development of the area and we appreciate your support. In your 2022-2023 fiscal year budget, we would respectfully request an investment of $6,642.00 that includes:

Membership dues	$2,842.00
Annual Gala Table	$1,000.00
Dragon Boat Team	$ 800.00
Power Cards	$ 400.00
Leadership Rowan Tuition (2 participants)	$1,600.00

Please do not hesitate to contact me if you require any additional information to process this request. I can be reached at 704.633.4221 or espalding@rowanchamber.com.

Sincerely,

Elaine Spalding

Elaine Spalding, CCE
President

ROWAN CHAMBER
Chamber of Commerce
Be an original.

February 15, 2022

Rowan County Finance Department
Lisa Bevis
130 West Innes St.
Salisbury, NC 28144

Dear Rowan County Commissioners,

Thank you for your interest in the Rowan Chamber's Minority Business Council. There are several successful Minority Business Councils within the chambers of commerce across the country. We have a great group of local minority business leaders involved in the Rowan Chamber and have taken their ideas with examples from other chambers to develop our Action Plan (see below).

The City of Salisbury has provided $5,000 for the past four years. We would like to respectfully request $5,000 from Rowan County government for 2022-2023. The funding would enable the Chamber and local governments to provide much needed support for minority business firms.

Action Plan for Minority Business Council

a. Monthly meetings – Third Tues. @ 9 am
   i. Two minutes to promote your business
   ii. Attorney, CPA, Speaker ideas
   iii. Profile Successful Minority Businesses
b. Help existing min. biz – RCCC Small Biz seminars
c. Help entrepreneurial min. biz – RCCC one-on-one counseling
d. Work with RCCC, Livingstone, Catawba and Hood on student outreach
e. Minority Supplier Development Certifications
f. Minority Business Directory
g. Angel Fund
h. Meet & Greet – Sep/Oct
i. Minority Business of Year Award – establish criteria
j. Diversity Training
k. Mentor K-12 Students

Please do not hesitate to contact me if you require any additional information to process this request. I can be reached at 704.633.4221 or espalding@rowanchamber.com.

Sincerely,

Elaine Spalding

Elaine Spalding, CCE
President

ROWAN CHAMBER
Chamber of Commerce
Be an original.

Strategic Plan (2022 – 2024)

Mission: The Rowan Chamber proactively empowers businesspeople to build a community where business can thrive, and all citizens are proud to live.

Vision: The Rowan Chamber is a strong business advocacy organization.

Values:
-- Together, we are the voice of the business community for the Rowan Region.
-- Together, we build a strong community where business and people can succeed.
-- Together, we move forward for all.

Diversity, Equity, and Inclusion Statement: The Rowan Chamber will drive racial equity in the business community.

2022 Top Priorities:

During the Chamber's Board Retreat, the following Top Priorities for 2022 were selected:

1. a. Workforce Development – Address the current labor shortage issue with creative strategies that will help employers retain staff and build from within the community.

1. b. Talent Attraction – Create a Talent Attraction Task Force in conjunction with the Rowan EDC to attract targeted new employees to our community. Be intentional about attracting and welcoming diverse newcomers.

2. Youth Leadership – Develop a Youth Leadership program which will retain students in our community or encourage them to return after their education.

3. Entrepreneurial Development – Develop a successful entrepreneurial development strategy to support start-ups and existing business owners who want to grow their companies in Rowan County.

2022 Goals:

Business Advocacy Objective: Be the voice of business at every level of government.

Local & State Government

- **Monitor and advocate** at all levels of government on issues that affect the cost of doing business, the ease of doing business and the quality of life in Rowan County.
- Utilize **Government Affairs Committee** volunteers to attend municipal, county and regional government meetings.
- Develop a process for identifying **Priority Projects** and coordinate with Rowan County government and the City of Salisbury on lobbyist contracts.
- Strongly advocate for **transportation** projects including, but not limited to:
  - I-85 in North Rowan – lobby for East Spencer & High Rock Lake Exit at McCanless Rd.
  - Mid-Carolina Airport expansions and improvements
- Conduct a **State Legislative Breakfast** annually so that Chamber members can share their views with our state representatives.
- Coordinate a trip to Raleigh during the **Legislative Session** to advocate for the business community.
- Plan and implement **Candidate Forums** in conjunction with Catawba College and media partners to educate local voters.
- Research **crime prevention programs** from other communities and discuss the appropriate role for the business community with our local law enforcement officials.

Federal & International

- Update the **Federal Priority Project** and Business Advocacy list.
- Coordinate a trip to **Washington, D.C.** to lobby for the community's Priority Project list.
- Analyze the feasibility of conducting **International Trips** in the future.

Education & Workforce Development Objective: Partner with Rowan-Salisbury Schools (RSS), public and private higher education, community organizations and local businesses to develop, attract and retain a highly educated and skilled workforce.

- **Workforce Development** – Address the current labor shortage issue with creative strategies that will help employers retain staff and build from within the community.

- **Talent Attraction** – Create a Talent Attraction Task Force in conjunction with the Rowan EDC to attract targeted new employees to our community. Be intentional about attracting and welcoming diverse newcomers.

- Staff the **Workforce Development Alliance** to bridge the gap between employers and education/training providers:
    - Become the **Work-based learning hub** for the community – connect students with age-appropriate business engagement.
    - Coordinate the annual Ground Hog **"Job Shadow"** Day program in Feb. 2022.
    - Assist with the Community **Job Fairs** in Spring & Fall 2022.
    - Coordinate a **Military Talent Attraction** weekend program in conjunction with a future Job Fair.

Higher Education

- Work with the Education Collaborative to promote the "college town" marketing of Rowan County's **FOUR higher education** institutions: Catawba College, Hood Theological Seminary, Livingstone College and Rowan-Cabarrus Community College (RCCC).
- Advocate for **increased teacher pay at the community college** level and work with RCCC on attracting and retaining quality faculty and staff in our community.
- **Be the connector** between business and education with a focus on skill trades and technical career paths.

K-12

- Support RSS with its **Renewal School system** and specifically promote the importance of **skill trades**, manufacturing, and technical career paths.
- Help attract **high quality K-12 teachers** to our community:
    - Advocate for increased teacher pay at the State & County levels.
    - Award the Teacher of the Year with a $1,000 stipend for school supplies in conjunction with Rowan Partners for Education.
    - Help the school districts create a business incentive package with significant discounts for new teachers.
- Connect businesspeople with **student mentoring** opportunities via Communities in Schools, Crosby Scholars, and other programs to help prepare our future workforce.
- Promote the Career and Technical Education (CTE) **Skill Trade Competition** in March 2022.
- Promote business community support for **Rowan Partners for Education** (RPE) 501(c)(3) Foundation fundraising efforts.

Agri-business

- Produce **Agri-business** activities to highlight their economic impact in our community:
    - **Salute to Agri-business** in conjunction with the Power in Partnership program on March 17, 2022
    - **Arts & Ag Farm Tours** – promote the tours on June 4, 2022

Workplace Wellness

- Work with the **Healthy Rowan** initiative to increase workplace wellness programs and advance a healthier community. Present the **Novant Health Corporate Cup** at the Dragon Boat Festival in July 2022.

Entrepreneurial Development

- Develop a successful entrepreneurial development strategy to support start-ups and existing business owners who want to grow their companies in Rowan County.
- Support the **RCCC Small Business Center** with free office space for one-on-one counseling and promote their workshops and seminars.

Leadership Rowan Objective: Continue to produce the highly successful annual Leadership Rowan program as an education and awareness opportunity for community stewardship, service on volunteer boards and commissions, and preparation for running for elected office.

- Utilize the **Leadership Rowan Steering Committee** for program oversight.
- Celebrate the **30-year anniversary** of the Leadership Rowan program.
- Recruit at least 30 quality applicants for a diverse 30th Class of **Leadership Rowan** by June 2022.
- Conduct an **Opening Retreat** with SIMSOC local retreat facilitators, produce nine (9) class sessions focusing on different aspects of the community, and graduation ceremony with certificates.
- Re-launch the Leadership Rowan **Alumni Association** in conjunction with the Alex Clark Memorial Scholarship fund for new class participants who would not otherwise be able to afford the tuition payment.
- **Youth Leadership** – Develop the two-year Youth Leadership program with high school seniors facilitating the sessions for high school juniors.

Member Services Objective: Provide a return on investment (ROI) with valuable member benefits and programs and build diverse member engagement.

- **Diversity, Equity, and Inclusion** -- Identify and leverage opportunities for diversity, racial equity, and inclusion. Create targeted communications that build diverse member engagement.

- **Minority Business Council** – support minority businesses in the community:
  - Hold seven (7) monthly meetings in 2022
  - Produce a Minority Business Trade Show to encourage major employers to increase the percent of business they do with minority firms.
  - Hold workshops on how to become a certified minority business supplier.
  - Produce a Minority Business Directory

- Support the City of Salisbury's KIVA minority loan fund program and $1 MBB initiatives.

Customer Satisfaction Surveys

- Conduct consistent surveys of Chamber members and prospects to align benefits that meet the changing demographics of our community.

Networking Programs

- Produce an **Annual Gala Meeting** to celebrate accomplishments, announce new action plans and recognize key volunteers and businesses on January 13, 2022.
- Produce eight (8) **Business After Hours** mixer networking events.
- Produce seven (7) **Women in Business** networking and professional development events.
- Produce the annual **Dragon Boat** Festival to increase awareness about High Rock Lake and provide valuable sponsorship and corporate team-building opportunities on July 23, 2022.
- Offer **New Member Receptions** every quarter to welcome our newest members and new managers/volunteers.
- Promote the **Young Professionals** program to retain 21 – 45-year-olds in our community and encourage involvement in the Chamber.
- Create a **South Rowan Area Council** to better serve this growing region of our service area.

Professional Development

- Produce nine (9) **Power in Partnership** breakfast meetings, featuring excellent speakers, exclusive sponsorship opportunities and high-level networking opportunities.
- Produce a high-quality series of business **webinar seminars** in 2022.
- Produce the second in-person **Disney Institute** on May 5, 2022.
- Research and develop a plan to match the **CACCE grant** for workplace safety and active shooter training seminar in 2022.
- Produce other relevant **seminars and workshops** which benefit the business community.

Membership Development

- Continue to implement the **Tiered Dues** benefit plan with a goal of 50% of membership being converted in 2022.
- Revise format of **Total Resource Campaign** to avoid volunteer burn-out by June 2022.
- Develop a new **professional sales program** to provide year-round customer service systems for recruitment, retention, and sponsorship packages.
- Improve **"Fast Track First Year"** member retention system with the goal of 80% retention with first year members.

Benefits & Services

- Expand the **Ambassadors' Program** to include:
  - Teams of volunteers to attend ribbon cuttings in geographic areas.
  - **Operation "Thank You"** - Personalized Membership Directory deliveries to new members.
- Produce an annual **Membership Directory** with Relocation Guide.
- Promote the **Profile Display** brochure rack and member referrals.
- Promote **Affinity Marketing** partnerships with discounted products and services for member firms.
  - Office Depot discounts
  - PPE discounts
  - Workers Comp
- Develop and implement an effective **Communications Plan** for member benefits, events, and services:
  - Capture **positive testimonials** from customers to be used in Chamber communication pieces
  - Devote additional time and resources to **social media** outlets to better target specific programs.

Administration & Finance Objective: Provide the resources necessary to run the organization effectively.

- Utilize the Finance Committee to ensure **strong fiscal and operational management** with at least six months operating income held in reserve accounts.
- Conduct an **annual audit or outside review** of the Chamber's financial situation.
- Research forming a separate **501(c)(3) foundation** for the Chamber.
- Research viable **grant funding** opportunities for programs that align with the Chamber's mission statement.
- Increase the **non-dues income** revenue to 60% of total budget by December 31, 2022.
- Update the Chamber's **Technology Plan** with ZOOM meeting and hybrid event technology options.
- Work with our community partners in the **Paul E. Fisher Gateway Building** to provide meeting space for our member firms.
- Recruit and retain highly qualified **Chamber staff** to provide excellent customer service for our members.
- Win the Association of Chamber of Commerce Executives (ACCE) **"Chamber of the Year"** award by December 2023.
- Become an **accredited chamber** through the U.S. Chamber by December 2024.

Approved by the Board of Directors on _____.

For more information: Rowan County Chamber of Commerce, 204 E. Innes St., Suite 110, Salisbury, NC 28144; PH: 704.633.4221; info@rowanchamber.com ; www.rowanchamber.com

ROWANEDC

PARTNERSHIP for ECONOMIC DEVELOPMENT
SALISBURY, NC

Be an original.

March 4, 2022

Rowan County Board of Commissioners
Via email: Teresa Sharpless, Finance Officer Teresa.sharpless@rowancountync.gov
130 W. Innes St.
Salisbury, NC 28144

RE: Funding Request of the Economic Development Commission for Fiscal Year 2022-2023

Dear County Commissioners,

On behalf of the Rowan EDC, I'd like to thank the Rowan County Board of Commissioners for your outstanding support of our organization. We have been able to accomplish much in moving the economy of Rowan County forward with your outstanding support.

We would like to continue those efforts to bring greater prosperity to all residents of Rowan County and so are respectfully requesting that you continue the same level of funding as you have in the past in the amount of $574,403 during FY 2022-23 In addition, we are requesting a separate allocation to fund the county's membership in the Charlotte Regional Business Alliance (CRBA) in the amount of $44,063.

Your past support of the Rowan EDC has yielded a positive return on investment. The past year has seen an unprecedented level of development activity that will positively impact every community across Rowan County. In addition to this elevated developer interest, we also received a record number of leads from companies interested in locating in our area. With new product coming to market and a great number of prospects, we expect a high level of new investment and job creation over the next several months.

At the beginning of this year, we entered the third year of our Forward Rowan campaign which has secured $1.4 million in commitments from the private sector to assist our growth efforts. The guiding principles of Forward Rowan are reducing poverty, increasing prosperity, and improving the quality of life for all residents of Rowan County. This will be accomplished through the four strategies of targeted economic growth, talent attraction and development, brand identity and storytelling, and service delivery excellence.

We hope that you agree that your investment in our organization is worthy of your continued support. We would be happy to answer any questions and go into greater detail about our activities and programs. We look forward to continuing to work with you to bring economic growth and prosperity to Rowan County.

Sincerely,

Rod Crider
President & CEO

cc: Greg Edds, Chairman, Rowan County Board of Commissioners
Aaron Church, County Manager

ROWAN MUSEUM

PROPERTIES
1766 Michael Braun House
1819 Utzman - Chambers House
1840 Woodson - Valentine House
1857 Third Rowan County Courthouse
1903 China Grove Roller Mill

BOARD OF DIRECTORS
Norman Ribelin, *President*
Terry Holt, *Vice President*
Amy Pruitt, *Secretary*
Larry C. Brown, *Treasurer*
John Basinger
Michael Bitzer
Stephen Brown
Graham Corriher
Ben Fisher
Joy Fisher
Justin Fisher
Doug Glasgow
Judy Haire
John Kesler
Randy Lassiter
James Miller
Terri Myers
Theresa Pierce
Sandra Roakes
Angela Thompson
Kay Wilson

STAFF
Aaron Kepley
Executive Director

Tricia Denton Creel
Education Coordinator

Evin Burleson
Curator

John Giudice
Facilities Manager

ROWAN MUSEUM INCORPORATED
202 North Main Street
Salisbury, North Carolina 28144
Telephone 704-633-5946
office@rowanmuseum.org
www.rowanmuseum.org

March 2, 2022

Chairman Greg Edds
Rowan County Commission
130 West Innes Street
Salisbury, NC 28144

RE: Budget Appropriation for the Rowan Museum, Inc.

Dear Mr. Chairman and Commissioners:

The Rowan Museum has just completed our 68th year of service to this community, and despite historical challenges, it was an exceptional year with growth for our organization. We are asking for your gracious consideration of the usual $18,000.00 the commission has given the museum in the past so that we can continue being *the* place for sharing Rowan County's extraordinary story.

The Board of Directors of the Museum is so very grateful for your support that you gave us in 2021 which helped supplement our educational programming. In the spring and summer of 2021, the museum offered a virtual local history video series that has been utilized by the school system to help replace field trips during this difficult period. We have also been invited into the schools to bring local history to the students who could not come see us as well as outdoor programming around the county. In person field trips at the museum are picking up, and we're looking forward to our summer programming at all our sites around the county. Adapting and overcoming has been the lesson of the last 24 months and these educational efforts are looking at an increasing the partnership with our school system in the years to come. The museum is also completely reopened, and visitation has been up so far compared to past years.

With all this in mind, the board and staff of the museum humbly request $18,000. Thank you for your consideration and the great work you all do for our county. God bless you and thank you for your leadership during these trying times.

Aaron Kepley
Executive Director,
Rowan Museum Inc.

ROWAN COUNTY RESCUE SQUAD

FY23 Proposed Budget

RCRS Board Approved on

Item#	Line	FY 23 Approved	Budget Ammendment	Updated Budget
403	Individual Contributions	$250.00		$250.00
405	Millbridge Speedway	$1,000.00		$1,000.00
407	NC Fuel Tax Refund	$3,250.00		$3,250.00
407.15	NC Sales Tax Refund	$4,000.00		$4,000.00
408.06	NC Dept of Health	$250.00		$250.00
408.07	Ambulance Transportation -Proposed 1 Qtr of Operation	$0.00		$0.00
408.1	Sale of Surplus	$0.00		$0.00
409	Interest Income	$25.00		$25.00
420	Rowan County Allocation	$398,000.00		$398,000.00
422	Special Grants	$0.00		$0.00
422.1	Wal-Mart Grant	$0.00		$0.00
427	Memorial income	$0.00		$0.00
441	Drink Machine	$650.00		$650.00
441.55	Salisbury Community Foundation	$0.00		$0.00
441.6	Foundations-Other	$250.00		$250.00
441.9	Corporate Donation	$0.00		$0.00
442.1	Fundrasiers	$0.00		$0.00
448.14	Faith 4th	$0.00		$0.00
448.4	Lowes Motor Speedway	$1,000.00		$1,000.00
460	Portrait Project	$85,000.00		$85,000.00
471	Special Events Standby Coverage	$0.00		$0.00
472	Building/room rental	$2,000.00		$2,000.00
	Fund Balance Transfer	$18,925.00		$18,925.00
	Total Revenue	$514,600.00	$0.00	$514,600.00
801.5	Salary / Administrative	$20,000.00		$20,000.00
802	Support Staff -3 24 Hr Positions	$114,500.00		$114,500.00
802.07	Rescue Support Staff -PT coverage for 2nd Person 24/7/36 -PT coverage for FT leave	$100,000.00		$100,000.00
802.1	FICA (7.65%)	$13,650.00		$13,650.00
802.11	NC Unemployment Tax (0.06%)	$125.00		$125.00
802.15	Employee Retirement (5%) -5% Payment for FT Employees	$5,750.00		$5,750.00
802.2	Health Insurance -For 3 FT employees ($50 Increase i premium per employee)	$21,850.00		$21,850.00
805	DOA Transport	$100.00		$100.00
811	Benevolent Fund	$3,000.00		$3,000.00
820	Professional Fees	$15,000.00		$15,000.00
823.1	Drink Machine	$650.00		$650.00
823.2	Meals	$1,000.00		$1,000.00

ROWAN COUNTY RESCUE SQUAD

FY23 Proposed Budget

RCRS Board Approved on

Item#	Line	FY 23 Approved	Budget Ammendment	Updated Budget
823.3	Rehab	$1,000.00		$1,000.00
824	Laundry / Linen	$100.00		$100.00
825	Office Supplies	$1,525.00		$1,525.00
827	Bank Service Charges	$250.00		$250.00
827.5	Service Charges	$100.00		$100.00
827.6	Paypal Fees	$150.00		$150.00
828	NC Sales Tax	$2,500.00		$2,500.00
830.1	Telephone	$3,000.00		$3,000.00
830.15	Internet Expense	$3,000.00		$3,000.00
830.17	Computer Equipment	$1,500.00		$1,500.00
830.2	Radio Expense	$750.00		$750.00
831	Postage	$150.00		$150.00
833	Insurance Total			$0.00
833.1	Insurance - Vehicle	$23,950.00		$23,950.00
833.2	Insurance - Accident	$9,300.00		$9,300.00
833.3	Insurance - Property/Equipment/Liabi	$18,275.00		$18,275.00
833.4	Insurance - Worker's Compensation	$14,250.00		$14,250.00
834.2	New Rescue Equipment	$0.00		$0.00
834.32	Speciality Rescue Equipment	$0.00		$0.00
834.33	Capital Debt Service-New Trucks	$24,500.00		$24,500.00
835	Utilities Station 91	$12,750.00		$12,750.00
836	Janitoral Maintenance/supplies	$1,000.00		$1,000.00
837	Bldg / Grounds Maint	$9,000.00		$9,000.00
838.2	Utilities C Grove Station	$3,250.00		$3,250.00
844	Out-Fit Lettering Equipment	$500.00		$500.00
845	Equipment Repair	$5,000.00		$5,000.00
846	Vehicle Repair	$15,000.00		$15,000.00
846.5	Vehicle Maintenance Supplies	$400.00		$400.00
847	Equipment Purchases	$1,000.00		$1,000.00
847.1	Shop Tools	$350.00		$350.00
848	Taxes and Licenses	$125.00		$125.00
850	Printing	$50.00		$50.00
851	Subscriptions	$5,000.00		$5,000.00
854	Stipend Pay	$7,500.00		$7,500.00
855	Oil / Gas / Fuel	$13,000.00		$13,000.00
865	Training Registration	$1,500.00		$1,500.00
865.02	Training Material/ Books	$800.00		$800.00
865.5	Training Meals	$800.00		$800.00
866	Travel-Lodging	$800.00		$800.00
872	Medical Supplies	$1,000.00		$1,000.00
876	Protective Clothing	$5,000.00		$5,000.00

ROWAN COUNTY RESCUE SQUAD

FY23 Proposed Budget

RCRS Board Approved on

Item#	Line	FY 23 Approved	Budget Ammendment	Updated Budget
876.1	Coverals-New	$0.00		$0.00
880	Organizational Dues	$350.00		$350.00
881	Awards	$100.00		$100.00
881.5	Banquet	$1,000.00		$1,000.00
884	Fundraising Expense - Annual	$29,000.00		$29,000.00
884.5	Fundraising General	$0.00		$0.00
885.15	Public Relations	$50.00		$50.00
887	Memorials	$100.00		$100.00
888.5	Penalties	$0.00		$0.00
889	Interest Expense	$250.00		$250.00
	Returned Check			$0.00
	Total Expenses	$514,600.00	$0.00	$514,600.00
	Difference	$0.00		

Current Balances (as of 9/13)		
	F&M Checking	$55,557.69
	F&M CD1 (Redeemable in Feb22)	$10,519.43
	First Bank	$183,696.13
	PayPal	$696.07
	Thrivent	$40,270.12
	Total	$290,739.44

KELLY SMITH
PRESIDENT OF DIRECTORS BOARD

Rowan Vocational Opportunities, Inc.
Rowan-Cabarrus

GARY YELTON
EXECUTIVE DIRECTOR

February 14, 2022

Rowan County Finance Department
Attention: Teresa Sharpless
130 West Innes Street
Salisbury, NC 28144

Subject: 2022-2023 Funding

Dear Ms. Sharpless:

On behalf of the consumers, staff and Board of Directors, I would like to thank you and the Rowan County Board of Commissioners for your support of Rowan Vocational Opportunities, Inc. As you know, Rowan Vocational Opportunities is a mental health facility serving approximately 175 intellectually and developmentally disabled adults, ages 18 to 83. Rowan Vocational Opportunities, Inc. has been serving the Rowan County community since 1966.

The biggest barrier facing our clients who attend the programs offered by Rowan Vocational Opportunities is transportation. In the past, the Commissioners have funded Rowan Vocational Opportunities at a rate of $66,532 per year to help offset transportation cost. As you know, inflation is pushing up gas prices leading to increased transportation cost for our consumers. Rowan Vocational works closely with Rowan Transit to maximize the County's resources any way possible helping to lower our per mile charge. Rowan Transit and the County has helped Rowan Vocational by using CARE's Act money and other grant funding to help offset transportation expenses incurred by our clients. Rowan Vocational Opportunities' transportation costs are approximately $400,000 per year. Over the past year the COVID-19 pandemic has caused many of RVO's clients to shelter in place or quarantine and not attend their day treatment programs. By clients not attending the program, RVO cannot bill for their services which has adversely affected the RVO budget. Therefore, rising transportation costs, recent budget cuts from NC Department of Health and Human Services and adverse budget affects from COVID-19 have caused great concern in how Rowan Vocational Opportunities can continue to offer the current transportation services to its clients. Rowan Vocational Opportunities strives not to increase the transportation fee paid by clients who attend its programs but may be forced to pass along some of the increased transportation cost to clients. Therefore, we are asking for an increase in our funding from Rowan County from past years. Our request for the 2022-2023 fiscal year is $85,000.

I appreciate any consideration provided by the Rowan County Board of Commissioners. Rowan Vocational Opportunities will continue to provide excellent service programing to Rowan County citizens with intellectual and developmental disabilities. Please know Rowan Vocational Opportunities' number one priority is the success of our clients at home, at work and in the community in which they live.

I invite you to visit our facility at any time to witness the wonderful opportunities being provided to our clients. On behalf of Rowan Vocational Opportunities' Board of Directors, staff and consumers, I would like to express our sincere thanks for your consideration and support.

Sincerely,

Gary Yelton
Executive Director

RUFTY-HOLMES
SENIOR CENTER

Serving Rowan County, NC Older Adults

www.ruftyholmes.org 1120 S. MLK Jr. Ave, Salisbury, NC 704-216-7714

Rowan County Board of Commissioners
130 W. Innes St., Salisbury, NC 28144

March 2, 2022

Dear Rowan County Commissioners,

Thank you for the opportunity to submit a FY 2022-2023 funding request. RHSC is honored to work on behalf of Rowan County to provide services to Older Adults, providing resources to age in place. RHSC received administrative responsibility by the county in 2011 to provide multiple Senior Services. RHSC is the main source of Older Adult Information and Resources, administers the Congregate Lunch programs and is a free Community Center, allowing Older Adults to gather for a variety of programs. Annually, the Center serves over 4,000 individual County Older Adults with services and programs.

RHSC also administers the County's federal Family Caregiver Support program and is the County provider for NC's Senior Health Insurance Information Medicare Counseling and AARP Tax return assistance. Adults aged 60 and older account for 24% of our County's population. RHSC's participants closely mirror the County's census numbers for poverty, minority, and rural older adults. In fact, Lunch Club participation at six locations is closer to 50% minority and 50% lower-income participants.

In 2021-2022, RHSC added CARS Transportation and a Minor Home Repair program, both grant and donation funded. 53 Riders receive rides when other transportation is not available. The Home Repair program works with volunteer and paid labor. Workers build ramps, add safety modifications, and make minor repairs before they become major. Both programs allow Older Adults to remain safely in their home.

RHSC leverages grants and donations to stretch federal, state and county funding to meet the growing need for basic services. **RHSC needs additional funding to retain and hire quality staff and meet the higher cost of goods and services. We respectfully ask for an increase in our FY appropriation to $103,530, an increase of $20,000.** The last increase provided was four years ago of $10,000. The current economy of higher prices and labor costs is depleting our general operations funds. We lost several part-time staff to higher paying jobs because our hourly wage is $11-$12 per hour.

Attached is our Annual Report, current budget, and newsletter. The FY 2023 HCCBG funding plan includes our FY 2023 budget and will be submitted to the County Finance Dept. **Thank you for partnering with RHSC to serve the increasing needs of our County's Older Adults, a Treasured Community Resource!**

With Optimism, Nan Buehrer
Nan Buehrer, Executive Director

RHSC Board of Directors
OPERATING BUDGET 2021-2022

RUFTY-HOLMES
SENIOR CENTER
Serving Rowan County, NC Older Adults
"Adding Life to Years"
Health & Wellness, Lifelong Learning, Social Engagement

approved by Board of Directors
7-28-2021

Income	
Program Fees/Revenue	60,000
Consumer Contributions	22,000
Small Grants	42,338
Family Caregiver Grant	50,503
CARES Grant/Fed Recv Act	95,037
City of Salisbury	63,000
Rowan County Appropriation	282,583
Local Municipalities/Bus Mktg	5,000
Annual Fund Donations	40,000
State SC Grant	10,500
HCCBG Funds	409,889
Total Income	**$1,080,850**

Expense	
Bank Service Charge	400
FCSP Program Expense	50,503
CARS Program Expense	12,550
Program Expense - Other	59,232
Catering Contract	198,000
Salaries & Wages - Other	495,938
Employee Retirement Plan	2,350
Training and conferences	2,000
Worker's Comp	3,637
Employee Health Insurance	64,740
Utilities	34,000
Telephone/Technology	8,000
Lunch Club Utility Subsidies	20,000
Maintenance Supplies	5,500
Maintenance/Repairs	30,000
Prop/Liab Insurance	20,000
Postage	1,200
Office Expense	2,000
Travel	5,000
Printing/Advertising	3,000
Legal & Professional	23,000
Association Dues	2,200
Payroll Expenses	37,600
Total Expense	**$1,080,850**

Salisbury-Rowan Community Foundation

An Affiliate of
Foundation For The Carolinas

February 25, 2022

Rowan County Finance Department
Attention: Teresa Sharpless
130 West Innes Street
Salisbury, NC 28144

Dear Rowan County Board of Commissioners:

Thank you for your past support of the Salisbury-Rowan Community Foundation.

The Foundation was established in 1944 by local leaders to encourage philanthropy and secure resources to address local issues, and to bring together resources, community leaders and nonprofits to make positive impacts in Rowan County.

Led by a local board of advisors, the Foundation administers an annual competitive grant process for nonprofit organizations throughout Rowan County, allowing the board to identify and support the most pressing needs each year. Organizations are required to complete an application and, if a grant is received, a post-grant evaluation.

Rowan County has generously supported the Salisbury-Rowan Community Foundation in past years, along with the City of Salisbury and local donors. The Foundation respectfully requests a gift of $15,000 for the 2022-2023 fiscal year.

With the support of Rowan County, the Salisbury-Rowan Community Foundation can continue to make an impact throughout our county. Thank you for your consideration.

Very truly yours,

Gwin Barr
Chair, Salisbury-Rowan Community Foundation Board of Advisors

Salisbury-Rowan Community Foundation

Board of Advisors

Gwin Barr, *Chair*, Rowan County Crosby Scholars Community Partnership
Darrell Hancock, R. Darrell Hancock, Atty At Law
Catrelia Hunter, Civic Leader
Alan King, Civic Leader
Eva Nelson, Civic Leader
Deborah Messinger, Civic Leader
Bryan Overcash, Global Contract Services
LaSheka Walker, Catawba College
Lauren Whaley, Carolinas Credit Union Foundation
Whitney Wallace Williams, Wallace & Graham

Ex-Officio:
Karen Alexander, Mayor, City of Salisbury
Greg Edds, Rowan County Board of Commissioners
Tony Watlington, Superintendent, Rowan-Salisbury Schools

Salisbury-Rowan Community Foundation
2021 Competitive Grant Awards

Organization	Award Amount
Appleseed Early Childhood Education A Smarter Way to Educate Disadvantaged Children	**$10,000**
Bread Riot Fresh Food for Families in the Summer	**$4,700**
Capstone Recovery Center Residential Program	**$10,000**
Catawba College Emerging Young Leaders	**$8,000**
Center for Faith & the Arts Class Act Program	**$4,000**
Children's Cancer Partners of the Carolinas Salisbury-Rowan Childhood Cancer Safety Net	**$3,000**
Communities In Schools of Rowan County General Operating Support	**$10,000**
Community Care Clinic of Rowan County Staffing for Dental Clinics	**$9,300**
Elder Orphan Care Elder Home Modifications	**$5,000**
Essie Mae Kiser Foxx Academy General Operating Support	**$5,000**
Faith N Action Family Equity Recovery Plan	**$5,000**
Faithful Friends Animal Sanctuary Camp Pawtastic & Read to the Animals	**$2,000**
Family Crisis Council of Rowan, Inc. Shelter Operating Support	**$10,000**
Friends of Yadkin Path Outdoor Learning Enhancement	**$5,000**
Gethsemane After School Program Achieving, Toward, Excellence Program	**$5,000**
Happy's Farm, Inc. The New Hopes Project	**$6,379**
Inside Out Global Film Camp Workshops	**$3,500**
Lee Street Theatre Our Town	**$5,000**
Main Street Mission Getting Ahead Program Growth	**$6,140**
Meals on Wheels of Rowan Nutritious Meals for Homebound Seniors and Disabled Adults	**$10,000**
Partners In Learning Child Development & Family Resource Center Family Support	**$10,000**
Piedmont Players Theatre, Inc Cleaning and Repairing the Meroney Auditorium Ceiling	**$10,000**
Pops at the Post Inc Pops at the Post	**$3,500**

Salisbury-Rowan Community Foundation
2021 Competitive Grant Awards

Organization	Award Amount
Power Cross A Needed Ride	**$10,000**
Pregnancy Support Center Diapers & COVID Care Kits	**$4,000**
Prevent Child Abuse Rowan Medical Program	**$10,000**
RiverPark at Cooleemee Falls, Inc RiverPark Work Boat	**$1,415**
Rowan County Crosby Scholars Community Partnership Crosby Scholars Program	**$5,000**
Rowan County Dept. of Social Services/Rowan One Church One Child New Essential Living Items for Safeguarding Rowan's Neglected Children	**$7,500**
Rowan County Literacy Council Youth Literacy Program	**$5,000**
Rowan County United Way 2021-22 Annual Campaign	**$5,000**
Rowan Helping Ministries Crisis Assistance for Housing, Rent and Utilities	**$10,000**
Rowan Partners For Education Rowan Partners for Education CTE Project	**$3,000**
Rowan-Cabarrus YMCA Open Doors - Financial Assistance program	**$10,000**
Rufty-Holmes Senior Center Home Program	**$5,000**
Salisbury Symphony NC Symphony Education Concert for 5th Graders	**$3,800**
Second Harvest Food Bank of Metrolina Warehouse Equipment for New Warehouse in Salisbury	**$5,000**
St. John's Lutheran Church Academic Intervention After-School Program	**$5,000**
The Humane Society of Rowan County HSRC Spay/Neuter/Vaccine and Medical Services Project	**$7,500**
The Pedal Factory Earn A Bike Program	**$7,000**
THREE WIDE Foundation, Inc. Christmas Dinner & Coats for Food Insecure Students	**$3,500**

Saving Grace Farm
725 Jackson Road
Salisbury, NC 28146
(704) 209-6577 office
(704) 603-3022 fax
www.savinggracefarm.com

PREMIER ACCREDITED CENTER
PATH
INTERNATIONAL
Professional Association of Therapeutic Horsemanship International

February 14, 2022

Dear Rowan County Commissioners,

Saving Grace Farm is a 501(c)3 non-profit organization that offers Equine Assisted Services for people with special needs, disabilities, youth at-risk, seniors, veterans, and those who have experienced trauma. Our hope is to improve the quality of life of those around us through equine assisted activities in a way that improves the community as a whole. The center was accredited through PATH (Professional Association of Therapeutic Horsemanship) International in 2007 and has maintained that status for over twelve years. PATH Intl. provides stringent standards for safety and practice in all equine assisted activities and therapies. Out of the over 800 centers in the world today, approximately 200 of them have received this elite status.

Our programs give participants the opportunity to be empowered by connecting with a 1,000 lb. animal, building a relationship based on trust, respect, and leadership, and then transitioning that relationship into the saddle. Much of what the horses can teach, can be carried over into everyday life. Contrary to popular belief, this program is not just for horse lovers or animal lovers.

Therapeutic riding and horsemanship lessons are offered for children and adults with special needs and disabilities, youth at-risk, and those who have experienced trauma. Horseback riding offers a variety of benefits in physical, emotional, social, educational, and mental health. The movement of the horse emulates the human walk and can help build torso strength, encourage balance, and trunk control. The movement also stimulates the rider's sensory system and can soothe and calm riders or encourage them to be more engaged and focused. Communication and clear speech is encouraged by movement that then sends signals through the rider's neural pathways. Educational aspects can be added in to aid in educational goals. Gross and fine motor skills are exercised all while learning to ride and care for the horse.

In 2021 we successfully incorporated a mental health program into our services. Equine Facilitated Psychotherapy (EFP), according to PATH International (our accrediting organization), "is defined as an interactive process in which a licensed mental health professional working with an appropriately credentialed equine professional, partners with suitable equine(s) to address psychotherapy goals set forth by the mental health professional and the client." The biggest difference between EFP and traditional "talk therapy" is the equine. The equine is a critical partner in EFP because they have highly sensitive prey instincts that cause them to recognize and react to human body language, emotion, and energy. Their natural reactions are often to react to human emotions, and as such they provide immediate biofeedback to the client's current state of mind. If the client comes into a session anxious, the horse will respond and react to this behavior which allows it to be addressed. When the client works through that anxiety and relaxes, the response from the equine is an immediate and visual change in their behavior. This allows discussion of the situation and sets the stage for the therapist to teach life and coping skills in the moment, so that the client can practically apply the tools they are learning. This method has been proven to be effective for adults and children and has had great success with Veterans with PTSD.

Saving Grace Farm has a Scholarship program, called the Lillie Edwards Memorial Scholarship, that allocates funds to families who are unable to pay the full cost of therapeutic services. Unfortunately, Medicaid and other health programs do not offer any supplement for our therapeutic riding services, at this time. The Mental Health Clinician with which we are partnering, is paneled with insurance for the EFP program. However, the effort to panel with Medicaid has been a long process with the new changes in the Medicaid program. We also have had a few clients who are uninsured. As such, we have needed to utilize scholarship funds to provide services on a sliding scale to these clients seeking care.

Saving Grace Farm receives dozens of requests each year for clients who are unable to receive Equine Assisted Services without some type of assistance. For many, their special needs, or their financial situations, do not allow them to participate in typical therapy, sports, or therapeutic activities.

We would like to request funding for the Lillie Edwards Memorial Scholarship Fund from Rowan County to be used toward Therapeutic Riding and Equine Facilitated Psychotherapy. Please consider supporting our program by contributing $4500 toward Equine Assisted Services for people with disabilities, histories of trauma, and other special needs. It takes approximately $105-$135 per hour to provide these services. Support in the amount of $4500 would provide 45+ hours of therapeutic sessions to these families. It has always been our goal to never turn anyone away due to financial limitations. Thank you so much for your time and consideration of this matter. Please contact me with any questions you may have janna@savinggracefarm.com or 704-209-6577.

Blessings,

Janna Griggs
Executive Director, Saving Grace Farm

United Way

Rowan County

BOARD OF DIRECTORS

Dr. Andrew Smith
President

Eric Slipp
Vice-President

Dr. Wendy Barnhardt
Vice-President
Community Impact

Lori Yang
Vice-President
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Micah Ennis
Steve Fisher
Erik Johnson
April Kuhn
David Nelson
Elaine Spalding
Jonathan Williams
Chanaka Yatawara

March 4, 2022

Rowan County Board of Commissioners
Attn: James M. Howden, Finance Director
130 W. Innes Street
Salisbury, NC 28144

Rowan County Board of Commissioners,

First, I would like to thank you all for your past support of Rowan County United Way's Day of Caring. We are truly grateful for County's steadfast support and willingness to fund this event.

Since its inception, Day of Caring has evolved into providing schools and nonprofits with necessary repairs and projects to enhance their mission and services. The complexity of these jobs has grown and the in-kind labor, materials and equipment exceed more than $200,000 each year. However, we have been able to manage by leveraging our resources. Many of our volunteers are highly skilled, and companies use their own equipment and supplies to support the needs of the project.

Many of the agencies in Rowan County would not get necessary projects done if it were not for Day of Caring and our volunteers. Necessary repairs to their facilities as well as projects that benefit their clients make it easier for the agency to address the client's needs.

The Day of Caring committee also wishes to start providing safe and healthy housing repairs for low-income, Rowan County homeowners. Many of our elderly, veterans and families with children are placed in a position of making difficult choices around the ability to pay for home repairs/maintenance or paying for food, clothing and medications. We plan to secure volunteers and resources to provide wheelchair ramps, grab bars or other repairs that ensure homeowners remain safe, warm and dry and for our seniors so they are able to age in place.

We are requesting $4,000 from the county. This will enable us to utilize the volunteers who have a desire to support the needs of the community members who benefit the most.

The Assessment Team will continue to lead this endeavor and assist the site managers with any additional needs. All of which our volunteers have shared their time and talents for many years and believe in the lasting benefits of Day of Caring.

Thank you for consideration of this request and please let us know if you have any questions.

Sincerely,

Jenny Lee, MSW
Executive Director

Howden, James M

From: Church, Aaron
Sent: Tuesday, February 8, 2022 10:54 AM
To: Richard Reinholz
Cc: Howden, James M
Subject: Re: YMCA / Generator

Importance: High

Richard,

I am in receipt of your budget request. The recommended budget is normally released in May.

Aaron

Aaron Church
Rowan County Manager
130 West Innes Street
Salisbury, NC 28144
Office: 704-216-8180
Cell: 704-213-8369

On Feb 1, 2022, at 10:43 AM, Richard Reinholz <rreinholz@rocabymca.org> wrote:

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe. Report suspicious emails by clicking the **"Report Phish"** button.

Good Morning Aaron,

I wanted to give you an update regarding our generator and the maintenance/repairs that we have done so far over the past 2 month. It started out by our PM which cost 3300 dollars. That was followed by 6500 of repair work as well as 2500 of electrical work in the main switch board as it was failing. Currently we have some moisture challenges that need to be addressed to ensure it will perform when needed. Unfortunately we will be spending well over 12 dollars and that has not included fuel. Our recent fuel cost was 2731 dollars bringing the total to about 15000.

When you and I discussed the county potentially helping I assumed that PM and some minor repairs would be all that is needed. So I wanted to follow up and let you know that unfortunately we had more cost associated with this project. Please do your best when proposing supporting our YMCA/Generator for next budget year and for future years as we will be doing maintenance on a more frequent basis...

I believe you were going to write us in for 5000 dollars annually. I hope that is still doable as that will help some toward the resources we are spending

Thanks RR

Richard Reinholz
Regional Vice President
Operations / Healthy Living
ROWAN-CABARRUS YMCA
rreinholz@rocabymca.org
704-619-0792 - cell
704-636-0111 - office
www.rocabymca.org

YMCA Mission: To put Christian principles into practice through programs that build healthy spirit, mind and body for all.

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5100 - HEALTH DEPARTMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1145110	HD ADM REV	411900	OVER/SHORT	$0	$0	$10	$0	$0	$0	$0	N/A
			431300	DISASTER RELIEF REIMB COVID-19	($116,514)	$0	$0	$0	$0	$0	$0	N/A
				DISASTER RELIEF HLTH ELC CARES	$0	($26,091)	($20,735)	$0	($27,877)	$0	$0	N/A
				DISASTER RELIEF ELC ENHANCED	$0	($185,851)	($317,480)	$0	($1,529,284)	($1,050,124)	($1,050,124)	N/A
				DISASTER RELIEF AA115 COVID-19	$0	($99,153)	$0	$0	$0	$0	$0	N/A
				DISASTER RELIEF - NCCU COVID	$0	($20,000)	$0	$0	$0	$0	$0	N/A
				COVID REIMB - AGREE ADDEM 716	$0	$0	$0	$0	($427,187)	($734,726)	($734,726)	N/A
				ELC REOPENING SCHLS LIAISON	$0	$0	$0	$0	($115,000)	$0	$0	N/A
			431314	COVID-19 INS/3rd PARTY REVENUE	$0	($45,937)	($129,619)	$0	$0	$0	$0	N/A
			431316	COVID-19 MEDICARE REVENUE	$0	($637)	$0	$0	$0	$0	$0	N/A
			431318	COVID-19 MEDICAID REVENUE	$0	$0	$0	$0	$0	$0	$0	N/A
			434038	STATE AID HEALTH DEPT	($66,033)	($66,033)	($48,000)	($66,033)	($66,033)	($66,033)	($66,033)	0.0%
			489995	MISC RECEIPTS	($11)	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($182,558)**	**($443,702)**	**($515,824)**	**($66,033)**	**($2,165,381)**	**($1,850,883)**	**($1,850,883)**	**2,703.0%**
	11451109	HD FND BAL	495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	1145185	ENVHLTHREV	411900	OVER/SHORT	$100	$0	$0	$0	$0	$0	$0	N/A
			455010	ADIMISTRATION FEES	$0	$0	($75)	$0	$0	$0	$0	N/A
			Org Tot:		**$100**	**$0**	**($75)**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11451853	EH ST REV	434030	ENVIRONMENTAL HEALTH GRNT	($14,558)	($13,900)	($185)	($13,444)	($13,444)	($13,444)	($13,444)	0.0%
			434038	STATE AID HEALTH DEPT	($8,765)	($8,765)	($7,704)	($8,765)	($8,765)	($8,765)	($8,765)	0.0%
			434050	MOSQUITO CONTROL	$0	$0	$0	$0	$0	$0	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5100 - HEALTH DEPARTMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	11451853	EH ST REV	**Org Tot:**		**($23,323)**	**($22,665)**	**($7,889)**	**($22,209)**	**($22,209)**	**($22,209)**	**($22,209)**	**0.0%**
	11451855	EH LCL REV	453044	ENVIRONMENTAL HEALTH FEES	($221,018)	($267,280)	($425,830)	($200,000)	($200,000)	($350,000)	($350,000)	75.0%
				ENVIRONMENTAL HEALTH FEES	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($221,018)**	**($267,280)**	**($425,830)**	**($200,000)**	**($200,000)**	**($350,000)**	**($350,000)**	**75.0%**
	1145205	BCCP REV	434014	BCCCP GRANT	($12,675)	($9,125)	($6,860)	($16,250)	($16,250)	($16,500)	($16,500)	1.5%
			Org Tot:		**($12,675)**	**($9,125)**	**($6,860)**	**($16,250)**	**($16,250)**	**($16,500)**	**($16,500)**	**1.5%**
	11452051	BCCCP REV	431029	TXIX FEES-BCCCP	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11452101	CH FED REV	431086	TXIX FEES-CHILD HEALTH	($129,843)	($32,629)	($90,732)	($69,000)	($69,000)	($90,000)	($90,000)	30.4%
			Org Tot:		**($129,843)**	**($32,629)**	**($90,732)**	**($69,000)**	**($69,000)**	**($90,000)**	**($90,000)**	**30.4%**
	11452103	CH ST REV	434031	CHILD HEALTH GRANT	($15,600)	($8,750)	($12,571)	($15,915)	($15,915)	($15,915)	($15,915)	0.0%
			434033	SMART START-HEALTHY BEGIN	($14,305)	($21,543)	($20,899)	($10,000)	($10,000)	($10,000)	($10,000)	0.0%
			Org Tot:		**($29,905)**	**($30,292)**	**($33,470)**	**($25,915)**	**($25,915)**	**($25,915)**	**($25,915)**	**0.0%**
	11452105	CH LCL REV	453005	INSURANCE CHILD HEALTH	($733)	($935)	($25,162)	($300)	($300)	($15,000)	($15,000)	4,900.0%
			453030	CHILD HEALTH FEES	($2,219)	($2,754)	($3,921)	($2,300)	($2,300)	($1,500)	($1,500)	-34.8%
			Org Tot:		**($2,952)**	**($3,689)**	**($29,083)**	**($2,600)**	**($2,600)**	**($16,500)**	**($16,500)**	**534.6%**
	11452106	CH RST REV	495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11452151	CC4 FED RE	431088	TXIX FEES-CHILD SERV COOR	($302,396)	($305,420)	($107,108)	($306,596)	($306,596)	($305,000)	($305,000)	-0.5%
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	($161,031)	($161,031)	($132,374)	($132,374)	-17.8%
			Org Tot:		**($302,396)**	**($305,420)**	**($107,108)**	**($467,627)**	**($467,627)**	**($437,374)**	**($437,374)**	**-6.5%**
	11452153	CC4 ST REV	434034	CHILD SERV COORDINATION G	($22,770)	($22,770)	($15,180)	($22,770)	($22,770)	($22,770)	($22,770)	0.0%
			Org Tot:		**($22,770)**	**($22,770)**	**($15,180)**	**($22,770)**	**($22,770)**	**($22,770)**	**($22,770)**	**0.0%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5100 - HEALTH DEPARTMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	11452159	CC4 FD BAL	431088	TXIX FEES-CHILD SERV COOR	($307,475)	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	($207,906)	($128,407)	($128,407)	N/A
			Org Tot:		**($307,475)**	**$0**	**$0**	**$0**	**($207,906)**	**($128,407)**	**($128,407)**	**N/A**
	1145216	MATCHLDR EV	431095	MATERNAL CHILD HELATH GRANT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11452233	BTM ST REV	434029	PREPAREDNESS/RESPONSE	($42,561)	($15,703)	($26,282)	($50,996)	($50,996)	($50,996)	($50,996)	0.0%
			Org Tot:		**($42,561)**	**($15,703)**	**($26,282)**	**($50,996)**	**($50,996)**	**($50,996)**	**($50,996)**	**0.0%**
	11452243	CRI REV	434032	STATE AID HEALTH DEPT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11452253	CD ST REV	434035	COMMUNICABLE DIS/TB GRANT	($11,271)	($11,271)	($9,229)	($11,271)	($11,271)	($11,271)	($11,271)	0.0%
			Org Tot:		**($11,271)**	**($11,271)**	**($9,229)**	**($11,271)**	**($11,271)**	**($11,271)**	**($11,271)**	**0.0%**
	11452263	EBOLI REV	434032	STATE AID HEALTH DEPT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	1145227	NAPSACC	464099	RESTRICTED LOCAL GRANTS	($5,000)	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($5,000)**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11452273	NAPSAC REV	434036	SMART START NAPSACC	($80,614)	($67,007)	$0	($70,469)	$0	$0	$0	-100.0%
			Org Tot:		**($80,614)**	**($67,007)**	**$0**	**($70,469)**	**$0**	**$0**	**$0**	**-100.0%**
	11452281	DTL FD REV	431027	TXIX FEES-DENTAL	($697,400)	($539,241)	($551,713)	($425,599)	($425,599)	($450,000)	($450,000)	5.7%
			Org Tot:		**($697,400)**	**($539,241)**	**($551,713)**	**($425,599)**	**($425,599)**	**($450,000)**	**($450,000)**	**5.7%**
	11452285	DTL LO REV	453004	INSURANCE - DENTAL	($13,378)	($16,320)	($12,779)	($10,000)	($10,000)	($12,000)	($12,000)	20.0%
			453043	DENTAL FEES	($29,257)	($16,960)	($18,369)	($10,000)	($10,000)	($15,000)	($15,000)	50.0%
			453097	HEALTH CHOICE INS FEES	($106)	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($42,741)**	**($33,280)**	**($31,147)**	**($20,000)**	**($20,000)**	**($27,000)**	**($27,000)**	**35.0%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5100 - HEALTH DEPARTMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	11452286	DTL RS REV	434017	RURAL HEALTH COMM CARE	($61,077)	($54,695)	$0	$0	($35,000)	$0	$0	N/A
			464007	CANNON-PED DENTAL CLINIC	$0	$0	$0	$0	$0	$0	$0	N/A
			464008	ROBERTSON-PED DENTAL CLINIC	$0	$0	$0	$0	$0	$0	$0	N/A
			464099	RESTRICTED LOCAL GRANTS	$0	$0	$0	$0	$0	$0	$0	N/A
				RESTRICTED LOCAL GRANTS	($5,000)	$0	($10,000)	$0	($5,000)	($5,000)	($5,000)	N/A
				RESTRICTED LOCAL GRANTS	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($66,077)**	**($54,695)**	**($10,000)**	**$0**	**($40,000)**	**($5,000)**	**($5,000)**	**N/A**
	11452289	DTL FB REV	495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	($83,321)	($83,321)	($49,220)	($49,220)	-40.9%
			Org Tot:		**$0**	**$0**	**$0**	**($83,321)**	**($83,321)**	**($49,220)**	**($49,220)**	**-40.9%**
	11452293	SS ST REV	434036	SMART START CH CONSULTANT	$0	$0	($55,972)	$0	($70,469)	($75,010)	($75,010)	N/A
			Org Tot:		**$0**	**$0**	**($55,972)**	**$0**	**($70,469)**	**($75,010)**	**($75,010)**	**N/A**
	11452301	FP FED REV	431028	TANF	($21,127)	($21,127)	$0	($21,127)	($21,127)	($21,127)	($21,127)	0.0%
			431029	TXIX FEES-FAMILY PLANNING	($196,254)	($131,447)	($151,156)	($142,000)	($142,000)	($155,000)	($155,000)	9.2%
			431130	XVIII FEES-FAMILY PLANNING	($254)	$0	$0	($150)	($150)	$0	$0	-100.0%
			Org Tot:		**($217,634)**	**($152,574)**	**($151,156)**	**($163,277)**	**($163,277)**	**($176,127)**	**($176,127)**	**7.9%**
	11452303	FP ST REV	434037	FAMILY PLANNING	($193,145)	($168,615)	($157,972)	($196,614)	($196,614)	($196,614)	($196,614)	0.0%
			434038	STATE AID HEALTH DEPT	($6,877)	($9,904)	($5,625)	($13,754)	($13,754)	($6,877)	($6,877)	-50.0%
			Org Tot:		**($200,022)**	**($178,519)**	**($163,597)**	**($210,368)**	**($210,368)**	**($203,491)**	**($203,491)**	**-3.3%**
	11452305	FP LCL REV	453001	INSURANCE - FAMILY PLANNING	($5,165)	($4,816)	($46,696)	($5,000)	($5,000)	($20,000)	($20,000)	300.0%
			453050	FAMILY PLANNING FEES	($8,845)	($12,870)	($9,976)	($10,000)	($10,000)	($8,000)	($8,000)	-20.0%
			Org Tot:		**($14,010)**	**($17,687)**	**($56,672)**	**($15,000)**	**($15,000)**	**($28,000)**	**($28,000)**	**86.7%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
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Projection Number: 20231
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REV	11452309	FP FB REV	495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	1145240	HP REVENUE	434032	STATE AID HEALTH DEPT	$0	$0	($25,878)	$0	($39,900)	($67,980)	($67,980)	N/A
			464099	LOCAL GRANTS - ELEVATE	$0	$0	($98,455)	$0	($98,455)	($106,540)	($106,540)	N/A
				LOCAL GRANTS - HEALTHY ROWAN	($17,180)	($33,916)	($100,873)	$0	($191,640)	($186,096)	($186,096)	N/A
			Org Tot:		**($17,180)**	**($33,916)**	**($225,206)**	**$0**	**($329,995)**	**($360,616)**	**($360,616)**	**N/A**
	11452403	HP ST REV	434038	STATE AID HEALTH DEPT	($20,195)	($17,168)	($16,200)	($20,195)	($20,195)	($20,195)	($20,195)	0.0%
			434040	HEALTHY COMMUNITIES	($34,128)	($34,354)	($19,965)	($34,354)	($34,354)	($34,359)	($34,359)	0.0%
			434043	SNFI-SCHOOL NURSE FUNDING	$0	$0	$0	$0	$0	$0	$0	N/A
				SNFI-SCHOOL NURSE FUNDING	($100,000)	($100,000)	($96,390)	($100,000)	($100,000)	($100,000)	($100,000)	0.0%
				MINORITY DIABETES PRVNT-REV	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($154,323)**	**($151,522)**	**($132,555)**	**($154,549)**	**($154,549)**	**($154,554)**	**($154,554)**	**0.0%**
	11452409	HP FB REV	495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11452451	HIV FD REV	431030	TXIX FEES-STD	($34,221)	($16,578)	($23,596)	($15,000)	($15,000)	($30,000)	($30,000)	100.0%
			431130	XVIII FEES-HIV/STD	($301)	($62)	($51)	($300)	($300)	($75)	($75)	-75.0%
			Org Tot:		**($34,523)**	**($16,639)**	**($23,647)**	**($15,300)**	**($15,300)**	**($30,075)**	**($30,075)**	**96.6%**
	11452453	HIV ST REV	434045	AIDS CONTROL GRANT	($12,500)	($10,000)	($10,000)	($12,500)	($12,500)	($12,500)	($12,500)	0.0%
			434078	STD MEDICATIONS GRANT	($865)	($696)	($1,613)	($4,081)	($4,081)	($4,081)	($4,081)	0.0%
			434081	STD PREVENTION FUNDING	($42)	($58)	($58)	($100)	($100)	($100)	($100)	0.0%
			Org Tot:		**($13,407)**	**($10,754)**	**($11,671)**	**($16,681)**	**($16,681)**	**($16,681)**	**($16,681)**	**0.0%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5100 - HEALTH DEPARTMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	11452455	HIV LC REV	453012	HIV/STD FEES	($2,091)	($1,263)	($12,848)	($1,800)	($1,800)	($5,000)	($5,000)	177.8%
			Org Tot:		**($2,091)**	**($1,263)**	**($12,848)**	**($1,800)**	**($1,800)**	**($5,000)**	**($5,000)**	**177.8%**
	11452459	HIV FD BAL	495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	($96,000)	($96,000)	$0	$0	-100.0%
			Org Tot:		**$0**	**$0**	**$0**	**($96,000)**	**($96,000)**	**$0**	**$0**	**-100.0%**
	11452501	IM FED REV	431032	TXIX FEES-IMMUNIZATION	($23,538)	($10,167)	($15,824)	($22,000)	($22,000)	($22,000)	($22,000)	0.0%
			431132	XVIII FEES-IMMUNIZATION	($553)	($117)	($183)	($800)	($800)	($400)	($400)	-50.0%
			Org Tot:		**($24,091)**	**($10,464)**	**($16,007)**	**($22,800)**	**($22,800)**	**($22,400)**	**($22,400)**	**-1.8%**
	11452503	IM ST REV	434032	STATE AID HEALTH DEPT	($12,146)	($12,146)	($9,396)	($12,146)	($12,146)	($12,146)	($12,146)	0.0%
			434046	IMMUNIZATION ACT PLAN GRN	($35,368)	($35,368)	($25,347)	($35,368)	($35,368)	($35,368)	($35,368)	0.0%
			453006	INSURANCE IMMUNIZATION	($14,628)	($6,966)	($14,835)	($10,000)	($10,000)	($11,000)	($11,000)	10.0%
			Org Tot:		**($62,142)**	**($54,480)**	**($49,578)**	**($57,514)**	**($57,514)**	**($58,514)**	**($58,514)**	**1.7%**
	11452504	IM GNL REV	425014	FLU SHOTS	$0	$0	$0	($150)	($150)	$0	$0	-100.0%
			Org Tot:		**$0**	**$0**	**$0**	**($150)**	**($150)**	**$0**	**$0**	**-100.0%**
	11452505	IM LCL REV	453009	ADULT IMMUNIZATION FEES	($7,952)	($4,277)	($5,347)	($5,000)	($5,000)	($5,000)	($5,000)	0.0%
			Org Tot:		**($7,952)**	**($4,277)**	**($5,347)**	**($5,000)**	**($5,000)**	**($5,000)**	**($5,000)**	**0.0%**
	11452509	IM FD BAL	495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11452551	MH FED REV	431034	TXIX FEES-MATERNAL HEALTH	($223,017)	($113,758)	($199,459)	($233,000)	($233,000)	($250,000)	($250,000)	7.3%
			Org Tot:		**($223,017)**	**($113,758)**	**($199,459)**	**($233,000)**	**($233,000)**	**($250,000)**	**($250,000)**	**7.3%**
	11452553	MH ST REV	434032	STATE AID HEALTH DEPT	($20,980)	($20,980)	($17,100)	($20,980)	($20,980)	($20,980)	($20,980)	0.0%
			434033	SMART START-HEALTHY BEGIN	($69,195)	($48,253)	($50,846)	($63,000)	($63,000)	($66,300)	($66,300)	5.2%
			434047	MATERNAL HEALTH GRANT	($33,831)	($33,831)	($27,270)	($33,831)	($33,831)	($33,831)	($33,831)	0.0%
				MATERNAL HLTH INNOVATION 168	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($124,006)**	**($103,064)**	**($95,216)**	**($117,811)**	**($117,811)**	**($121,111)**	**($121,111)**	**2.8%**

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REV	11452555	MH LCL REV	453003	INSURANCE - MATERNAL HEALTH	$18	$0	($40,762)	$0	$0	($25,000)	($25,000)	N/A
			453078	PRENATAL FEES	($19,405)	($21,256)	($25,117)	($20,000)	($20,000)	($20,000)	($20,000)	0.0%
			Org Tot:		**($19,387)**	**($21,256)**	**($65,879)**	**($20,000)**	**($20,000)**	**($45,000)**	**($45,000)**	**125.0%**
	11452559	MH FB RSTR	495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11452561	PC FED REV	431033	TXIX FEES-MATERNAL CARE C	($343,440)	($398,065)	($212,302)	($380,526)	($380,526)	($380,000)	($380,000)	-0.1%
			Org Tot:		**($343,440)**	**($398,065)**	**($212,302)**	**($380,526)**	**($380,526)**	**($380,000)**	**($380,000)**	**-0.1%**
	11452569	PC FND BAL	431033	TXIX FEES-MATERNAL CARE C	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	($12,876)	($12,876)	($36,239)	($36,239)	181.4%
			Org Tot:		**$0**	**$0**	**$0**	**($12,876)**	**($12,876)**	**($36,239)**	**($36,239)**	**181.4%**
	11452601	WC FED REV	431035	WIC GRANT	$0	$0	$0	($521,341)	($544,977)	$0	$0	-100.0%
				WIC COVID GRANT	$0	($12,154)	$0	$0	$0	$0	$0	N/A
				WIC GRANT	($12,392)	($9,987)	($12,350)	$0	$0	($15,747)	($15,747)	N/A
				WIC GRANT	($331,987)	($338,750)	($298,140)	$0	$0	($362,175)	($362,175)	N/A
				WIC GRANT	($99,987)	($86,476)	($74,190)	($2)	($2)	($120,725)	($120,725)	6,036,150.0 %
				WIC GRANT	($23,320)	($19,894)	($17,247)	$0	$0	($26,245)	($26,245)	N/A
				WIC GRANT	($20,908)	($18,301)	($11,389)	$0	$0	($35,096)	($35,096)	N/A
			431235	WIC PC BREAST FEEDING	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($488,595)**	**($485,562)**	**($413,316)**	**($521,343)**	**($544,979)**	**($559,988)**	**($559,988)**	**7.4%**
	11452651	AH FED REV	431031	MEDICARE - CA FEES	$0	$0	($142,475)	$0	$0	$0	$0	N/A
			431036	TXIX FEES-PRIMARY CARE PR	($127,963)	($230,560)	($295,003)	($70,000)	($110,000)	($100,000)	($100,000)	42.9%
			431136	XVIII FEES - PRIMARY CARE	($1,631)	($269)	($4,000)	($2,200)	($2,200)	($4,000)	($4,000)	81.8%
			Org Tot:		**($129,594)**	**($230,829)**	**($441,479)**	**($72,200)**	**($112,200)**	**($104,000)**	**($104,000)**	**44.0%**

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REV	11452655	AH RST REV	445001	PRIMARY CARE FEES	($41,119)	($29,187)	($29,405)	($35,000)	($35,000)	($25,000)	($25,000)	-28.6%
			453002	INSURANCE - PRIMARY CARE	($3,565)	($2,062)	($22,040)	($1,000)	($1,000)	($10,000)	($10,000)	900.0%
			Org Tot:		**($44,684)**	**($31,249)**	**($51,445)**	**($36,000)**	**($36,000)**	**($35,000)**	**($35,000)**	**-2.8%**
	11452659	AH FND BAL	495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	1145270	PORTPRGREV	453099	PORT PRG - BCBS GRANT	$0	($68)	$0	$0	$0	$0	$0	N/A
			464061	PORT PROG - COVID UNITED WAY	$0	($10,000)	$0	$0	$0	$0	$0	N/A
				PORT PROGRAM - GRANTS	$0	$0	$0	$0	$0	$0	$0	N/A
				PORT CARDINAL INNOVATIONS	$0	$0	$0	$0	($60,000)	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**($10,068)**	**$0**	**$0**	**($60,000)**	**$0**	**$0**	**N/A**
	11452751	TB FED REV	431089	TXIX FEES-TB	($5,786)	($1,755)	($29,894)	($5,000)	($5,000)	($30,000)	($30,000)	500.0%
			Org Tot:		**($5,786)**	**($1,755)**	**($29,894)**	**($5,000)**	**($5,000)**	**($30,000)**	**($30,000)**	**500.0%**
	11452753	TB ST REV	434035	COMMUNICABLE DIS/TB GRANT	($18,460)	($14,123)	($8,846)	($18,460)	($18,460)	($18,460)	($18,460)	0.0%
			Org Tot:		**($18,460)**	**($14,123)**	**($8,846)**	**($18,460)**	**($18,460)**	**($18,460)**	**($18,460)**	**0.0%**
	11452755	TB LCL REV	453090	TB FEES	($2,433)	($4,448)	($1,538)	($3,200)	($3,200)	($1,500)	($1,500)	-53.1%
			Org Tot:		**($2,433)**	**($4,448)**	**($1,538)**	**($3,200)**	**($3,200)**	**($1,500)**	**($1,500)**	**-53.1%**
	11452759	TB FND BAL	495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	($5,000)	($5,000)	($5,000)	($5,000)	0.0%
			Org Tot:		**$0**	**$0**	**$0**	**($5,000)**	**($5,000)**	**($5,000)**	**($5,000)**	**0.0%**
	Rev/Exp	**Total:**			**($4,327,254)**	**($3,905,041)**	**($4,284,050)**	**($3,737,915)**	**($6,538,800)**	**($6,275,811)**	**($6,275,811)**	**67.9%**
EXP	1155110	HD ADM EXP	510001	SALARIES:CLEARING	$0	($2,950)	$0	$0	$0	$0	$0	N/A
			510005	SALARIES-REGULAR	$178,336	$158,927	$225,933	$325,924	$325,924	$321,687	$443,187	36.0%

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EXP	1155110	HD ADM EXP	510005	SALARIES-REGULAR	$69,529	$216,651	$0	$0	$0	$0	$0	N/A
				SALARIES-REG ELC ENHANCED	$0	$84,199	$153,106	$273,842	$973,842	$555,276	$555,276	102.8%
				SALARIES-REG COVID 716	$0	$0	$0	$0	$75,000	$0	$0	N/A
				SALARIES-REG ELC REOPEN SCHLS	$0	$0	$0	$0	$67,677	$0	$0	N/A
			510010	SALARIES-OVERTIME	$0	$0	$0	$0	$0	$0	$0	N/A
				SALARIES-OT ELC-ENHANCED	$0	$1,734	$175	$0	$0	$0	$0	N/A
				SALARIES-OT COVID AA 716	$0	$0	$0	$0	$5,000	$0	$0	N/A
			510015	SALARIES-PART TIME	$13,517	$14,283	$12,146	$13,000	$13,000	$15,787	$15,787	21.4%
			510020	SALARIES-PER DIEM	$804	$1,698	$922	$1,600	$1,600	$1,600	$1,600	0.0%
			520005	HEALTH INSURANCE	$42,977	$41,023	$49,032	$53,828	$53,828	$58,080	$58,080	7.9%
				HEALTH INS ELC ENHANCED	$0	$24,155	$43,225	$65,520	$265,520	$120,000	$120,000	83.2%
				HEALTH INS COVID AA 716	$0	$0	$0	$0	$10,920	$0	$0	N/A
				HEALTH INS - ELC REOPEN SCHLS	$0	$0	$0	$0	$10,920	$0	$0	N/A
			520008	HEALTH INSURANCE-RETIREES	$49,800	$47,320	$29,120	$29,120	$29,120	$48,000	$48,000	64.8%
			520010	MEDICARE TAX	$3,450	$3,119	$3,378	$4,760	$4,760	$4,842	$6,612	38.9%
				MEDICARE TAX ELC ENHANCED	$0	$1,207	$2,076	$3,883	$14,133	$7,821	$7,821	101.4%
				MEDICARE TAX COVID AA 716	$0	$0	$0	$0	$1,200	$0	$0	N/A
				MEDICARE TAX - ELC REOPEN SCHL	$0	$0	$0	$0	$982	$0	$0	N/A
			520015	RETIREMENT	$20,946	$21,025	$25,778	$33,669	$33,669	$36,422	$54,482	61.8%
				RETIREMENT ELC ENHANCED	$0	$8,790	$17,489	$28,299	$96,833	$62,814	$66,814	136.1%
				RETIREMENT COVID AA 716	$0	$0	$0	$0	$7,500	$0	$0	N/A
				RETIREMENT - ELC REOPEN SCHLS	$0	$0	$0	$0	$7,722	$0	$0	N/A
			520020	SOCIAL SECURITY TAX	$14,747	$13,333	$14,444	$20,410	$20,410	$20,367	$27,907	36.7%

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EXP	1155110	HD ADM EXP	520020	SOCIAL SEC TAX ELC ENHANCED	$0	$5,146	$8,887	$16,588	$66,588	$33,436	$33,436	101.6%
				SOCIAL SEC TAX COVID AA 716	$0	$0	$0	$0	$4,500	$0	$0	N/A
				SOC SECTAX - ELC REOPEN SCHLS	$0	$0	$0	$0	$4,196	$0	$0	N/A
			520025	WORKERS COMPENSATION	$5,021	$4,196	$3,690	$6,575	$6,575	$5,625	$8,545	30.0%
				WORKERS COMP ELC ENHANCED	$0	$2,004	$3,530	$6,430	$31,430	$13,218	$13,218	105.6%
				WORKERS COMP COVID AA 716	$0	$0	$0	$0	$2,500	$0	$0	N/A
				WRKS COMP - ELC REOPEN SCHLS	$0	$0	$0	$0	$1,692	$0	$0	N/A
			520030	401(K) CONTRIBUTIONS	$6,949	$6,070	$6,675	$8,625	$8,625	$9,568	$13,218	53.3%
				401(K) CONTRB ELC ENHANCED	$0	$863	$4,218	$8,217	$36,217	$16,519	$16,519	101.0%
				401(K) CONTRIB COVID AA 716	$0	$0	$0	$0	$2,500	$0	$0	N/A
				401(K) CNTRB-ELC REOPEN SCHLS	$0	$0	$0	$0	$2,031	$0	$0	N/A
			520040	COVID-19 PAYROLL BENEFITS	($19,343)	($17,919)	$0	$0	$0	$0	$0	N/A
			533001	CONTRACTED SERVICES	$5,145	$325	$325	$1,000	$700	$325	$325	-67.5%
				CONTR SERV ELC ENHANCED	$0	$23,700	$102,234	$0	$161,600	$70,000	$70,000	N/A
				CONTRACTED SERV COVID AA 716	$0	$0	$3,400	$0	$125,000	$431,606	$431,606	N/A
				CONT SERV - ELC REOPEN SCHLS	$0	$0	$0	$0	$10,780	$0	$0	N/A
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$33,817	$40,857	$35,289	$48,700	$44,900	$53,000	$53,000	8.8%
				TECH SERV & MAINT - ELC ENHAND	$0	$0	$1,286	$0	$15,000	$0	$0	N/A
			541040	UTILITY SERVICES-WATER	$50	$2,853	$3,460	$200	$4,000	$5,750	$5,750	2,775.0%
			541042	UTILITY SERV-STORM WATER	$1,590	$1,619	$1,375	$2,000	$2,000	$2,300	$2,300	15.0%
			543015	R&M - EQUIP DHHS INFECT PRVNT	$0	$1,700	$0	$0	$0	$0	$0	N/A
			544020	RENT-LAND & BLDGS	$4,640	$5,415	$5,040	$5,500	$5,500	$5,500	$5,500	0.0%

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EXP	1155110	HD ADM EXP	544045	RENT:POSTAGE METER	$716	$690	$518	$1,000	$1,000	$1,000	$1,000	0.0%
			550007	COST PER COPY	$590	$2,962	$2,448	$600	$3,200	$3,000	$3,000	400.0%
			553005	TELEPHONE	$3,044	$12,082	$5,586	$6,800	$6,800	$7,004	$7,004	3.0%
				TELEPHONE - ELC ENHANCED DET	$0	$0	$245	$0	$23,740	$13,000	$13,000	N/A
			554000	ADVERTISING - ELC ENHANCD DET	$0	$14,050	$26,240	$0	$75,000	$27,000	$27,000	N/A
				ADVERTISING COVID AA 716	$0	$0	$0	$0	$50,000	$50,000	$50,000	N/A
			555000	PRINTING	$142	$279	$84	$300	$300	$300	$300	0.0%
				PRINTING	$0	$1,971	$0	$0	$0	$0	$0	N/A
				PRINTING - ELC ENHANCED DET	$0	$3,294	$699	$0	$15,000	$5,000	$5,000	N/A
				PRINTING COVID AA 716	$0	$0	$0	$0	$5,000	$5,000	$5,000	N/A
			556000	UNIFORMS	$547	$0	$0	$600	$600	$1,400	$1,000	66.7%
			557000	POSTAGE	$1,019	$1,124	$337	$1,500	$1,500	$500	$500	-66.7%
				POSTAGE	$0	$0	$805	$0	$3,600	$600	$600	N/A
			558000	TRAVEL	$4,921	$1,214	$2,721	$4,000	$3,000	$4,700	$3,250	-18.8%
				TRAVEL - ELC ENHANCED DET	$0	$1,752	$728	$0	$12,500	$4,000	$4,000	N/A
				TRAVEL COVID AA 716	$0	$0	$0	$0	$5,000	$15,120	$15,120	N/A
				TRAVEL - ELC REOPENING SCHLS	$0	$0	$0	$0	$4,000	$0	$0	N/A
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
				TRAVEL OUT OF STATE - CARES	$0	$0	$0	$0	$0	$0	$0	N/A
				TRAVEL OUT OF STATE - ELC	$0	$0	$0	$0	$0	$0	$0	N/A
				TRAVEL OUT OF STATE - AA 716	$0	$0	$0	$0	$0	$0	$0	N/A
				TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$754	$419	$2,351	$3,400	$2,400	$3,000	$2,500	-26.5%
				TRAINING	$0	$0	$1,555	$0	$6,400	$0	$0	N/A

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Department: 5100 - HEALTH DEPARTMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155110	HD ADM EXP	559000	TRAINING COVID AA 716	$0	$0	$0	$0	$5,000	$5,000	$5,000	N/A
				TRAINING - ELC REOPENING SCHLS	$0	$0	$0	$0	$3,000	$0	$0	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$8,200	$8,200	$8,200	$8,200	0.0%
			561005	OFFICE SUPPLIES	$2,231	$2,276	$2,138	$2,300	$2,300	$2,875	$2,500	8.7%
				OFFICE SUPPLIES	$0	$5,813	$0	$0	$0	$0	$0	N/A
				OFFICE SUPPLIES ELC ENHANCED	$0	$968	$14,017	$0	$20,000	$8,000	$8,000	N/A
				OFFICE SUPPLIES COVID AA 716	$0	$0	$0	$0	$5,067	$10,000	$10,000	N/A
				OFFICE SUPPLIES - ELC SCHOOLS	$0	$0	$0	$0	$500	$0	$0	N/A
			561045	MEDICAL SUPPLIES	$0	$1,550	$27,600	$0	$27,877	$0	$0	N/A
				MEDICAL SUPPLIES - ELC ENHANCD	$0	$0	$479	$0	$64,660	$191,212	$191,212	N/A
				MEDICAL SUPPLIES COVID AA 716	$0	$0	$0	$0	$75,000	$170,000	$170,000	N/A
				MEDICAL SUP COVID-19 BILLING	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	OTHER SMALL EQMT	$1,500	$359	$750	$750	$750	$950	$750	0.0%
				OTHER SMALL EQMT	$0	$7,707	$0	$0	$0	$0	$0	N/A
				OTHER SMALL EQMT - ELC ENHANCD	$0	$0	$10,945	$0	$50,000	$3,000	$3,000	N/A
				OTHER SMALL EQMT COVID AA 716	$0	$0	$0	$0	$25,000	$25,000	$25,000	N/A
				OTHER SMALL EQMT - ELC SCHLS	$0	$0	$0	$0	$0	$0	$0	N/A
			562005	ELECTRICITY	$27,513	$24,580	$19,826	$35,000	$35,000	$40,250	$40,250	15.0%
			562025	NATURAL GAS	$1,330	$2,022	$2,669	$3,000	$3,000	$3,450	$3,450	15.0%
			564050	DUES AND SUBSCRIPTIONS	$6,100	$6,584	$6,172	$7,500	$7,200	$9,100	$9,100	21.3%
			575090	C/A - FURN&EQUIP	$0	$0	$0	$0	$0	$0	$0	N/A
				C/A - FURN&EQUIP - ELC ENHANCD	$0	$13,990	$0	$0	$0	$10,000	$10,000	N/A

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EXP	1155110	HD ADM EXP	575090	C/A - FURN&EQUIP - DHHS INFECT	$0	$0	$0	$0	$0	$0	$0	N/A
			576020	F/A - DP EQUIPMENT	$0	$6,960	$0	$0	$0	$0	$0	N/A
				F/A - DP EQUIP ELC REOPEN SCHL	$0	$0	$0	$0	$1,500	$0	$0	N/A
			576900	F/A - OTHER	$0	$0	$0	$0	$0	$0	$0	N/A
				F/A - OTHER COVID AA 716	$0	$0	$0	$0	$23,000	$23,000	$23,000	N/A
			582008	EMPLOYEE RETIREMENTS	$125	$0	$0	$125	$125	$125	$125	0.0%
			582009	MEETING/TRAINING FOOD	$2,060	$0	$1,251	$3,000	$3,000	$3,000	$500	-83.3%
			Org Tot:		**$484,565**	**$823,988**	**$886,397**	**$1,035,765**	**$3,124,193**	**$2,553,329**	**$2,707,344**	**161.4%**
	1155185	EH EXPND	510005	SALARIES-REGULAR	$429,002	$595,333	$702,816	$770,203	$769,543	$845,508	$845,508	9.8%
			510010	SALARIES-OVERTIME	$0	$9,888	$7,738	$0	$20,000	$0	$0	N/A
			510015	SALARIES-PART TIME	$25,025	$41,844	$660	$0	$660	$0	$0	N/A
			520005	HEALTH INSURANCE	$70,196	$95,122	$116,641	$144,472	$144,472	$158,760	$158,760	9.9%
			520008	HEALTH INSURANCE-RETIREES	$21,580	$21,840	$18,200	$21,840	$21,840	$24,000	$24,000	9.9%
			520010	MEDICARE TAX	$6,415	$9,112	$9,885	$10,869	$10,869	$11,768	$11,768	8.3%
			520015	RETIREMENT	$36,472	$52,346	$70,091	$79,453	$79,453	$95,726	$101,986	28.4%
			520020	SOCIAL SECURITY TAX	$27,431	$38,823	$42,269	$46,446	$46,446	$50,287	$50,287	8.3%
			520025	WORKERS COMPENSATION	$4,137	$6,148	$6,698	$7,327	$7,327	$9,430	$9,430	28.7%
			520030	401(K) CONTRIBUTIONS	$8,955	$10,498	$15,190	$23,121	$23,121	$25,175	$25,175	8.9%
			533001	CONTRACTED SERVICES	$137,639	$52,031	$1,815	$30,000	$3,500	$5,000	$5,000	-83.3%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$17,829	$47,982	$17,871	$20,000	$17,900	$20,000	$20,000	0.0%
			543020	R&M - VEHICLES	$0	$0	$354	$0	$385	$0	$7,711	N/A
			550007	COST PER COPY	$854	$591	$72	$900	$900	$900	$900	0.0%
			553005	TELEPHONE	$6,629	$6,410	$5,872	$10,450	$7,450	$9,785	$9,785	-6.4%
			555000	PRINTING	$374	$168	$168	$500	$500	$500	$500	0.0%

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EXP	1155185	EH EXPND	556000	UNIFORMS	$790	$799	$0	$900	$2,400	$1,300	$1,300	44.4%
			557000	POSTAGE	$2,500	$3,682	$148	$3,500	$500	$1,500	$500	-85.7%
			558000	TRAVEL	$27,359	$37,182	$12,853	$35,000	$24,500	$18,500	$15,000	-57.1%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$375	$145	$1,726	$3,000	$3,000	$5,000	$5,000	66.7%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$500	$500	$500	$500	0.0%
			561005	OFFICE SUPPLIES	$3,932	$5,760	$6,011	$7,000	$7,000	$7,000	$7,000	0.0%
				OFFICE SUPPLIES	$2,386	$0	$0	$0	$0	$0	$0	N/A
			561034	LAB SUPPLIES	$9,162	$7,915	$16,153	$13,000	$17,000	$15,000	$15,000	15.4%
			561085	VEHICLE SUPPLIES	$0	$0	$823	$0	$2,500	$10,000	$0	N/A
			561088	SUPPLIES:VECTOR CONTROL	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	OTHER SMALL EQMT	$8,367	$6,540	$11,880	$5,520	$17,735	$6,000	$5,000	-9.4%
			562020	MOTOR FUELS & LUBRICANTS	$0	$152	$7,251	$0	$10,000	$18,000	$15,000	N/A
			564050	DUES AND SUBSCRIPTIONS	$650	$669	$619	$1,350	$1,350	$1,350	$1,350	0.0%
			575000	C/A - EQUIPMENT	$0	$43,500	$10,902	$0	$11,000	$0	$0	N/A
			575035	C/A - VEHICLES	$0	$0	$0	$0	$0	$316,000	$0	N/A
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$2,500	$0	$2,500	$2,500	0.0%
			576030	F/A-FURN & EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			590002	BANK CREDIT CARD FEES	$2,698	$4,161	$5,232	$3,500	$9,500	$6,500	$6,500	85.7%
			Org Tot:		**$850,758**	**$1,098,640**	**$1,089,939**	**$1,241,351**	**$1,261,351**	**$1,665,989**	**$1,345,460**	**8.4%**
	1155205	BCCP EXP	510005	SALARIES-REGULAR	$9,677	$9,429	$10,365	$0	$16,460	$0	$0	N/A
			520005	HEALTH INSURANCE	$1,228	$1,428	$1,533	$0	$2,920	$0	$0	N/A
			520010	MEDICARE TAX	$138	$130	$146	$0	$240	$0	$0	N/A
			520015	RETIREMENT	$872	$963	$1,183	$0	$1,690	$0	$0	N/A

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EXP	1155205	BCCP EXP	520020	SOCIAL SECURITY TAX	$591	$557	$626	$0	$1,030	$0	$0	N/A
			520025	WORKERS COMPENSATION	$241	$235	$259	$0	$380	$0	$0	N/A
			520030	401(K) CONTRIBUTIONS	$290	$254	$295	$0	$500	$0	$0	N/A
			532040	PHYSICIAN FEES	$15,863	$3,903	$9,098	$10,890	$15,240	$10,000	$10,000	-8.2%
			534019	LABORATORY FEES	$0	$1,452	$4,932	$5,360	$6,310	$6,500	$6,500	21.3%
			Org Tot:		**$28,902**	**$18,352**	**$28,438**	**$16,250**	**$44,770**	**$16,500**	**$16,500**	**1.5%**
	1155210	CH EXPND	510005	SALARIES-REGULAR	$181,099	$73,603	$146,116	$182,708	$182,708	$197,856	$197,856	8.3%
			520005	HEALTH INSURANCE	$36,304	$16,250	$30,413	$38,358	$38,358	$40,500	$40,500	5.6%
			520010	MEDICARE TAX	$2,432	$986	$1,995	$2,405	$2,405	$2,723	$2,723	13.2%
			520015	RETIREMENT	$16,356	$7,514	$16,671	$18,848	$18,848	$22,350	$23,825	26.4%
			520020	SOCIAL SECURITY TAX	$10,401	$4,166	$8,531	$10,389	$10,389	$11,723	$11,723	12.8%
			520025	WORKERS COMPENSATION	$4,330	$1,742	$3,487	$4,336	$4,336	$3,970	$3,970	-8.4%
			520030	401(K) CONTRIBUTIONS	$5,152	$2,105	$3,675	$5,454	$5,454	$5,855	$5,855	7.4%
			532022	INTERPRETER SERVICES	$43	$117	$112	$300	$300	$300	$300	0.0%
			532036	PUBLIC HEALTH NURSING SVS	$0	$0	$0	$1,000	$1,000	$1,000	$0	-100.0%
			532040	PHYSICIAN FEES	$9,350	$11,364	$390	$9,956	$9,956	$9,956	$7,956	-20.1%
			533001	CONTRACTED SERVICES	$440	$450	$450	$450	$450	$560	$560	24.4%
			533065	TELEPHONE ANSWERING SERV	$1,650	$2,450	$1,845	$2,450	$2,450	$2,450	$2,450	0.0%
			534019	LABORATORY FEES	$100	$31	$24	$200	$200	$200	$200	0.0%
			543015	R&M-EQUIPMENT	$1,000	$0	$0	$0	$0	$0	$0	N/A
			543055	R&M-TELEPHONES	$0	$0	$0	$0	$0	$0	$0	N/A
			550007	COST PER COPY	$1,881	$494	$420	$2,000	$2,000	$2,000	$1,500	-25.0%
			552010	INSURANCE-P&PL	$131	$124	$124	$230	$230	$230	$230	0.0%
			553005	TELEPHONE	$1,297	$173	$37	$6,750	$50	$2,369	$2,369	-64.9%

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EXP	1155210	CH EXPND	555000	PRINTING	$53	$400	$0	$500	$500	$500	$500	0.0%
			557000	POSTAGE	$400	$571	$316	$800	$800	$800	$800	0.0%
			558000	TRAVEL	$671	$0	$1,431	$2,750	$2,750	$3,400	$2,900	5.5%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$359	$0	$1,110	$2,000	$2,000	$2,500	$2,400	20.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$1,846	$1,744	$966	$1,846	$1,846	$1,846	$1,000	-45.8%
			561045	MEDICAL SUPPLIES	$6,897	$708	$3,921	$7,422	$7,422	$9,300	$7,300	-1.6%
			583021	CHILD FATALITY COMMITTEE	$453	$0	$0	$768	$768	$768	$768	0.0%
			590002	BANK CREDIT CARD FEES	$377	$455	$601	$1,400	$1,400	$1,400	$1,000	-28.6%
			Org Tot:		**$283,022**	**$125,448**	**$222,637**	**$303,320**	**$296,620**	**$324,556**	**$318,685**	**5.1%**
	1155215	CC4C EXP	510005	SALARIES-REGULAR	$265,604	$279,256	$239,378	$312,305	$312,305	$336,017	$336,017	7.6%
				SALARIES-REGULAR	$0	$0	$7,711	$0	$61,833	$0	$0	N/A
			520005	HEALTH INSURANCE	$55,537	$62,883	$48,808	$65,520	$65,520	$66,000	$66,000	0.7%
				HEALTH INSURANCE	$0	$0	$1,807	$0	$10,920	$0	$0	N/A
			520010	MEDICARE TAX	$3,495	$3,635	$3,250	$4,111	$4,111	$4,704	$4,704	14.4%
				MEDICARE TAX	$0	$0	$103	$0	$910	$0	$0	N/A
			520015	RETIREMENT	$23,931	$28,511	$27,312	$32,276	$32,276	$38,029	$40,529	25.6%
				RETIREMENT	$0	$0	$880	$0	$6,320	$0	$0	N/A
			520020	SOCIAL SECURITY TAX	$14,946	$15,536	$13,897	$17,577	$17,577	$20,107	$20,107	14.4%
				SOCIAL SECURITY TAX	$0	$0	$440	$0	$3,840	$0	$0	N/A
			520025	WORKERS COMPENSATION	$2,913	$3,267	$2,603	$3,808	$3,808	$4,625	$4,625	21.5%
				WORKERS COMPENSATION	$0	$0	$113	$0	$510	$0	$0	N/A
			520030	401(K) CONTRIBUTIONS	$7,804	$8,137	$4,873	$9,371	$9,371	$10,001	$10,001	6.7%

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EXP	1155215	CC4C EXP	520030	401(K) CONTRIBUTIONS	$0	$0	$231	$0	$1,870	$0	$0	N/A
			532022	INTERPRETER SERVICES	$4,481	$4,672	$2,464	$4,500	$5,000	$8,000	$8,000	77.8%
			534030	TECHNOLOGY SERV & MAINT	$0	$1,119	$0	$0	$7,000	$0	$0	N/A
			543020	R&M - VEHICLES SO PIEDMONT CCG	$0	$0	$0	$0	$4,000	$3,000	$3,000	N/A
			550007	COST PER COPY	$874	$1,226	$2,885	$450	$3,200	$3,200	$3,200	611.1%
			552010	INSURANCE-P&PL	$1,179	$1,114	$1,114	$1,610	$1,610	$1,600	$1,600	-0.6%
			553005	TELEPHONE	$4,709	$2,611	$11,236	$16,200	$16,200	$10,300	$10,300	-36.4%
				TELEPHONE	$0	$0	$0	$0	$0	$0	$0	N/A
			555000	PRINTING	$636	$750	$123	$750	$750	$750	$750	0.0%
			556000	UNIFORMS	$0	$930	$0	$0	$0	$500	$500	N/A
			557000	POSTAGE	$177	$317	$350	$350	$350	$350	$350	0.0%
				POSTAGE	$0	$0	$116	$0	$630	$0	$0	N/A
			558000	TRAVEL	$7,555	$3,577	$4,118	$10,000	$7,625	$12,000	$12,000	20.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$360	$480	$345	$2,500	$2,000	$2,500	$2,500	0.0%
				TRAINING - COMM CARE GRANT	$0	$550	$720	$0	$900	$0	$0	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$2,500	$1,500	$1,453	$1,500	$3,500	$1,500	$1,500	0.0%
				OFFICE SUPPLIES	$0	$9,378	$0	$0	$0	$50,772	$50,772	N/A
			561085	VEHICLE SUP - SO PIEDMONT CCG	$0	$0	$0	$0	$1,000	$1,000	$1,000	N/A
			561089	SOFTWARE LIC - SO PIEDMONT CCG	$0	$0	$0	$0	$360	$0	$0	N/A
			561095	OTHER SMALL EQMT	$977	$261	$0	$1,000	$0	$0	$0	-100.0%
				OTHER SMALL EQMT	$0	$37,018	$690	$0	$1,734	$0	$0	N/A

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EXP	1155215	CC4C EXP	562020	FUEL & LUB - SO PIEDMONT CCG	$0	$0	$0	$0	$7,343	$5,000	$5,000	N/A
			574000	C/A - OTHER IMPROVEMENTS	$0	$0	$0	$0	$0	$0	$0	N/A
			575035	C/A VEHICLE - SO PIED CCG	$0	$0	$0	$0	$71,371	$0	$0	N/A
			575090	C/A - FURN&EQUIP	$0	$13,438	$18,629	$0	$18,629	$0	$0	N/A
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A - FURN & EQUIPMENT	$0	$13,369	$3,746	$0	$3,746	$0	$0	N/A
			582009	MEETING/TRAINING FOOD	$0	$168	$0	$250	$250	$0	$0	-100.0%
			582026	CC4C - REIMBURSEMENT	$134,130	$0	$0	$0	$0	$0	$0	N/A
			583053	NONCASH GRANTS/AWARDS	$0	$23,767	$100	$0	$4,990	$26,000	$26,000	N/A
			Org Tot:		**$531,808**	**$517,470**	**$399,494**	**$484,078**	**$693,359**	**$605,955**	**$608,455**	**25.7%**
	1155223	BIOTSM EXP	510005	SALARIES-REGULAR	$3,320	$3,303	$23,085	$37,365	$37,365	$44,030	$44,030	17.8%
			520005	HEALTH INSURANCE	$476	$589	$6,983	$10,920	$10,920	$10,920	$10,920	0.0%
			520010	MEDICARE TAX	$44	$45	$270	$542	$542	$537	$537	-0.9%
			520015	RETIREMENT	$299	$337	$2,634	$3,860	$3,860	$4,984	$5,309	37.5%
			520020	SOCIAL SECURITY TAX	$186	$192	$1,153	$2,317	$2,317	$2,293	$2,293	-1.0%
			520025	WORKERS COMPENSATION	$83	$28	$185	$299	$299	$441	$441	47.5%
			520030	401(K) CONTRIBUTIONS	$100	$2	$44	$1,121	$1,121	$1,311	$1,311	16.9%
			533001	CONTRACTED SERVICES	$39,895	$4,370	$0	$0	$0	$0	$0	N/A
			543015	R&M-EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			555000	PRINTING	$0	$0	$0	$0	$0	$0	$0	N/A
			556000	UNIFORMS	$0	$0	$0	$0	$0	$0	$0	N/A
			557000	POSTAGE	$0	$0	$0	$0	$0	$0	$0	N/A
			558000	TRAVEL	$183	$0	$0	$527	$527	$1,250	$1,250	137.2%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A

ROWAN COUNTY
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MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5100 - HEALTH DEPARTMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155223	BIOTSM EXP	559000	TRAINING	$0	$0	$0	$0	$0	$1,350	$1,350	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$285	$0	$25	$250	$250	$250	$250	0.0%
			561045	MEDICAL SUPPLIES	$37	$0	$706	$1,550	$1,550	$0	$0	-100.0%
			561089	SOFTWARE LICENSES	$0	$0	$0	$0	$0	$0	$0	N/A
			561090	OTHER SUPPLIES	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	SUPPLIES:OTHER SMALL EQMT	$240	$0	$0	$0	$0	$0	$0	N/A
			574090	C/A-OTHER EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN & EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$45,148**	**$8,866**	**$35,084**	**$58,751**	**$58,751**	**$67,366**	**$67,691**	**15.2%**
	1155225	CD EXPEND	510005	SALARIES-REGULAR	$86,706	$49,378	$72,444	$117,721	$117,721	$135,567	$135,567	15.2%
			510015	SALARIES-PART TIME	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$13,077	$9,339	$11,888	$21,843	$21,843	$24,000	$24,000	9.9%
			520010	MEDICARE TAX	$1,180	$651	$998	$1,578	$1,578	$1,904	$1,904	20.7%
			520015	RETIREMENT	$7,821	$5,042	$8,266	$12,167	$12,167	$15,357	$16,357	34.4%
			520020	SOCIAL SECURITY TAX	$5,048	$2,770	$4,268	$6,736	$6,736	$8,123	$8,123	20.6%
			520025	WORKERS COMPENSATION	$2,150	$1,214	$1,800	$2,901	$2,901	$2,692	$2,692	-7.2%
			520030	401(K) CONTRIBUTIONS	$2,506	$1,391	$1,964	$3,534	$3,534	$4,041	$4,041	14.3%
			520040	COVID-19 PAYROLL BENEFITS	$0	$0	$0	$0	$0	$0	$0	N/A
			532022	INTERPRETER SERVICES	$0	$0	$0	$150	$150	$150	$100	-33.3%
			532040	PHYSICIAN FEES	$7,213	$3,662	$5,200	$9,187	$9,187	$12,387	$10,000	8.8%
			533001	CONTRACTED SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A
			534019	LABORATORY FEES	$0	$0	$0	$325	$25	$325	$200	-38.5%

ROWAN COUNTY
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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155225	CD EXPEND	543055	R&M-TELEPHONES	$0	$0	$0	$0	$0	$0	$0	N/A
			550007	COST PER COPY	$0	$0	$0	$0	$0	$0	$0	N/A
			552010	INSURANCE-P&PL	$262	$248	$248	$460	$460	$310	$310	-32.6%
			553005	TELEPHONE	$581	$189	$37	$2,000	$50	$2,100	$2,100	5.0%
			555000	PRINTING	$53	$0	$114	$200	$200	$200	$200	0.0%
			557000	POSTAGE	$600	$320	$320	$600	$600	$600	$600	0.0%
			558000	TRAVEL	$432	$0	$319	$1,750	$750	$2,188	$2,188	25.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$100	$0	$0	$500	$500	$1,250	$1,250	150.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$328	$441	$177	$800	$800	$800	$500	-37.5%
			561045	MEDICAL SUPPLIES	$2,389	$607	$470	$2,500	$500	$2,500	$1,500	-40.0%
			561095	OTHER SMALL EQMT	$0	$0	$0	$0	$0	$0	$0	N/A
			564050	DUES AND SUBSCRIPTIONS	$120	$0	$0	$200	$200	$200	$200	0.0%
			576030	F/A-FURN & EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$130,566**	**$75,250**	**$108,512**	**$185,152**	**$179,902**	**$214,694**	**$211,832**	**14.4%**
	1155226	EBOLI EXP	510005	SALARIES-REGULAR	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$0	$0	$0	$0	$0	$0	$0	N/A
			520010	MEDICARE TAX	$0	$0	$0	$0	$0	$0	$0	N/A
			520015	RETIREMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			520020	SOCIAL SECURITY TAX	$0	$0	$0	$0	$0	$0	$0	N/A
			520025	WORKERS COMPENSATION	$0	$0	$0	$0	$0	$0	$0	N/A
			520030	401(K) CONTRIBUTIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			533001	CONTRACTED SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A

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Projection Number: 20231
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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155226	EBOLI EXP	555000	PRINTING	$0	$0	$0	$0	$0	$0	$0	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$0	$0	$0	$0	$0	$0	$0	N/A
			561045	MEDICAL SUPPLIES	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	SUPPLIES:OTHER SMALL EQMT	$0	$0	$0	$0	$0	$0	$0	N/A
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	1155227	NAPSAC EXP	510005	SALARIES-REGULAR	$47,349	$46,144	$0	$50,184	$0	$0	$0	-100.0%
			520005	HEALTH INSURANCE	$9,662	$10,238	$0	$10,920	$0	$0	$0	-100.0%
			520010	MEDICARE TAX	$655	$638	$0	$688	$0	$0	$0	-100.0%
			520015	RETIREMENT	$4,266	$4,711	$0	$5,186	$0	$0	$0	-100.0%
			520020	SOCIAL SECURITY TAX	$2,802	$2,728	$0	$2,942	$0	$0	$0	-100.0%
			520025	WORKERS COMPENSATION	$1,191	$1,164	$0	$1,255	$0	$0	$0	-100.0%
			520030	401(K) CONTRIBUTIONS	$1,420	$1,384	$0	$1,506	$0	$0	$0	-100.0%
			555000	PRINTING	$425	$0	$0	$0	$0	$0	$0	N/A
				PRINTING	$329	$0	$0	$0	$0	$0	$0	N/A
			557000	POSTAGE	$0	$0	$0	$0	$0	$0	$0	N/A
			558000	TRAVEL	$571	$0	$0	$0	$0	$0	$0	N/A
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$30	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$0	$0	$0	$0	$0	$0	$0	N/A
			561015	EDUCATIONAL SUPPLIES	$250	$0	$0	$0	$0	$0	$0	N/A
			564050	DUES AND SUBSCRIPTIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			583053	NONCASH GRANTS/AWARDS	$0	$0	$0	$0	$0	$0	$0	N/A

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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155227	NAPSAC EXP	583053	NONCASH GRANTS/AWARDS	$1,802	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$70,754**	**$67,007**	**$0**	**$72,681**	**$0**	**$0**	**$0**	**-100.0%**
	1155228	DTL EXPND	510005	SALARIES-REGULAR	$272,500	$273,287	$233,983	$275,113	$275,113	$320,909	$320,909	16.6%
				SALARIES-REGULAR	$0	$0	$0	$0	$0	$0	$0	N/A
				SALARIES-REGULAR	$0	$0	$0	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$49,885	$54,678	$37,907	$54,600	$54,600	$57,840	$57,840	5.9%
				HEALTH INSURANCE	$0	$0	$0	$0	$0	$0	$0	N/A
			520010	MEDICARE TAX	$3,771	$3,748	$3,241	$3,839	$3,839	$4,571	$4,571	19.1%
				MEDICARE TAX	$0	$0	$0	$0	$0	$0	$0	N/A
			520015	RETIREMENT	$24,605	$27,903	$26,696	$28,430	$28,430	$36,373	$38,748	36.3%
				RETIREMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			520020	SOCIAL SECURITY TAX	$16,091	$16,027	$13,858	$16,409	$16,409	$19,269	$19,269	17.4%
				SOCIAL SECURITY TAX	$0	$0	$0	$0	$0	$0	$0	N/A
			520025	WORKERS COMPENSATION	$5,609	$5,585	$5,023	$5,637	$5,637	$6,511	$6,511	15.5%
				WORKERS COMPENSATION	$0	$0	$0	$0	$0	$0	$0	N/A
			520030	401(K) CONTRIBUTIONS	$8,192	$8,184	$7,019	$8,255	$8,255	$9,565	$9,565	15.9%
				401(K) CONTRIBUTIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			520040	COVID-19 PAYROLL BENEFITS	($304)	$0	$0	$0	$0	$0	$0	N/A
			532040	PHYSICIAN FEES	$0	$0	$0	$0	$0	$0	$0	N/A
			533000	OTHER PROFESSIONAL SERVICES	$425	$0	$425	$425	$425	$500	$500	17.6%
			533001	CONTRACTED SERVICES	$43,980	$1,097	$11,305	$70,000	$58,946	$50,000	$50,000	-28.6%
				CONTRACTED SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A

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EXP	1155228	DTL EXPND	534030	TECHNOLOGY SERVICES-SERV&MAINT	$2,532	$1,683	$1,683	$3,000	$3,000	$2,025	$2,025	-32.5%
			543005	R&M-BUILDINGS	$0	$0	$0	$0	$0	$0	$0	N/A
			543015	R&M-EQUIPMENT	$1,335	$3,038	$2,980	$2,350	$3,850	$4,500	$4,500	91.5%
				R&M-EQUIPMENT	$1,616	$2,000	$0	$0	$0	$0	$0	N/A
			543020	R&M - VEHICLES	$0	$0	$0	$1,250	$1,250	$1,000	$1,000	-20.0%
			544010	EQUIPMENT RENTAL	$0	$0	$0	$0	$0	$0	$0	N/A
			550007	COST PER COPY	$405	$499	$414	$450	$450	$450	$450	0.0%
			552010	INSURANCE-P&PL	$1,310	$1,238	$1,238	$1,840	$1,840	$1,300	$1,300	-29.3%
			553005	TELEPHONE	$1,355	$192	$38	$1,500	$50	$1,545	$1,545	3.0%
			554000	ADVERTISING	$0	$0	$0	$1,000	$1,000	$1,000	$1,000	0.0%
				ADVERTISING	$0	$0	$0	$0	$0	$0	$0	N/A
				ADVERTISING	$7,652	$6,595	$0	$0	$0	$0	$0	N/A
			555000	PRINTING	$60	$306	$0	$400	$400	$400	$400	0.0%
				PRINTING	$0	$0	$0	$0	$0	$0	$0	N/A
				PRINTING	$0	$0	$0	$0	$0	$0	$0	N/A
			557000	POSTAGE	$400	$309	$77	$500	$500	$500	$500	0.0%
			558000	TRAVEL	$260	$112	$94	$760	$760	$500	$500	-34.2%
				TRAVEL	$0	$0	$0	$0	$0	$0	$0	N/A
				TRAVEL	$364	$51	$0	$0	$0	$0	$0	N/A
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
				TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
				TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$2,748	$1,095	$2,535	$3,155	$3,155	$3,160	$3,160	0.2%
				TRAINING	$225	$289	$0	$0	$0	$0	$0	N/A

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EXP	1155228	DTL EXPND	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$516	$868	$1,937	$2,000	$2,000	$2,000	$2,000	0.0%
				OFFICE SUPPLIES	$0	$0	$0	$0	$0	$0	$0	N/A
				OFFICE SUPPLIES	$3,000	$3,000	$2,468	$0	$5,000	$0	$0	N/A
			561015	EDUCATIONAL SUPPLIES	$0	$0	$54	$400	$400	$400	$400	0.0%
				EDUCATIONAL SUPPLIES	$0	$0	$0	$0	$0	$0	$0	N/A
				EDUCATIONAL SUPPLIES	$419	$993	$0	$0	$0	$0	$0	N/A
			561044	CLIENT CARE EXPENSES	$0	$0	$0	$0	$0	$0	$0	N/A
				CLIENT CARE EXPENSES	$1,613	$5,000	$5,000	$0	$5,000	$5,000	$5,000	N/A
				CLIENT CARE EXPENSES	$0	$0	$0	$0	$0	$0	$0	N/A
			561045	MEDICAL SUPPLIES	$1,391	$16,463	$30,311	$35,445	$35,445	$35,445	$35,445	0.0%
				MEDICAL SUPPLIES	$0	$0	$0	$0	$0	$0	$0	N/A
				MEDICAL SUPPLIES	$48,000	$41,560	$26,340	$0	$26,743	$0	$0	N/A
			561085	VEHICLE SUPPLIES	$120	$0	$188	$1,000	$1,000	$1,000	$1,000	0.0%
			561095	OTHER SMALL EQMT	$114	$0	$1,012	$1,400	$1,400	$1,400	$1,400	0.0%
				SUPPLIES:OTHER SMALL EQMT	$0	$0	$509	$0	$510	$0	$0	N/A
			562020	MOTOR FUELS & LUBRICANTS	$62	$54	$0	$500	$500	$500	$500	0.0%
			564050	DUES AND SUBSCRIPTIONS	$4,755	$5,000	$5,387	$5,435	$5,435	$6,035	$6,035	11.0%
			575015	C/A:MEDICAL EQUIPMENT	$0	$0	$6,388	$0	$6,389	$0	$0	N/A
				C/A - MEDICAL EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576025	F/A:SOFTWARE LICENSES	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN & EQUIPMENT	$1,880	$0	$4,308	$1,700	$4,308	$2,000	$2,000	17.6%
				F/A - FURN & EQUIPMENT	$0	$0	$3,304	$0	$3,304	$0	$0	N/A
			590002	BANK CREDIT CARD FEES	$244	$450	$404	$240	$540	$400	$400	66.7%

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EXP	1155228	DTL EXPND	**Org Tot:**		**$507,130**	**$481,302**	**$436,126**	**$527,033**	**$565,883**	**$576,098**	**$578,473**	**9.8%**
	1155229	SS EXPEND	510005	SALARIES-REGULAR	$0	$0	$40,694	$0	$50,184	$58,898	$58,898	N/A
			510015	SALARIES-PART TIME	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$0	$0	$8,566	$0	$10,920	$12,000	$12,000	N/A
			520010	MEDICARE TAX	$0	$0	$591	$0	$688	$848	$848	N/A
			520015	RETIREMENT	$0	$0	$4,643	$0	$5,186	$6,675	$7,115	N/A
			520020	SOCIAL SECURITY TAX	$0	$0	$2,526	$0	$2,942	$3,623	$3,623	N/A
			520025	WORKERS COMPENSATION	$0	$0	$1,026	$0	$1,255	$1,473	$1,473	N/A
			520030	401(K) CONTRIBUTIONS	$0	$0	$1,221	$0	$1,506	$1,755	$1,755	N/A
			533001	CONTRACTED SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A
			555000	PRINTING	$0	$0	$0	$0	$0	$0	$0	N/A
			557000	POSTAGE	$0	$0	$0	$0	$0	$0	$0	N/A
			558000	TRAVEL	$0	$0	$0	$0	$0	$625	$625	N/A
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$0	$0	$0	$0	$0	$500	$500	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$0	$0	$0	$0	$0	$200	$200	N/A
			561015	EDUCATIONAL SUPPLIES	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	SUPPLIES:OTHER SMALL EQMT	$0	$0	$0	$0	$0	$0	$0	N/A
			564050	DUES AND SUBSCRIPTIONS	$0	$0	$0	$0	$0	$295	$295	N/A
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			583053	NONCASH GRANTS/AWARDS	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$59,267**	**$0**	**$72,681**	**$86,892**	**$87,332**	**N/A**
	1155230	FM PLN EXP	510005	SALARIES-REGULAR	$296,925	$244,433	$265,757	$419,054	$419,054	$445,853	$445,853	6.4%

ROWAN COUNTY
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Projection Number: 20231
Department: 5100 - HEALTH DEPARTMENT
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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155230	FM PLN EXP	520005	HEALTH INSURANCE	$60,502	$54,812	$54,299	$87,694	$87,694	$92,160	$92,160	5.1%
			520010	MEDICARE TAX	$4,101	$3,274	$3,633	$5,672	$5,672	$6,205	$6,205	9.4%
			520015	RETIREMENT	$27,110	$24,969	$30,322	$43,314	$43,314	$50,450	$53,750	24.1%
			520020	SOCIAL SECURITY TAX	$17,536	$13,894	$15,535	$24,231	$24,231	$26,497	$26,497	9.4%
			520025	WORKERS COMPENSATION	$7,205	$5,821	$6,360	$10,090	$10,090	$9,842	$9,842	-2.5%
			520030	401(K) CONTRIBUTIONS	$8,741	$6,765	$6,926	$12,583	$12,583	$13,272	$13,272	5.5%
			532022	INTERPRETER SERVICES	$148	$618	$800	$1,000	$1,000	$1,000	$1,000	0.0%
			532036	PUBLIC HEALTH NURSING SVS	$2,537	$0	$0	$3,500	$500	$500	$0	-100.0%
			532040	PHYSICIAN FEES	$10,131	$3,517	$2,365	$10,547	$10,547	$16,247	$14,000	32.7%
			533001	CONTRACTED SERVICES	$440	$0	$0	$440	$440	$440	$200	-54.5%
			534019	LABORATORY FEES	$10,401	$7,608	$10,667	$11,000	$11,000	$13,000	$13,000	18.2%
			543015	R&M-EQUIPMENT	$100	$250	$300	$300	$300	$300	$300	0.0%
			543055	R&M-TELEPHONES	$0	$0	$0	$300	$300	$300	$0	-100.0%
			550007	COST PER COPY	$2,864	$4,465	$2,614	$3,000	$3,000	$3,000	$2,500	-16.7%
			552010	INSURANCE-P&PL	$2,619	$2,475	$2,475	$3,623	$3,623	$2,535	$2,535	-30.0%
			553005	TELEPHONE	$1,383	$201	$38	$1,500	$50	$1,854	$1,854	23.6%
			554000	ADVERTISING	$0	$0	$0	$0	$0	$0	$0	N/A
			555000	PRINTING	$659	$675	$754	$900	$900	$900	$900	0.0%
			557000	POSTAGE	$3,746	$2,462	$831	$3,900	$3,900	$3,900	$2,500	-35.9%
			558000	TRAVEL	$840	$0	$139	$2,000	$2,000	$2,500	$2,500	25.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$92	$145	$468	$1,000	$1,000	$1,250	$1,250	25.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$7,528	$3,322	$2,028	$3,450	$3,450	$3,450	$3,000	-13.0%

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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155230	FM PLN EXP	561015	EDUCATIONAL SUPPLIES	$0	$0	$500	$500	$500	$1,500	$1,500	200.0%
			561045	MEDICAL SUPPLIES	$19,521	$7,526	$3,834	$20,000	$20,000	$18,750	$10,000	-50.0%
			561047	WHSF MEDICATIONS	$11,852	$6,941	$8,059	$13,813	$13,813	$13,813	$13,813	0.0%
			561095	OTHER SMALL EQMT	$11,429	$94	$1,800	$1,800	$1,800	$3,125	$3,125	73.6%
			564050	DUES AND SUBSCRIPTIONS	$399	$275	$200	$1,000	$1,000	$1,000	$500	-50.0%
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$508,809**	**$394,541**	**$420,706**	**$686,211**	**$681,761**	**$733,643**	**$722,056**	**5.2%**
	1155240	HP EXPND	510005	SALARIES-REGULAR	$98,946	$57,551	$61,572	$122,373	$122,373	$133,023	$133,023	8.7%
				SALARIES-REGULAR	$0	$1,838	$25,332	$0	$52,000	$56,612	$56,612	N/A
				SALARIES-REGULAR	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$15,398	$10,156	$11,179	$21,840	$21,840	$24,000	$24,000	9.9%
				HEALTH INSURANCE - ELEVATE	$0	$0	$910	$0	$910	$910	$910	N/A
				HEALTH INSURANCE	$0	$455	$7,105	$0	$10,920	$12,000	$12,000	N/A
				HEALTH INSURANCE	$0	$0	$0	$0	$0	$0	$0	N/A
			520010	MEDICARE TAX	$1,419	$820	$882	$1,748	$1,748	$1,924	$1,924	10.1%
				MEDICARE TAX - ELEVATE	$0	$0	$180	$0	$180	$180	$180	N/A
				MEDICARE TAX	$0	$25	$351	$0	$716	$799	$799	N/A
				MEDICARE TAX	$0	$0	$0	$0	$0	$0	$0	N/A
			520015	RETIREMENT	$8,915	$5,876	$7,025	$12,646	$12,646	$15,064	$16,064	27.0%
				RETIREMENT - ELEVATE	$0	$0	$1,263	$0	$1,263	$1,263	$1,263	N/A
				RETIREMENT	$0	$188	$3,038	$0	$4,416	$6,403	$6,903	N/A
				RETIREMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			520020	SOCIAL SECURITY TAX	$6,069	$3,505	$3,771	$7,468	$7,468	$8,222	$8,222	10.1%
				SOCIAL SEC TAX- ELEVATE	$0	$0	$767	$0	$767	$767	$767	N/A

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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155240	HP EXPND	520020	SOCIAL SECURITY TAX	$0	$106	$1,502	$0	$3,040	$3,417	$3,417	N/A
				SOCIAL SECURITY TAX	$0	$0	$0	$0	$0	$0	$0	N/A
			520025	WORKERS COMPENSATION	$792	$461	$492	$979	$979	$1,332	$1,332	36.1%
				WORKERS COMP - ELEVATE	$0	$0	$99	$0	$99	$99	$99	N/A
				WORKERS COMPENSATION	$0	$15	$203	$0	$396	$567	$567	N/A
				WORKERS COMPENSATION	$0	$0	$0	$0	$0	$0	$0	N/A
			520030	401(K) CONTRIBUTIONS	$2,029	$1,727	$1,819	$3,673	$3,673	$3,962	$3,962	7.9%
				401(K) CONTRIB - ELEVATE	$0	$0	$371	$0	$371	$371	$371	N/A
				401(K) CONTRIBUTIONS	$0	$0	$97	$0	$1,472	$1,684	$1,684	N/A
				401(K) CONTRIBUTIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			520040	COVID-19 PAYROLL BENEFITS	$0	$0	$0	$0	$0	$0	$0	N/A
			533001	CONTRACTED SERV-ELEVATE	$0	$0	$38,136	$0	$68,886	$68,886	$68,886	N/A
				CONTRACTED SERVICES	$15,042	$30,284	$55,053	$0	$66,027	$75,400	$75,400	N/A
			550007	COST PER COPY	$209	$3,777	$830	$650	$850	$900	$900	38.5%
			553005	TELEPHONE	$1,491	$189	$37	$1,500	$50	$1,854	$1,854	23.6%
				TELEPHONE	$0	$0	$0	$0	$0	$0	$0	N/A
			554000	ADVERTISING	$0	$71	$0	$150	$150	$200	$200	33.3%
				ADVERTISING	$0	$30	$0	$0	$1,073	$2,800	$2,800	N/A
				ADVERTISING	$0	$0	$33,665	$0	$34,164	$0	$0	N/A
			555000	PRINTING	$0	$0	$682	$1,000	$796	$1,000	$500	-50.0%
				PRINTING	$0	$0	$658	$0	$1,536	$1,450	$1,450	N/A
			556000	UNIFORMS - HEALTHY ROWAN	$0	$0	$693	$0	$1,652	$500	$500	N/A
			557000	POSTAGE	$100	$45	$50	$100	$100	$100	$100	0.0%
			558000	TRAVEL	$714	$198	$549	$1,500	$1,500	$2,500	$1,500	0.0%

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EXP	1155240	HP EXPND	558000	TRAVEL - ELEVATE	$0	$0	$0	$0	$3,000	$5,699	$5,699	N/A
				TRAVEL	$20	$449	$203	$0	$2,569	$1,900	$1,900	N/A
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
				TRAVEL OUT OF STATE - ELEVATE	$0	$0	$0	$0	$0	$0	$0	N/A
				TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$140	$285	$440	$1,150	$1,150	$1,000	$500	-56.5%
				TRAINING - ELEVATE	$0	$0	$0	$0	$1,800	$4,000	$4,000	N/A
				TRAINING - HEALTHY ROWAN	$0	$670	$573	$0	$1,730	$1,800	$1,800	N/A
				TRAINING	$0	$0	$2,595	$0	$2,595	$0	$0	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$377	$460	$405	$600	$600	$600	$400	-33.3%
				OFFICE SUPPLIES - ELEVATE	$0	$0	$92	$0	$1,800	$2,000	$2,000	N/A
				OFFICE SUPPLIES	$72	$967	$921	$0	$1,885	$300	$300	N/A
			561015	EDUCATIONAL SUPPLIES	$519	$745	$349	$750	$750	$750	$500	-33.3%
			561089	SOFTWARE LICENSES	$0	$0	$0	$0	$204	$0	$0	N/A
				SOFTWARE LICENSES - ELEVATE	$0	$0	$0	$0	$1,000	$1,000	$1,000	N/A
				SOFTWARE LIC - HEALTHY ROWAN	$0	$0	$129	$0	$704	$400	$400	N/A
			561095	SUPPLIES:OTHER SMALL EQMT	$0	$0	$0	$0	$0	$0	$0	N/A
				OTHER SMALL EQMT - ELEVATE	$0	$0	$0	$0	$2,000	$2,000	$2,000	N/A
				OTHER SMALL EQMT	$0	$0	$1,074	$0	$3,000	$1,500	$1,500	N/A
			563000	FOOD	$0	$0	$0	$0	$0	$0	$0	N/A
			564050	DUES AND SUBSCRIPTIONS	$30	$0	$0	$370	$370	$450	$450	21.6%
			576020	F/A - DP EQUIPMENT - ELEVATE	$0	$0	$0	$0	$2,000	$2,000	$2,000	N/A
				F/A - DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A

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EXP	1155240	HP EXPND	576920	NON FA - TECH HEALTHY ROWAN	$0	$3,596	$0	$0	$0	$0	$0	N/A
			582009	MEETING/TRAINING FOOD-ELEVATE	$0	$0	$293	$0	$2,014	$5,000	$5,000	N/A
				MEETING/TRAINING FOOD	$273	$700	$653	$0	$2,201	$1,890	$1,890	N/A
				MEETING/TRAINING FOOD	$0	$0	$171	$0	$171	$2,000	$2,000	N/A
			583053	NONCASH GRANTS/AWARDS	$1,773	$2,397	$21,339	$0	$36,303	$25,944	$25,944	N/A
				NONCASH GRANTS/AWARDS	$0	$0	$0	$0	$0	$0	$0	N/A
			585000	GRANT EXPENDITURES	$100,000	$100,000	$100,000	$100,000	$100,000	$100,000	$100,000	0.0%
				GRANT EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	N/A
			585007	HEALTHY COMMUNITIES	$34,128	$34,354	$29,541	$34,354	$34,354	$34,349	$34,349	0.0%
			Org Tot:		**$288,456**	**$261,939**	**$417,091**	**$312,851**	**$626,261**	**$622,771**	**$621,821**	**98.8%**
	1155244	HWTFC/CIS	558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	1155245	HIV EXPEND	510005	SALARIES-REGULAR	$198,577	$139,186	$169,540	$185,575	$185,575	$197,774	$197,774	6.6%
			520005	HEALTH INSURANCE	$36,850	$29,185	$33,746	$37,514	$37,514	$38,940	$38,940	3.8%
			520010	MEDICARE TAX	$2,650	$1,837	$2,305	$2,485	$2,485	$2,728	$2,728	9.8%
			520015	RETIREMENT	$17,689	$14,211	$19,344	$19,182	$19,182	$22,392	$23,855	24.4%
			520020	SOCIAL SECURITY TAX	$11,330	$7,798	$9,855	$10,602	$10,602	$11,647	$11,647	9.9%
			520025	WORKERS COMPENSATION	$4,715	$3,320	$4,065	$4,449	$4,449	$4,544	$4,544	2.1%
			520030	401(K) CONTRIBUTIONS	$5,761	$4,000	$4,807	$5,574	$5,574	$5,893	$5,893	5.7%
			532022	INTERPRETER SERVICES	$0	$0	$0	$100	$100	$100	$100	0.0%
			532040	PHYSICIAN FEES	$11,553	$5,633	$4,380	$10,500	$10,500	$15,600	$12,000	14.3%
			533001	CONTRACTED SERVICES	$440	$450	$450	$450	$450	$560	$300	-33.3%
			534019	LABORATORY FEES	$12,000	$7,212	$5,667	$12,000	$12,000	$14,500	$14,500	20.8%
			543015	R&M-EQUIPMENT	$400	$300	$400	$400	$400	$400	$400	0.0%

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EXP	1155245	HIV EXPEND	550007	COST PER COPY	$0	$0	$0	$0	$0	$0	$0	N/A
			552010	INSURANCE-P&PL	$1,310	$1,238	$1,238	$1,754	$1,754	$1,300	$1,300	-25.9%
			553005	TELEPHONE	$526	$171	$50	$550	$70	$567	$567	3.1%
			555000	PRINTING	$53	$100	$114	$200	$200	$200	$200	0.0%
			557000	POSTAGE	$3,500	$3,995	$57	$5,500	$1,500	$2,300	$1,800	-67.3%
			558000	TRAVEL	$462	$0	$255	$1,500	$500	$1,875	$1,700	13.3%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$125	$0	$0	$500	$500	$625	$625	25.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$828	$369	$978	$1,000	$1,000	$1,000	$1,000	0.0%
			561015	EDUCATIONAL SUPPLIES	$698	$0	$1,024	$1,100	$1,100	$1,100	$1,000	-9.1%
			561045	MEDICAL SUPPLIES	$4,000	$3,511	$3,434	$4,000	$4,000	$5,000	$4,500	12.5%
			561046	STD MEDICATIONS	$865	$696	$1,613	$4,081	$4,081	$4,081	$4,081	0.0%
			561066	STD PREVENTION	$100	$100	$100	$100	$100	$100	$100	0.0%
			564050	DUES AND SUBSCRIPTIONS	$220	$100	$0	$300	$300	$300	$300	0.0%
			Org Tot:		**$314,653**	**$223,410**	**$263,421**	**$309,416**	**$303,936**	**$333,526**	**$329,854**	**6.6%**
	1155250	IMAP EXPND	510005	SALARIES-REGULAR	$90,778	$62,901	$77,205	$71,182	$82,582	$80,507	$80,507	13.1%
			520005	HEALTH INSURANCE	$18,776	$18,054	$19,607	$20,643	$24,643	$21,272	$21,272	3.0%
			520010	MEDICARE TAX	$1,267	$842	$1,041	$956	$1,256	$1,102	$1,102	15.3%
			520015	RETIREMENT	$8,181	$6,422	$8,809	$7,360	$9,860	$9,096	$9,696	31.7%
			520020	SOCIAL SECURITY TAX	$5,416	$3,566	$4,452	$4,068	$5,268	$4,697	$4,697	15.5%
			520025	WORKERS COMPENSATION	$2,213	$1,508	$1,865	$1,705	$2,505	$1,751	$1,751	2.7%
			520030	401(K) CONTRIBUTIONS	$2,214	$1,146	$2,278	$2,139	$2,939	$2,397	$2,397	12.1%
			520040	COVID-19 PAYROLL BENEFITS	$0	$0	$0	$0	$0	$0	$0	N/A

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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155250	IMAP EXPND	532022	INTERPRETER SERVICES	$0	$0	$31	$100	$100	$0	$0	-100.0%
			532036	PUBLIC HEALTH NURSING SVS	$0	$0	$0	$1,400	$900	$0	$0	-100.0%
			532040	PHYSICIAN FEES	$6,413	$3,733	$3,100	$8,129	$8,129	$11,129	$9,750	19.9%
			533001	CONTRACTED SERVICES	$275	$300	$300	$300	$300	$375	$375	25.0%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$0	$0	$0	$0	$0	$0	$0	N/A
			543015	R&M-EQUIPMENT	$145	$750	$700	$1,500	$1,500	$1,500	$1,500	0.0%
			543055	R&M-TELEPHONES	$0	$0	$0	$200	$200	$200	$0	-100.0%
			550007	COST PER COPY	$826	$742	$120	$1,000	$1,000	$500	$500	-50.0%
			552010	INSURANCE-P&PL	$674	$636	$636	$1,210	$1,210	$700	$700	-42.1%
			553005	TELEPHONE	$1,309	$177	$37	$1,500	$50	$1,854	$1,854	23.6%
			555000	PRINTING	$324	$1,305	$0	$1,500	$0	$1,000	$1,000	-33.3%
			557000	POSTAGE	$322	$400	$22	$400	$400	$400	$400	0.0%
			558000	TRAVEL	$375	$0	$249	$600	$600	$750	$500	-16.7%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$250	$0	$0	$600	$600	$750	$500	-16.7%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$337	$270	$142	$500	$500	$500	$450	-10.0%
			561045	MEDICAL SUPPLIES	$32,665	$21,068	$18,224	$34,000	$34,000	$42,500	$35,000	2.9%
				MEDICAL SUPPLIES	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	SUPPLIES:OTHER SMALL EQMT	$447	$0	$750	$750	$750	$1,550	$1,550	106.7%
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN & EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$173,204**	**$123,821**	**$139,569**	**$161,742**	**$179,292**	**$184,530**	**$175,501**	**8.5%**
	1155255	MTNL H EXP	510005	SALARIES-REGULAR	$233,474	$214,842	$208,786	$304,049	$304,049	$388,635	$388,635	27.8%

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EXP	1155255	MTNL H EXP	520005	HEALTH INSURANCE	$43,795	$44,230	$40,947	$60,284	$60,284	$77,128	$77,128	27.9%
			520010	MEDICARE TAX	$3,250	$2,960	$2,840	$4,216	$4,216	$5,432	$5,432	28.8%
			520015	RETIREMENT	$20,863	$21,934	$23,821	$31,429	$31,429	$43,987	$46,887	49.2%
			520020	SOCIAL SECURITY TAX	$13,895	$12,516	$12,142	$17,996	$17,996	$23,183	$23,183	28.8%
			520025	WORKERS COMPENSATION	$5,012	$4,507	$4,879	$6,626	$6,626	$9,262	$9,262	39.8%
			520030	401(K) CONTRIBUTIONS	$6,835	$6,064	$5,779	$9,133	$9,133	$11,574	$11,574	26.7%
			532022	INTERPRETER SERVICES	$787	$722	$379	$1,000	$1,000	$1,000	$1,000	0.0%
			532036	PUBLIC HEALTH NURSING SVS	$150	$0	$0	$1,000	$1,000	$1,000	$0	-100.0%
			532040	PHYSICIAN FEES	$95,723	$89,703	$77,555	$109,332	$109,332	$109,332	$109,332	0.0%
			533001	CONTRACTED SERVICES	$385	$400	$400	$400	$400	$500	$500	25.0%
			534019	LABORATORY FEES	$2,780	$2,049	$2,308	$4,000	$4,000	$4,000	$4,000	0.0%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$0	$0	$0	$100	$100	$0	$0	-100.0%
				TECHNOLOGY SERV & MAINT	$0	$0	$0	$0	$0	$0	$0	N/A
			543015	R&M-EQUIPMENT	$400	$650	$600	$1,000	$1,000	$1,000	$1,000	0.0%
			543055	R&M-TELEPHONES	$0	$0	$0	$200	$200	$200	$0	-100.0%
			550007	COST PER COPY	$3,726	$2,612	$1,223	$5,000	$5,000	$4,000	$3,500	-30.0%
			552010	INSURANCE-P&PL	$1,310	$1,237	$1,237	$1,840	$1,840	$1,300	$1,300	-29.3%
			553005	TELEPHONE	$834	$948	$1,168	$950	$1,327	$1,300	$1,300	36.8%
			555000	PRINTING	$200	$0	$175	$200	$200	$1,500	$1,000	400.0%
			557000	POSTAGE	$2,338	$1,268	$289	$2,500	$2,500	$1,200	$1,000	-60.0%
			558000	TRAVEL	$223	$0	$21	$800	$800	$1,000	$750	-6.3%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$401	$505	$397	$1,000	$1,000	$1,375	$1,375	37.5%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A

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EXP	1155255	MTNL H EXP	561005	OFFICE SUPPLIES	$709	$850	$850	$850	$850	$850	$850	0.0%
			561015	EDUCATIONAL SUPPLIES	$0	$0	$1,445	$1,500	$1,500	$1,500	$1,500	0.0%
			561045	MEDICAL SUPPLIES	$4,195	$4,844	$4,979	$5,700	$5,700	$7,125	$6,125	7.5%
			561095	OTHER SMALL EQMT	$412	$920	$2,063	$3,000	$3,000	$3,750	$2,500	-16.7%
			575000	C/A - EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
				F/A - DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN & EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			583053	NONCASH GRANTS/AWARDS	$0	$0	$0	$0	$0	$0	$0	N/A
			590002	BANK CREDIT CARD FEES	$257	$225	$442	$500	$600	$500	$500	0.0%
			Org Tot:		**$441,952**	**$413,985**	**$394,726**	**$574,605**	**$575,082**	**$701,633**	**$699,633**	**21.8%**
	1155256	PREG CARE	510005	SALARIES-REGULAR	$237,418	$227,892	$225,654	$248,387	$248,387	$312,283	$312,283	25.7%
			520005	HEALTH INSURANCE	$49,918	$50,349	$48,334	$54,600	$54,600	$66,000	$66,000	20.9%
			520010	MEDICARE TAX	$3,356	$3,156	$3,095	$3,440	$3,440	$4,358	$4,358	26.7%
			520015	RETIREMENT	$21,391	$23,267	$25,745	$25,670	$25,670	$35,320	$37,630	46.6%
			520020	SOCIAL SECURITY TAX	$14,349	$13,487	$13,233	$14,692	$14,692	$18,621	$18,621	26.7%
			520025	WORKERS COMPENSATION	$2,162	$2,066	$2,019	$2,230	$2,230	$3,483	$3,483	56.2%
			520030	401(K) CONTRIBUTIONS	$6,966	$5,953	$6,568	$7,455	$7,455	$9,288	$9,288	24.6%
			532022	INTERPRETER SERVICES	$185	$126	$236	$500	$1,000	$1,000	$1,000	100.0%
			550007	COST PER COPY	$0	$0	$0	$0	$0	$0	$0	N/A
			553005	TELEPHONE	$3,111	$2,542	$3,464	$13,500	$13,000	$8,858	$8,858	-34.4%
			555000	PRINTING	$602	$700	$0	$700	$700	$700	$700	0.0%
			557000	POSTAGE	$290	$350	$300	$350	$350	$500	$500	42.9%
			558000	TRAVEL	$9,277	$5,278	$6,863	$12,000	$10,625	$10,000	$10,000	-16.7%

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EXP	1155256	PREG CARE	558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$595	$814	$120	$2,000	$2,000	$2,000	$2,000	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$2,750	$2,000	$1,614	$2,000	$3,000	$2,000	$2,000	0.0%
			561095	OTHER SMALL EQMT	$550	$288	$0	$1,000	$0	$0	$0	-100.0%
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			582009	MEETING/TRAINING FOOD	$0	$168	$0	$250	$250	$250	$250	0.0%
			Org Tot:		**$352,920**	**$338,436**	**$337,245**	**$388,774**	**$387,399**	**$474,661**	**$476,971**	**22.7%**
	1155260	WC EXPND	510005	SALARIES-REGULAR	($356)	$0	$0	$0	$0	$0	$0	N/A
				SALARIES-REGULAR	$9,111	$6,941	$9,467	$10,355	$10,306	$11,882	$11,882	14.7%
				SALARIES-REGULAR	$240,055	$220,598	$216,280	$229,055	$224,918	$262,613	$262,613	14.7%
				SALARIES-REGULAR	$69,680	$58,498	$59,637	$51,462	$77,901	$58,739	$58,739	14.1%
				SALARIES-REGULAR	$16,666	$13,321	$13,703	$33,254	$16,824	$38,004	$38,004	14.3%
				SALARIES-REGULAR	$1,662	$1,753	$1,846	$2,508	$2,508	$2,879	$2,879	14.8%
			520005	HEALTH INSURANCE	$0	$0	$0	$0	$0	$0	$0	N/A
				HEALTH INSURANCE	$1,946	$1,650	$1,981	$2,184	$2,184	$2,400	$2,400	9.9%
				HEALTH INSURANCE	$65,417	$64,061	$60,545	$64,974	$64,974	$71,400	$71,400	9.9%
				HEALTH INSURANCE	$14,957	$13,994	$13,880	$12,012	$19,292	$13,200	$13,200	9.9%
				HEALTH INSURANCE	$3,788	$3,079	$3,162	$7,644	$4,004	$8,400	$8,400	9.9%
				HEALTH INSURANCE	$320	$400	$414	$546	$546	$600	$600	9.9%
			520010	MEDICARE TAX	$0	$0	$0	$0	$0	$0	$0	N/A
				MEDICARE TAX	$130	$98	$135	$148	$147	$170	$170	14.9%
				MEDICARE TAX	$3,324	$3,065	$3,019	$3,197	$3,137	$3,676	$3,676	15.0%
				MEDICARE TAX	$957	$822	$838	$727	$1,111	$829	$829	14.0%

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EXP	1155260	WC EXPND	520010	MEDICARE TAX	$240	$189	$194	$472	$233	$539	$539	14.2%
				MEDICARE TAX	$25	$25	$26	$36	$36	$42	$42	16.7%
			520015	RETIREMENT	$0	$0	$0	$0	$0	$0	$0	N/A
				RETIREMENT	$821	$709	$1,080	$1,069	$1,063	$1,344	$1,432	34.0%
				RETIREMENT	$21,743	$22,521	$24,677	$23,692	$23,270	$29,624	$31,574	33.3%
				RETIREMENT	$6,128	$5,972	$6,804	$5,318	$8,018	$6,641	$7,076	33.1%
				RETIREMENT	$1,531	$1,360	$1,563	$3,438	$1,760	$4,298	$4,580	33.2%
				RETIREMENT	$155	$179	$211	$260	$260	$326	$348	33.8%
			520020	SOCIAL SECURITY TAX	$0	$0	$0	$0	$0	$0	$0	N/A
				SOCIAL SECURITY TAX	$556	$418	$579	$633	$629	$727	$727	14.8%
				SOCIAL SECURITY TAX	$14,191	$13,106	$12,907	$13,662	$13,406	$15,724	$15,724	15.1%
				SOCIAL SECURITY TAX	$4,091	$3,515	$3,582	$3,108	$4,748	$3,540	$3,540	13.9%
				SOCIAL SECURITY TAX	$1,028	$806	$829	$2,015	$996	$2,299	$2,299	14.1%
				SOCIAL SECURITY TAX	$105	$107	$113	$154	$154	$177	$177	14.9%
			520025	WORKERS COMPENSATION	$0	$0	$0	$0	$0	$0	$0	N/A
				WORKERS COMPENSATION	$210	$160	$218	$238	$237	$273	$273	14.7%
				WORKERS COMPENSATION	$5,555	$5,079	$4,981	$5,269	$5,236	$6,039	$6,039	14.6%
				WORKERS COMPENSATION	$1,565	$1,346	$1,372	$1,185	$1,397	$1,353	$1,353	14.2%
				WORKERS COMPENSATION	$391	$307	$316	$767	$635	$876	$876	14.2%
				WORKERS COMPENSATION	$40	$40	$42	$58	$58	$67	$67	15.5%
			520030	401(K) CONTRIBUTIONS	$0	$0	$0	$0	$0	$0	$0	N/A
				401(K) CONTRIBUTIONS	$273	$208	$284	$311	$309	$354	$354	13.8%
				401(K) CONTRIBUTIONS	$7,219	$6,618	$6,488	$6,872	$6,748	$7,789	$7,789	13.3%
				401(K) CONTRIBUTIONS	$1,844	$1,755	$1,789	$1,545	$2,339	$1,747	$1,747	13.1%

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EXP	1155260	WC EXPND	520030	401(K) CONTRIBUTIONS	$478	$400	$411	$999	$506	$1,131	$1,131	13.2%
				401(K) CONTRIBUTIONS	$52	$53	$55	$76	$76	$86	$86	13.2%
			520040	COVID-19 PAYROLL BENEFITS	($191)	$0	$0	$0	$0	$0	$0	N/A
			532022	INTERPRETER SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A
				INTERPRETER SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A
				INTERPRETER SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A
			533001	CONTRACTED SERVICES	$0	$0	$0	$22,000	$34,913	$0	$0	-100.0%
				CONTRACTED SERVICES	$676	$0	$112	$0	$0	$460	$460	N/A
				CONTRACTED SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A
				CONTRACTED SERVICES	$18,685	$14,418	$12,109	$0	$0	$32,240	$32,240	N/A
			550007	COST PER COPY	$0	$0	$0	$300	$800	$0	$0	-100.0%
				COST PER COPY	$214	$536	$662	$0	$1,000	$850	$850	N/A
			553005	TELEPHONE	$0	$0	$357	$1,900	$1,200	$0	$0	-100.0%
				TELEPHONE	$1,876	$1,181	$844	$0	$0	$3,560	$3,560	N/A
			555000	PRINTING	$0	$0	$0	$0	$0	$0	$0	N/A
				PRINTING	$0	$0	$0	$0	$0	$0	$0	N/A
			557000	POSTAGE	$0	$0	$0	$1,500	$3,500	$0	$0	-100.0%
				POSTAGE	$0	$0	$0	$0	$0	$0	$0	N/A
				POSTAGE	$275	$2,815	$2,848	$0	$0	$3,500	$3,500	N/A
			558000	TRAVEL	$0	$0	$0	$1,000	$200	$0	$0	-100.0%
				TRAVEL	$39	$113	$27	$0	$0	$100	$100	N/A
				TRAVEL	$72	$43	$12	$0	$0	$300	$300	N/A
				TRAVEL	$222	$0	$0	$0	$0	$0	$0	N/A
				TRAVEL	$0	$0	$0	$0	$0	$0	$0	N/A

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EXP	1155260	WC EXPND	558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
				TRAVEL OUT OF STATE - ADMIN	$0	$0	$0	$0	$0	$0	$0	N/A
				TRAVEL OUT OF STATE - CLINICAL	$0	$0	$0	$0	$0	$0	$0	N/A
				TRAVEL OUT OF STATE - BF	$0	$0	$0	$0	$0	$0	$0	N/A
				TRAVEL OUT OF STATE - PC BF	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$0	$0	$0	$0	$0	$0	$0	N/A
				TRAINING	$0	$0	$0	$0	$0	$0	$0	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$0	$0	$0	$1,400	$1,400	$0	$0	-100.0%
				OFFICE SUPPLIES	$500	$994	$1,375	$0	$0	$800	$800	N/A
			561045	MEDICAL SUPPLIES	$0	$0	$0	$4,000	$3,000	$0	$0	-100.0%
				MEDICAL SUPPLIES	$3,953	$4,656	$0	$0	$0	$5,000	$5,000	N/A
			561085	VEHICLE SUPPLIES	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	OTHER SMALL EQMT	$0	$0	$0	$0	$0	$0	$0	N/A
				SUPPLIES:OTHER SMALL EQMT	$0	$0	$0	$0	$0	$0	$0	N/A
			562020	MOTOR FUELS & LUBRICANTS	$0	$0	$0	$0	$0	$0	$0	N/A
			576020	F/A - DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A - FURN & EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			583011	BREASTFEEDING PROJECT FND	$0	$0	$0	$0	$0	$0	$0	N/A
				BREASTFEEDING PROJECT FND	$0	$0	$0	$0	$0	$0	$0	N/A
				BREASTFEEDING PROJECT FND	$0	$0	$0	$0	$0	$0	$0	N/A
			598000	RESERVE	$0	$0	$0	$0	$0	$0	$0	N/A
				RESERVE	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$522,214**	**$477,907**	**$471,773**	**$521,343**	**$545,979**	**$606,598**	**$609,375**	**16.9%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 5100 - HEALTH DEPARTMENT

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155265	AH EXPND	510005	SALARIES-REGULAR	$182,808	$128,020	$157,108	$204,312	$187,852	$217,877	$217,877	6.6%
			520005	HEALTH INSURANCE	$36,552	$29,965	$33,335	$42,760	$39,840	$44,580	$44,580	4.3%
			520010	MEDICARE TAX	$2,447	$1,684	$2,125	$2,744	$2,504	$3,027	$3,027	10.3%
			520015	RETIREMENT	$16,444	$13,070	$17,926	$21,124	$19,434	$24,663	$26,275	24.4%
			520020	SOCIAL SECURITY TAX	$10,465	$7,140	$9,087	$11,689	$10,659	$12,904	$12,904	10.4%
			520025	WORKERS COMPENSATION	$4,363	$3,015	$3,739	$4,906	$4,526	$4,595	$4,595	-6.3%
			520030	401(K) CONTRIBUTIONS	$5,184	$3,396	$3,948	$6,142	$5,642	$6,493	$6,493	5.7%
			532022	INTERPRETER SERVICES	$464	$36	$0	$600	$600	$600	$300	-50.0%
			532036	PUBLIC HEALTH NURSING SVS	$1,899	$0	$0	$2,000	$0	$0	$0	-100.0%
			532040	PHYSICIAN FEES	$9,076	$7,642	$6,430	$10,500	$10,500	$12,300	$10,000	-4.8%
			533001	CONTRACTED SERVICES	$440	$450	$450	$450	$450	$560	$560	24.4%
			533065	TELEPHONE ANSWERING SERV	$1,515	$1,030	$1,590	$2,600	$2,600	$2,600	$2,600	0.0%
			534019	LABORATORY FEES	$568	$715	$671	$1,500	$1,500	$1,500	$1,250	-16.7%
			543015	R&M-EQUIPMENT	$250	$250	$100	$280	$280	$280	$280	0.0%
			553005	TELEPHONE	$1,921	$1,208	$1,007	$2,100	$1,100	$3,500	$3,500	66.7%
			555000	PRINTING	$329	$320	$0	$700	$0	$700	$500	-28.6%
			556000	UNIFORMS	$0	$0	$0	$0	$0	$0	$0	N/A
			557000	POSTAGE	$300	$817	$411	$1,000	$1,000	$1,000	$500	-50.0%
			558000	TRAVEL	$815	$0	$1,149	$1,442	$1,442	$1,800	$1,500	4.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$522	$105	$1,300	$1,300	$1,300	$1,625	$1,300	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$1,937	$1,941	$1,495	$2,080	$2,080	$2,080	$1,100	-47.1%
			561045	MEDICAL SUPPLIES	$4,186	$4,699	$3,426	$4,700	$4,700	$5,875	$5,000	6.4%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5100 - HEALTH DEPARTMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155265	AH EXPND	561095	OTHER SMALL EQMT	$0	$0	$0	$0	$0	$0	$0	N/A
			593019	IGT - MEDICAID DIRECT PAYMENT	$0	$0	$10,959	$0	$40,000	$0	$0	N/A
			Org Tot:		**$282,484**	**$205,504**	**$256,256**	**$324,929**	**$338,009**	**$348,559**	**$344,141**	**5.9%**
	1155270	PORTPRGE XP	510005	SALARIES-REGULAR	$43,314	$58,033	$38,891	$80,231	$80,231	$0	$88,353	10.1%
			510010	SALARIES-OVERTIME	$167	$194	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$10,091	$16,016	$9,603	$21,840	$21,840	$32,760	$32,760	50.0%
			520010	MEDICARE TAX	$619	$829	$549	$1,130	$1,130	$1,674	$1,674	48.1%
			520015	RETIREMENT	$3,930	$6,005	$4,438	$8,292	$8,292	$11,776	$11,776	42.0%
			520020	SOCIAL SECURITY TAX	$2,647	$3,546	$2,348	$4,829	$4,829	$7,151	$7,151	48.1%
			520025	WORKERS COMPENSATION	$1,092	$1,170	$613	$1,269	$1,269	$925	$925	-27.1%
			520030	401(K) CONTRIBUTIONS	$1,304	$1,358	$1,130	$2,408	$2,408	$3,461	$3,461	43.7%
			533001	CONTRACTED SERVICES	$89,457	$56,840	$6,925	$13,850	$13,850	$65,000	$65,000	369.3%
				CONTRCT SERV - CARDINAL INNOV	$0	$0	$11,802	$0	$18,440	$0	$0	N/A
			554000	ADVERTISING - CARDINAL INNOV	$0	$0	$5,233	$0	$10,000	$0	$0	N/A
			555000	PRINTING	$1,032	$483	$0	$500	$500	$500	$500	0.0%
			558000	TRAVEL	$1,749	$1,805	($174)	$1,500	$1,000	$3,000	$3,000	100.0%
				TRAVEL - CARDINAL INNOVATIONS	$0	$0	$2,516	$0	$5,000	$0	$0	N/A
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
				TRAVEL OUT OF STATE - CARDINAL	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$0	$0	$155	$0	$560	$0	$0	N/A
			561045	MEDICAL SUPPLIES	$13,715	$22,350	$0	$0	$0	$9,000	$9,000	N/A
				MEDICAL SUPPLIES	$0	$0	$0	$0	$0	$0	$0	N/A
				MED SUPPLIES - CARDINAL INNOV	$0	$0	$15,423	$0	$20,000	$0	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5100 - HEALTH DEPARTMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155270	PORTPRGE XP	582009	MEETING/TRAINING FOOD	$261	$297	$710	$300	$800	$3,000	$3,000	900.0%
			583058	TRANSPORTATION BUS PASSES	$20	$0	$0	$0	$0	$0	$0	N/A
			598000	RESERVE	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$169,398**	**$168,928**	**$100,161**	**$136,149**	**$190,149**	**$138,247**	**$226,600**	**66.4%**
	1155275	TB EXPEND	510005	SALARIES-REGULAR	$23,031	$12,635	$14,437	$30,801	$25,551	$34,744	$34,744	12.8%
			520005	HEALTH INSURANCE	$3,719	$2,421	$2,659	$5,844	$4,934	$6,420	$6,420	9.9%
			520010	MEDICARE TAX	$305	$171	$197	$432	$355	$485	$485	12.3%
			520015	RETIREMENT	$1,971	$1,290	$1,647	$3,188	$2,651	$3,937	$4,195	31.6%
			520020	SOCIAL SECURITY TAX	$1,306	$725	$844	$1,831	$1,505	$2,068	$2,068	12.9%
			520025	WORKERS COMPENSATION	$536	$309	$358	$755	$713	$859	$859	13.8%
			520030	401(K) CONTRIBUTIONS	$653	$377	$433	$927	$769	$1,038	$1,038	12.0%
			532022	INTERPRETER SERVICES	$0	$0	$0	$300	$300	$300	$300	0.0%
			532040	PHYSICIAN FEES	$5,564	$3,782	$3,865	$9,889	$9,889	$13,089	$12,000	21.3%
			533001	CONTRACTED SERVICES	$165	$200	$200	$200	$200	$250	$250	25.0%
			534019	LABORATORY FEES	$100	$576	$975	$1,500	$1,500	$1,500	$1,500	0.0%
			552010	INSURANCE-P&PL	$1,048	$990	$990	$1,410	$1,410	$1,050	$1,050	-25.5%
			555000	PRINTING	$0	$0	$0	$0	$0	$0	$0	N/A
			557000	POSTAGE	$50	$257	$5	$300	$300	$300	$300	0.0%
			558000	TRAVEL	$371	$69	$475	$1,975	$475	$2,470	$2,470	25.1%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$175	$0	$0	$1,000	$500	$1,250	$1,250	25.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$350	$15	$6	$350	$350	$350	$350	0.0%
			561045	MEDICAL SUPPLIES	$910	$368	$500	$1,500	$500	$1,875	$1,875	25.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 5100 - HEALTH DEPARTMENT

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155275	TB EXPEND	564050	DUES AND SUBSCRIPTIONS	$0	$0	$0	$150	$150	$150	$150	0.0%
			Org Tot:		**$40,256**	**$24,184**	**$27,592**	**$62,352**	**$52,052**	**$72,135**	**$71,304**	**14.4%**
	Rev/Exp	**Total:**			**$6,026,998**	**$5,848,978**	**$6,094,434**	**$7,402,753**	**$10,177,430**	**$10,327,682**	**$10,219,028**	**38.0%**
FINAL	**TOTALS:**				**$1,699,744**	**$1,943,937**	**$1,810,384**	**$3,664,838**	**$3,638,630**	**$4,051,871**	**$3,943,217**	**7.6%**

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Health Department	Department Number	5100
Position Title	Child Care Health Consultant	Total Cost from Position Request; including wages, benefits and supplies/equipment	0 (to be paid from Smart Start Funding)

Justification *(please type in space below)*

Request for one FT Child Care Health Consultant

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Health Department				
Position Title	Child Care Health Consultant				
Hours *(per week)*	40	Increase		Grade	15
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	SmartStart Funding		New County Funds Requested
Salary		$ 46,005.00	$ 46,005.00	$ -	
Health Insurance	$910 / Mo	10,920.00	10,920.00	-	
Medicare	1.45%	668.00	668.00	-	
Retirement	10.21%	4,698.00	4,698.00	-	
Social Security	6.20%	2,853.00	2,853.00	-	
Workers Comp (Varies)	0.25%	116.00	116.00	-	
401(k)	3.00%	1,381.00	1,381.00	-	
Total Salary / Benefits		66,641.00	66,641.00	-	
Other Costs					
Desk		-	-	-	-
Chair		-	-	-	-
Side chairs		-	-	-	-
Telephone		-	-	-	-
Computer		-	-	-	-
Bookcase		-	-	-	-
Vehicle		-	-	-	-
Travel		-	-	-	-
Training		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		-	-	-	-
Total Cost		$ 66,641.00	$ 66,641.00	$ -	$ -

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Health Department	Department Number	5100
Position Title	Public Health Nurse II	Total Cost from Position Request; including wages, benefits and supplies/equipment	0 (to be paid from Communicable Disease Funds)

Justification *(please type in space below)*

This request is to add two (2) new Public Health Nurse II postions to be paid for through State budget increased allocation of Communicable Disease Funds. Rowan County Public Health continues to monitor public health capacity to respond to needs for local realities. In late 2021, Rowan County Public Health received notice of funding for additional communicable disease capacity. The funding provides $210,000 in state funding for salary, benefits, and support for 2.0 FTE Public Health Communicable Disease Nurses.

The NC Budget Communicable Disease Funding, which provides $210,000 in funding will entirely support the positions. The communicable disease positions will provide coordination of COVID-19 investigations as well as support for other communicable disease cases. The proposed position request would allow the health department to hire two additional Public Health Nurse II to support our communicable disease efforts.

At RCPH in 2021, one communicable disease nurse attempted to manage 1,927 reportable disease cases. In comparison, Union County had **six** communicable disease nurses managing 1,548 reportable disease cases. RCPH strongly feels the positions will provide necessary support in maintaining a safe community environment. The positions will serve as a liaison and key point of contact to navigate infection control within the community. Our goal is to keep the community safe and to respond quickly to the many changing needs throughout the pandemic.

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Health Department				
Position Title	Public Health Nurse II				
Hours *(per week)*	40	Increase		Grade	22
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Communicable Disease Funds	Other Revenue	New County Funds Requested
Salary		$ 64,733.00	$ 64,733.00	$ -	
Health Insurance	$910 / Mo	10,920.00	10,920.00	-	
Medicare	1.45%	939.00	939.00	-	
Retirement	10.21%	6,610.00	6,610.00	-	
Social Security	6.20%	4,014.00	4,014.00	-	
Workers Comp (Varies)	0.25%	162.00	162.00	-	
401(k)	3.00%	1,942.00	1,942.00	-	
Total Salary / Benefits		89,320.00	89,320.00	-	
Other Costs					
Desk		-	-	-	
Chair		-	-	-	
Side chairs		-	-	-	
Telephone		2,160.00	2,160.00	-	
Computer		600.00	600.00	-	
Monitor		150.00	150.00	-	
Vehicle		-	-	-	-
Travel		-	-	-	-
Training		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		2,910.00	2,910.00	-	-
Total Cost		$ 92,230.00	$ 92,230.00	$ -	$ -
					X2 0

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Health Department	Department Number	5100
Position Title	Temporary Public Health Education Speciali	Total Cost from Position Request; including wages, benefits and supplies/equipment	0 (paid for by AA466 and AA886 funds)

Justification *(please type in space below)*

Temporary request for 2023 Fiscal Year only, to be paid for through AA466 and AA886 Health Equity Coordinator funds. Per AA466 for FY23, The Local Health Department (LHD) shall: Designate a staff member to carry out all duties outlined in this Agreement Addendum. If there is any change in staff designated, including vacancy, provide updates within 30 days of the staff change. In the event of a staff change, train the newly hired or appointed designated staff person to implement the strategy or strategies proposed in this Agreement Addendum within the first month of hiring or appointing to the role. This individual will participate in the Advancing Equity state program conference calls, meetings, training sessions, etc. They will provide training on equity and determinants of health for staff and partners. An individual can be supported through AA466 and any additional funds needed can come from AA886 - Healthy Communities. Please see attachment of AA466 and AA886.

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Health Department				
Position Title	Temporary Public Health Education Specialist				
Hours *(per week)*	40	Increase		Grade	15
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	AA466 and AA886		New County Funds Requested
Salary		$ 46,005.00	$ 46,005.00	$ -	$ -
Health Insurance	$910 / Mo	10,920.00	10,920.00	-	-
Medicare	1.45%	668.00	668.00	-	-
Retirement	10.21%	4,698.00	4,698.00	-	-
Social Security	6.20%	2,853.00	2,853.00	-	-
Workers Comp (Varies)	0.25%	116.00	116.00	-	-
401(k)	3.00%	1,381.00	1,381.00	-	-
Total Salary / Benefits		66,641.00	66,641.00	-	-
Other Costs					
Desk		-	-	-	-
Chair		-	-	-	-
Side chairs		-	-	-	-
Telephone		-	-	-	-
Computer		-	-	-	-
Bookcase		-	-	-	-
Vehicle		-	-	-	-
Travel		-	-	-	-
Training		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		-	-	-	-
Total Cost		$ 66,641.00	$ 66,641.00	$ -	$ -

ROWAN COUNTY **2023 BUDGET YEAR**

PERSONNEL CHANGE NARRATIVE

NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Health Department	Department Number	5100
Position Title	Temporary Community Paramedic	Total Cost from Position Request: including wages, benefits and supplies/equipment	0 (paid for by AARP Port funding)

Justification *(please type in space below)*

Temporary request for 2023 Fiscal Year only using AARP (PORT program) funding.

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Health Department				
Position Title	Temporary Community Paramedic				
Hours *(per week)*	40	Increase		Grade	13
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	ARPA funding (PORT program)	Other Revenue	New County Funds Requested
Salary		$ 41,727.00	$ 41,727.00	$ -	$ -
Health Insurance	$910 / Mo	10,920.00	10,920.00	-	-
Medicare	1.45%	606.00	606.00	-	-
Retirement	10.21%	4,261.00	4,261.00	-	-
Social Security	6.20%	2,588.00	2,588.00	-	-
Workers Comp (Varies)	0.25%	105.00	105.00	-	-
401(k)	3.00%	1,252.00	1,252.00	-	-
Total Salary / Benefits		61,459.00	61,459.00	-	-
Other Costs					
Desk		-	-	-	-
Chair		-	-	-	-
Side chairs		-	-	-	-
Telephone		-	-	-	-
Computer		-	-	-	-
Bookcase		-	-	-	-
Vehicle		-	-	-	-
Travel		-	-	-	-
Training		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		-	-	-	-
Total Cost		$ 61,459.00	$ 61,459.00	$ -	$ -

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Health Department	Department Number	5100
Position Title	Health Department Support Specialist	Total Cost from Position Request; including wages, benefits and supplies/equipment	0 for 2023, then $69,455 going forward

Justification *(please type in space below)*

The Health Department currently has a temporary full-time support Specialist being paid for by COVID-19 Funding. This request is to make this position a permanent position. COVID funding will be able to be used for the 2023 fiscal year. However, this position would then become County funded in the 2024 fiscal year. I have included the costs in the attached worksheet for 2024 and beyond. The Health Department strives to promote an efficient and effective environment for staff and patients. The HD Support Specialist onsite increases staff access to IT needs, which leads to better patient outcomes. For example: 1) the Health Department Support Specialist responds immediately to phone issues on-site. When phones are out, appointments cannot be scheduled nor can patients be contacted. This affects the workflow of every clinic and program in the building. 2) Quick resolution of IT issues aids in maintaining the flow in clinics. Waiting for assistance with printing issues can cause patients to have to return to clinic at a later time to pick up records or education information, and/or can cause potential delays in lab specimens getting sent if the lab requisitions/labels cannot be printed. 3) As new software or capabilities are added, onsite support is available to provide small group training sessions, which has increased morale and also efficiency around the health department. 4) With the new normal around virtual meetings, onite support troubleshoots the many Zoom calls allowing for minimal disruption to daily operations. 5) Additional IT projects, like Dental/Dentrix software and Electronic Health Record/Patagonia exploration being spearheaded by an IT professional allows for client facing staff to be available for appointments while allowing the work to move forward. Since having the Temp HD Support Specialist, 323 internal tickets were resolved for the period of 9/27/21 through 1/31/22 without having to escalate to the County IT Department. This allows County IT staff to focus on the many tasks they have with deploying and setting up new equipment and troubleshooting throughout the county and means that the health department has minimal delays. When staff do not have to wait for IT support, they feel supported and are able to perform their tasks more effectively and without delay when issues arise. We have seen a marked decrease in staff stress and anxiety around technology issues. Staff have greatly appreciated the HD Support Specialist onsite.

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Health Department				
Position Title	Health Department Support Specialist				
Hours *(per week)*	40	Increase	$ 69,455.00	Grade	16
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	COVID 19 Funds	Other Revenue	New County Funds Requested
Salary		$ 48,305.00	$ 48,305.00	$ -	
Health Insurance	$910 / Mo	10,920.00	10,920.00	-	
Medicare	1.45%	701.00	701.00	-	
Retirement	10.21%	4,932.00	4,932.00	-	
Social Security	6.20%	2,995.00	2,995.00	-	
Workers Comp (Varies)	0.25%	121.00	121.00	-	
401(k)	3.00%	1,450.00	1,450.00	-	
Total Salary / Benefits		69,424.00	69,424.00	-	
Other Costs					
Desk		-	-	-	-
Chair		-	-	-	-
Side chairs		-	-	-	-
Telephone		-	-	-	-
Computer		-	-	-	-
Bookcase		-	-	-	-
Vehicle		-	-	-	-
Travel		-	-	-	-
Training		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		-	-	-	-
Total Cost		$ 69,424.00	$ 69,424.00	$ -	$ -

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Health Department	Department Number	5100
Position Title	Temporary Certified Peer Support Specialist	Total Cost from Position Request; including wages, benefits and supplies/equipment	0 (paid for through AARP Port funding)

Justification *(please type in space below)*

Temporary request for 2023 Fiscal Year only using AARP (PORT program) funding.

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Health Department				
Position Title	Temporary Certified Peer Support Specialist				
Hours *(per week)*	40	Increase		Grade	10
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	AARP (PORT program)	Other Revenue	New County Funds Requested
Salary		$ 36,045.00	$ 36,045.00	$ -	$ -
Health Insurance	$910 / Mo	10,920.00	10,920.00	-	-
Medicare	1.45%	523.00	523.00	-	-
Retirement	10.21%	3,681.00	3,681.00	-	-
Social Security	6.20%	2,235.00	2,235.00	-	-
Workers Comp (Varies)	0.25%	91.00	91.00	-	-
401(k)	3.00%	1,082.00	1,082.00	-	-
Total Salary / Benefits		54,577.00	54,577.00	-	-
Other Costs					
Desk		-	-	-	-
Chair		-	-	-	-
Side chairs		-	-	-	-
Telephone		-	-	-	-
Computer		-	-	-	-
Bookcase		-	-	-	-
Vehicle		-	-	-	-
Travel		-	-	-	-
Training		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		-	-	-	-
Total Cost		$ 54,577.00	$ 54,577.00	$ -	$ -

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Health Department	Department Number	5100
Position Title	PTB Preparedness Coordinator to Preparedness Coordinator	Total Cost from Position Request; including wages, benefits and supplies/equipment	0 (paid for using COVID19 funds)

Justification *(please type in space below)*

The Health Department currently has a part-time benefitted position of Preparedness Coordinator. This request is to make this a ft permanant position. As COVID-19 transitions from an acute response to an endemic response, the Rowan County Health Department sees significant benefit to increasing the Preparedness Coordinator to set up a strong future response AND lead the charge for the COVID-19 team. The position is currently at 28 HRs, which is not enough time to cover all opportunities we have in creating a stronger public health response in the future. With the additional 12 hours, the Preparedness Coordinator will supervise the COVID-19 Team, coordinate preparedness events, and focus on the Rowan STRONGER program.

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Health Department				
Position Title	Reclassify PTB Preparedness Coordinator to Preparedness Coordinator ($58715.34 - current budgeted funds of $38112.36 = $20,602.98)				
Hours *(per week)*	40	Increase		Grade	20
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	COVID19 Funds	Other Revenue	New County Funds Requested
Salary		$ 20,602.98	$ 20,602.98	$ -	
Health Insurance	$910 / Mo		-	-	
Medicare	1.45%	299.00	299.00	-	
Retirement	10.21%	2,104.00	2,104.00	-	
Social Security	6.20%	1,278.00	1,278.00	-	
Workers Comp (Varies)	0.25%	52.00	52.00	-	
401(k)	3.00%	619.00	619.00	-	
Total Salary / Benefits		24,954.98	24,954.98	-	
Other Costs					
Desk		-	-	-	-
Chair		-	-	-	-
Side chairs		-	-	-	-
Telephone		-	-	-	-
Computer		-	-	-	-
Bookcase		-	-	-	-
Vehicle		-	-	-	-
Travel		-	-	-	-
Training		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		-	-	-	-
Total Cost		$ 24,954.98	$ 24,954.98	$ -	$ -

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Health Department	Department Number	5100
Position Title	Temporary Referral Coordinator	Total Cost from Position Request; including wages, benefits and supplies/equipment	0 (to be paid from COVID19/AA543 Funds)

Justification *(please type in space below)*

Request for one Temporary FT Referral Coordinator for the 2023 budget year only, to be paid using COVID19 Funds/AA543. TheReferral Coordinator position is a non-clinician role that works in collaboration with Clinical staff to support the multi-disciplinary team approach of patient care by meeting key performance indicators (closing care gaps, reducing hospitalizations, readmissions, ED utilization, and PMPM costs) and other organizational mandates based on the changes with Medicaid Transformation at the Rowan County Health Department. The Referral Coordinators will directly assist patients in improving their ability to improve their health outcomes. They also help design and implement systems to ensure the smooth operation of office functions and to support the Care Team. This position will support patients, especially those with a higher level of care needed due to COVID-19, and help the clincial provider team as we emerge from COVID-10 and begin taking on new patients.

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Health Department				
Position Title	Temporary Referral Coordinator				
Hours *(per week)*	40	Increase		Grade	9
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	COVID-19 AA543		New County Funds Requested
Salary		$ 34,329.00	$ 34,329.00	$ -	
Health Insurance	$910 / Mo	10,920.00	10,920.00	-	
Medicare	1.45%	498.00	498.00	-	
Retirement	10.21%	3,505.00	3,505.00	-	
Social Security	6.20%	2,129.00	2,129.00	-	
Workers Comp (Varies)	0.25%	86.00	86.00	-	
401(k)	3.00%	1,030.00	1,030.00	-	
Total Salary / Benefits		52,497.00	52,497.00	-	
Other Costs					
Desk		1,000.00	1,000.00	-	
Chair		-	-	-	-
Side chairs		-	-	-	-
Telephone		-	-	-	-
Computer		600.00	600.00	-	
Monitor		150.00	150.00	-	
Vehicle		-	-	-	-
Travel		-	-	-	-
Training		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		1,750.00	1,750.00	-	-
					-
Total Cost		$ 54,247.00	$ 54,247.00	$ -	$ -

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5300 - DSS ADMINISTRATION
Report Date: Tuesday, July 12, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1145310	ADMIN REV	434048	STATE AID CO ADMIN DSS	$0	$0	$0	$0	$0	$0	$0	N/A
			446001	DSS INTERIM PYMT CLEARING	$0	$0	($1,351,996)	($293,246)	($293,246)	$0	$0	-100.0%
			453036	COPY MACHINE FEES	($47)	($34)	($1)	($60)	($60)	($60)	($60)	0.0%
			489050	MISC DSS CLEARING	($55)	($555)	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($102)**	**($589)**	**($1,351,998)**	**($293,306)**	**($293,306)**	**($60)**	**($60)**	**-100.0%**
	1145311	COPROG REV	431090	USDA FOOD DISTRIBUTION	$0	$0	$0	$0	$0	$0	$0	N/A
			464014	ADULT SVCS DONATIONS	$0	$0	($100)	$0	($100)	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	($100)	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**($100)**	**$0**	**($200)**	**$0**	**$0**	**N/A**
	1145312	COPROG REV	431300	CARDINAL INNOV COVID REVENUE	$0	($20,000)	$0	$0	$0	$0	$0	N/A
			464011	ALTRUSA DONATIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			464012	1 CHURCH 1 CHILD	($87,589)	($15,518)	($47,582)	$0	($37,425)	$0	$0	N/A
			464013	FOSTER PARENTS ASSOCIATIO	$0	$0	$0	$0	$0	$0	$0	N/A
			464015	BLIND FUND	$0	$0	$0	$0	$0	$0	$0	N/A
			464016	CHRISTMAS HAPPINESS DONAT	$0	$0	$0	$0	$0	$0	$0	N/A
			464900	MISC DONATIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			489017	DSS-STAFF DEVELOPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
				APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($87,589)**	**($35,518)**	**($47,582)**	**$0**	**($37,425)**	**$0**	**$0**	**N/A**
	1145314	COPROG REV	464017	DONATIONS-INCOME MAINTENA	($500)	($340)	($150)	$0	($150)	$0	$0	N/A
			Org Tot:		**($500)**	**($340)**	**($150)**	**$0**	**($150)**	**$0**	**$0**	**N/A**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5300 - DSS ADMINISTRATION
Report Date: Tuesday, July 12, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1145315	HCCBG REV	431074	HCCBG-ADULT DAY CARE	($1,755)	($1,488)	$0	$0	$0	$0	$0	N/A
			431075	HCCBG-ADULT DAY HEALTH	($35,387)	($26,208)	$0	$0	$0	$0	$0	N/A
			431078	HCCBG-IN-HOME SERVICE	($212,880)	($207,721)	($175,053)	($208,200)	($211,800)	($211,800)	($211,800)	1.7%
			431300	HCCBG COVID CARES REIMB	$0	($32,717)	($38,655)	$0	($38,624)	$0	$0	N/A
			464050	ADULT DAY CARE DONATIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			464051	IN HOME AIDE DONATIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($250,022)**	**($268,134)**	**($213,708)**	**($208,200)**	**($250,424)**	**($211,800)**	**($211,800)**	**1.7%**
	11453201	SSBG REV	431000	FEDERAL GOVERNEMNT GRAN	($219,420)	($238,623)	($212,468)	($248,789)	($248,789)	($248,789)	($248,789)	0.0%
			431038	ADULT DAY CARE	($27,767)	($23,467)	($18,898)	($29,682)	($29,682)	($29,697)	($29,697)	0.1%
			431065	TANF TO SSBG	($193,355)	($164,382)	($136,563)	($163,181)	($163,181)	($163,181)	($163,181)	0.0%
			Org Tot:		**($440,543)**	**($426,472)**	**($367,929)**	**($441,652)**	**($441,652)**	**($441,667)**	**($441,667)**	**0.0%**
	11453203	SSBG REV	434049	ADULT DAY CARE STATE FNDS	($23,835)	($26,963)	($20,289)	($27,053)	($27,053)	($27,038)	($27,038)	-0.1%
			489995	SSBG STATE FUNDS	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($23,835)**	**($26,963)**	**($20,289)**	**($27,053)**	**($27,053)**	**($27,038)**	**($27,038)**	**-0.1%**
	11453205	SSBG REV	453008	ADOPTION INTERMEDIARY FEE	$0	$0	($250)	($1,500)	($1,500)	($1,500)	($1,500)	0.0%
			453054	HOME STUDY FEES	($3,200)	($5,800)	($1,800)	($4,000)	($4,000)	($4,000)	($4,000)	0.0%
			Org Tot:		**($3,200)**	**($5,800)**	**($2,050)**	**($5,500)**	**($5,500)**	**($5,500)**	**($5,500)**	**0.0%**
	11453251	AC-HM FDRV	431039	ADULT CARE HOME CS MGMT	$0	$0	$0	$0	$0	$0	$0	N/A
			431040	ADULT HOME SPECIALIST	($33,432)	($16,957)	($23,599)	($15,979)	($15,979)	($25,972)	($25,972)	62.5%
			Org Tot:		**($33,432)**	**($16,957)**	**($23,599)**	**($15,979)**	**($15,979)**	**($25,972)**	**($25,972)**	**62.5%**
	11453253	AC-HM STRV	431039	ADULT CARE HOME CS MGMT	$0	$0	$0	$0	$0	$0	$0	N/A
			434051	ADULT HOME SPECIALIST FND	($11,292)	($8,478)	($11,069)	($11,938)	($11,938)	($14,736)	($14,736)	23.4%
			Org Tot:		**($11,292)**	**($8,478)**	**($11,069)**	**($11,938)**	**($11,938)**	**($14,736)**	**($14,736)**	**23.4%**
	11453261	AP SRV REV	431091	ADULT PROTECTIVE FED REV	($72,833)	($53,695)	($35,589)	($52,703)	($52,703)	($52,703)	($52,703)	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5300 - DSS ADMINISTRATION
Report Date: Tuesday, July 12, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	11453261	AP SRV REV	431300	APS & CPS COVID CARES REIMB	$0	($31,146)	$0	$0	$0	$0	$0	N/A
				DISASTER RELIEF REIMBURSEMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			431309	APS ESSENTIAL SRVC APRA GRANT	$0	$0	$0	$0	($11,231)	$0	$0	N/A
			Org Tot:		**($72,833)**	**($84,841)**	**($35,589)**	**($52,703)**	**($63,934)**	**($52,703)**	**($52,703)**	**0.0%**
	11453263	AP SRV REV	434074	ADULT PROTECTIVE STATE REV	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11453301	IN-HME REV	431041	IN-HOME SERVICES	($30,341)	($25,782)	($21,100)	($23,542)	($23,542)	($23,542)	($23,542)	0.0%
			Org Tot:		**($30,341)**	**($25,782)**	**($21,100)**	**($23,542)**	**($23,542)**	**($23,542)**	**($23,542)**	**0.0%**
	11453401	PRMPLN REV	431042	PERMANENCY PLANNING	($31,849)	($35,165)	($42,518)	($42,638)	($42,638)	($35,992)	($35,992)	-15.6%
			Org Tot:		**($31,849)**	**($35,165)**	**($42,518)**	**($42,638)**	**($42,638)**	**($35,992)**	**($35,992)**	**-15.6%**
	11453403	PRMPLN REV	434040	HEALTHY COMMUNITIES	$0	$0	$0	$0	$0	$0	$0	N/A
			434043	SNFI-SCHOOL NURSE FUNDING	$0	$0	$0	$0	$0	$0	$0	N/A
			434052	PERMANENCY PLANNING STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11453451	INDPLV REV	431043	INDEPENDENT LIVING/LINK	($19,252)	($19,984)	($122,452)	($22,452)	($122,452)	($22,452)	($22,452)	0.0%
			431044	LINKS SPECIAL FUND	($2,883)	($2,946)	($483)	($10,000)	($10,000)	($10,000)	($3,000)	-70.0%
			431300	LINK COVID CARES REIMBURSEMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($22,135)**	**($22,930)**	**($122,935)**	**($32,452)**	**($132,452)**	**($32,452)**	**($25,452)**	**-21.6%**
	11453453	INDPLV REV	434053	INDEPENDENT LIVING/LINKS	($4,813)	($4,996)	($5,613)	($5,613)	($5,613)	($5,613)	($5,613)	0.0%
			Org Tot:		**($4,813)**	**($4,996)**	**($5,613)**	**($5,613)**	**($5,613)**	**($5,613)**	**($5,613)**	**0.0%**
	11453459	INDPLV REV	495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5300 - DSS ADMINISTRATION
Report Date: Tuesday, July 12, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	11453461	FMLRNF REV	431045	FAMILY REUNIFICATION	($43,725)	($43,735)	($57,110)	($59,107)	($59,107)	($28,309)	($28,309)	-52.1%
			Org Tot:		**($43,725)**	**($43,735)**	**($57,110)**	**($59,107)**	**($59,107)**	**($28,309)**	**($28,309)**	**-52.1%**
	11453501	T IV-E FED	431046	TITLE IV-E ADMINISTRATION	($647,966)	($606,908)	($537,334)	($873,383)	($873,383)	($610,389)	($610,389)	-30.1%
			431300	APS & CPS COVID CARES REIMB	$0	($131,366)	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($647,966)**	**($738,274)**	**($537,334)**	**($873,383)**	**($873,383)**	**($610,389)**	**($610,389)**	**-30.1%**
	11453503	T IV-E ST	434054	CHILD WELFARE IN HOME	($82,447)	($96,265)	($59,804)	($77,919)	($77,919)	($77,919)	($77,919)	0.0%
			434075	TITLE IV-E ADM ST	($202,020)	($202,494)	($202,020)	($202,020)	($202,020)	($202,020)	($202,020)	0.0%
			434079	CASELOAD REDUCTION	($61,796)	($57,785)	($38,614)	($52,419)	($52,419)	($52,419)	($52,419)	0.0%
			434165	IV-E TRANSPORTATION SERVICES	($13,494)	($3,794)	($1,541)	($15,000)	($15,000)	($15,000)	($15,000)	0.0%
			Org Tot:		**($359,757)**	**($360,339)**	**($301,978)**	**($347,358)**	**($347,358)**	**($347,358)**	**($347,358)**	**0.0%**
	11453521	FOSTER REV	434055	FOSTER CARE VISIT FUNDS	($8,520)	($9,786)	($7,942)	$0	($7,942)	$0	$0	N/A
			Org Tot:		**($8,520)**	**($9,786)**	**($7,942)**	**$0**	**($7,942)**	**$0**	**$0**	**N/A**
	1145353	SPEC CH AD	495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	($171,996)	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**($171,996)**	**$0**	**$0**	**N/A**
	11453533	SPEC CH RE	434056	SPEC CHILD ADOPTION FDS	($8,995)	($33,947)	($34,818)	$0	$0	$0	$0	N/A
			Org Tot:		**($8,995)**	**($33,947)**	**($34,818)**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11453539	SPEC CH RE	495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	($30,000)	($1,080,964)	($60,000)	($60,000)	100.0%
			Org Tot:		**$0**	**$0**	**$0**	**($30,000)**	**($1,080,964)**	**($60,000)**	**($60,000)**	**100.0%**
	11453721	CLDSUP REV	431048	TITLE IV-D INCENTIVE	($175,633)	($259,334)	($164,393)	($104,094)	($104,094)	($95,562)	($95,562)	-8.2%
			Org Tot:		**($175,633)**	**($259,334)**	**($164,393)**	**($104,094)**	**($104,094)**	**($95,562)**	**($95,562)**	**-8.2%**
	11453729	CLDSUP REV	495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5300 - DSS ADMINISTRATION
Report Date: Tuesday, July 12, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	11453731	CLDENF REV	431048	TITLE IV-D INCENTIVE	$0	$0	$0	$0	$0	$0	$0	N/A
			431049	TITLE IV-D CHILD SUPPORT	($1,100,084)	($1,069,549)	($1,013,255)	($1,143,296)	($1,143,296)	($1,225,098)	($1,225,098)	7.2%
			431050	TITLE IV-D OFFSET	($16,156)	($22,719)	($17,038)	($30,000)	($30,000)	($20,000)	($20,000)	-33.3%
			Org Tot:		**($1,116,239)**	**($1,092,268)**	**($1,030,293)**	**($1,173,296)**	**($1,173,296)**	**($1,245,098)**	**($1,245,098)**	**6.1%**
	11453735	CLDENF REV	434166	PARENTAL LOCATOR FEES	($930)	($1,080)	($765)	($2,000)	($2,000)	($2,000)	($2,000)	0.0%
			440001	PATERNITY TEST FEES-VOL	$0	$0	$0	$0	$0	$0	$0	N/A
			453096	PATERNITY TEST FEES-VOL	($293)	($605)	($312)	($1,000)	($1,000)	($1,000)	($1,000)	0.0%
			Org Tot:		**($1,223)**	**($1,685)**	**($1,077)**	**($3,000)**	**($3,000)**	**($3,000)**	**($3,000)**	**0.0%**
	11453739	CLDENF REV	495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11453741	CHDYCR REV	431051	CHILD CARE DEVELOPMENT	($222,672)	($208,523)	($171,052)	($210,087)	($210,087)	($204,942)	($204,942)	-2.4%
			431052	CHILD CARE DEVELOPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			434091	SMART START ADMIN	($24,000)	($24,000)	($24,000)	$0	($24,000)	$0	$0	N/A
			434157	DOT-WF DAY CARE TRANSPORT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($246,672)**	**($232,523)**	**($195,052)**	**($210,087)**	**($234,087)**	**($204,942)**	**($204,942)**	**-2.4%**
	11453743	CHDYCR REV	431052	CHILD CARE DEVELOPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11453749	CHDYCR REV	495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11453801	PUBAST REV	431053	FOOD ASSISTANCE	($1,198,139)	($1,295,682)	($1,015,757)	($1,300,000)	($1,300,000)	($1,300,000)	($1,256,000)	-3.4%
			431054	FS CLAIM REC INCENTIVE	($14,783)	($634)	($445)	($10,000)	($10,000)	($2,000)	($2,000)	-80.0%
			431055	LOW INCOME ENERGY ASSIS	($95,864)	($91,471)	($42,232)	($100,801)	($103,097)	($98,109)	($98,109)	-2.7%
			431056	MA EXPANSION	$0	$0	$0	$0	$0	$0	$0	N/A

ROWAN COUNTY
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Projection Number: 20231
Department: 5300 - DSS ADMINISTRATION
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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	11453801	PUBAST REV	431057	MEDICAID ASSISTANCE	($2,883,698)	($2,791,262)	($2,483,504)	($2,800,000)	($2,800,000)	($3,000,000)	($3,000,000)	7.1%
			431058	REFUGEE ASSISTANCE	$0	$0	$0	$0	$0	$0	$0	N/A
			431099	LOW INCOME WATER ASST ADMIN	$0	$0	($26,742)	$0	($49,863)	$0	$0	N/A
			431300	DISASTER REIMB-LIEAP/CIP CARES	$0	($2,961)	($76,507)	$0	($132,460)	$0	$0	N/A
			Org Tot:		**($4,192,484)**	**($4,182,011)**	**($3,645,188)**	**($4,210,801)**	**($4,395,420)**	**($4,400,109)**	**($4,356,109)**	**3.5%**
	11453803	PUBAST REV	431056	MA EXPANSION	$0	$0	$0	$0	$0	$0	$0	N/A
			431059	TXIX MEDICAID TRANSPORT	($111,790)	($108,396)	($101,094)	($110,594)	($110,594)	($115,719)	($115,719)	4.6%
			434002	STATE REV UNKNOWN-CONV	$0	$0	$0	$0	$0	$0	$0	N/A
			434058	TITLE XIX MEDICAID TRANS	$0	$0	$0	$0	$0	$0	$0	N/A
			434059	MANAGED CARE CONTRACT	$0	$0	$0	$0	$0	$0	$0	N/A
			434076	TITLE XIX MEDICAID TRANS	($4,461)	($3,250)	($3,483)	($6,847)	($6,847)	($4,887)	($4,887)	-28.6%
			Org Tot:		**($116,251)**	**($111,646)**	**($104,576)**	**($117,441)**	**($117,441)**	**($120,606)**	**($120,606)**	**2.7%**
	11453809	PUBAST REV	495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	($1,335)	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**($1,335)**	**$0**	**$0**	**N/A**
	1145381	M'AID C MG	431092	MEDICAID CASE MANAGEMEN	($37,794)	($61,341)	($83,602)	($53,402)	($53,402)	($80,262)	($80,262)	50.3%
			Org Tot:		**($37,794)**	**($61,341)**	**($83,602)**	**($53,402)**	**($53,402)**	**($80,262)**	**($80,262)**	**50.3%**
	11453824	M'AID RRMC	441001	RRMC REIMBURSEMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11453831	WRKFRST R	431060	FUNCTIONAL ASSESS - WF	$0	$0	$0	$0	$0	$0	$0	N/A
			431061	TANF DOMESTIC VIOLENCE	$0	$0	$0	$0	$0	$0	$0	N/A
			431062	TANF CPS/FC/ADOPTION	($234,215)	($260,612)	($232,552)	($234,757)	($234,757)	($260,908)	($260,908)	11.1%
			431063	WORK FIRST INCENTIVES	($293)	$0	$0	($1,300)	($1,300)	($300)	($300)	-76.9%
			431064	WORK FIRST SERVICES-FED	($593,992)	($629,692)	($549,468)	($629,234)	($629,234)	($629,234)	($629,234)	0.0%

ROWAN COUNTY
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Projection Number: 20231
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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	11453831	WRKFRST R	495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($828,500)**	**($890,304)**	**($782,020)**	**($865,291)**	**($865,291)**	**($890,442)**	**($890,442)**	**2.9%**
	11453841	CHDWEL REV	431066	CPS EXPANSION	($84,013)	($83,443)	($83,713)	($83,713)	($83,713)	($83,713)	($83,713)	0.0%
			Org Tot:		**($84,013)**	**($83,443)**	**($83,713)**	**($83,713)**	**($83,713)**	**($83,713)**	**($83,713)**	**0.0%**
	11453843	CHDWEL REV	434077	CPS EXPANSION	($117,946)	($94,644)	($121,709)	($121,709)	($121,709)	($121,709)	($121,709)	0.0%
			Org Tot:		**($117,946)**	**($94,644)**	**($121,709)**	**($121,709)**	**($121,709)**	**($121,709)**	**($121,709)**	**0.0%**
	11453853	CHDPRT REV	434060	CHILD PROT SERV-STATE	($131,023)	($128,253)	($116,386)	($131,633)	($131,633)	($131,633)	($131,633)	0.0%
			Org Tot:		**($131,023)**	**($128,253)**	**($116,386)**	**($131,633)**	**($131,633)**	**($131,633)**	**($131,633)**	**0.0%**
	11454103	IV-B ADPT	434061	TITLE IV-B ADOPTIONS-STAT	$0	$0	$0	($2,000)	($2,000)	($2,000)	($2,000)	0.0%
			Org Tot:		**$0**	**$0**	**$0**	**($2,000)**	**($2,000)**	**($2,000)**	**($2,000)**	**0.0%**
	11454151	IV-E ADPT	431067	TITLE IV-E ADOPTIONS	($10,997)	($14,425)	($14,470)	($13,000)	($13,000)	($16,320)	($16,320)	25.5%
			Org Tot:		**($10,997)**	**($14,425)**	**($14,470)**	**($13,000)**	**($13,000)**	**($16,320)**	**($16,320)**	**25.5%**
	11454153	IV-E ADPT	434062	TITLE IV-E ADOPTIONS-STAT	($5,499)	($7,213)	($7,235)	($6,500)	($6,500)	($8,160)	($8,160)	25.5%
			Org Tot:		**($5,499)**	**($7,213)**	**($7,235)**	**($6,500)**	**($6,500)**	**($8,160)**	**($8,160)**	**25.5%**
	1145418	PERMANEN CY	495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11454181	PERMANEN C	431200	MEDICAID REINVESTMENT	$0	($1,037,100)	($991,986)	$0	($991,985)	$0	$0	N/A
			Org Tot:		**$0**	**($1,037,100)**	**($991,986)**	**$0**	**($991,985)**	**$0**	**$0**	**N/A**
	11454203	IV-B FSTR	434063	IV-B FOSTER CARE BEN PYM	($440,651)	($296,001)	($192,713)	($468,700)	($468,700)	($479,600)	($479,600)	2.3%
			Org Tot:		**($440,651)**	**($296,001)**	**($192,713)**	**($468,700)**	**($468,700)**	**($479,600)**	**($479,600)**	**2.3%**
	11454251	IV-E FSTR	431068	TITLE IV-E FOSTER CARE PY	($1,173,506)	($1,074,388)	($783,156)	($1,146,000)	($1,146,000)	($1,311,000)	($1,311,000)	14.4%
			431069	CRISIS INTERVENTION PYM	$0	$0	$0	$0	$0	$0	$0	N/A
			431300	FOSTER CARE COVID CARES REIMB	($42,000)	($41,300)	$0	$0	$0	$0	$0	N/A

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REV	11454251	IV-E FSTR	**Org Tot:**		**($1,215,506)**	**($1,115,688)**	**($783,156)**	**($1,146,000)**	**($1,146,000)**	**($1,311,000)**	**($1,311,000)**	**14.4%**
	11454253	IV-E FSTR	434064	HIGH RISK RESIDENTIAL FND	($2,258)	($11,762)	($1,584)	($6,000)	($6,000)	($6,000)	($6,000)	0.0%
			434065	TITLE IV-E FC STATE PYMT	($302,867)	($241,839)	($177,862)	($258,000)	($258,000)	($304,000)	($304,000)	17.8%
			Org Tot:		**($305,126)**	**($253,601)**	**($179,447)**	**($264,000)**	**($264,000)**	**($310,000)**	**($310,000)**	**17.4%**
	1145430	BLD AST RV	434066	STATE-PA EQUALIZATION	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11454351	CRISIS REV	431069	CRISIS INTERVENTION PYM	($393,099)	($267,224)	($247,972)	($378,564)	($275,018)	($478,016)	($478,016)	26.3%
			431070	LOW INCOME ENERGY ASSIS	($630,235)	($566,998)	($294,254)	($569,755)	($703,915)	($720,946)	($720,946)	26.5%
			431098	LOW INCOME WATER REV	$0	$0	($195,927)	$0	($239,271)	$0	$0	N/A
			431300	DISASTER REIMB-LIEAP/CIP	$0	($223,443)	($589,161)	$0	($929,079)	$0	$0	N/A
			Org Tot:		**($1,023,333)**	**($1,057,664)**	**($1,327,314)**	**($948,319)**	**($2,147,283)**	**($1,198,962)**	**($1,198,962)**	**26.4%**
	11454353	CRISIS REV	434067	SHARE THE WARMTH	($1,511)	($181)	($13,347)	($5,000)	($13,347)	($10,000)	($10,000)	100.0%
			Org Tot:		**($1,511)**	**($181)**	**($13,347)**	**($5,000)**	**($13,347)**	**($10,000)**	**($10,000)**	**100.0%**
	1145440	FD STMP RV	431071	FOOD ASST-EMP & TRAININ	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	11454451	MED FD REV	431072	NC HLTH CHOICE ADM-FED	($120,041)	($96,367)	($67,927)	($82,828)	($82,828)	($101,645)	($101,645)	22.7%
			Org Tot:		**($120,041)**	**($96,367)**	**($67,927)**	**($82,828)**	**($82,828)**	**($101,645)**	**($101,645)**	**22.7%**
	11454453	MED ST REV	434068	NC HLTH CHOICE ADM-STATE	$1,316	($1,503)	($2,594)	($5,287)	($5,287)	$0	$0	-100.0%
			Org Tot:		**$1,316**	**($1,503)**	**($2,594)**	**($5,287)**	**($5,287)**	**$0**	**$0**	**-100.0%**
	11454455	MED LC REV	453097	HEALTH CHOICE INS FEES	($22,550)	$0	$0	($20,000)	($20,000)	($20,000)	($20,000)	0.0%
			453098	HEALTH CHOICE WD FEES	($400)	$0	$0	($200)	($200)	($200)	($200)	0.0%
			Org Tot:		**($22,950)**	**$0**	**$0**	**($20,200)**	**($20,200)**	**($20,200)**	**($20,200)**	**0.0%**
	1145465	WFFA-IN RV	431093	WFFA INITIAL PAYMENTS	($114)	$0	$0	($500)	($500)	($500)	($500)	0.0%
			Org Tot:		**($114)**	**$0**	**$0**	**($500)**	**($500)**	**($500)**	**($500)**	**0.0%**

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REV	**Rev/Exp**	**Total:**			**($12,273,639)**	**($13,166,240)**	**($13,113,608)**	**($12,507,225)**	**($16,338,607)**	**($12,758,594)**	**($12,707,594)**	**1.6%**
EXP	1155310	ADMIN EXP	510005	SALARIES-REGULAR	$498,354	$503,497	$513,176	$936,317	$936,317	$632,008	$632,008	-32.5%
			510020	SALARIES-PER DIEM	$2,223	$4,306	$2,707	$3,000	$3,000	$3,000	$3,000	0.0%
			520005	HEALTH INSURANCE	$95,610	$107,456	$101,134	$115,748	$115,748	$127,200	$127,200	9.9%
			520008	HEALTH INSURANCE-RETIREES	$116,200	$129,220	$119,210	$112,840	$112,840	$132,000	$132,000	17.0%
			520010	MEDICARE TAX	$6,756	$6,761	$6,840	$13,098	$13,098	$8,634	$8,634	-34.1%
			520015	RETIREMENT	$44,902	$51,409	$58,544	$100,929	$100,929	$71,526	$76,203	-24.5%
			520020	SOCIAL SECURITY TAX	$28,851	$28,821	$29,248	$55,988	$55,988	$36,910	$36,910	-34.1%
			520025	WORKERS COMPENSATION	$1,254	$1,265	$1,279	$6,031	$6,031	$1,587	$1,587	-73.7%
			520026	Workers Comp -DSS Consolidated	$0	$0	$0	$0	$3,713	$0	$0	N/A
			520030	401(K) CONTRIBUTIONS	$14,088	$14,977	$14,497	$28,095	$28,095	$18,807	$18,807	-33.1%
			532022	INTERPRETER SERVICES	$13,233	$3,989	$16,000	$16,000	$16,000	$16,000	$16,000	0.0%
			533001	CONTRACTED SERVICES	$5,368	$4,420	$1,450	$4,300	$4,300	$5,100	$5,100	18.6%
			533002	BOARD EXPENDITURES	$1,596	$362	$885	$2,280	$2,280	$2,280	$2,280	0.0%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$49,482	$42,717	$43,943	$47,241	$47,241	$74,029	$49,962	5.8%
			534031	SERVICE & MAINTENANCE-NR	$55,613	$62,979	$67,195	$67,195	$67,195	$67,040	$67,901	1.1%
			541040	UTILITY SERVICES-WATER	$8,438	$4,556	$6,504	$10,000	$10,000	$11,500	$10,000	0.0%
			541042	UTILITY SERV-STORM WATER	$2,538	$2,585	$2,636	$3,100	$3,100	$3,565	$3,565	15.0%
			543015	R&M-EQUIPMENT	$4,525	$0	$0	$1,000	$1,000	$1,000	$1,000	0.0%
			543020	R&M-VEHICLES	$1,164	$364	$730	$1,100	$2,600	$0	$5,783	425.7%
			543055	R&M-TELEPHONES	$0	$0	$0	$2,375	$2,375	$2,375	$2,375	0.0%
			544045	RENT:POSTAGE METER	$4,343	$4,444	$4,242	$4,500	$4,500	$7,000	$4,500	0.0%

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EXP	1155310	ADMIN EXP	550007	COST PER COPY	$40,257	$27,340	$38,742	$42,000	$42,000	$42,000	$40,000	-4.8%
			550050	REG OF DEEDS	$0	$0	$0	$500	$500	$500	$500	0.0%
			553005	TELEPHONE	$53,126	$61,668	$86,726	$93,700	$88,059	$97,200	$98,280	4.9%
			555000	PRINTING	$10,000	$10,000	$10,000	$10,000	$10,000	$10,000	$10,000	0.0%
			556000	UNIFORMS	$567	$300	$282	$300	$300	$300	$300	0.0%
			557000	POSTAGE	$2,040	$1,618	$1,519	$2,200	$2,200	$2,200	$2,200	0.0%
			557001	POSTAGE-MAILING MACHINE	$60,000	$70,000	$70,000	$70,000	$70,000	$70,000	$70,000	0.0%
			558000	TRAVEL	$4,549	$733	$1,168	$4,000	$4,000	$4,000	$1,850	-53.8%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$1,197	$555	$5,734	$1,600	$6,349	$3,300	$1,540	-3.8%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$10,900	$10,900	$10,900	$10,900	0.0%
			561005	OFFICE SUPPLIES	$40,003	$28,685	$30,052	$31,200	$31,200	$31,200	$22,000	-29.5%
			561089	SOFTWARE LICENSES	$80,015	$107,783	$108,290	$111,640	$111,640	$130,000	$133,060	19.2%
			561095	OTHER SMALL EQMT	$28,863	$7,894	$30,268	$8,052	$32,114	$3,000	$7,298	-9.4%
			562005	ELECTRICITY	$43,924	$39,241	$40,176	$60,000	$60,000	$69,000	$69,000	15.0%
			562020	MOTOR FUELS&LUBRICANTS	$4,704	$4,226	$7,094	$12,000	$12,000	$18,000	$18,000	50.0%
			562025	NATURAL GAS	$3,526	$6,243	$7,185	$10,000	$10,000	$11,500	$11,500	15.0%
			564050	DUES AND SUBSCRIPTIONS	$3,497	$3,457	$3,719	$4,000	$4,000	$4,500	$4,400	10.0%
			564051	DUES & SUBS-NR	$0	$0	$0	$0	$0	$0	$0	N/A
			574020	C/A-OFFICE EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			575010	C/A - TECHNOLOGY	$0	$0	$0	$0	$0	$0	$0	N/A
			575035	C/A - VEHICLES	$0	$0	$0	$0	$0	$0	$0	N/A
			575090	C/A-FURN&EQUIP	$0	$0	$0	$0	$0	$0	$0	N/A
			576020	F/A-DP EQUIPMENT	$5,880	$0	$1,500	$1,500	$1,500	$0	$600	-60.0%

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EXP	1155310	ADMIN EXP	576021	F/A-DP EQUIPMENT NON-REIM	$6,750	$0	$7,750	$7,750	$7,750	$0	$3,100	-60.0%
			576025	F/A:SOFTWARE LICENSES	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN & EQUIPMENT	$0	$0	$3,570	$0	$3,700	$0	$0	N/A
			576900	F/A-OTHER	$1,474	$0	$1,386	$0	$1,386	$0	$0	N/A
			576920	NON FA - TECHNOLOGY	$81,351	$4,600	$4,495	$4,500	$4,500	$0	$1,800	-60.0%
			582008	EMPLOYEE RETIREMENTS	$193	$0	$122	$1,500	$500	$1,500	$500	-66.7%
			582009	MEETING/TRAINING FOOD	$524	$0	$662	$2,200	$2,200	$2,200	$1,000	-54.5%
			590055	COURT FILING FEES	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$1,426,980**	**$1,348,471**	**$1,450,659**	**$2,020,679**	**$2,053,148**	**$1,732,861**	**$1,712,643**	**-15.2%**
	11553102	SS ADMIN 2	510005	SALARIES-REGULAR	$58,997	$61,978	$55,201	$65,996	$65,996	$77,236	$77,236	17.0%
			510010	SALARIES-OVERTIME	$0	$0	$0	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$19,920	$21,840	$20,930	$21,840	$21,840	$24,000	$24,000	9.9%
			520010	MEDICARE TAX	$818	$862	$767	$926	$926	$1,089	$1,089	17.6%
			520015	RETIREMENT	$5,316	$6,327	$6,298	$6,820	$6,820	$8,700	$9,272	36.0%
			520020	SOCIAL SECURITY TAX	$3,498	$3,657	$3,280	$3,954	$3,954	$4,651	$4,651	17.6%
			520025	WORKERS COMPENSATION	$1,361	$1,431	$1,231	$1,519	$1,519	$1,932	$1,932	27.2%
			520030	401(K) CONTRIBUTIONS	$1,770	$1,859	$1,656	$1,980	$1,980	$2,288	$2,288	15.6%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$91,680**	**$97,954**	**$89,363**	**$103,035**	**$103,035**	**$119,896**	**$120,468**	**16.9%**
	1155311	COPROG EXP	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			583007	ADULT SVCS DONATIONS	$0	$0	$0	$0	$200	$0	$0	N/A
			583060	USDA DISTRIBUTED FOOD	$0	$0	$0	$0	$0	$0	$0	N/A
			583098	GEN ASSIST:ADULT SVS	$15,757	$5,710	$9,710	$10,000	$10,000	$10,000	$10,000	0.0%

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EXP	1155311	COPROG EXP	583099	SUBSTANCE ABUSE & PSY SER	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$15,757**	**$5,710**	**$9,710**	**$10,000**	**$10,200**	**$10,000**	**$10,000**	**0.0%**
	1155312	COPROG EXP	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			583002	1 CHURCH 1 CHILD	$65,399	$13,022	$33,919	$10,000	$102,545	$10,000	$10,000	0.0%
			583003	ALTRUSA CLUB - CHILDREN	$0	$0	$0	$0	$0	$0	$0	N/A
			583006	CHRISTMAS PARTY FOR FC	$632	$388	$501	$700	$501	$700	$700	0.0%
			583022	DRUG SCREENING-CHILD SVS	$39,400	$36,426	$34,619	$40,000	$40,000	$40,000	$40,000	0.0%
			583023	FOSTER PARENTS ASSOCIATIO	$0	$0	$0	$0	$0	$0	$0	N/A
			583091	CHRISTMAS HAPPINESS EXP	$0	$0	$0	$0	$0	$0	$0	N/A
			583093	GEN ASSIST-CHILDREN SVS	$3,575	$2,093	$3,185	$7,000	$7,000	$7,000	$7,000	0.0%
			583097	DONATION EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$109,006**	**$51,929**	**$72,224**	**$57,700**	**$150,046**	**$57,700**	**$57,700**	**0.0%**
	1155314	COPROG EXP	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			583049	DSS: STAFF DEVLOPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			583088	DONATION EXP-INCOME MAINT	$414	$0	$0	$0	$1,485	$0	$0	N/A
			583090	BLIND FUND EXPENSES	$0	$0	$0	$0	$0	$0	$0	N/A
			583094	GEN ASSIST-INCOME MAIN	$2,770	$735	$2,545	$3,000	$3,000	$3,000	$3,000	0.0%
			583095	SHOE FUND EXPENSE	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$3,185**	**$735**	**$2,545**	**$3,000**	**$4,485**	**$3,000**	**$3,000**	**0.0%**
	1155315	HCCBG EXP	510005	SALARIES-REGULAR	$25,754	$26,369	$28,925	$27,370	$27,370	$31,881	$31,881	16.5%
			520005	HEALTH INSURANCE	$5,073	$5,569	$5,683	$5,567	$5,567	$6,120	$6,120	9.9%
			520010	MEDICARE TAX	$361	$370	$405	$384	$384	$447	$447	16.4%
			520015	RETIREMENT	$2,320	$2,692	$3,300	$2,827	$2,827	$3,607	$3,843	35.9%
			520020	SOCIAL SECURITY TAX	$1,542	$1,580	$1,733	$1,637	$1,637	$1,916	$1,916	17.0%

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EXP	1155315	HCCBG EXP	520025	WORKERS COMPENSATION	$206	$211	$226	$218	$218	$319	$319	46.3%
			520030	401(K) CONTRIBUTIONS	$726	$791	$868	$821	$821	$947	$947	15.3%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			584008	ADULT DAY CARE CONTRACT	$41,271	$30,774	$0	$0	$0	$0	$0	N/A
			584014	IN HOME AIDE CONTRACT	$171,498	$181,322	$218,102	$231,333	$235,333	$235,333	$235,333	1.7%
			Org Tot:		**$248,752**	**$249,678**	**$259,243**	**$270,157**	**$274,157**	**$280,570**	**$280,806**	**3.9%**
	1155320	SSBG EXP	510005	SALARIES-REGULAR	$751,749	$737,257	$764,490	$767,500	$784,010	$905,231	$951,070	23.9%
			510010	SALARIES-OVERTIME	$0	$0	$196	$0	$20,000	$0	$0	N/A
			510015	SALARIES-PART TIME	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$158,706	$168,703	$162,672	$171,006	$174,638	$187,920	$195,019	14.0%
			520010	MEDICARE TAX	$10,121	$9,943	$10,407	$10,519	$11,048	$12,497	$13,162	25.1%
			520015	RETIREMENT	$67,730	$75,344	$87,248	$79,314	$83,186	$102,399	$113,778	43.5%
			520020	SOCIAL SECURITY TAX	$43,278	$42,346	$44,500	$44,957	$47,221	$53,407	$56,249	25.1%
			520025	WORKERS COMPENSATION	$5,851	$5,802	$5,698	$6,101	$6,101	$8,446	$9,501	55.7%
			520030	401(K) CONTRIBUTIONS	$21,046	$22,130	$22,941	$23,030	$24,526	$26,928	$28,303	22.9%
			533000	OTHER PROFESSIONAL SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A
			533011	CHILDREN SERVICES	$34,000	$34,842	$29,838	$35,000	$52,000	$68,000	$68,000	94.3%
			533014	SERVICES SUPPORT	$778	$67	$395	$11,000	$9,500	$11,000	$1,000	-90.9%
			554000	ADVERTISING	$0	$0	$0	$0	$0	$500	$200	N/A
			558030	TRAVEL-SERVICES	$17,073	$6,588	$9,333	$20,000	$20,000	$19,000	$18,000	-10.0%
			558031	TRAVEL-SERVICES-NR	$0	$0	$0	$0	$0	$0	$0	N/A
			558032	TRAVEL-CHILDRENS SERVICES	$160,000	$130,464	$121,083	$182,500	$182,500	$175,000	$168,850	-7.5%
			559000	TRAINING	$0	$0	$0	$0	$0	$1,250	$1,250	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A

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EXP	1155320	SSBG EXP	582025	DISASTER RELIEF	$0	$0	$0	$0	$0	$0	$0	N/A
			582033	APS EXPENDITURES - ARPA	$0	$0	$0	$0	$11,231	$0	$0	N/A
			583010	ADULT DAY CARE	$58,974	$57,635	$60,617	$64,840	$64,840	$64,840	$64,840	0.0%
			Org Tot:		**$1,329,307**	**$1,291,121**	**$1,319,418**	**$1,415,767**	**$1,490,801**	**$1,636,418**	**$1,689,222**	**19.3%**
	1155330	IN-HME EXP	583015	IN-HOME AIDE PAYMENTS	$77,771	$76,946	$43,496	$80,000	$80,000	$80,000	$80,000	0.0%
			Org Tot:		**$77,771**	**$76,946**	**$43,496**	**$80,000**	**$80,000**	**$80,000**	**$80,000**	**0.0%**
	1155341	OTHER EXP	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	1155345	INDPLV EXP	533000	OTHER PROFESSIONAL SERVICES	$0	$0	$100,000	$1,500	$100,000	$1,500	$0	-100.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			583038	LINKS SPECIAL FUNDS	$2,941	$2,946	$983	$10,000	$3,000	$10,000	$3,000	-70.0%
			Org Tot:		**$2,941**	**$2,946**	**$100,983**	**$11,500**	**$103,000**	**$11,500**	**$3,000**	**-73.9%**
	1155346	FMLRNF EXP	533000	OTHER PROFESSIONAL SERVICES	$43,725	$43,735	$59,102	$59,107	$59,107	$28,309	$28,309	-52.1%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$43,725**	**$43,735**	**$59,102**	**$59,107**	**$59,107**	**$28,309**	**$28,309**	**-52.1%**
	1155349	CLDSRV EXP	510005	SALARIES-REGULAR	$3,356,413	$3,354,959	$3,732,458	$3,887,917	$3,872,066	$4,630,970	$4,685,127	20.5%
			510010	SALARIES-OVERTIME	$11,058	$1,310	$0	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$0	$11,535	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$621,824	$682,008	$714,833	$743,982	$745,093	$865,080	$871,632	17.2%
			520010	MEDICARE TAX	$46,111	$45,800	$50,906	$53,716	$53,796	$63,977	$64,762	20.6%
			520015	RETIREMENT	$303,639	$343,329	$425,823	$401,429	$401,996	$524,313	$564,113	40.5%
			520020	SOCIAL SECURITY TAX	$197,023	$194,894	$217,666	$229,541	$229,885	$273,434	$276,792	20.6%
			520025	WORKERS COMPENSATION	$25,066	$25,308	$28,004	$34,643	$34,643	$42,965	$44,211	27.6%

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EXP	1155349	CLDSRV EXP	520025	WORKERS COMP CARES	$0	$13	$0	$0	$0	$0	$0	N/A
			520030	401(K) CONTRIBUTIONS	$89,635	$97,737	$104,092	$116,672	$116,838	$137,886	$139,511	19.6%
				401(K) CONTR - CARES	$0	$0	$0	$0	$0	$0	$0	N/A
			520040	COVID-19 PAYROLL BENEFITS	($897)	($2,294)	$0	$0	$0	$0	$0	N/A
			559002	TRAINING	$0	$0	$0	$0	$0	$8,250	$8,250	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$4,649,872**	**$4,754,599**	**$5,273,781**	**$5,467,900**	**$5,454,317**	**$6,546,875**	**$6,654,398**	**21.7%**
	1155350	T IV-E EXP	559001	TRAINING:FOSTER PARENTS	$151	$66	$15	$300	$300	$300	$300	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			593108	IV-E TRANSPORTATION EXPENSE	$26,988	$7,588	$3,697	$30,000	$30,000	$30,000	$30,000	0.0%
			Org Tot:		**$27,140**	**$7,654**	**$3,711**	**$30,300**	**$30,300**	**$30,300**	**$30,300**	**0.0%**
	1155353	SPEC CH EX	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			582000	SPECIAL PROJECTS	$23,190	$26,289	$50,828	$20,000	$191,996	$20,000	$20,000	0.0%
			Org Tot:		**$23,190**	**$26,289**	**$50,828**	**$20,000**	**$191,996**	**$20,000**	**$20,000**	**0.0%**
	1155372	CLDSUP EXP	510005	SALARIES-REGULAR	$1,008,896	$1,018,489	$1,014,682	$1,062,613	$1,047,713	$1,149,236	$1,162,775	9.4%
			510015	SALARIES-PART TIME	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$226,620	$249,595	$230,771	$250,505	$250,505	$264,000	$265,638	6.0%
			520010	MEDICARE TAX	$13,588	$13,717	$13,750	$14,436	$14,436	$15,736	$15,932	10.4%
			520015	RETIREMENT	$90,899	$103,983	$115,773	$109,817	$109,817	$129,883	$139,770	27.3%
			520020	SOCIAL SECURITY TAX	$58,103	$58,550	$58,791	$61,691	$61,691	$67,253	$68,093	10.4%
			520025	WORKERS COMPENSATION	$3,131	$3,168	$3,182	$3,310	$3,310	$3,903	$4,215	27.3%
			520030	401(K) CONTRIBUTIONS	$29,920	$30,554	$29,217	$31,887	$31,887	$34,160	$34,566	8.4%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A

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Department: 5300 - DSS ADMINISTRATION
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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155372	CLDSUP EXP	561095	OTHER SMALL EQMT	$0	$0	$0	$0	$0	$0	$0	N/A
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576025	CHILD SUPPORT INCENTIVE	$0	$0	$0	$0	$0	$0	$0	N/A
			583034	CHILD SUPPORT INCENTIVE	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$1,431,158**	**$1,478,057**	**$1,466,166**	**$1,534,259**	**$1,519,359**	**$1,664,171**	**$1,690,989**	**10.2%**
	1155373	CLDENF EXP	510005	SALARIES-REGULAR	$0	$0	$0	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$0	$0	$0	$0	$0	$0	$0	N/A
			520010	MEDICARE TAX	$0	$0	$0	$0	$0	$0	$0	N/A
			520015	RETIREMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			520020	SOCIAL SECURITY TAX	$0	$0	$0	$0	$0	$0	$0	N/A
			520030	401(K) CONTRIBUTIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			532041	EMPLOYEE BACKGROUND CHECKS	$231	$0	$0	$2,000	$2,000	$2,000	$2,000	0.0%
			533001	CONTRACTED SERVICES	$0	$0	$2,873	$0	$14,900	$0	$0	N/A
			534020	PATERNITY TESTING	$2,969	$3,833	$3,370	$8,000	$8,000	$8,000	$4,000	-50.0%
			534021	PATERNITY TESTING VOL	$0	$0	$0	$0	$0	$0	$0	N/A
			534080	IV-D COOP AGREEMENTS	$43,403	$50,222	$52,251	$54,000	$54,000	$54,000	$54,000	0.0%
			558000	TRAVEL	$5,283	$969	$3,454	$7,000	$7,000	$7,000	$6,500	-7.1%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$0	$0	$0	$0	$0	$2,590	$2,590	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$51,885**	**$55,024**	**$61,947**	**$71,000**	**$85,900**	**$73,590**	**$69,090**	**-2.7%**
	1155374	CHDYCR EXP	510005	SALARIES-REGULAR	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$0	$0	$0	$0	$0	$0	$0	N/A

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EXP	1155374	CHDYCR EXP	520010	MEDICARE TAX	$0	$0	$0	$0	$0	$0	$0	N/A
			520015	RETIREMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			520020	SOCIAL SECURITY TAX	$0	$0	$0	$0	$0	$0	$0	N/A
			520030	401(K) CONTRIBUTIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			558000	TRAVEL	$0	$0	$0	$0	$0	$0	$0	N/A
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			583020	CHILD DAY CARE PAYMENTS	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	1155380	PUBAST EXP	510005	SALARIES-REGULAR	$3,682,191	$3,723,599	$3,585,968	$4,066,285	$4,193,293	$4,787,588	$4,802,392	18.1%
			510010	SALARIES-OVERTIME	$0	$0	$0	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$59,942	$6,506	$12,506	$113,428	$113,428	$127,235	$45,500	-59.9%
			520005	HEALTH INSURANCE	$928,704	$1,030,274	$932,507	$1,039,152	$1,067,095	$1,201,680	$1,212,600	16.7%
			520010	MEDICARE TAX	$50,668	$49,975	$49,782	$57,053	$58,894	$68,151	$68,366	19.8%
			520015	RETIREMENT	$332,039	$380,709	$416,403	$420,237	$433,204	$535,380	$572,321	36.2%
			520020	SOCIAL SECURITY TAX	$216,491	$212,927	$212,865	$243,593	$251,467	$291,144	$292,062	19.9%
			520025	WORKERS COMPENSATION	$10,252	$10,011	$9,728	$13,921	$13,921	$15,412	$15,753	13.2%
			520030	401(K) CONTRIBUTIONS	$94,506	$106,355	$101,578	$122,035	$125,846	$140,869	$141,314	15.8%
			520040	COVID-19 PAYROLL BENEFITS	($1,556)	($2,428)	$0	$0	$0	$0	$0	N/A
			533000	OTHER PROFESSIONAL SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A
			533020	FOOD STAMP ISSUANCE CONTRACT	$44,958	$39,960	$32,218	$40,000	$40,000	$40,000	$45,000	12.5%
			533032	INCOME MAINTENANCE	$0	$0	$0	$0	$0	$0	$0	N/A
			558010	TRAVEL: INCOME MAINTENANCE	$1,786	$855	$2,423	$3,000	$3,000	$3,000	$3,000	0.0%

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EXP	1155380	PUBAST EXP	558040	TRAVEL-VOLUNTEER-RELATIVE	$0	$0	$0	$0	$0	$0	$0	N/A
			558045	TRAVEL:VOL NON RELATIV	$9,281	$5,096	$7,429	$10,000	$10,000	$10,000	$6,000	-40.0%
			558050	TRAVEL- VOL NON REIMB	$2,366	$2,010	$549	$4,000	$4,000	$4,000	$2,000	-50.0%
			559000	TRAINING	$0	$0	$0	$0	$0	$3,750	$1,750	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	SUPPLIES: OTHER SMALL EQUIP	$0	$0	$0	$0	$0	$0	$0	N/A
			576020	F/A - DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN&EQUIP	$0	$0	$0	$0	$0	$0	$0	N/A
			590056	BANK FEES:FOOD STAMP	$0	$0	$0	$0	$0	$0	$0	N/A
			590057	BANK FEES:MEDICAID	$0	$0	$0	$0	$0	$0	$0	N/A
			590058	BANK FEES:SPECIAL ASSIST	$0	$0	$0	$0	$0	$0	$0	N/A
			590059	BANK FEES:INCOME MAINTENA	$330	$295	$35	$500	$500	$500	$500	0.0%
			Org Tot:		**$5,431,958**	**$5,566,143**	**$5,363,991**	**$6,133,204**	**$6,314,648**	**$7,228,709**	**$7,208,558**	**17.5%**
	1155381	M'AID C MG	510005	SALARIES-REGULAR	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$0	$0	$0	$0	$0	$0	$0	N/A
			520010	MEDICARE TAX	$0	$0	$0	$0	$0	$0	$0	N/A
			520015	RETIREMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			520020	SOCIAL SECURITY TAX	$0	$0	$0	$0	$0	$0	$0	N/A
			520030	401(K) CONTRIBUTIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	1155383	WRKFRST E	510005	SALARIES-REGULAR	$0	$0	$0	$0	$0	$0	$0	N/A
			510010	SALARIES-OVERTIME	$0	$0	$0	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$0	$0	$0	$0	$0	$0	$0	N/A

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EXP	1155383	WRKFRST E	520005	HEALTH INSURANCE	$0	$0	$0	$0	$0	$0	$0	N/A
			520010	MEDICARE TAX	$0	$0	$0	$0	$0	$0	$0	N/A
			520015	RETIREMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			520020	SOCIAL SECURITY TAX	$0	$0	$0	$0	$0	$0	$0	N/A
			520030	401(K) CONTRIBUTIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			533000	OTHER PROFESSIONAL SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A
			533001	CONTRACTED SERVICES	$36,253	$2,139	$10,232	$0	$21,400	$0	$0	N/A
			558025	TRAVEL-EMPLOYMENT PROGRAM	$0	$0	$0	$0	$0	$0	$0	N/A
			558091	TRAVEL - WORK FIRST	$1,901	$1,800	$500	$6,000	$6,000	$6,000	$3,000	-50.0%
			559001	TRAINING:FOSTER PARENTS	$163	$73	$19	$300	$300	$300	$300	0.0%
			559004	TRAINING:SKILL-WORK FIRST	$0	$0	$0	$500	$0	$500	$500	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			583031	FUNTIONAL ASSESS - WF	$0	$0	$0	$0	$0	$0	$0	N/A
			583040	JOB SEARCH	$0	$0	$0	$500	$0	$500	$0	-100.0%
			583045	PARTICIPANT ASSISTANCE	$1,095	$406	$100	$3,000	$3,000	$3,000	$500	-83.3%
			590060	BANK FEES:WORK FIRST	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$39,413**	**$4,418**	**$10,851**	**$10,300**	**$30,700**	**$10,300**	**$4,300**	**-58.3%**
	1155410	IV-B ADPT	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			593001	IV-B ADOPTION ASSISTANCE	$68,501	$62,192	$55,099	$100,600	$83,600	$100,600	$100,600	0.0%
			Org Tot:		**$68,501**	**$62,192**	**$55,099**	**$100,600**	**$83,600**	**$100,600**	**$100,600**	**0.0%**
	1155415	IV-E ADPT	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			593002	IV-E ADOPTION ASSISTANCE	$167,279	$154,657	$162,926	$200,000	$200,000	$200,000	$200,000	0.0%
			Org Tot:		**$167,279**	**$154,657**	**$162,926**	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**0.0%**

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EXP	1155418	FC RENVEST	583000	PROG ACTIVITIES-REINVESTMENT	$0	$41,256	$210,815	$0	$1,987,829	$30,000	$30,000	N/A
			Org Tot:		**$0**	**$41,256**	**$210,815**	**$0**	**$1,987,829**	**$30,000**	**$30,000**	**N/A**
	1155420	IV-B FSTR	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			593003	IV-B FC-CLOTHING	$52,936	$44,306	$27,668	$64,768	$64,768	$64,768	$64,768	0.0%
			593004	IV-B FC-MISCELLANEOUS	$1,514	$2,346	$2,958	$4,000	$4,000	$4,000	$4,000	0.0%
			593005	IV-B FC-PAYMENTS	$889,268	$610,923	$416,782	$1,090,000	$1,090,000	$1,090,000	$1,090,000	0.0%
			Org Tot:		**$943,719**	**$657,574**	**$447,407**	**$1,158,768**	**$1,158,768**	**$1,158,768**	**$1,158,768**	**0.0%**
	1155425	IV-E FSTR	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			593006	IV-E FC-CLOTHING	$98,047	$91,991	$64,038	$135,600	$135,600	$135,600	$135,600	0.0%
			593007	IV-E FC-MISCELLANSOUS	$7,951	$3,726	$3,712	$8,000	$8,000	$8,000	$8,000	0.0%
			593008	IV-E FC-PAYMENTS	$1,776,653	$1,518,726	$1,089,438	$1,900,000	$1,900,000	$1,900,000	$1,900,000	0.0%
			Org Tot:		**$1,882,651**	**$1,614,443**	**$1,157,188**	**$2,043,600**	**$2,043,600**	**$2,043,600**	**$2,043,600**	**0.0%**
	1155430	BLD AST EX	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			593009	ASSISTANCE TO THE BLIND	$5,952	$5,884	$5,992	$5,993	$5,993	$6,324	$6,324	5.5%
			Org Tot:		**$5,952**	**$5,884**	**$5,992**	**$5,993**	**$5,993**	**$6,324**	**$6,324**	**5.5%**
	1155435	CRISIS EXP	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			582025	DISASTER RELIEF-LIEAP/CIP	$0	$223,443	$923,981	$0	$929,079	$0	$0	N/A
			582044	SHARE THE WARMTH EXPEND	$1,511	$181	$13,347	$5,000	$13,347	$10,000	$10,000	100.0%
			593010	CRISIS INTERVENTION PYMTS	$393,099	$267,224	$274,891	$573,997	$275,018	$478,016	$478,016	-16.7%
			593011	LOW INCOME ENERGY ASSIST	$630,200	$566,998	$687,367	$573,997	$708,157	$720,946	$720,946	25.6%
			593018	LOW INCOME WATER ASST	$0	$0	$239,271	$0	$239,271	$0	$0	N/A
			Org Tot:		**$1,024,810**	**$1,057,845**	**$2,138,857**	**$1,152,994**	**$2,164,872**	**$1,208,962**	**$1,208,962**	**4.9%**
	1155440	FD STMP EX	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			593012	FS EMPLOYMENT & TRAINING	$0	$0	$0	$0	$0	$0	$0	N/A

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EXP	1155440	FD STMP EX	**Org Tot:**		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	1155445	MEDICD EXP	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			593013	MEDICAID PAYMENTS	$0	$208	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$208**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	1155450	SPCAST-A E	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			593014	SPECIAL ASSISTANCE-AGED	$243,579	$189,368	$151,002	$275,000	$275,000	$275,000	$275,000	0.0%
			Org Tot:		**$243,579**	**$189,368**	**$151,002**	**$275,000**	**$275,000**	**$275,000**	**$275,000**	**0.0%**
	1155455	SPCAST-D E	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			593015	SPECIAL ASSISTANCE-DISABL	$330,858	$255,430	$236,799	$430,500	$430,500	$430,500	$430,500	0.0%
			Org Tot:		**$330,858**	**$255,430**	**$236,799**	**$430,500**	**$430,500**	**$430,500**	**$430,500**	**0.0%**
	1155460	WFFA-EA EX	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			593016	WFFA-EA	$6,563	$5,188	$600	$10,000	$2,000	$10,000	$10,000	0.0%
			Org Tot:		**$6,563**	**$5,188**	**$600**	**$10,000**	**$2,000**	**$10,000**	**$10,000**	**0.0%**
	1155465	WFFA INIT	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			593017	WFFA-INITIAL PAYMENTS	$0	$0	$126	$500	$500	$500	$500	0.0%
			Org Tot:		**$0**	**$0**	**$126**	**$500**	**$500**	**$500**	**$500**	**0.0%**
	Rev/Exp	**Total:**			**$19,677,630**	**$19,105,455**	**$20,204,829**	**$22,675,863**	**$26,307,861**	**$24,998,453**	**$25,127,037**	**10.8%**
FINAL	**TOTALS:**				**$7,403,992**	**$5,939,215**	**$7,091,220**	**$10,168,638**	**$9,969,254**	**$12,239,859**	**$12,419,443**	**22.1%**

✓ 3/11/22

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Social Services						
Position Title	Social Work Supervisor II						
Hours *(per week)*	40	Increase		$ 37,608.62	Grade	20	
Position Title, Salary, Grade - confirmed with Human Resources:			X	Yes		No	

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 58,184.00	$ (34,328.56)	$ -	$ 23,855.44
Health Insurance	$910 / Mo	10,920.00	$ (6,442.80)	-	$ 4,477.20
Medicare	1.45%	844.00	$ (497.96)	-	$ 346.04
Retirement	10.21%	5,941.00	$ (3,505.19)	-	$ 2,435.81
Social Security	6.20%	3,608.00	$ (2,128.72)	-	$ 1,479.28
Workers Comp (Varies)	2.30%	1,339.00	$ (790.01)	-	$ 548.99
401(k)	3.00%	1,746.00	$ (1,030.14)	-	$ 715.86
Total Salary / Benefits		82,582.00	(48,723.38)	-	33,858.62
Other Costs					
Desk w/return & hutch		-	-	-	-
Desk Chair		500.00	(300.00)	-	200.00
Side chairs		-	-	-	-
Scanner		-	-	-	-
Telephone/License		330.00	(198.00)	-	132.00
MacBook Air		900.00	(540.00)	-	360.00
Computer License		800.00	(480.00)	-	320.00
MacBook Docking Station		300.00	(180.00)	-	120.00
Dual Monitors		350.00	(210.00)	-	140.00
Cell Phone/Data		790.00	(474.00)	-	316.00
Northwoods License		3,250.00	(1,950.00)	-	1,300.00
Laserfiche/S&M License		730.00	(438.00)	-	292.00
Supplies		400.00	(240.00)	-	160.00
Travel		1,000.00	$ (590.00)	-	410.00
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		9,350.00	(5,600.00)	-	3,750.00
Total Cost		$ 91,932.00	$ (54,323.38)	$ -	$ 37,608.62

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Social Services	Department Number	5300
Position Title	Social Work Supervisor II	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 37,609

Justification *(please type in space below)*

One (1) Social Work Supervisor II to directly supervise nine (9) Income Maintenance I positions (Energy programs, reception functions, and support for all program areas) and two (2) Social Worker II positions (Adult Day Care, In-Home Aide, Special Assistance In-Home). This position is modelled somewhat like Position #160786, which also supervises both eligibility and services positions.

Current context: 1) The Social Work Supervisor III position in Adult Services directly supervises 8 social workers, 6 of most of whom are Social Worker III positions. The Social Worker III positions are focused on safety and protection of vulnerable adults through Adult Protective Services, Guardianship, Adult Care Home and Adult Day Care monitoring activities. MOU standards of APS1 and APS2 fall under the Social Worker III positions. The Social Worker II positions are focused on supportive services primarily to help elderly and/or disabled adults to remain safely in their own homes. The demand and workload has become unreasonable for one supervisor position. 2) The Social Services Program Manager I currently supervises fifteen (15) direct reports as well as manages the programs of Work First Family Assistance, Child Day Care, Energy, and Water (new). This position also provides support to all other eligibility programs and supervises staff who do the same. Finally, this position provides backup for the Social Services Support Specialist, which is the Information Technology and Security Officer for the entire Social Services Department. MOU standards for Work First, Day Care, and Energy programs fall under this work area. Program management has become increasingly demanding, and a focus on Quality Assurance requires additional reporting, planning, and training provision for this position. Information Technology needs continue to grow in our environment. The current assessment is that this position cannot reasonably achieve both quality supervision for direct reports and meet the requirements of training, quality assurance, and overall program management.

Justification: An additional Social Work Supervisor II position would be more costly than an Income Maintenance Supervisor I, but less costly than a Social Work Supervisor III. The position can supervise both eligibility and social work functions, which would resolve the shortfalls in both areas. See Attached MS Word Document "Budget Requests FY2023-Personnel (New Positions)" for additional details if needed.

√ 3/11/22

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Social Services				
Position Title	Income Maintenance Investigator I				
Hours *(per week)*	40	Increase	$ 23,587.36	Grade	13
Position Title, Salary, Grade - confirmed with Human Resources:		X	Yes		No

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 41,349.00	$ (28,117.32)	$ -	$ 13,231.68
Health Insurance	$910 / Mo	10,920.00	$ (7,425.60)	-	$ 3,494.40
Medicare	1.45%	600.00	$ (408.00)	-	$ 192.00
Retirement	10.21%	4,222.00	$ (2,870.96)	-	$ 1,351.04
Social Security	6.20%	2,564.00	$ (1,743.52)	-	$ 820.48
Workers Comp (Varies)	2.30%	952.00	$ (647.36)	-	$ 304.64
401(k)	3.00%	1,241.00	$ (843.88)	-	$ 397.12
Total Salary / Benefits		61,848.00	(42,056.64)	-	19,791.36
Other Costs					
Desk w/return & hutch		-	-	-	-
Desk Chair		500.00	(300.00)	-	200.00
Side chairs		-	-	-	-
Scanner		950.00	(570.00)	-	380.00
Telephone/License		330.00	(198.00)	-	132.00
MacBook Air		900.00	(540.00)	-	360.00
MacBook Docking Station		300.00	(180.00)	-	120.00
Computer License		800.00	(480.00)		320.00
Dual Monitors		350.00	(210.00)	-	140.00
Wireless Headsets		180.00	(108.00)	-	72.00
Cell Phone/Data		-	-	-	-
Northwoods License		3,250.00	(1,950.00)	-	1,300.00
Laserfiche/S&M License		730.00	(438.00)	-	292.00
Supplies		400.00	(240.00)	-	160.00
Travel		1,000.00	(680.00)	-	320.00
			-	-	-
			-	-	-
			$ -	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		9,690.00	(5,894.00)	-	3,796.00
Total Cost		$ 71,538.00	$ (47,950.64)	$ -	$ 23,587.36

ROWAN COUNTY
NORTH CAROLINA
Be an original.

ROWAN COUNTY

POSITION DESCRIPTION QUESTIONNAIRE (PDQ)

(TO BE COMPLETED BY SUPERVISOR OR DIRECTOR)

Position Title:	Income Maintenance Investigator I	Date Submitted	
Department	Social Services	Supervisor's	
Supervisor's Name	Toshia Kelly	Title	IM Supervisor II
Supervisor Signature		Date	
Director Signature		Date	

New or Existing Postion: New ☑ **Existing** ☐

POSITION SUMMARY: Basic purpose statement – "why" this position should exist.

This position is designed to assist in maintaining program integrity. This position investigates allegations of fraud and other program violations. This position exists to research and work cases up for the IM Investigator II who will finalize and make recommendation for appropriate actions. This position is also designed to help meet the MOU standards for Program Integrity. Further, this position is important to identifying and responding to unintentional household and agency errors that might lead to underpayment or overpayment of benefits. Findings of agency error will inform supervisors and the training team on areas where additional training is needed so that overpayment is avoided and negative audit findings are minimal.

ESSENTIAL POSTION FUNCTIONS: List the basic job functions that the employee must be able to perform, with or without reasonable accomodation. A function is essential if the purpose of the job is to perform it. These may be the duties the employee will spend the majority of their time performing. "Other Duties" will be listed in next section.)

		%of time
1.	Researches and compiles information relating to suspected fraud or violations in public assistance cases. Reconstruct case files and analyze files against current income maintenance regulations, rules and procedures in effect at the time of the alleged error or fraud.	65
2.	Conducts home visits and interviews of clients, employers, and/or income maintenance caseworkers referring the case.	5
3.	Interprets and applies current and previous policies as related to IM programs including Food & Nutrition Services (FNS), Work First Family Assistance (WFFA), Medicaid (MA), Special Assistance (SA), Subsidized Child Care Assistance (SCCA), and Energy Assistance (EA). Refers to applicable manuals required to complete investigation.	10
4.	Evaluates investigation data and makes recommendations on a course of action related to those investigations in conjunction with Income Maintenance Investigator II. Work is reviewed by Program Integrity IM Supervisor.	10
5.	Assist in presenting case in conjunction with IM Investigator II to the Program Integrity IM Supervisor for further action. Recommendations will be reviewed on a case-by-case bases by the DSS IM Administrator. DSS Director and DSS Attorney as needed.	5

OTHER POSTION FUNCTIONS: List the other job duties. These duties do not occupy the majority of the positions time. The purpose of the job is not to perform these job duties; however they will be assigned to the position.

6.	Monitors claims for collection status by pulling daily, weekly, and quarterly reports. Prepares documents for collections and sends notices regarding claim status.	%of time 5
7.		%of time
8.		%of time
9.		%of time
10.		%of time
11.		%of time

Total = 100% of time

REQUIRED QUALIFICATIONS: Specify required minimum equivalency for education, experience, skills and abilities.

Minimum Education Requirements

- [ ] High School Diploma or GED
- [ ] Training 6 months to 1 year, technical trade – no degree
- [x] Associate's Degree in: Busn Adm, Crim Just, Human Serv + 2 yr
- [x] Bachelor's Degree in: Busn Adm, Crim Just, Human Serv + 1 ye
- [ ] Master's Degree in:
- [ ] Other Combination (explain):
- [ ] Certifications (list):

Minimum Related Experience Requiremnts

- [x] Less than 6 months
- [ ] 1 year
- [ ] 2 years
- [ ] 3 years
- [ ] 4 years
- [ ] 5 years
- [ ] 6+ years

OTHER KNOWLDEGE, SKILLS AND ABILITIES REQUIRED:

Knowledge of NC FAST system and policy for public assistance programs including Food & Nutrition Services, Medicaid, Special Assistance, Subsidized Child Care Assistance, Work First, and Energy is required. Requires good mathematical reasoning; ability to recognize, collect and evaluate evidence to support actions; excellent written and verbal communication skills with client and community partners while maintaining professional working relationships; and critical thinking.

ADDITIONAL INFORMATION:

Will this position be responsible for supervising other personnel? If yes, please provide direct report information below: Yes ☐ No ☑

Name of position title supervised:

Name of position title supervised:

Name of position title supervised:

Name of position title supervised:

Name of position title supervised:

Name of position title supervised:

Name of position title supervised:

Name of position title supervised:

Name of position title supervised:

Name of position title supervised:

Name of position title supervised:

Name of position title supervised:

Is this position comparable to any other County position? Explain.	IM Investigator II is the existing position. The IM Investigator II will take the research conducted by this IM Investigator I and finalize the fraud investigations.
Is this position comparable to any other position outside of the County? Explain and attach job description.	See Alexander County and Stanly County descriptions.

PHYSICAL REQUIREMENTS AND WORKING CONDITIONS: Check applicable level after considering reasonable accommodations.

■ Lifting 15 lbs.	☐ Very frequently	☐ Frequently	■ Some
■ Carrying 15 lbs.	☐ Very frequently	☐ Frequently	■ Some
■ Bending	☐ Very frequently	☐ Frequently	■ Some
☐ Twisting	☐ Very frequently	☐ Frequently	☐ Some
☐ Climbing	☐ Very frequently	☐ Frequently	☐ Some
☐ Crawling	☐ Very frequently	☐ Frequently	☐ Some
☐ Pushing	☐ Very frequently	☐ Frequently	☐ Some
☐ Kneeling	☐ Very frequently	☐ Frequently	☐ Some
☐ Stooping	☐ Very frequently	☐ Frequently	☐ Some
☐ Reaching overhead	☐ Very frequently	☐ Frequently	☐ Some
■ Standing 5 % of time	■ Walking 5 % of time	■ Sitting 90 % of time	☐ Outside % of time
☐ Shift Work:	☐ Weekends	☐ Evenings	☐ Weekends and evenings
■ Travel/Mobility:			
■ Between Buildings/ County	☐ Very frequently	☐ Frequently	■ Some
☐ Humidity:	☐ Humid	☐ Dry	
☐ Temperature:	☐ Extreme cold	☐ Extreme heat	

☐ Atmosphere:	☐ Fumes	☐ Gas	☐ Odors	☐ Poor ventilation	☐ Dust
☐ Special Hazards:	☐ Chemical	☐ Electrical	☐ Mechanical	☐ Explosive	☐ Radiation
☐ Other Requirements:	☐ Protective clothing		☐ Special tools	☐ Licensed to drive	

ADDITIONAL COMMENTS:

STANLY COUNTY
Water. Air. Land. Success.

STANLY COUNTY
DEPARTMENT OF SOCIAL SERVICES
1000 NORTH FIRST STREET, SUITE 2
ALBEMARLE, NORTH CAROLINA
28001
WWW.STANLYDSS.COM

DOLLY HUFFMAN CLAYTON
MSW, LCSW
DIRECTOR

(704)982-6100 • FAX (704) 983-5818 • COURIER # 03-23-02
CPS FAX (704) 983-2724 •
FOSTER CARE/ ADULT SERVICES FAX (704) 986-7499

JOB OPPORTUNITY

POSITION: Income Maintenance Investigator I

LOCATION OF POSITION: 1000 North First St., Suite 2
Albemarle, North Carolina

SALARY: $32,260 - Salary posted is for fully qualified applicant

POSITION AVAILABLE: January 5, 2021

DUTIES AND RESPONSIBILITIES: This position is primarily responsible for investigation of alleged fraud in the income maintenance programs of Social Services and conducting front-end investigations on applications for assistance. This will include home visits. Work at this level requires the review of income maintenance case files referred to them by income maintenance caseworkers and supervisors or where fraud allegations are made by individuals within the community to determine whether errors exist and, if so, the cause of errors. Where the cause of error indicates potential client fraud, the worker is responsible for investigating the case, meeting with the client to discuss the situation, and offering to enter into a repayment agreement or a reduction of benefits. The investigator makes recommendations concerning the appropriate action to take in resolving the cases. Employees may assist in presenting the case to the Social Services Board and may provide assistance to the District Attorney in the prosecution of the client in court. Other duties may be assigned. Competence in computer skills with Microsoft Office Professional is required.

MINIMUM TRAINING AND EXPERIENCE REQUIREMENTS: An Associate Degree in Human Services Technology, Social Services Associate, Paralegal Technology, Criminal Justice, Business Administration, Secretarial Science, or closely related curriculum and one year of experience as an Income Maintenance Caseworker; or graduation from high school and two years of experience as an Income Maintenance Caseworker; or graduation from high school and two years of investigative experience in credit, legal, or law enforcement work plus six months experience as an Income Maintenance Caseworker; or an equivalent combination of training and experience.

ADDITIONAL REQUIREMENTS: Must have valid NC driver's license and reliable transportation. All applicants tentatively selected for this position will be required to submit to a urinalysis to screen for illegal drug use. A criminal records check and a driver's license check will be conducted. Computer skills required. Must be flexible in work hours.

RECRUITMENT PERIOD: January 7, 2021 through 4:30 on January 21, 2021

HOW TO APPLY: All applicants must apply with the Stanly County Human Resources Office. (704) 986-3605. Applications are available on the Stanly County website and can be emailed to applications@stanlycountync.gov or faxed to 704-986-3841.

STANLY COUNTY IS AN EQUAL OPPORTUNITY EMPLOYER.

Alexander County is responding to the Coronavirus pandemic.

Read more (https://alexandercountync.gov/alexander-county-covid-19-update/)

Alexander County, NC

Income Maintenance Investigator I

February 10, 2022 By Alexander County (https://alexandercountync.gov/author/critchie/)

Position:Income Maintenance Investigator I
Position Status:Full-Time
Department:Social Services
Salary Range:$31,534.35 – $44,557.21
Opening Date:February 10, 2022
Closing Date:February 24, 2022

Position Description:
Employees in this class must apply careful visual attention to minute details, have excellent mental concentration, and be skillful in the tactful delivery of sensitive information. Work involves

interviewing the client and establishing the reason an overpayment occurred, evaluating the circumstances involved and determining the action(s) necessary to correct any errors; collecting any overpayments through all available avenues (i.e. contracts, courts, etc.); and using prevention methods such as front end investigations and client questionnaires, when appropriate. The employee must have good interviewing skills and the ability to communicate effectively and develop a satisfactory relationship with people of all socioeconomic backgrounds, while at the same time multi-tasking (i.e. comprehending, interpreting, and applying complex rules and regulations and practical judgment). Work is performed under the direct supervision of the Child Support Supervisor I.

Responsibilities:

- Determine if all pertinent information is correct to ensure the proper benefits have been issued and rule out administrative errors.
- Reconstruct the situation using the correct information, policy, and regulations that were in place at the time of the possible fraudulent activity.
- Act on referrals received in a timely manner as to not exceed the statute of limitations.
- Information is obtained through the Employment Security Commission, DMV, Social Security, Veterans, Employers, and local law enforcement.
- Conduct face-to-face interviews with the client, allowing the client to divulge any additional information they wish.
- Confront the client with the information gained from the investigation.
- Attempt to gain the client's trust and develop rapport to facilitate the mutual exchange.
- Gather as much information about the situation as possible.
- Interview other persons who know the situation, such as neighbors, landlords, friends, relatives, etc.
- Mail monthly or quarterly letters of collection to all clients who have unpaid balances and/or do not have an active case where recoupment can be implemented.
- Process information from the NC Department of Revenue on intercepts from State Tax refunds for claims.

• Track Recoupments monthly on all active cases that have unpaid balances.

Qualifications:

• An Associate's Degree in Human Services Technology, Social Services Associate, Paralegal Technology, Criminal Justice, Business Administration, Secretarial Science, or closely related curriculum and one year of experience as an Income Maintenance Caseworker; or
• Graduation from high school and two years of experience as an Income Maintenance Caseworker; or
• Graduation from high school and two years of investigative experience in credit, legal, or law enforcement work plus six months experience as an Income Maintenance Caseworker; or
• An equivalent combination of training and experience.

Applications may be filed online at www.alexandercountync.gov or by mail to Alexander County Human Resources, 621 Liledoun Road, Taylorsville, NC 28681.

Submit Application Online (https://alexandercountync.gov/application/)

Download Application (https://alexandercountync.gov/pdf/application-for-employment.pdf)

Alexander County Government
621 Liledoun Road Taylorsville, NC 28681
Phone: (828) 632-9332 | Fax: (828) 632-0059

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Social Services				
Position Title	Income Maintenance Caseworker III (3 Positions)				
Hours *(per week)*	40	Increase	$ 26,018.40	Grade	15
Position Title, Salary, Grade - confirmed with Human Resources:		X	Yes		No

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 45,589.00	$ (31,000.52)	$ -	$ 14,588.48
Health Insurance	$910 / Mo	10,920.00	$ (7,425.60)	-	$ 3,494.40
Medicare	1.45%	662.00	$ (450.16)	-	$ 211.84
Retirement	10.21%	4,655.00	$ (3,165.40)	-	$ 1,489.60
Social Security	6.20%	2,827.00	$ (1,922.36)	-	$ 904.64
Workers Comp (Varies)	2.30%	1,049.00	$ (713.32)	-	$ 335.68
401(k)	3.00%	1,368.00	$ (930.24)	-	$ 437.76
Total Salary / Benefits		67,070.00	(45,607.60)	-	21,462.40
Other Costs					
Desk w/return & hutch		-	-	-	-
Desk Chair		500.00	(300.00)	-	200.00
Side chairs		300.00	(180.00)	-	120.00
Scanner		950.00	(570.00)	-	380.00
Telephone/License		330.00	(198.00)	-	132.00
MacBook Air		900.00	(540.00)	-	360.00
Computer License		800.00	(480.00)	-	320.00
MacBook Docking Station		300.00	(180.00)	-	120.00
Dual Monitors		350.00	(210.00)	-	140.00
Wireless Headset		180.00	(108.00)	-	72.00
Cell Phone/Data		-	-	-	-
Northwoods License		3,250.00	(1,950.00)	-	1,300.00
Laserfiche/S&M License		730.00	(438.00)	-	292.00
Supplies		400.00	(240.00)	-	160.00
Travel		3,000.00	$ (2,040.00)	-	960.00
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		11,990.00	(7,434.00)	-	4,556.00
Total Cost		$ 79,060.00	$ (53,041.60)	$ -	$ 26,018.40

✓ 3/11/22

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Social Services				
Position Title	Attorney I				
Hours *(per week)*	40	Increase	$ 65,634.00	Grade	29
Position Title, Salary, Grade - confirmed with Human Resources:		X	Yes		No

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 90,261.00	$ (45,130.50)	$ -	$ 45,130.50
Health Insurance	$910 / Mo	10,920.00	$ (5,460.00)	-	$ 5,460.00
Medicare	1.45%	1,309.00	$ (654.50)	-	$ 654.50
Retirement	10.21%	9,216.00	$ (4,608.00)	-	$ 4,608.00
Social Security	6.20%	5,597.00	$ (2,798.50)	-	$ 2,798.50
Workers Comp (Varies)	2.30%	2,077.00	$ (1,038.50)	-	$ 1,038.50
401(k)	3.00%	2,708.00	$ (1,354.00)	-	$ 1,354.00
Total Salary / Benefits		122,088.00	(61,044.00)	-	61,044.00
Other Costs					
Desk w/return & hutch		-	-	-	-
Desk Chair		500.00	(300.00)	-	200.00
Side chairs		-	-	-	-
Scanner		-	-	-	-
Telephone/License		330.00	(198.00)	-	132.00
MacBook Air		900.00	(540.00)	-	360.00
Computer License		800.00	(480.00)	-	320.00
MacBook Docking Station		300.00	(180.00)	-	120.00
Dual Monitors		350.00	(210.00)	-	140.00
Cell Phone/Data		790.00	(474.00)	-	316.00
Northwoods License		3,250.00	(1,950.00)	-	1,300.00
Laserfiche/S&M License		730.00	(438.00)	-	292.00
Supplies		400.00	(240.00)	-	160.00
Travel		2,500.00	$ (1,250.00)	-	1,250.00
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		10,850.00	(6,260.00)	-	4,590.00
Total Cost		$ 132,938.00	$ (67,304.00)	$ -	$ 65,634.00

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Social Services	Department Number	5300
Position Title	Attorney I	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 65,634

Justification *(please type in space below)*

One (1) Attorney I to manage part of the child welfare caseload, provide backup to the attorney managing for adult guardianship and child support matters, and to provide support to the Economic Services Division on Medicaid matters that are increasingly complex, as well as to assist in civil proceedings directed at the recoupment of funds lost because of intentional fraud in income support programs. The Rowan County position of Attorney will be renamed Attorney I.

Current context: 1) The current Attorney II (Child Welfare) position carries nearly twice the caseload recommended by the American Bar Association. 2) The caseload of the current Child Welfare Attorney has grown steadily over the course of the least few fiscal years. 3) The types of child welfare cases are more complex and challenging, involving more trials and court time than ever before. 4) The Attorney II (Child Support) is at or above capacity in a high-functioning, effective child support program, also providing administrative oversight as a Program Administrator and member of the Senior Leadership Team. Further, this position supports social workers providing Adult Protective and Adult Guardianship Services.

Actions taken: 1) An exploration of whether the Attorney II (Child Support) could support child welfare cases was conducted in late 2020 and early 2021. The determination was that the position could not take on additional duties to support the Attorney II (Child Welfare). 2) A contract attorney was engaged to support certain child welfare tasks, specifically termination of parental rights matters, which were quickly falling behind because of caseload size. 3) Administration and Child Welfare Legal have engaged with a local judge in the Abuse, Neglect, and Dependency arena to participate in an implementation project intended to ensure the best possible practices in our cases. These "Enhanced Resource Guidelines," if adopted by all judges in these cases has great potential to better serve the children and families we encounter. Further, more court time may result from these efforts, allowing for more timely outcomes for children. 4) Although participation in the implementation project does not help us alleviate the need for more attorney FTEs, it may help us identify and address barriers that impact the entire system of child welfare in Rowan County.

Justification: 1) Federal outcomes by which every county and state are audited include safety, permanency and child well-being. 2) Both child safety and timely permanency depend on sufficient qualified personnel to act in a timely and appropriate manner. 3) There is a significant lack of capacity for succession planning for either Attorney II position in our Department. 4) Although this position would be housed within SWSD and would primarily serve the child welfare legal function, the position would serve all legal needs of the Department.

Expansion Requests FY 2022-2023	Estimated Cost	Estimated Reimbursement	Other Revenue	County Cost
Software Service & Maintenance				
iiReception Software Application	$24,168	$14,500		$9,668
Subtotal	**$24,168**	**$14,500**		**$9,668**
New Positions				
Attorney I	$132,938	$67,304		$65,634
Social Work Supervisor II (Adult Services & Eligibility)	$91,932	$54,323		$37,609
Income Maintenance Caseworker III (3 positions)	$237,180	$159,126		$78,054
Income Maintenance Investigator I	$71,538	$47,951		$23,587
Subtotal	**$533,588**	**$328,704**		**$204,884**

Grand Total	**$557,756**	**$343,204**	**$0**	**$214,552**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5510 - MENTAL HEALTH
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155510	MENTL HLTH	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			591001	ABC BOTTLE TAX	$48,671	$52,646	$41,408	$50,000	$50,000	$55,000	$55,000	10.0%
			591002	MENTAL HEALTH CONTRACT	$492,000	$492,000	$492,000	$492,000	$492,000	$492,000	$492,000	0.0%
			Org Tot:		**$540,671**	**$544,646**	**$533,408**	**$542,000**	**$542,000**	**$547,000**	**$547,000**	**0.9%**
	Rev/Exp	**Total:**			**$540,671**	**$544,646**	**$533,408**	**$542,000**	**$542,000**	**$547,000**	**$547,000**	**0.9%**
FINAL	**TOTALS:**				**$540,671**	**$544,646**	**$533,408**	**$542,000**	**$542,000**	**$547,000**	**$547,000**	**0.9%**

VAYAHEALTH



Vaya Health
200 Ridgefield Court, Suite 206
Asheville, NC 28806
1-800-893-6246
www.vayahealth.com

April 14, 2022

Rowan County Board of Commissioners
Aaron Church, County Manager
130 W. Innes Street
Salisbury, NC 28144

RE: County Maintenance of Effort (MOE) Funding

Dear Mr. Church:

In anticipation of your county's budget preparation for the 2022-2023 state fiscal year (FY23), Vaya Health is formally requesting allocation of the annual Maintenance of Effort (MOE) funding required by N.C. Gen. Stat. § 122C-115(d) for use in serving eligible residents of your county who have mental health, intellectual/ developmental disability and substance use (MH/IDD/SU) needs. We hope this request proves timely and helpful to you during this process.

FY 2022-2023 MOE FUNDING REQUEST: $492,000.00

Pursuant to Chapter 122C of the North Carolina General Statutes and contracts with the NC Department of Health and Human Services, Vaya Health is the local government entity responsible for management and oversight of all county, state and federally-funded MH/IDD/SU services in our catchment area. This request is to continue the county MOE funding required by N.C. Gen. Stat. § 122C-115(d), which is used, along with the limited Single Stream funds allocated to Vaya by the N.C. General Assembly, to help provide MH/IDD/SU services to people who do not have insurance or who are not eligible for Medicaid.

The Vaya Health Board of Directors and you, as Boards of Commissioners, have promoted a public approach to the stewardship of MH/IDD/SUD funds with the NC General Assembly. As a public agency, Vaya Health is able to work in collaboration with county departments of social services, juvenile justice, hospitals, and other health and human service agencies to promote the most efficient and effective use of Medicaid, state and county funds to the individuals we

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mutually serve. This collaborative, community-focused approach has proven especially valuable during the COVID-19 pandemic.

Vaya Health continues to focus on building stronger relationships with hospital systems, health departments and the medical community in our region to further the integration of physical and behavioral healthcare and improve the treatment of co-occurring physical and MH/IDD/SUD conditions.

We respectfully request your support in continuing to fund the annual MOE contribution and welcome the opportunity to discuss how these funds support the behavioral health needs of your county. After your Board of County Commissioners has approved this annual contribution in the FY23 budget, we request that you complete and return the attached MOE Allocation Acknowledgement so that we can ensure alignment with Vaya Health's proposed FY23 budget.

If you need additional information, or have any questions, please contact myself at Larry.Hill@vayahealth.com, Brian Shuping, Vice-President of Community Relations, at Brian.Shuping@vayahealth.com, or Donald Reuss, VP Behavioral Health and I/DD Network Operations, at Donald.Reuss@vayahealth.com

Sincerely,

Larry E. Hill

Larry Hill
Executive VP and Chief Financial Officer
Larry.Hill@vayahealth.com
(828) 225-2785, Ext. 4734

cc: Brian Ingraham, Chief Executive Officer
Donald Reuss, VP Behavioral Health and I/DD Network
Brian Shuping, Vice-President of Community Relations
Frank Jurovich, Assistant General Counsel

Vaya Health
200 Ridgefield Court, Suite 206
Asheville, NC 28806
1-800-893-6246
www.vayahealth.com

VAYAHEALTH

Maintenance of Effort

Allocation Acknowledgement

Rowan County Board of Commissioners ("Board")
130 W. Innes Street
Salisbury, NC 28144

By signing below, I hereby confirm and acknowledge that:

1. **In compliance with North Carolina state laws, rules, and regulations, including, but not limited to, N.C. Gen. Stat. § 122C-115(d), on _____ (date) the Board approved allocation to Vaya Health of Rowan County's 2022-2023 state fiscal year Maintenance of Effort ("MOE") funds, in the amount of _____, for Vaya Health's use in serving eligible residents of Rowan County who have mental health, intellectual/ developmental disability, and/or substance use needs. To assist Vaya with budgeting and planning, we agree to distribute these funds to Vaya Health as follows:**
   - ☐ **In a lump sum allocation on or before June 30, 2023.**
   - ☐ **Via quarterly allocations with the first allocation payable on or before September 30, 2022.**
   - ☐ **Via monthly allocations with the first allocation payable on or before July 30, 2022.**

2. **I am the duly authorized representative of the Board, with proper authority to execute this MOE Allocation Acknowledgement on behalf of the Board.**

3. **I understand that Vaya Health relies upon the funds allocated by Rowan County, along with funding allocated by the NC General Assembly, to help serve eligible county residents with have mental health, intellectual/ developmental disability, and/or substance use needs, to the greatest extent possible within available funding.**

Printed Name & Title	Signature & Date

Please sign, date, and return this MOE Allocation Acknowledgement to Vaya Health via hand delivery, courier, or U.S. mail by sending to: Vaya Health, Attention: Finance Department, 200 Ridgefield Court, Asheville, NC 28806 OR by scanning and emailing to Finance@vayahealth.com.

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5550 - SENIOR SERVICES
Report Date: Tuesday, July 12, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1145550	HCCBG REV	431074	HCCBG-ADULT DAY CARE	$0	$0	$0	($18,454)	($18,454)	($18,454)	($18,454)	0.0%
			431075	HCCBG-ADULT DAY HEALTH	$0	$0	$0	($25,485)	($38,485)	($38,485)	($38,485)	51.0%
			431076	HCCBG-CONGREGATE MEALS	($287,711)	($286,203)	($247,708)	($284,639)	($299,639)	($299,639)	($299,639)	5.3%
			431079	HCCBG-SENIOR CENTER OPS	($98,426)	($152,542)	($89,228)	($99,000)	($99,000)	($99,000)	($99,000)	0.0%
			431080	HCCBG-TRANSPORTATION	($153,838)	($91,272)	$0	$0	$0	$0	$0	N/A
			431081	USDA GRANT	($23,792)	($23,023)	($24,465)	($25,000)	($25,000)	($25,000)	($25,000)	0.0%
			431300	DISASTER RELIEF REIMBURSEMENT	$0	($64,199)	$0	$0	$0	$0	$0	N/A
			464018	HCCBG TRANS DONATIONS	($1,167)	($1,248)	($191)	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	($3,511)	$0	$0	N/A
			Org Tot:		**($564,934)**	**($618,487)**	**($361,592)**	**($452,578)**	**($484,089)**	**($480,578)**	**($480,578)**	**6.2%**
	Rev/Exp	**Total:**			**($564,934)**	**($618,487)**	**($361,592)**	**($452,578)**	**($484,089)**	**($480,578)**	**($480,578)**	**6.2%**
EXP	1155550	HCCBG EXP	510005	SALARIES-REGULAR	$40,723	$48,036	$50,746	$52,172	$52,172	$58,406	$58,406	11.9%
			520005	HEALTH INSURANCE	$10,091	$10,966	$10,829	$10,920	$10,920	$12,000	$12,000	9.9%
			520008	HEALTH INSURANCE-RETIREES	$0	$0	$0	$0	$0	$0	$0	N/A
			520010	MEDICARE TAX	$567	$674	$712	$731	$731	$821	$821	12.3%
			520015	RETIREMENT	$3,692	$4,934	$5,805	$5,391	$5,940	$6,608	$7,041	30.6%
			520020	SOCIAL SECURITY TAX	$2,424	$2,882	$3,046	$3,123	$3,123	$3,510	$3,510	12.4%
			520025	WORKERS COMPENSATION	$102	$121	$127	$131	$131	$147	$147	12.2%
			520030	401(K) CONTRIBUTIONS	$1,222	$1,441	$1,522	$1,566	$1,566	$1,738	$1,738	11.0%
			541050	UTILITY-NUTRITION SITES	$0	$0	$0	$0	$0	$0	$0	N/A
			550007	COST PER COPY	$0	$0	$0	$0	$0	$200	$200	N/A
			553005	TELEPHONE	$0	$0	$0	$0	$0	$0	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5550 - SENIOR SERVICES
Report Date: Tuesday, July 12, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155550	HCCBG EXP	557000	POSTAGE	$0	$0	$0	$0	$0	$0	$0	N/A
			558000	TRAVEL	$182	$211	$226	$800	$800	$800	$800	0.0%
			559000	TRAINING	$0	$69	$0	$600	$600	$600	$600	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$228	$314	$850	$1,000	$1,000	$1,000	$1,000	0.0%
			582025	DISASTER RELIEF	$0	$64,199	$0	$0	$0	$0	$0	N/A
			584008	ADULT DAY CARE CONTRACT	$0	$0	$0	$48,821	$63,266	$63,265	$63,265	29.6%
			584016	MEALS ON WHEELS PROGRAM	$62,962	$62,962	$74,962	$74,962	$74,962	$126,418	$125,000	66.8%
			585008	GRANT:HCCBG AGING	$409,929	$461,768	$407,547	$408,639	$423,639	$423,639	$423,639	3.7%
			585009	GRANT:ROBERTSON-SAFE	$0	$0	$0	$0	$0	$0	$0	N/A
			585010	GRANT MATCH	$199,053	$198,566	$199,223	$199,223	$200,889	$200,889	$200,889	0.8%
			590061	MGMT INFO SYSTEMS MAIN	$819	$565	$645	$1,200	$1,200	$1,200	$1,200	0.0%
			591044	APPROPRIATION - RUFTY HOLMES	$83,530	$83,530	$83,530	$83,530	$83,530	$103,350	$83,350	-0.2%
			598095	RESERVE-UNAPPROPRIATED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$815,524**	**$941,236**	**$839,770**	**$892,809**	**$924,469**	**$1,004,591**	**$983,606**	**10.2%**
	Rev/Exp	**Total:**			**$815,524**	**$941,236**	**$839,770**	**$892,809**	**$924,469**	**$1,004,591**	**$983,606**	**10.2%**
FINAL	**TOTALS:**				**$250,590**	**$322,748**	**$478,178**	**$440,231**	**$440,380**	**$524,013**	**$503,028**	**14.3%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 5580 - VETERAN SERVICES

Report Date: Tuesday, July 12, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1145580	VETSER REV	434072	VETERANS SERVICE GRANT	($2,182)	($2,084)	($2,109)	($3,000)	($3,000)	($3,000)	($3,000)	0.0%
			Org Tot:		**($2,182)**	**($2,084)**	**($2,109)**	**($3,000)**	**($3,000)**	**($3,000)**	**($3,000)**	**0.0%**
	Rev/Exp	**Total:**			**($2,182)**	**($2,084)**	**($2,109)**	**($3,000)**	**($3,000)**	**($3,000)**	**($3,000)**	**0.0%**
EXP	1155580	VETSER EXP	510005	SALARIES-REGULAR	$127,866	$127,129	$145,413	$146,998	$148,766	$165,202	$192,202	30.8%
				SALARIES-REG COVID-19 FUNDS	$23	$1,696	$0	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$0	$0	$3,526	$16,000	$16,000	$0	$0	-100.0%
			520005	HEALTH INSURANCE	$30,273	$32,897	$31,986	$32,760	$32,760	$36,000	$36,000	9.9%
			520010	MEDICARE TAX	$1,795	$1,831	$2,133	$2,093	$2,165	$2,350	$2,350	12.3%
			520015	RETIREMENT	$11,593	$13,231	$16,634	$15,335	$16,974	$18,680	$19,930	30.0%
			520020	SOCIAL SECURITY TAX	$7,675	$7,830	$9,122	$8,921	$9,258	$10,043	$10,043	12.6%
			520025	WORKERS COMPENSATION	$636	$640	$735	$827	$827	$949	$949	14.8%
			520030	401(K) CONTRIBUTIONS	$3,837	$3,865	$4,362	$4,413	$4,413	$4,912	$4,912	11.3%
			520040	COVID-19 PAYROLL BENEFITS	($12)	($876)	$0	$0	$0	$0	$0	N/A
				COVID-19 PAYROLL BENEFITS	$12	$876	$0	$0	$0	$0	$0	N/A
			550007	COST PER COPY	$769	$552	$773	$800	$800	$800	$800	0.0%
			553005	TELEPHONE	$1,273	$451	$926	$2,000	$1,000	$2,060	$2,060	3.0%
			557000	POSTAGE	$0	$0	$0	$50	$50	$50	$50	0.0%
			558000	TRAVEL	$2,434	$45	$1,495	$6,400	$6,400	$7,500	$7,500	17.2%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$225	$1,100	$0	$450	$450	$450	$450	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$71	$100	$100	$100	$100	0.0%
			561005	OFFICE SUPPLIES	$336	$552	$696	$1,600	$1,600	$2,000	$400	-75.0%
			561089	SOFTWARE LICENSES	$2,446	$1,347	$1,468	$3,600	$3,600	$3,600	$3,600	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 5580 - VETERAN SERVICES
Report Date: Tuesday, July 12, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 7/12/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1155580	VETSER EXP	561095	OTHER SMALL EQMT	$0	$85	$0	$1,700	$1,700	$1,700	$1,700	0.0%
			564050	DUES AND SUBSCRIPTIONS	$0	$0	$100	$600	$600	$600	$600	0.0%
			576030	F/A-FURN & EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$191,182**	**$193,251**	**$219,441**	**$244,647**	**$247,463**	**$256,996**	**$283,646**	**15.9%**
	Rev/Exp	**Total:**			**$191,182**	**$193,251**	**$219,441**	**$244,647**	**$247,463**	**$256,996**	**$283,646**	**15.9%**
FINAL	**TOTALS:**				**$189,000**	**$191,167**	**$217,332**	**$241,647**	**$244,463**	**$253,996**	**$280,646**	**16.1%**

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Veteran Services	Department Number	4132
Position Title	Administrative Secretary IV	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 52,509

Justification *(please type in space below)*

Veteran Services requests one new FT Administrative Secretary IV. This will replace/reclass the PT Admin assistant II, that was granted last year. Additional assistance is requested given the additional duties and responsibilities of the director, having a full time position to assist in payroll, contract and invoice, as well as front facing Plaza and VSO, and other admin functions.

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Veteran Services				
Position Title	Administrative Secretary IV				
Hours *(per week)*	40	Increase		Grade	9
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 34,329.00	$ -	$ -	$ 34,329.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	498.00	-	-	500.00
Retirement	10.21%	3,505.00	-	-	3,510.00
Social Security	6.20%	2,129.00	-	-	2,130.00
Workers Comp (Varies)	0.25%	86.00	-	-	90.00
401(k)	3.00%	1,030.00	-	-	1,030.00
Total Salary / Benefits		52,497.00	-	-	52,509.00
Other Costs					
Desk		-	-	-	-
Chair		-	-	-	-
Side chairs		-	-	-	-
Telephone		-	-	-	-
Computer		-	-	-	-
Bookcase		-	-	-	-
Vehicle		-	-	-	-
Travel		-	-	-	-
Training		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		-	-	-	-
Total Cost		$ 52,497.00	$ -	$ -	$ 52,509.00

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 6100 - LIBRARY DEPARTMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1146110	LIBRY REV	431083	LIBRARY FEDERAL AID GRA	($16,054)	$0	$0	$0	$0	$0	$0	N/A
			431300	DISASTER RELIEF REIMBURSEMENT	($1,744)	$0	$0	$0	$0	$0	$0	N/A
			434069	LIBRARY STATE AID GRANT	($173,964)	($173,569)	($164,444)	($173,964)	($180,241)	$0	($180,241)	3.6%
			434070	SMART START-LIBRARY	$0	$0	$0	$0	$0	$0	$0	N/A
			434169	RAISING THE BAR GRANT	$0	$0	$0	$0	$0	$0	$0	N/A
			451002	LIBRARY FINES	($31,234)	($14,850)	($29,660)	($40,000)	($40,000)	($40,000)	($40,000)	0.0%
			453060	LIBRARY FEES(MICRO-PHOTO)	($34,199)	($17,135)	($24,896)	($40,000)	($40,000)	($40,000)	($40,000)	0.0%
			464040	PROGRAM CONTRIBUTIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			464060	WEST BRANCH LIBRARY DONATIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			489010	LIBRARY:MISCELLANEOUS	($3,709)	($4,508)	($3,936)	($5,000)	($5,000)	($5,000)	($5,000)	0.0%
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($260,906)**	**($210,061)**	**($222,937)**	**($258,964)**	**($265,241)**	**($85,000)**	**($265,241)**	**2.4%**
	1146115	LIBDON REV	464100	RESTRICTED DONATIONS	($5,268)	($68,642)	($22,908)	$0	($12,533)	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	($29,913)	$0	$0	N/A
			Org Tot:		**($5,268)**	**($68,642)**	**($22,908)**	**$0**	**($42,446)**	**$0**	**$0**	**N/A**
	Rev/Exp	**Total:**			**($266,173)**	**($278,703)**	**($245,845)**	**($258,964)**	**($307,687)**	**($85,000)**	**($265,241)**	**2.4%**
EXP	1156110	LIBRY EXP	510005	SALARIES-REGULAR	$1,363,256	$1,298,981	$1,196,550	$1,623,805	$1,623,805	$1,791,983	$1,961,983	20.8%
			510015	SALARIES-PART TIME	$148,059	$110,649	$146,902	$200,000	$200,000	$268,637	$200,000	0.0%
			520005	HEALTH INSURANCE	$388,154	$420,238	$347,893	$480,480	$480,480	$525,840	$525,840	9.4%
			520008	HEALTH INSURANCE-RETIREES	$29,050	$32,760	$27,300	$32,760	$32,760	$36,000	$36,000	9.9%
			520010	MEDICARE TAX	$20,758	$19,883	$18,421	$26,292	$26,292	$28,863	$31,333	19.2%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 6100 - LIBRARY DEPARTMENT

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1156110	LIBRY EXP	520015	RETIREMENT	$124,324	$138,946	$136,520	$167,817	$167,817	$202,125	$237,105	41.3%
			520020	SOCIAL SECURITY TAX	$88,670	$84,617	$78,765	$112,250	$112,250	$122,237	$132,777	18.3%
			520025	WORKERS COMPENSATION	$8,606	$8,464	$7,496	$18,111	$18,111	$15,911	$19,991	10.4%
			520030	401(K) CONTRIBUTIONS	$38,046	$39,922	$33,041	$48,735	$48,735	$53,161	$58,261	19.5%
			520040	COVID-19 PAYROLL BENEFITS	($4,601)	($29,802)	$0	$0	$0	$0	$0	N/A
			532046	SECURITY SERVICES	$393	$413	$348	$730	$730	$440	$440	-39.7%
			533001	CONTRACTED SERVICES	$31,167	$30,801	$27,417	$36,500	$36,500	$20,400	$20,400	-44.1%
			533006	CATALOGING AND PROCESSIN	$47,082	$46,377	$36,181	$58,000	$38,000	$55,000	$50,000	-13.8%
			533013	CONTRACT CLEANING	$7,750	$0	$0	$0	$0	$67,740	$10,000	N/A
			534009	BINDING	$1,040	$1,336	$1,455	$1,500	$1,500	$1,500	$1,500	0.0%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$33,478	$41,985	$59,362	$68,700	$68,700	$72,320	$72,320	5.3%
			541040	UTILITY SERVICES-WATER	$7,840	$7,301	$4,921	$14,000	$14,000	$16,100	$16,100	15.0%
			541042	UTILITY SERV-STORM WATER	$1,176	$1,197	$924	$1,500	$1,500	$1,725	$1,725	15.0%
			543005	R&M-BUILDINGS	$121,239	$58,237	$30,708	$47,000	$34,444	$47,000	$40,000	-14.9%
			543015	R&M-EQUIPMENT	$441	$2,744	$0	$1,000	$1,000	$4,000	$0	-100.0%
			543020	R&M-VEHICLES	$1,273	$1,615	$1,283	$3,000	$3,000	$3,000	$3,000	0.0%
			543055	R&M-TELEPHONES	$15	$0	$0	$0	$0	$0	$0	N/A
			544020	RENT-LAND & BLDGS	$7,800	$9,360	$9,360	$9,360	$9,360	$9,360	$9,360	0.0%
			550007	COST PER COPY	$8,094	$6,603	$6,801	$15,000	$9,675	$18,500	$18,500	23.3%
			553005	TELEPHONE	$7,540	$8,030	$15,403	$14,600	$16,180	$16,100	$16,100	10.3%
			554000	ADVERTISING	$963	$645	$957	$1,000	$1,000	$1,000	$1,000	0.0%
			555000	PRINTING	$3,645	$3,456	$3,500	$3,500	$3,500	$3,500	$3,500	0.0%
			557000	POSTAGE	$7,346	$4,749	$5,108	$8,000	$8,000	$7,000	$7,000	-12.5%
			558000	TRAVEL	$6,749	$1,685	$1,425	$6,500	$6,500	$6,500	$3,500	-46.2%

ROWAN COUNTY
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Projection Number: 20231

Department: 6100 - LIBRARY DEPARTMENT

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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1156110	LIBRY EXP	558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$2,443	$1,057	$947	$2,100	$2,100	$2,000	$2,000	-4.8%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$8,600	$8,600	$8,600	$8,600	0.0%
			561003	PROGRAM COSTS MISCELLANEOUS	$369	$398	$200	$400	$200	$400	$400	0.0%
			561005	OFFICE SUPPLIES	$14,560	$11,412	$9,161	$12,000	$12,000	$15,000	$12,000	0.0%
			561030	JANITORIAL SUPPLIES	$14,328	$9,910	$6,258	$13,000	$8,000	$13,000	$10,000	-23.1%
			561037	LIBRARY SUPPLIES	$16,748	$9,993	$9,302	$10,000	$10,000	$13,000	$8,000	-20.0%
			561085	VEHICLE SUPPLIES	$831	$740	$8	$750	$750	$750	$750	0.0%
			561095	OTHER SMALL EQMT	$10,452	$0	$6,828	$6,000	$7,593	$11,050	$11,050	84.2%
			562005	ELECTRICITY	$108,559	$99,201	$81,966	$135,000	$132,800	$155,250	$155,250	15.0%
			562020	MOTOR FUELS&LUBRICANTS	$2,233	$1,801	$3,488	$11,000	$11,000	$16,500	$16,500	50.0%
			562025	NATURAL GAS	$22,706	$27,603	$18,247	$40,000	$40,000	$46,000	$46,000	15.0%
			564005	AUDIO-VISUAL	$34,942	$24,549	$24,285	$25,000	$35,000	$25,000	$25,000	0.0%
			564010	BOOKS	$197,657	$162,226	$166,756	$160,000	$170,000	$160,000	$140,000	-12.5%
			564040	ELECTRONIC RESOURCES	$34,898	$40,678	$41,835	$47,000	$47,000	$44,150	$44,150	-6.1%
			564050	DUES AND SUBSCRIPTIONS	$1,285	$1,489	$1,213	$1,700	$1,700	$2,000	$1,700	0.0%
			564060	MICROFILM	$4,893	$1,905	$1,260	$5,000	$5,000	$5,000	$2,000	-60.0%
			564070	PERIODICALS	$15,235	$12,664	$16,524	$16,850	$16,850	$16,850	$16,850	0.0%
			564092	OTHER - A/YA	$150	$150	$149	$150	$150	$150	$150	0.0%
			573021	C/A - WEST BRANCH LIBRARY	$0	$0	$0	$0	$0	$0	$0	N/A
			575035	C/A - VEHICLES	$23,879	$0	$0	$0	$0	$0	$0	N/A
			575090	C/A - FURN&EQUIP	$0	$14,668	$35,706	$60,000	$96,756	$540,420	$0	-100.0%
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN & EQUIPMENT	$15,557	$2,710	$4,884	$0	$4,884	$0	$0	N/A

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EXP	1156110	LIBRY EXP	576900	F/A-OTHER	$0	$0	$0	$0	$0	$0	$0	N/A
			582008	EMPLOYEE RETIREMENTS	$119	$0	$173	$250	$250	$125	$125	-50.0%
			583000	PROGRAM ACTIVITIES	$19,410	$14,604	$13,159	$15,000	$15,000	$20,000	$15,000	0.0%
			585012	GRANT-SMART START	$0	$0	$0	$0	$0	$0	$0	N/A
			585073	GRANT - LSTA	$20,870	$0	$0	$0	$36,000	$0	$0	N/A
			590002	BANK CREDIT CARD FEES	$1,666	$1,135	$2,361	$5,000	$5,000	$5,000	$5,000	0.0%
			590008	SALES & USE TAX	$2,243	$1,119	$1,213	$3,500	$3,350	$3,500	$3,500	0.0%
			590062	NETWORKING	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$3,065,384**	**$2,791,206**	**$2,643,964**	**$3,578,440**	**$3,633,822**	**$4,499,687**	**$4,001,760**	**11.8%**
	1156111	LIBHQR EXP	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	1156112	LIBEST EXP	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	1156113	LIBSO EXP	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	1156114	LIBWST EXP	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	1156115	LIBDON EXP	543020	R&M-VEHICLES	$0	$0	$0	$0	$0	$0	$0	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	OTHER SMALL EQMT	$0	$0	$0	$0	$4,671	$0	$0	N/A
			564060	MICROFILM	$0	$48,375	$0	$0	$0	$0	$0	N/A
			564070	PERIODICALS	$0	$0	$0	$0	$0	$0	$0	N/A
			575090	C/A-FURN&EQUIP	$6,425	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN&EQUIP	$0	$0	$0	$0	$12,022	$0	$0	N/A

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EXP	1156115	LIBDON EXP	582035	MEMORIAL/GIFTS EXPENSE	$3,617	$10,230	$4,160	$0	$25,753	$0	$0	N/A
			583000	PROGRAM ACTIVITIES	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$10,042**	**$58,605**	**$4,160**	**$0**	**$42,446**	**$0**	**$0**	**N/A**
	Rev/Exp	**Total:**			**$3,075,426**	**$2,849,811**	**$2,648,124**	**$3,578,440**	**$3,676,268**	**$4,499,687**	**$4,001,760**	**11.8%**
FINAL	**TOTALS:**				**$2,809,253**	**$2,571,108**	**$2,402,279**	**$3,319,476**	**$3,368,581**	**$4,414,687**	**$3,736,519**	**12.6%**

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REV	1146230	PARK REV	425015	PARK CONCESSIONS	($107,665)	($82,092)	($151,429)	($200,000)	($200,000)	($200,000)	($200,000)	0.0%
			425016	CONCESSIONS:PENNY MACHINE	$0	$0	$0	$0	$0	$0	$0	N/A
			447001	AUTUMN JUBILEE	($52,941)	$140	($32,530)	($50,000)	($50,000)	($50,000)	($50,000)	0.0%
			453070	PARK FISHING FEES	($1,637)	($37)	($803)	($3,000)	($3,000)	($3,000)	($3,000)	0.0%
			453072	PARK GOLF FEES	($35,463)	($31,166)	($39,553)	($55,000)	($55,000)	($45,000)	($45,000)	-18.2%
			453074	PARK SHELTER FEES	($28,362)	($39,560)	($61,363)	($50,000)	($50,000)	($45,000)	($45,000)	-10.0%
			462015	PARK BOAT RENTALS	($23,692)	($11,495)	($19,486)	($30,000)	($30,000)	($25,000)	($25,000)	-16.7%
			462020	RENT-CELL TOWERS	($15,180)	($15,180)	($13,915)	($13,200)	($13,200)	($13,200)	($13,200)	0.0%
			464019	GOLF DONATIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			464058	MURTIS NICHOLAS DONATION	($71)	$0	($1,783)	$0	$0	$0	$0	N/A
			489020	PARKS-MISCELLANEOUS	($589)	($128)	($2,134)	($300)	($300)	$0	$0	-100.0%
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($265,600)**	**($179,516)**	**($322,995)**	**($401,500)**	**($401,500)**	**($381,200)**	**($381,200)**	**-5.1%**
	1146231	THREC REV	464020	SENIOR GAMES DONATIONS	($9,780)	($2,610)	($10,270)	($10,000)	($10,000)	($5,000)	($5,000)	-50.0%
			464100	RESTRICTED DONATIONS	($2,085)	$0	($787)	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	($24,676)	$0	$0	N/A
			Org Tot:		**($11,865)**	**($2,610)**	**($11,057)**	**($10,000)**	**($34,676)**	**($5,000)**	**($5,000)**	**-50.0%**
	1146232	GEMMNG REV	425015	PARK CONCESSIONS	($12,784)	($23,074)	($37,357)	($15,000)	($15,000)	($20,000)	($20,000)	33.3%
			425017	PARK GEM MINING JEWELRY	($8,262)	($15,952)	($24,247)	($12,000)	($12,000)	($17,000)	($17,000)	41.7%
			425018	PARK GEM MINING RAW GEMS	($151,312)	($155,881)	($213,988)	($225,000)	($225,000)	($225,000)	($225,000)	0.0%
			Org Tot:		**($172,358)**	**($194,907)**	**($275,592)**	**($252,000)**	**($252,000)**	**($262,000)**	**($262,000)**	**4.0%**
	1146233	TRNCAR REV	425031	HURLEY STATION CONCESSIO	($25,987)	($23,752)	($51,072)	($33,750)	($33,750)	($40,000)	($40,000)	18.5%

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REV	1146233	TRNCAR REV	453028	CAROUSEL FEES	($47,216)	($27,286)	($72,508)	($65,000)	($65,000)	($65,000)	($65,000)	0.0%
			453092	TRAIN FEES	($54,324)	($28,490)	($80,938)	($75,000)	($75,000)	($75,000)	($75,000)	0.0%
			Org Tot:		**($127,527)**	**($79,527)**	**($204,518)**	**($173,750)**	**($173,750)**	**($180,000)**	**($180,000)**	**3.6%**
	1146234	CAMP REV	425019	CAMP STORE CONCESSIONS	($12,150)	($14,668)	($21,527)	($15,000)	($15,000)	($15,000)	($15,000)	0.0%
			453068	PARK CAMPING FEES	($133,233)	($173,093)	($258,752)	($175,000)	($175,000)	($180,000)	($180,000)	2.9%
			462025	PARK CABIN RENTALS	($14,408)	($22,842)	($34,665)	($22,500)	($22,500)	($25,000)	($25,000)	11.1%
			Org Tot:		**($159,791)**	**($210,603)**	**($314,944)**	**($212,500)**	**($212,500)**	**($220,000)**	**($220,000)**	**3.5%**
	1146237	ELLIS REV	425015	PARK CONCESSIONS	($868)	($971)	($296)	($2,100)	($2,100)	($1,000)	($1,000)	-52.4%
			434019	CONNECT NC BOND GRANT	$0	$0	$0	$0	$0	$0	$0	N/A
			434071	NCDENR GRANT	$0	$0	$0	$0	$0	$0	$0	N/A
			447000	PROGRAM ACTIVITIES	($145)	($95)	($230)	($250)	($250)	($250)	($250)	0.0%
			453074	PARK SHELTER FEES	($9,326)	($9,130)	($14,900)	($11,250)	($11,250)	($13,000)	($13,000)	15.6%
			464100	RESTRICTED DONATIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($10,340)**	**($10,196)**	**($15,426)**	**($13,600)**	**($13,600)**	**($14,250)**	**($14,250)**	**4.8%**
	1146238	SLOAN REV	425015	PARK CONCESSIONS	($1,069)	($1,335)	($938)	($500)	($500)	($500)	($500)	0.0%
			434238	SLOAN PARK EASEMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			453074	PARK SHELTER FEES	($3,692)	($3,902)	($6,150)	($6,000)	($6,000)	($5,000)	($5,000)	-16.7%
			464021	FARM LIFE CENTER DONATION	$0	$0	$0	$0	$0	$0	$0	N/A
			464100	RESTRICTED DONATIONS	($225)	$0	($100)	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($4,986)**	**($5,237)**	**($7,188)**	**($6,500)**	**($6,500)**	**($5,500)**	**($5,500)**	**-15.4%**

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REV	1146239	DUNNS REV	425015	PARK CONCESSIONS	($250)	($130)	($73)	($300)	($300)	($300)	($300)	0.0%
			464022	MUSIC ON THE MT	$0	$0	$0	$0	$0	$0	$0	N/A
			464100	RESTRICTED DONATIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRSTRSTD	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($250)**	**($130)**	**($73)**	**($300)**	**($300)**	**($300)**	**($300)**	**0.0%**
	1146240	WOODLEAF	425015	PARK CONCESSIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			453074	PARK SHELTER FEES	$0	$0	$0	$0	$0	$0	$0	N/A
			464100	RESTRICTED DONATIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	Rev/Exp	**Total:**			**($752,716)**	**($682,726)**	**($1,151,793)**	**($1,070,150)**	**($1,094,826)**	**($1,068,250)**	**($1,068,250)**	**-0.2%**
EXP	1156230	PARK EXP	510005	SALARIES-REGULAR	$351,017	$362,080	$425,014	$396,950	$495,368	$444,402	$444,402	12.0%
			510010	SALARIES-OVERTIME	$101	$56	$0	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$160,171	$102,485	$168,110	$211,500	$211,500	$232,650	$272,550	28.9%
			520005	HEALTH INSURANCE	$78,975	$86,758	$69,888	$87,360	$87,360	$96,000	$96,000	9.9%
			520010	MEDICARE TAX	$7,251	$6,563	$8,390	$8,933	$10,363	$10,214	$10,794	20.8%
			520015	RETIREMENT	$31,836	$37,589	$40,379	$44,541	$54,601	$50,256	$53,556	20.2%
			520020	SOCIAL SECURITY TAX	$31,003	$28,008	$35,873	$38,336	$44,446	$40,554	$43,034	12.3%
			520025	WORKERS COMPENSATION	$8,513	$7,730	$9,954	$11,678	$13,948	$13,250	$14,210	21.7%
			520030	401(K) CONTRIBUTIONS	$10,249	$10,948	$10,202	$12,806	$15,766	$13,217	$13,217	3.2%
			532046	SECURITY SERVICES	$17,940	$11,144	$12,162	$18,000	$18,000	$20,000	$20,000	11.1%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$6,507	$7,593	$5,186	$12,000	$12,000	$18,000	$18,000	50.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 6200 - PARKS AND RECREATION DEPT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1156230	PARK EXP	534050	TECH SERV-WATER&SOIL TEST	$1,681	$1,681	$1,324	$2,000	$2,000	$2,000	$2,000	0.0%
			542020	CLEANING&MAINT-GROUND MAINT	$19,248	$8,527	$11,870	$12,000	$12,000	$15,000	$12,000	0.0%
			543005	R&M-BUILDINGS	$15,545	$6,865	$13,953	$20,000	$18,275	$20,000	$19,000	-5.0%
			543015	R&M-EQUIPMENT	$10,989	$4,974	$5,992	$5,000	$6,000	$5,000	$5,000	0.0%
			543020	R&M-VEHICLES	$2,405	$1,467	$1,886	$2,500	$2,500	$0	$19,277	671.1%
			543025	R&M-SIGNS	$258	$644	$795	$900	$900	$1,400	$1,000	11.1%
			543040	R&M-FARM HOUSE/DNP	$6,745	$612	$969	$1,000	$1,000	$1,000	$1,000	0.0%
			543045	R&M-FARM HOUSE/SLOAN	$0	$0	$0	$0	$0	$0	$0	N/A
			543046	R&M-GOLF COURSE	$333	$141	$998	$1,000	$1,000	$1,000	$1,000	0.0%
			543047	R&M-PADDLE BOATS	$350	$141	$489	$500	$500	$500	$500	0.0%
			543055	R&M-TELEPHONES	$0	$0	$0	$300	$300	$300	$300	0.0%
			543900	R&M-OTHER	$0	$0	$0	$0	$0	$0	$0	N/A
			544010	EQUIPMENT RENTAL	$576	$595	$182	$650	$650	$650	$650	0.0%
			544042	RENT-PORTABLE TOILETS	$1,500	$1,900	$1,775	$1,900	$1,900	$2,300	$2,300	21.1%
			550007	COST PER COPY	$1,315	$861	$1,087	$1,500	$1,500	$1,500	$1,500	0.0%
			553005	TELEPHONE	$7,528	$6,291	$8,566	$12,000	$10,500	$14,420	$14,420	20.2%
			554000	ADVERTISING	$10,395	$1,769	$3,203	$18,000	$5,039	$10,450	$10,450	-41.9%
			555000	PRINTING	$5,046	$0	$2,357	$7,000	$2,976	$5,275	$5,275	-24.6%
			556000	UNIFORMS	$1,926	$1,438	$2,651	$2,500	$3,300	$2,500	$2,000	-20.0%
			557000	POSTAGE	$1,669	$925	$1,269	$2,000	$2,000	$2,000	$1,500	-25.0%
			558000	TRAVEL	$5,500	$0	$1,347	$7,500	$3,730	$7,500	$5,000	-33.3%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$2,493	$945	$1,423	$3,250	$3,250	$3,250	$3,250	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$9,400	$9,400	$9,400	$9,400	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 6200 - PARKS AND RECREATION DEPT

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1156230	PARK EXP	561004	CHEMICALS	$151	$0	$240	$600	$600	$600	$600	0.0%
			561005	OFFICE SUPPLIES	$2,012	$1,625	$2,484	$2,500	$2,500	$2,500	$2,000	-20.0%
			561012	CONCESSIONS SUPPLIES	$50,980	$45,548	$68,895	$100,000	$100,000	$120,000	$105,000	5.0%
			561021	FISHING SUPPLIES	$518	$282	$575	$1,000	$1,084	$800	$800	-20.0%
			561030	JANITORIAL SUPPLIES	$16,000	$10,671	$10,398	$13,000	$11,424	$13,000	$13,000	0.0%
			561040	MAINTENANCE SUPPLIES	$2,792	$3,495	$2,746	$3,500	$3,500	$3,500	$3,500	0.0%
			561070	RECREATION SUPPLIES	$1,778	$1,148	$2,640	$2,000	$2,641	$2,000	$2,000	0.0%
			561085	VEHICLE SUPPLIES	$669	$954	$2,458	$1,000	$3,000	$1,500	$1,500	50.0%
			561090	OTHER SUPPLIES	$500	$0	$381	$500	$500	$500	$500	0.0%
			561095	OTHER SMALL EQMT	$8,357	$20,000	$9,621	$8,000	$12,918	$8,000	$8,000	0.0%
			562005	ELECTRICITY	$47,933	$40,964	$39,490	$65,000	$65,000	$74,750	$74,750	15.0%
			562010	HEATING OIL	$285	$0	$0	$2,000	$2,000	$2,000	$2,000	0.0%
			562020	MOTOR FUELS&LUBRICANTS	$20,434	$18,735	$25,859	$42,000	$42,000	$63,000	$63,000	50.0%
			562030	PROPANE GAS	$1,053	$323	$2,262	$12,000	$12,000	$13,800	$12,000	0.0%
			564050	DUES AND SUBSCRIPTIONS	$2,177	$1,987	$2,098	$2,500	$2,500	$2,500	$2,500	0.0%
			573000	C/A - BLDG	$0	$0	$0	$0	$0	$0	$0	N/A
			574025	C/A-MINI GOLF COURSES	$0	$0	$0	$0	$0	$37,700	$37,700	N/A
			574045	C/A-PAVING	$0	$0	$0	$0	$0	$12,000	$12,000	N/A
			574090	C/A - OTHER EQUIPMENT	$0	$0	$0	$0	$0	$325,000	$49,700	N/A
			575035	C/A - VEHICLES	$0	$0	$0	$0	$0	$35,000	$0	N/A
			575090	C/A-FURN&EQUIP	$16,673	$7,068	$13,995	$0	$14,037	$11,800	$0	N/A
			576020	F/A - DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN & EQUIPMENT	$3,265	$7,950	$3,225	$0	$6,994	$11,900	$0	N/A
			576900	F/A-OTHER	$0	$0	$0	$8,000	$400	$8,000	$8,000	0.0%

ROWAN COUNTY
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Projection Number: 20231
Department: 6200 - PARKS AND RECREATION DEPT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1156230	PARK EXP	577035	C/A - LAND IMPROVEMENTS	$0	$0	$7,600	$0	$7,600	$0	$0	N/A
			582010	BLACK ROAD PROPERTY EXP	$0	$0	$0	$0	$0	$0	$0	N/A
			583000	PROGRAM ACTIVITIES	$3,485	$290	$1,456	$4,250	$4,250	$4,250	$4,250	0.0%
			583012	AUTUMN JUBILEE	$49,806	$0	$18,981	$50,000	$36,685	$50,000	$50,000	0.0%
			583041	DONATIONS EXPENDITURE	$0	$0	$0	$0	$0	$0	$0	N/A
			583047	GOLF DONATION EXPENSE	$0	$0	$0	$0	$0	$0	$0	N/A
			590002	BANK CREDIT CARD FEES	$2,648	$2,995	$4,470	$4,500	$6,000	$0	$4,500	0.0%
			590008	SALES & USE TAX	$24,869	$23,092	$26,157	$50,000	$50,000	$0	$50,000	0.0%
			Org Tot:		**$1,055,451**	**$887,860**	**$1,093,326**	**$1,325,354**	**$1,439,705**	**$1,848,088**	**$1,609,885**	**21.5%**
	1156231	THREC EXP	510005	SALARIES-REGULAR	$152,808	$136,920	$132,836	$162,610	$162,610	$178,525	$178,525	9.8%
			510010	SALARIES-OVERTIME	$0	$0	$0	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$7,507	$0	$9,174	$8,700	$12,200	$9,570	$9,570	10.0%
			520005	HEALTH INSURANCE	$40,273	$38,038	$35,854	$32,760	$40,270	$48,000	$48,000	46.5%
			520008	HEALTH INSURANCE-RETIREES	$0	$0	$0	$0	$0	$0	$0	N/A
			520010	MEDICARE TAX	$2,126	$1,768	$1,863	$2,358	$2,358	$2,561	$2,561	8.6%
			520015	RETIREMENT	$13,886	$14,110	$15,156	$16,843	$16,843	$20,143	$21,465	27.4%
			520020	SOCIAL SECURITY TAX	$9,059	$7,416	$7,966	$9,789	$9,789	$10,690	$10,690	9.2%
			520025	WORKERS COMPENSATION	$2,777	$2,472	$2,379	$3,218	$3,218	$3,515	$3,515	9.2%
			520030	401(K) CONTRIBUTIONS	$3,984	$3,643	$3,267	$4,885	$4,885	$5,298	$5,298	8.5%
			520040	COVID-19 PAYROLL BENEFITS	($166)	($194)	$0	$0	$0	$0	$0	N/A
			543015	R&M-EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			550007	COST PER COPY	$734	$455	$36	$1,500	$1,050	$1,000	$1,000	-33.3%
			553005	TELEPHONE	$987	$637	$694	$2,800	$800	$1,545	$1,545	-44.8%
			555000	PRINTING	$167	$42	$0	$200	$200	$200	$200	0.0%

ROWAN COUNTY
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Projection Number: 20231
Department: 6200 - PARKS AND RECREATION DEPT
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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1156231	THREC EXP	556000	UNIFORMS	$1,046	$946	$234	$1,200	$1,200	$1,200	$1,200	0.0%
			557000	POSTAGE	$1,107	$667	$912	$1,400	$1,400	$1,000	$1,000	-28.6%
			558000	TRAVEL	$6,423	$2,067	$2,228	$8,500	$8,500	$8,500	$8,500	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$495	$190	$331	$700	$700	$700	$700	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$800	$800	$800	$800	0.0%
			561005	OFFICE SUPPLIES	$1,146	$1,807	$754	$1,320	$1,320	$1,320	$1,320	0.0%
			561015	EDUCATIONAL SUPPLIES	$150	$0	$0	$150	$150	$150	$150	0.0%
			561095	OTHER SMALL EQMT	$673	$1,020	$233	$700	$700	$700	$700	0.0%
			564050	DUES AND SUBSCRIPTIONS	$544	$420	$200	$700	$700	$900	$900	28.6%
			576030	F/A-FURN & EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			582008	EMPLOYEE RETIREMENTS	$0	$0	$0	$0	$0	$2	$2	N/A
			583000	PROGRAM ACTIVITIES	$5,241	$3,549	$4,532	$6,000	$6,000	$6,000	$6,000	0.0%
			583041	DONATIONS	$3,592	$25	$457	$5,000	$6,875	$5,000	$5,000	0.0%
			583054	SENIOR GAMES ACTIVITIES	$4,583	$0	$3,313	$10,000	$32,801	$10,000	$10,000	0.0%
			583056	SENIOR GAMES COORDINATOR	$4,813	$5,738	$3,221	$7,000	$7,000	$7,000	$7,000	0.0%
			584009	TRANSPORTATION CONTRACT	$21,880	$4,623	$19,676	$30,000	$30,000	$40,000	$40,000	33.3%
			Org Tot:		**$285,837**	**$226,359**	**$245,315**	**$319,133**	**$352,369**	**$364,319**	**$365,641**	**14.6%**
	1156232	GEMMNG EXP	510005	SALARIES-REGULAR	$45,136	$44,414	$43,544	$50,191	$50,191	$54,470	$54,470	8.5%
			510015	SALARIES-PART TIME	$38,540	$32,345	$40,175	$56,000	$56,000	$61,600	$61,600	10.0%
			520005	HEALTH INSURANCE	$10,091	$10,966	$9,419	$10,920	$10,920	$12,000	$12,000	9.9%
			520010	MEDICARE TAX	$1,208	$1,127	$1,206	$1,618	$1,618	$1,678	$1,678	3.7%
			520015	RETIREMENT	$4,090	$4,721	$4,968	$5,210	$6,212	$6,158	$6,563	26.0%
			520020	SOCIAL SECURITY TAX	$5,111	$4,775	$5,155	$6,573	$6,573	$6,827	$6,827	3.9%

ROWAN COUNTY
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Projection Number: 20231

Department: 6200 - PARKS AND RECREATION DEPT

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EXP	1156232	GEMMNG EXP	520025	WORKERS COMPENSATION	$1,528	$1,433	$1,499	$2,298	$2,298	$2,381	$2,381	3.6%
			520030	401(K) CONTRIBUTIONS	$1,354	$1,379	$1,306	$1,506	$1,506	$1,620	$1,620	7.6%
			520040	COVID-19 PAYROLL BENEFITS	$0	($716)	$0	$0	$0	$0	$0	N/A
			542020	CLEANING&MAINT-GROUND MAINT	$1,400	$2,135	$4,337	$9,400	$6,900	$5,000	$5,000	-46.8%
			543005	R&M-BUILDINGS	$2,253	$886	$1,610	$3,600	$2,600	$7,600	$3,600	0.0%
			555000	PRINTING	$1,000	$0	$990	$1,000	$1,000	$1,000	$1,000	0.0%
			556000	UNIFORMS	$392	$0	$396	$400	$400	$400	$400	0.0%
			558000	TRAVEL	$2,194	$0	$2,387	$3,200	$3,200	$3,200	$3,200	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$0	$0	$0	$200	$200	$200	$200	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$180	$144	$163	$200	$200	$200	$200	0.0%
			561015	EDUCATIONAL SUPPLIES	$0	$0	$0	$100	$100	$100	$100	0.0%
			561018	DISPLAYS/EXHIBITS	$188	$0	$200	$200	$200	$200	$200	0.0%
			561026	GEM MINING SUPPLIES	$1,860	$811	$2,056	$2,200	$2,200	$2,200	$2,200	0.0%
			561030	JANITORIAL SUPPLIES	$150	$44	$50	$150	$150	$150	$150	0.0%
			561076	PURCHASE FOR RESALE-NOVELTIES	$8,286	$2,158	$5,746	$9,000	$9,000	$10,500	$10,500	16.7%
			561077	PURCHASE FOR RESALE-JEWELRY	$14,966	$3,972	$12,994	$15,000	$17,500	$17,500	$17,000	13.3%
			561078	PURCHASE FOR RESALE-RAW GEMS	$48,220	$0	$48,330	$65,000	$65,000	$75,000	$75,000	15.4%
			561095	OTHER SMALL EQMT	$590	$333	$265	$600	$600	$600	$600	0.0%
			562005	ELECTRICITY	$3,202	$2,635	$2,859	$6,000	$6,000	$6,900	$6,900	15.0%
			575090	C/A - FURN&EQUIP	$9,787	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A - FURN & EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A

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EXP	1156232	GEMMNG EXP	590002	BANK CREDIT CARD FEES	$1,322	$3,834	$4,197	$3,000	$6,000	$0	$6,000	100.0%
			Org Tot:		**$203,046**	**$117,396**	**$193,851**	**$253,566**	**$256,568**	**$277,484**	**$279,389**	**10.2%**
	1156233	TRNCAR EXP	510010	SALARIES-OVERTIME	$0	$8	$0	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$26,282	$10,642	$37,198	$35,000	$35,000	$44,000	$44,000	25.7%
			520010	MEDICARE TAX	$381	$154	$539	$600	$600	$600	$600	0.0%
			520020	SOCIAL SECURITY TAX	$1,629	$660	$2,306	$2,500	$2,500	$2,500	$2,500	0.0%
			520025	WORKERS COMPENSATION	$604	$245	$856	$1,000	$1,000	$1,000	$1,000	0.0%
			543035	R&M-CAROUSEL	$2,150	$0	$474	$1,800	$1,800	$1,800	$1,800	0.0%
			543050	R&M-TRAIN	$20,844	$1,430	$0	$0	$0	$35,000	$35,000	N/A
			556000	UNIFORMS	$0	$132	$0	$500	$500	$500	$500	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561028	PUR FOR RESALE-HURLEY STATION	$29,213	$984	$29,827	$32,000	$32,000	$40,000	$40,000	25.0%
			562005	ELECTRICITY	$3,548	$1,786	$2,599	$6,500	$6,500	$7,475	$7,475	15.0%
			590002	BANK CREDIT CARD FEES	$3,724	$1,717	$3,030	$7,500	$7,500	$7,500	$7,500	0.0%
			Org Tot:		**$88,375**	**$17,760**	**$76,828**	**$87,400**	**$87,400**	**$140,375**	**$140,375**	**60.6%**
	1156234	CAMPGROUND	510005	SALARIES-REGULAR	$34,669	$34,697	$31,559	$36,496	$36,496	$40,273	$40,273	10.3%
			510010	SALARIES-OVERTIME	$0	$0	$0	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$21,166	$23,227	$27,168	$34,000	$34,000	$37,400	$37,400	10.0%
			520005	HEALTH INSURANCE	$10,091	$10,966	$9,419	$10,920	$10,920	$12,000	$12,000	9.9%
			520008	HEALTH INSURANCE-RETIREES	$9,960	$10,920	$9,100	$10,920	$10,920	$12,000	$12,000	9.9%
			520010	MEDICARE TAX	$799	$828	$841	$817	$1,037	$869	$869	6.4%
			520015	RETIREMENT	$3,143	$3,563	$3,601	$3,780	$4,377	$4,539	$4,839	28.0%
			520020	SOCIAL SECURITY TAX	$3,415	$3,539	$3,597	$3,504	$4,278	$3,730	$3,730	6.4%
			520025	WORKERS COMPENSATION	$1,115	$1,163	$1,195	$1,158	$1,488	$1,225	$1,225	5.8%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 6200 - PARKS AND RECREATION DEPT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1156234	CAMPGROUND	520030	401(K) CONTRIBUTIONS	$1,040	$1,041	$947	$1,100	$1,100	$1,194	$1,194	8.5%
			534030	TECHNOLOGY SERV & MAINT	$0	$0	$0	$0	$0	$5,000	$5,000	N/A
			543036	R&M-CAMPGROUND	$5,078	$3,045	$3,693	$6,000	$6,000	$6,000	$6,000	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561012	CONCESSIONS SUPPLIES	$8,727	$9,285	$10,336	$11,000	$11,000	$11,000	$11,000	0.0%
			561030	JANITORIAL SUPPLIES	$1,575	$604	$1,251	$1,900	$1,900	$1,900	$1,900	0.0%
			561095	OTHER SMALL EQMT	$991	$965	$848	$1,000	$1,000	$1,000	$1,000	0.0%
			562005	ELECTRICITY	$12,525	$9,623	$10,985	$22,000	$22,000	$25,300	$25,300	15.0%
			573000	C/A - BLDG	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A - FURN & EQUIPMENT	$5,640	$1,000	$0	$0	$0	$0	$0	N/A
			583000	PROGRAM ACTIVITIES	$499	$0	$468	$500	$500	$500	$500	0.0%
			590002	BANK CREDIT CARD FEES	$7,215	$8,634	$6,219	$15,000	$13,200	$0	$15,000	0.0%
			Org Tot:		**$127,647**	**$123,101**	**$121,225**	**$160,095**	**$160,216**	**$163,930**	**$179,230**	**12.0%**
	1156237	ELLIS EXP	510005	SALARIES-REGULAR	$80,487	$81,840	$77,018	$89,617	$89,617	$101,455	$101,455	13.2%
			510015	SALARIES-PART TIME	$9,250	$10,778	$13,512	$12,300	$16,250	$18,150	$18,150	47.6%
			520005	HEALTH INSURANCE	$20,182	$21,931	$18,837	$21,840	$21,840	$24,000	$24,000	9.9%
			520010	MEDICARE TAX	$1,296	$1,341	$1,309	$1,502	$1,760	$1,765	$1,765	17.5%
			520015	RETIREMENT	$7,296	$8,403	$8,788	$9,300	$10,729	$11,462	$12,212	31.3%
			520020	SOCIAL SECURITY TAX	$5,541	$5,735	$5,596	$6,328	$7,258	$7,359	$7,359	16.3%
			520025	WORKERS COMPENSATION	$1,618	$1,670	$1,633	$1,901	$1,901	$2,227	$2,227	17.1%
			520030	401(K) CONTRIBUTIONS	$2,415	$2,455	$2,311	$2,694	$2,694	$3,015	$3,015	11.9%
			541040	UTILITY SERVICES-WATER	$74	$74	$56	$120	$120	$138	$138	15.0%
			542020	CLEANING&MAINT-GROUND MAINT	$5,660	$1,914	$1,678	$2,200	$2,200	$2,200	$2,200	0.0%
			543005	R&M-BUILDINGS	$6,711	$2,347	$3,141	$4,250	$4,250	$4,250	$4,250	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 6200 - PARKS AND RECREATION DEPT

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1156237	ELLIS EXP	543015	R&M-EQUIPMENT	$842	$899	$532	$2,000	$2,000	$2,000	$2,000	0.0%
			543020	R&M - VEHICLES	$0	$0	$0	$0	$0	$0	$1,928	N/A
			543048	R&M-PARK GROUNDS	$629	$150	$285	$1,500	$1,500	$1,500	$1,500	0.0%
			544010	EQUIPMENT RENTAL	$0	$80	$0	$250	$250	$250	$250	0.0%
			544042	RENT-PORTABLE TOILETS	$720	$720	$720	$720	$720	$870	$870	20.8%
			550007	COST PER COPY	$0	$140	$939	$0	$1,150	$200	$200	N/A
			553005	TELEPHONE	$2,159	$171	$15	$500	$100	$1,545	$1,545	209.0%
			556000	UNIFORMS	$391	$397	$399	$400	$400	$400	$400	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$294	$154	$183	$300	$300	$300	$300	0.0%
			561012	CONCESSIONS SUPPLIES	$717	$592	$72	$2,200	$2,200	$2,200	$2,200	0.0%
			561030	JANITORIAL SUPPLIES	$1,000	$552	$820	$1,000	$1,000	$1,000	$1,000	0.0%
			561040	MAINTENANCE SUPPLIES	$550	$332	$144	$700	$700	$700	$700	0.0%
			561070	RECREATION SUPPLIES	$325	$202	$300	$400	$400	$400	$400	0.0%
			561095	OTHER SMALL EQMT	$669	$664	$0	$700	$700	$700	$700	0.0%
			562005	ELECTRICITY	$10,382	$8,489	$7,957	$14,000	$14,000	$16,100	$16,100	15.0%
			562020	MOTOR FUELS&LUBRICANTS	$983	$681	$2,297	$3,500	$3,500	$5,250	$5,250	50.0%
			574000	C/A - OTHER IMPROVEMENTS	$0	$0	$0	$0	$0	$171,000	$171,000	N/A
			574026	C/A - PLAYGROUND EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			574090	C/A - OTHER EQUIPMENT	$0	$0	$0	$0	$0	$11,800	$0	N/A
			576030	F/A - FURN & EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576900	F/A-OTHER	$2,000	$0	$0	$0	$0	$0	$0	N/A
			583000	PROGRAM ACTIVITIES	$0	$527	$490	$600	$600	$600	$600	0.0%
			585018	CONNECT NC BOND GRANT	$0	$0	$0	$0	$0	$0	$0	N/A

ROWAN COUNTY
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Projection Number: 20231
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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1156237	ELLIS EXP	590002	BANK CREDIT CARD FEES	$168	$216	$376	$1,800	$1,800	$2,000	$2,000	11.1%
			Org Tot:		**$162,359**	**$153,455**	**$149,407**	**$182,622**	**$189,939**	**$394,836**	**$385,714**	**111.2%**
	1156238	SLOAN EXP	510005	SALARIES-REGULAR	$73,534	$74,372	$68,236	$79,308	$79,308	$89,384	$89,384	12.7%
			510015	SALARIES-PART TIME	$9,787	$8,148	$21,109	$15,000	$24,600	$22,000	$22,000	46.7%
			520005	HEALTH INSURANCE	$20,182	$21,931	$18,837	$21,840	$21,840	$24,000	$24,000	9.9%
			520010	MEDICARE TAX	$1,208	$1,195	$1,291	$1,152	$1,902	$1,583	$1,583	37.4%
			520015	RETIREMENT	$6,666	$7,638	$7,785	$16,134	$16,134	$10,086	$10,748	-33.4%
			520020	SOCIAL SECURITY TAX	$5,164	$5,110	$5,523	$4,895	$6,395	$6,784	$6,784	38.6%
			520025	WORKERS COMPENSATION	$1,507	$1,492	$1,648	$1,421	$2,421	$2,110	$2,110	48.5%
			520030	401(K) CONTRIBUTIONS	$2,206	$2,231	$2,047	$2,384	$2,384	$2,653	$2,653	11.3%
			533001	CONTRACTED SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A
			542020	CLEANING&MAINT-GROUND MAINT	$2,500	$2,500	$2,279	$2,500	$2,500	$3,000	$3,000	20.0%
			543005	R&M-BUILDINGS	$1,228	$1,322	$890	$4,800	$4,800	$4,800	$4,800	0.0%
			543015	R&M-EQUIPMENT	$1,155	$1,620	$1,322	$2,500	$2,500	$2,500	$2,500	0.0%
			543020	R&M - VEHICLES	$0	$0	$0	$0	$0	$0	$3,856	N/A
			543045	R&M-FARM HOUSE/SLOAN	$1,993	$0	$0	$1,000	$1,000	$1,000	$1,000	0.0%
			550007	COST PER COPY	$11	$13	$44	$100	$300	$100	$100	0.0%
			553005	TELEPHONE	$8,439	$2,306	$4,108	$4,660	$4,660	$3,708	$3,708	-20.4%
			556000	UNIFORMS	$201	$326	$0	$450	$450	$450	$450	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$135	$44	$82	$200	$200	$200	$200	0.0%
			561012	CONCESSIONS SUPPLIES	$497	$469	$297	$500	$500	$500	$500	0.0%
			561030	JANITORIAL SUPPLIES	$1,200	$886	$630	$1,200	$1,200	$1,200	$1,200	0.0%
			561040	MAINTENANCE SUPPLIES	$0	$140	$85	$600	$600	$600	$600	0.0%

ROWAN COUNTY
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Projection Number: 20231
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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1156238	SLOAN EXP	561070	RECREATION SUPPLIES	$0	$0	$0	$600	$100	$600	$600	0.0%
			561095	OTHER SMALL EQMT	$873	$0	$742	$1,000	$1,000	$1,000	$1,000	0.0%
			562005	ELECTRICITY	$8,902	$8,864	$7,438	$13,000	$13,000	$14,950	$14,950	15.0%
			562010	HEATING OIL	$0	$0	$538	$1,000	$1,000	$1,000	$1,000	0.0%
			562020	MOTOR FUELS&LUBRICANTS	$3,314	$1,488	$2,873	$8,000	$8,000	$12,000	$12,000	50.0%
			574000	C/A - OTHER IMPROVEMENTS	$0	$0	$3,600	$0	$49,500	$0	$0	N/A
			575090	C/A - FURN&EQUIP	$20,215	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A - FURN & EQUIPMENT	$0	$0	$0	$0	$0	$0	$3,000	N/A
			583000	PROGRAM ACTIVITIES	$213	$0	$0	$600	$600	$600	$600	0.0%
			583097	DONATION EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	N/A
			590002	BANK CREDIT CARD FEES	$90	$64	$198	$1,000	$1,000	$1,000	$1,000	0.0%
			Org Tot:		**$171,219**	**$142,159**	**$151,602**	**$185,844**	**$247,894**	**$207,808**	**$215,326**	**15.9%**
	1156239	DUNNS EXP	510015	SALARIES-PART TIME	$22,446	$21,022	$17,583	$18,000	$18,000	$24,200	$24,200	34.4%
			520010	MEDICARE TAX	$326	$305	$255	$300	$300	$400	$400	33.3%
			520020	SOCIAL SECURITY TAX	$1,392	$1,303	$1,090	$1,200	$1,200	$1,400	$1,400	16.7%
			520025	WORKERS COMPENSATION	$404	$378	$317	$500	$500	$600	$600	20.0%
			542020	CLEANING&MAINT-GROUND MAINT	$45	$0	$0	$400	$400	$400	$400	0.0%
			543005	R&M-BUILDINGS	$580	$127	$561	$1,000	$1,000	$1,000	$1,000	0.0%
			543020	R&M-VEHICLES	$136	$118	$0	$250	$250	$0	$3,856	1,442.4%
			553005	TELEPHONE	$464	$561	$585	$750	$750	$618	$618	-17.6%
			556010	CLOTHING	$267	$278	$224	$300	$300	$300	$300	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561012	CONCESSIONS SUPPLIES	$90	$0	$0	$400	$400	$400	$400	0.0%
			561030	JANITORIAL SUPPLIES	$60	$19	$0	$210	$210	$210	$210	0.0%

ROWAN COUNTY
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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1156239	DUNNS EXP	561040	MAINTENANCE SUPPLIES	$0	$48	$0	$200	$200	$200	$200	0.0%
			561095	OTHER SMALL EQMT	$75	$0	$0	$200	$200	$200	$200	0.0%
			562005	ELECTRICITY	$2,039	$1,694	$2,015	$3,500	$3,500	$4,025	$4,025	15.0%
			574045	C/A-PAVING	$4,341	$0	$0	$0	$0	$0	$0	N/A
			574090	C/A - OTHER EQUIPMENT	$0	$0	$0	$0	$0	$7,000	$7,000	N/A
			576030	F/A - FURN & EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			582034	MUSIC ON THE MT	$0	$0	$0	$0	$0	$0	$0	N/A
			583097	DONATION EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$32,664**	**$25,853**	**$22,628**	**$27,210**	**$27,210**	**$40,953**	**$44,809**	**64.7%**
	1156240	WOODLEAF	510005	SALARIES-REGULAR	$0	$0	$0	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$0	$0	$0	$10,000	$10,000	$11,000	$11,000	10.0%
			520005	HEALTH INSURANCE	$0	$0	$0	$0	$0	$0	$0	N/A
			520010	MEDICARE TAX	$0	$0	$0	$200	$200	$200	$200	0.0%
			520015	RETIREMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			520020	SOCIAL SECURITY TAX	$0	$0	$0	$700	$700	$700	$700	0.0%
			520025	WORKERS COMPENSATION	$0	$0	$0	$300	$300	$300	$300	0.0%
			520030	401(K) CONTRIBUTIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			533001	CONTRACTED SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A
			542020	CLEANING&MAINT-GROUND MAINT	$0	$0	$300	$2,500	$2,500	$2,500	$2,500	0.0%
			543005	R&M-BUILDINGS	$0	$0	$0	$400	$400	$400	$400	0.0%
			543015	R&M-EQUIPMENT	$0	$0	$0	$500	$500	$500	$500	0.0%
			544042	RENT-PORTABLE TOILETS	$0	$0	$0	$1,680	$1,680	$1,680	$1,680	0.0%
			556000	UNIFORMS	$0	$0	$0	$0	$0	$400	$400	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A

ROWAN COUNTY
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MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1156240	WOODLEAF	561030	JANITORIAL SUPPLIES	$0	$0	$0	$0	$0	$0	$0	N/A
			561040	MAINTENANCE SUPPLIES	$0	$0	$0	$200	$200	$200	$200	0.0%
			561070	RECREATION SUPPLIES	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	OTHER SMALL EQMT	$0	$0	$26	$200	$200	$200	$200	0.0%
			562005	ELECTRICITY	$0	$0	$0	$0	$0	$0	$0	N/A
			562020	MOTOR FUELS&LUBRICANTS	$0	$0	$27	$1,000	$1,000	$1,500	$1,500	50.0%
			574000	C/A - OTHER IMPROVEMENTS	$0	$0	$0	$0	$0	$10,000	$10,000	N/A
			575090	C/A - FURN&EQUIP	$0	$0	$12,588	$0	$12,590	$11,800	$11,800	N/A
			576030	F/A - FURN & EQUIPMENT	$0	$0	$3,895	$19,200	$6,610	$0	$0	-100.0%
			Org Tot:		**$0**	**$0**	**$16,836**	**$36,880**	**$36,880**	**$41,380**	**$41,380**	**12.2%**
	Rev/Exp	**Total:**			**$2,126,598**	**$1,693,943**	**$2,071,018**	**$2,578,104**	**$2,798,181**	**$3,479,173**	**$3,261,749**	**26.5%**
FINAL	**TOTALS:**				**$1,373,882**	**$1,011,218**	**$919,225**	**$1,507,954**	**$1,703,355**	**$2,410,923**	**$2,193,499**	**45.5%**

ROWAN COUNTY
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Projection Number: 20231
Department: 6400 - ANIMAL SERVCIES
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REV	1146410	ANML REV	425013	SHELTER FEES	$0	$0	$0	$0	$0	$0	$0	N/A
			425050	PET ADOPTION VACCINE FEE	$0	$0	$0	$0	$0	$0	$0	N/A
			438070	LOCAL GOV'T CONTRIBN-SALISBURY	$0	$0	$0	$0	$0	$0	$0	N/A
			453094	VETERINARY FEES	$0	$0	$0	$0	$0	$0	$0	N/A
			464023	ANIMAL CONTROL DONATIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	1146420	ANLENF REV	492030	SALE OF PROPERTY	$0	$0	$0	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	1146430	AMLSHL REV	425049	GENERAL SALES & SERVICES	($27,091)	($25,227)	($23,332)	($25,000)	($25,000)	($25,000)	($25,000)	0.0%
			425050	PET ADOPTION VACCINE FEE	($60,341)	($38,672)	($35,976)	($65,000)	($65,000)	($65,000)	($38,000)	-41.5%
			435196	N.C. SPAY / NEUTER REVENUE	$0	$0	$0	$0	$0	$0	$0	N/A
			453194	ADOPTION SPAY/NEUTER VOUCHER	($100,407)	($47,009)	($66,097)	($100,000)	($100,000)	($100,000)	($65,000)	-35.0%
			453195	IN-HOUSE SPAY/NEUTER	($16,749)	($22,866)	($4,192)	($20,000)	($20,000)	($20,000)	($20,000)	0.0%
			464023	ANIMAL CONTROL DONATIONS	($1,998)	($12,016)	($5,871)	$0	$0	$0	$0	N/A
			495000	FUND BALANCE APPR-UNREST	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	FUND BALANCE APPR-RESTR	$0	$0	$0	($31,000)	($31,000)	$0	$0	-100.0%
			Org Tot:		**($206,586)**	**($145,790)**	**($135,467)**	**($241,000)**	**($241,000)**	**($210,000)**	**($148,000)**	**-38.6%**
	1146440	NATCTR REV	425015	PARK CONCESSIONS	($244)	($71)	($524)	($600)	($600)	($600)	($600)	0.0%
			434021	GRASSROOTS PROGRAM	$0	$0	$0	$0	$0	$0	$0	N/A
			434080	NC SCIENCE MUSEUMS GRANT	($60,000)	($60,000)	$0	$0	($75,000)	$0	$0	N/A

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REV	1146440	NATCTR REV	453020	BARNYARD ZOO FEES	$0	$0	$0	$0	$0	$0	$0	N/A
			453021	ANIMAL HABITAT FEES	($42,768)	($36,673)	($62,995)	($65,000)	($65,000)	($65,000)	($50,000)	-23.1%
			453069	DAY CAMP FEES	($450)	($2,775)	($7,275)	($2,500)	($2,500)	($2,500)	($2,500)	0.0%
			453071	BARNYARD ZOO FEES	($13,074)	($10,346)	($17,419)	($20,000)	($20,000)	($20,000)	($12,000)	-40.0%
			464100	RESTRICTED DONATIONS	($2,819)	($1,097)	($2,104)	$0	$0	$0	$0	N/A
			464900	MISC DONATIONS	$0	($200)	$0	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	FUND BALANCE APPR-RESTR	$0	$0	$0	$0	($45,587)	$0	$0	N/A
			Org Tot:		**($119,355)**	**($111,161)**	**($90,316)**	**($88,100)**	**($208,687)**	**($88,100)**	**($65,100)**	**-26.1%**
	1146450	VETSER REV	489060	MISC MEDICAL FEES	($155)	($120)	($920)	$0	$0	$0	$0	N/A
			Org Tot:		**($155)**	**($120)**	**($920)**	**$0**	**$0**	**$0**	**$0**	**N/A**
	Rev/Exp	**Total:**			**($326,096)**	**($257,071)**	**($226,703)**	**($329,100)**	**($449,687)**	**($298,100)**	**($213,100)**	**-35.2%**
EXP	1156410	ANML EXP	510005	SALARIES-REGULAR	$77,466	$78,745	$71,314	$82,910	$82,910	$93,352	$177,852	114.5%
			510015	SALARIES-PART TIME	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$10,091	$10,966	$9,419	$10,920	$10,920	$12,000	$12,000	9.9%
			520010	MEDICARE TAX	$1,048	$1,073	$1,005	$1,146	$1,146	$1,345	$2,575	124.7%
			520015	RETIREMENT	$7,027	$8,087	$8,135	$8,568	$8,568	$10,595	$22,166	158.7%
			520020	SOCIAL SECURITY TAX	$4,480	$4,590	$4,295	$4,896	$4,896	$5,752	$10,992	124.5%
			520025	WORKERS COMPENSATION	$1,788	$1,828	$1,646	$1,907	$1,907	$2,148	$4,178	119.1%
			520030	401(K) CONTRIBUTIONS	$2,326	$2,362	$2,139	$2,488	$2,488	$2,786	$5,326	114.1%
			553005	TELEPHONE	$644	$1,923	$5,032	$5,250	$5,750	$5,150	$5,150	-1.9%
			556000	UNIFORMS	$399	$136	$0	$600	$100	$600	$600	0.0%
			557000	POSTAGE	$0	$0	$0	$0	$0	$0	$0	N/A

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EXP	1156410	ANML EXP	558000	TRAVEL	$0	$0	$0	$500	$0	$500	$500	0.0%
			559000	TRAINING	$97	$199	$0	$500	$300	$500	$500	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$14,100	$14,100	$14,100	$14,100	0.0%
			561005	OFFICE SUPPLIES	$189	$188	$69	$250	$250	$250	$250	0.0%
			561095	OTHER SMALL EQMT	$16	$435	$275	$500	$500	$500	$500	0.0%
			562005	ELECTRICITY	$0	$0	$0	$0	$0	$0	$0	N/A
			562020	MOTOR FUELS&LUBRICANTS	$0	$216	$791	$0	$900	$1,350	$1,350	N/A
			564050	DUES & SUBSCRIPTIONS	$500	$0	$0	$500	$300	$500	$500	0.0%
			590002	BANK CREDIT CARD FEES	$0	$0	$0	$400	$400	$400	$400	0.0%
			Org Tot:		**$106,070**	**$110,749**	**$104,120**	**$135,435**	**$135,435**	**$151,828**	**$258,939**	**91.2%**
	1156420	AMLENF EXP	510005	SALARIES:REGULAR	$271,701	$272,961	$246,662	$286,637	$286,637	$323,160	$323,160	12.7%
			510010	SALARIES-OVERTIME	$0	$0	$0	$0	$0	$0	$0	N/A
			510015	SALARIES:PART-TIME	$13,808	$13,979	$12,715	$13,000	$13,000	$14,300	$14,300	10.0%
			520005	HEALTH INSURANCE	$70,637	$76,759	$65,930	$76,440	$76,440	$84,000	$84,000	9.9%
			520010	MEDICARE TAX	$3,866	$3,887	$3,548	$3,851	$3,851	$4,630	$4,630	20.2%
			520015	RETIREMENT	$24,611	$28,132	$28,142	$29,624	$29,624	$36,476	$38,868	31.2%
			520020	SOCIAL SECURITY TAX	$16,514	$16,457	$15,172	$16,461	$16,461	$19,831	$19,831	20.5%
			520025	WORKERS COMPENSATION	$6,576	$6,642	$5,977	$6,596	$6,596	$7,836	$7,836	18.8%
			520030	401(K) CONTRIBUTIONS	$8,145	$8,218	$7,399	$8,602	$8,602	$9,594	$9,594	11.5%
			520040	COVID-19 PAYROLL BENEFITS	($18)	($283)	$0	$0	$0	$0	$0	N/A
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$0	$0	$0	$0	$0	$0	$0	N/A
			543015	R&M:EQUIPMENT	$0	$0	$0	$1,000	$0	$1,000	$1,000	0.0%
			543020	R&M:VEHICLES	$3,357	$2,912	$2,590	$7,000	$3,500	$0	$30,843	340.6%
			553005	TELEPHONE	$7,151	$8,355	$7,804	$8,500	$8,500	$9,888	$9,888	16.3%

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EXP	1156420	AMLENF EXP	555000	PRINTING	$683	$636	$753	$800	$753	$800	$800	0.0%
			556000	UNIFORMS	$4,926	$2,668	$1,933	$3,000	$3,668	$4,000	$3,000	0.0%
			558000	TRAVEL	$1,531	$0	$1,619	$1,500	$1,620	$1,500	$1,500	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$965	$1,003	$409	$1,150	$409	$1,150	$1,150	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	SUPPLIES:OFFICE	$628	$723	$350	$750	$750	$750	$750	0.0%
			561013	SUPPLIES:ANIMAL CONTROL	$1,960	$1,516	$1,003	$1,500	$1,500	$1,500	$1,500	0.0%
			561045	SUPPLIES:MEDICAL	$0	$0	$0	$0	$0	$0	$0	N/A
			561085	SUPPLIES:VEHICLE	$5,474	$5,400	$6,681	$5,000	$6,685	$6,500	$5,000	0.0%
			561095	SUPPLIES:OTHER SMALL EQMT	$2,527	$2,829	$1,149	$2,500	$1,815	$4,000	$2,500	0.0%
			562020	MOTOR FUEL & LUBRICANTS	$19,724	$19,276	$22,176	$46,000	$43,000	$69,000	$69,000	50.0%
			564050	DUES & SUBSCRIPTIONS	$338	$0	$293	$500	$500	$500	$500	0.0%
			574020	C/A:OFFICE EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			575035	C/A - VEHICLES	$33,059	$31,482	$1,009	$31,000	$34,500	$0	$0	-100.0%
			575036	C/A - VEHICLE EQUIPMENT	$0	$0	$0	$0	$0	$8,742	$0	N/A
			576030	F/A:EQUIPMENT/FURNISHINGS	$3,345	$2,367	$0	$0	$0	$0	$0	N/A
			590015	OFF-SITE ANIMAL CARE	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$501,509**	**$505,918**	**$433,313**	**$551,411**	**$548,411**	**$609,157**	**$629,650**	**14.2%**
	1156430	AMLSHL EXP	510005	SALARIES:REGULAR	$173,799	$178,592	$161,395	$187,636	$187,636	$210,572	$228,986	22.0%
			510010	SALARIES-OVERTIME	$0	$0	$0	$0	$0	$0	$0	N/A
			510015	SALARIES:PART-TIME	$77,218	$99,238	$32,847	$46,662	$46,662	$65,992	$52,692	12.9%
			520005	HEALTH INSURANCE	$58,471	$63,973	$56,511	$65,520	$65,520	$72,000	$104,760	59.9%
			520010	MEDICARE TAX	$3,466	$3,851	$2,587	$3,544	$3,544	$3,788	$5,168	45.8%

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EXP	1156430	AMLSHL EXP	520015	RETIREMENT	$15,758	$18,285	$18,377	$19,392	$19,392	$23,687	$35,477	82.9%
			520020	SOCIAL SECURITY TAX	$14,820	$16,226	$11,060	$14,362	$14,362	$16,416	$22,236	54.8%
			520025	WORKERS COMPENSATION	$4,649	$4,853	$3,837	$5,087	$5,087	$6,048	$6,288	23.6%
			520030	401(K) CONTRIBUTIONS	$5,085	$5,302	$4,450	$5,631	$5,631	$6,231	$9,051	60.7%
			520040	COVID-19 PAYROLL BENEFITS	$0	($404)	$0	$0	$0	$0	$0	N/A
			532060	PET ADOPTION VOUCHER SVCS	$93,275	$47,273	$41,494	$55,000	$53,000	$55,000	$55,000	0.0%
			532061	SPAY/NEUTER SURGERY SUPPLIES	$18,812	$16,945	$11,251	$15,000	$15,000	$15,000	$15,000	0.0%
			532062	N.C. SPAY/NEUTER EXPENDITURES	$0	$0	$0	$1,000	$0	$1,000	$1,000	0.0%
			532065	VETERINARY FEES	$0	$0	$0	$0	$0	$0	$0	N/A
			533013	CONTRACT CLEANING	$443	$0	$0	$720	$720	$720	$720	0.0%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$8,640	$8,640	$8,640	$9,250	$9,250	$9,250	$9,250	0.0%
			541040	WATER	$2,835	$2,352	$2,369	$4,500	$4,500	$5,175	$4,500	0.0%
			543005	R&M-BUILDINGS	$0	$7,498	$0	$0	$0	$28,970	$0	N/A
			543015	R&M:EQUIPMENT	$1,000	$1,825	$2,100	$1,000	$3,200	$1,000	$1,000	0.0%
			550007	COST PER COPY PROGRAM	$2,447	$1,563	$1,901	$2,400	$2,400	$2,400	$2,400	0.0%
			553005	TELEPHONE	$1,244	$693	$675	$2,400	$900	$1,133	$1,133	-52.8%
			554000	ADVERTISING	$1,402	$1,342	$425	$800	$800	$800	$800	0.0%
			555000	PRINTING	$2,600	$2,178	$1,200	$3,000	$1,200	$3,000	$3,000	0.0%
			556000	UNIFORMS	$2,678	$2,215	$1,893	$2,215	$2,215	$2,215	$3,058	38.1%
			557000	POSTAGE	$1,900	$2,486	$149	$1,500	$500	$1,500	$1,500	0.0%
			558000	TRAVEL	$1,383	$0	$1,500	$1,500	$1,500	$1,500	$1,500	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$1,070	$333	$975	$1,200	$1,200	$1,200	$2,220	85.0%

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EXP	1156430	AMLSHL EXP	561000	P-CARD CLEARING ACCOUNT	$0	$0	($50)	$0	$0	$0	$0	N/A
			561005	SUPPLIES:OFFICE	$2,200	$2,221	$1,813	$2,200	$2,200	$2,200	$2,200	0.0%
			561013	SUPPLIES:ANIMAL CONTROL	$21,350	$19,857	$18,629	$20,500	$21,500	$20,500	$20,500	0.0%
			561030	SUPPLIES:JANITORIAL	$3,763	$4,182	$4,671	$5,000	$5,194	$12,500	$7,548	51.0%
			561045	SUPPLIES:MEDICAL	$5,135	$0	$506	$4,000	$506	$4,000	$4,000	0.0%
			561048	PET ADOPTION VACCINES	$39,672	$35,524	$38,427	$32,500	$42,500	$42,500	$42,500	30.8%
			561095	SUPPLIES:OTHER SMALL EQMT	$4,060	$6,050	$2,850	$3,500	$3,750	$6,536	$5,846	67.0%
			562005	ELECTRICITY	$13,651	$11,557	$8,993	$28,000	$23,000	$26,450	$28,000	0.0%
			562025	NATURAL GAS	$4,604	$6,618	$5,518	$20,000	$15,000	$17,250	$20,000	0.0%
			563001	ANIMAL FOOD	$4,145	$4,447	$5,837	$4,500	$8,500	$5,800	$5,800	28.9%
			564050	DUES & SUBSCRIPTIONS	$565	$450	$739	$800	$800	$800	$800	0.0%
			576030	F/A:EQUIPMENT/FURNISHINGS	$0	$0	$645	$32,000	$32,000	$1,120	$0	-100.0%
			582009	MEETING/TRAINING FOOD	$582	$986	$1,179	$900	$1,550	$900	$900	0.0%
			590002	BANK FEES:CREDIT CARD	$3,688	$2,383	$1,920	$7,000	$6,805	$7,000	$7,000	0.0%
			Org Tot:		**$596,409**	**$579,531**	**$457,312**	**$610,219**	**$607,524**	**$682,153**	**$711,833**	**16.7%**
	1156440	NATCTR EXP	510005	SALARIES-REGULAR	$151,837	$156,943	$130,058	$158,629	$158,629	$176,252	$273,568	72.5%
			510010	SALARIES-OVERTIME	$0	$0	$39	$0	$50	$0	$0	N/A
			510015	SALARIES-PART TIME	$132,016	$123,470	$109,596	$121,577	$132,987	$133,735	$23,671	-80.5%
			520005	HEALTH INSURANCE	$40,364	$42,816	$32,806	$43,680	$43,680	$48,000	$69,840	59.9%
			520010	MEDICARE TAX	$3,907	$3,859	$3,302	$4,093	$4,259	$4,391	$5,311	29.8%
			520015	RETIREMENT	$13,764	$16,108	$14,839	$16,393	$16,393	$19,884	$28,269	72.4%
			520020	SOCIAL SECURITY TAX	$16,705	$16,355	$14,121	$16,944	$17,655	$18,219	$22,099	30.4%
			520025	WORKERS COMPENSATION	$5,114	$5,054	$4,319	$5,857	$6,120	$6,174	$6,334	8.1%
			520030	401(K) CONTRIBUTIONS	$4,330	$4,691	$3,333	$4,760	$4,760	$5,229	$7,109	49.3%

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EXP	1156440	NATCTR EXP	532065	VETERINARY FEES	$0	$0	$0	$0	$0	$0	$0	N/A
			533001	CONTRACTED SERVICES	$0	$2,465	$0	$2,400	$0	$2,400	$2,400	0.0%
			534030	TECHNOLOGY SERV & MAINT	$1,000	$1,000	$1,000	$1,000	$1,000	$1,000	$1,000	0.0%
			542020	CLEANING&MAINT-GROUND MAINT	$2,170	$2,124	$1,303	$2,200	$2,200	$2,200	$2,200	0.0%
			543005	R&M-BUILDINGS	$15,546	$8,740	$14,045	$15,600	$15,600	$15,600	$15,600	0.0%
			543020	R&M:VEHICLES	$365	$662	$623	$1,000	$1,000	$0	$5,783	478.3%
			543033	R&M:ANIMAL CAGES	$973	$3,288	$390	$800	$800	$800	$800	0.0%
			550007	COST PER COPY	$0	$0	$36	$1,000	$1,000	$1,000	$1,000	0.0%
			553005	TELEPHONE	$756	$1,053	$906	$1,100	$1,100	$1,133	$1,133	3.0%
			554000	ADVERTISING	$400	$0	$0	$500	$500	$500	$500	0.0%
			555000	PRINTING	$281	$0	$0	$0	$0	$0	$0	N/A
			556000	UNIFORMS	$851	$618	$433	$1,000	$1,000	$1,000	$1,562	56.2%
			558000	TRAVEL	$379	$0	$473	$1,500	$1,500	$1,500	$1,500	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$1,027	$490	$796	$1,500	$1,500	$1,500	$2,180	45.3%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$1,199	$1,000	$502	$1,000	$700	$1,000	$1,000	0.0%
			561010	ANIMAL AND VET SUPPLIES	$15,647	$14,930	$13,545	$15,000	$15,000	$15,000	$15,000	0.0%
			561012	CONCESSIONS SUPPLIES	$0	$2	($2)	$600	$600	$600	$600	0.0%
			561015	EDUCATIONAL SUPPLIES	$2,533	$86	$270	$500	$8,900	$500	$500	0.0%
			561018	DISPLAYS/EXHIBITS	$9	$375	$450	$500	$500	$500	$500	0.0%
			561030	JANITORIAL SUPPLIES	$1,156	$1,257	$1,425	$1,400	$1,700	$1,400	$1,400	0.0%
			561037	LIBRARY SUPPLIES	$282	$289	$46	$300	$300	$300	$300	0.0%
			561045	SUPPLIES:MEDICAL	$119	$557	$1	$700	$700	$700	$700	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 6400 - ANIMAL SERVCIES
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1156440	NATCTR EXP	561071	SUPPLIES FOR DAY CAMP	$0	$92	$28	$965	$965	$965	$965	0.0%
			561084	AQUARIUM SUPPLIES	$358	$180	$1,000	$1,000	$1,000	$1,000	$1,000	0.0%
			561085	SUPPLIES:VEHICLE	$692	$0	$32	$700	$700	$700	$700	0.0%
			561089	SOFTWARE LICENSES	$0	$0	$0	$0	$0	$0	$0	N/A
			561090	OTHER SUPPLIES	$299	$300	$198	$300	$300	$300	$300	0.0%
			561095	OTHER SMALL EQMT	$500	$2,550	$211	$500	$500	$500	$500	0.0%
			562020	MOTOR FUEL & LUBRICANTS	$0	$205	$1,779	$2,200	$2,200	$3,300	$3,300	50.0%
			562030	PROPANE GAS	$0	$0	$0	$1,000	$1,000	$1,150	$1,000	0.0%
			563001	ANIMAL FOOD	$13,300	$18,936	$15,400	$13,000	$15,400	$17,000	$17,000	30.8%
			564050	DUES AND SUBSCRIPTIONS	$1,764	$1,984	$1,291	$2,000	$2,000	$2,000	$2,000	0.0%
			574000	C/A - OTHER IMPROVEMENTS	$0	$0	$0	$0	$0	$0	$0	N/A
			575035	C/A - VEHICLES	$0	$0	$0	$0	$0	$0	$0	N/A
			575090	C/A-FURN&EQUIP	$9,443	$5,980	$0	$0	$0	$0	$0	N/A
			576030	F/A:EQUIPMENT/FURNISHINGS	$0	$0	$0	$0	$0	$0	$0	N/A
			576900	F/A-OTHER	$0	$16,256	$0	$0	$0	$0	$0	N/A
			583000	PROGRAM ACTIVITIES	$0	$284	$491	$1,000	$1,000	$1,000	$1,000	0.0%
			583041	DONATION EXPENDITURES	$0	$0	$149	$0	$45,587	$0	$0	N/A
			583061	SIMPLY LIVING FESTIVAL	$0	$0	$0	$500	$500	$500	$500	0.0%
			583097	DONATION EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	N/A
			585019	GRANT:DNP WILDLIFE & NAT CTR	$33,501	$17,244	$0	$0	$54,000	$0	$0	N/A
			590002	BANK CREDIT CARD FEES	$228	$193	$139	$200	$200	$200	$200	0.0%
			590008	SALES & USE TAX	$16	$7	$27	$100	$100	$100	$100	0.0%
			Org Tot:		**$472,833**	**$472,441**	**$369,400**	**$444,998**	**$565,585**	**$489,232**	**$520,424**	**16.9%**
	1156450	VETSER EXP	510005	SALARIES:REGULAR	$99,659	$95,100	$82,005	$92,519	$92,519	$105,107	$123,745	33.8%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 6400 - ANIMAL SERVCIES

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1156450	VETSER EXP	510015	SALARIES:PART-TIME	$9,212	$11,698	$60,514	$74,910	$74,910	$186,562	$110,026	46.9%
			520005	HEALTH INSURANCE	$12,166	$10,966	$9,419	$10,920	$10,920	$10,920	$21,840	100.0%
			520010	MEDICARE TAX	$1,536	$1,511	$2,036	$3,513	$3,513	$3,995	$4,455	26.8%
			520015	RETIREMENT	$9,031	$9,771	$9,357	$9,561	$9,561	$11,943	$16,123	68.6%
			520020	SOCIAL SECURITY TAX	$6,568	$6,462	$8,705	$14,712	$14,712	$16,992	$18,932	28.7%
			520025	WORKERS COMPENSATION	$2,524	$2,462	$3,285	$5,628	$5,628	$6,518	$6,598	17.2%
			520030	401(K) CONTRIBUTIONS	$2,926	$2,853	$2,460	$2,776	$2,776	$3,141	$4,081	47.0%
			532065	VETERINARY FEES	$934	$3,439	$4,963	$7,500	$7,500	$7,500	$7,500	0.0%
			543015	R&M-EQUIPMENT	$0	$0	$726	$0	$1,000	$1,000	$1,000	N/A
			550007	COST PER COPY PROGRAM	$59	$0	$0	$200	$200	$200	$200	0.0%
			553005	TELEPHONE	$743	$507	$415	$500	$500	$618	$618	23.6%
			555000	PRINTING	$0	$0	$0	$500	$0	$500	$500	0.0%
			556000	UNIFORMS	$116	$337	$522	$1,458	$1,458	$1,458	$1,739	19.3%
			557000	POSTAGE	$12	$0	$0	$100	$100	$100	$100	0.0%
			558000	TRAVEL	$458	$0	$500	$500	$500	$500	$500	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$445	$200	$500	$500	$500	$500	$840	68.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	SUPPLIES:OFFICE	$302	$500	$0	$500	$0	$500	$500	0.0%
			561013	SUPPLIES:ANIMAL CONTROL	$477	$809	$775	$1,000	$1,000	$1,000	$1,000	0.0%
			561045	SUPPLIES:MEDICAL	$10,656	$11,421	$11,333	$11,500	$16,500	$15,500	$15,500	34.8%
			561085	SUPPLIES:VEHICLE	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	SUPPLIES:OTHER SMALL EQMT	$217	$223	$0	$500	$0	$2,932	$1,250	150.0%
			562020	MOTOR FUEL & LUBRICANTS	$0	$0	$0	$0	$0	$0	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 6400 - ANIMAL SERVCIES
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1156450	VETSER EXP	564050	DUES & SUBSCRIPTIONS	$500	$485	$499	$500	$500	$500	$500	0.0%
			574020	C/A:OFFICE EQUIPMENT	$0	$0	$0	$0	$0	$5,220	$5,220	N/A
			575035	C/A - VEHICLES	$0	$0	$0	$0	$0	$0	$0	N/A
			576020	F/A:DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A:EQUIPMENT/FURNISHINGS	$0	$0	$0	$0	$0	$2,495	$2,495	N/A
			Org Tot:		**$158,540**	**$158,743**	**$198,014**	**$239,797**	**$244,297**	**$385,701**	**$345,262**	**44.0%**
	Rev/Exp	**Total:**			**$1,835,362**	**$1,827,383**	**$1,562,158**	**$1,981,860**	**$2,101,252**	**$2,318,071**	**$2,466,108**	**24.4%**
FINAL	**TOTALS:**				**$1,509,266**	**$1,570,312**	**$1,335,455**	**$1,652,760**	**$1,651,565**	**$2,019,971**	**$2,253,008**	**36.3%**

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Animal Services	Department Number	
Position Title	Two (2) Animal Keepers	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 100,058

Justification *(please type in space below)*

Animal Services requests two (2) FT Animal Keeper positions.

Part time to full time- We are having regular turnover and losing trained people to full time jobs and having to hire part time people that have other part time jobs. Both of these issues add up to a regular situation of spending what we see as extra time and money hiring and training people. And those people always have limited availability.

We are not asking for new funds. We are asking for transfer from part time funds to full time postions.

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Animal Services				
Position Title	~~Four (4) Veterinary Assistants~~ Two (2) Animal Keepers				
Hours *(per week)*	40	Increase		Grade	7
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		No

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 31,138.00	$ -	$ -	$ 31,138.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	452.00	-	-	460.00
Retirement	10.21%	3,180.00	-	-	3,180.00
Social Security	6.20%	1,931.00	-	-	1,940.00
Workers Comp (Varies)	0.25%	78.00	-	-	80.00
401(k)	3.00%	935.00	-	-	940.00
Total Salary / Benefits		48,634.00	-	-	48,658.00
Other Costs					
Desk			-	-	-
Chair		-	-	-	-
Side chairs		-	-	-	-
Telephone		-	-	-	-
Computer		600.00	-	-	600.00
Monitor		150.00	-	-	150.00
Vehicle		-	-	-	-
Uniforms		281.00	-	-	281.00
Training		340.00	-	-	340.00
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		1,371.00	-	-	1,371.00
Total Cost		$ 50,005.00	$ -	$ -	$ 50,029.00
					X 2

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Animal Services	Department Number	
Position Title	Four (4) Veterinary Assistants	Total Cost from Position Request; including wages, benefits and supplies/equipment	$ 200,116

Justification *(please type in space below)*

1 FT Veterinary Assistant (for the vet's office, Veterinary Division 6450)
3 FT Veterinary Assistants (Clerical/Intake, Animal Shelter Division 6430)

This request reflects the need to add 3 new full time Veterinary Assistant positions to the Animal Shelter due to the addition of a new Dog Adoption Center facility.

Additionally 1 new full time veterinary assistant for the vet's office is needed to help oversee the cleaning of the new dog adoption center.

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Animal Services				
Position Title	Four (4) Veterinary Assistants				
Hours *(per week)*	40	Increase		Grade	7
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		No

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 31,138.00	$ -	$ -	$ 31,138.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	452.00	-	-	460.00
Retirement	10.21%	3,180.00	-	-	3,180.00
Social Security	6.20%	1,931.00	-	-	1,940.00
Workers Comp (Varies)	0.25%	78.00	-	-	80.00
401(k)	3.00%	935.00	-	-	940.00
Total Salary / Benefits		48,634.00	-	-	48,658.00
Other Costs					
Desk		-	-	-	-
Chair		-	-	-	-
Side chairs		-	-	-	-
Telephone		-	-	-	-
Computer		600.00	-	-	600.00
Monitor		150.00	-	-	150.00
Vehicle		-	-	-	-
Uniforms		281.00	-	-	281.00
Training		340.00	-	-	340.00
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
		-	-	-	-
Total Equipment Costs		1,371.00	-	-	1,371.00
Total Cost		$ 50,005.00	$ -	$ -	$ 50,029.00
					X 4

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 7110 - ROWAN-CABARRUS CC
Report Date: Wednesday, May 25, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/25/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1147110	RCCC REV	495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	Rev/Exp	**Total:**			**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
EXP	1157110	RCCC	591021	JOBS INITIATIVE PROGRAM RCCC	$100,000	$0	$0	$0	$0	$0	$0	N/A
			594010	CURRENT EXPENSE	$2,842,498	$2,814,073	$2,814,073	$2,814,073	$2,814,073	$3,114,480	$2,978,636	5.8%
			594020	CAPITAL OUTLAY	$479,310	$300,000	$300,000	$1,300,000	$300,000	$3,918,000	$1,300,000	0.0%
			Org Tot:		**$3,421,808**	**$3,114,073**	**$3,114,073**	**$4,114,073**	**$3,114,073**	**$7,032,480**	**$4,278,636**	**4.0%**
	Rev/Exp	**Total:**			**$3,421,808**	**$3,114,073**	**$3,114,073**	**$4,114,073**	**$3,114,073**	**$7,032,480**	**$4,278,636**	**4.0%**
FINAL	**TOTALS:**				**$3,421,808**	**$3,114,073**	**$3,114,073**	**$4,114,073**	**$3,114,073**	**$7,032,480**	**$4,278,636**	**4.0%**

Rowan County Fiscal 2023 Budget Request

for

Rowan-Cabarrus Community College

Fiscal 2023 Budget Request Summary	
Current Operating Budget Request (see note 1)	$3,214,480
Capital Budget Request	$10,646,000
Total Fiscal 2023 Budget Request	**$13,860,480**

Current Operating Budget Request Expansion Over Previous Year		
Expansion Request Description	Amount of Increase	Comments
Salary and Benefit Increases	$23,927	2.5% salary increase + benefits increase
Additional Staff - Maintenance team	$106,680	HVAC Automation Technician + Maintenance Technican
Utilities	$74,800	Energy increase based on a 3 year average
Preventive maintenace contractors	$95,000	examples: refrigeration automation systems, energy efficiency
Total Current Operating Expansion Request FY2023	**$300,407**	

Ongoing Capital Project		
Capital Request Description	Amount	Comments
Technology Education Complex	$44,000,000	Construction of the Technology Education Complex.
Technology Education Complex	$1,000,000	Land, long range planning, Architectural Design &Engineering
FY 2023 Capital Budget Requests		
Capital Request Description	Amount	Comments
Annual Capital Allocation	$300,000	Continued annual capital support of infrastructure and facility support.
Bldg N101 (old 100) Renovation	$2,618,000	Phased renovation of the earliest building on campus, constructed in 1963. Replace Fire Alarm, and Electrical Systems. Fire Sprinkle Building. Total Project estimate is $4,877,000 in FY 2022 $. The requested budget backs out $1,470,000 for HVAC Replacement and $300,000 in Window Replacement Costs which will be HEERF funded, and $489,000 which is funded from College Reserves, yielding a request for $2,618,000.
Building 200 Drive, parking and Drainage Rework ★	$390,000	This is a project we were going to phase and accomplish with part of our re-occurring annual capital. This will renew the drive behind building 200 which serves our Cafeteria area, and is significantly rutted. The project was awaiting completion of the Amphitheater Project, which is now nearing completion.
North Campus Utilities Extentions ★	$975,000	This project will complete the fire main loop around the North Cluster of Buildings which will allow the buildings to be fire sprinklered. It also includes the extension of potable water lines up to the site of the future Technology Education Complex with taps and connections to several future buildings and to existing facilities on the Fire Training Center (FTC). The existing sewer main will be extended from its current termination point to the area of the future Technology Education Complex with connections for several future buildings and laterals and connections to Buildings 700, 800, and the Outdoor Training Shelter on the FTC.
North Campus Data and Gas Line Extensions ★	$220,000	This project will extend gas lines to the vicinity of the future Technology Education Complex and the Fire Training Center (FTC). Fiber optic communications cables and duct bank will also be extended to the future Technology Education Complex and the FTC.
North Campus Parking Lot A&B ★	$4,440,000	This project is the improvement of Parking Lots A and B at North Campus in Salisbury, NC. These are the major parking lots serving the campus. The earliest portion of these lots were developed with the original building in 1963, and the lot was subsequently expanded as more buildings were constructed. They reflect the Building Code, accessibility, and stormwater practices of the time they were constructed.
North Campus Hardscape & Underground Utility Replacement ★	$1,703,000	Replace failing underground drainage and crumbling retention walls at the entrance to the north cluster of buildings on North Campus.
Total FY 2023 Capital Budget Requests	**$10,646,000**	

Note 1: This amount includes $100,000 of funding to support Better Jobs/Better Lives.
Projects are not adjusted for inflation.

★ We believe these projects could qualify under APR fund.

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 7120 - ROWAN-SALISBURY SCHOOLS
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1147120	RSS REV	495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	Rev/Exp	**Total:**			**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
EXP	1157120	RSS EXP	594000	EDUCATION APPROPRIATION	$12,000	$12,000	$12,000	$12,000	$12,000	$12,000	$12,000	0.0%
			594010	CURRENT EXPENSE	$36,391,832	$36,027,914	$32,530,559	$35,487,883	$35,487,883	$35,487,883	$36,910,713	4.0%
			594030	C/E-CLASSROOM SUPPLIES	$373,474	$375,000	$375,000	$375,000	$375,000	$375,000	$375,000	0.0%
			594035	1/2 CENTS SALES TAX	$2,659,101	$1,734,185	$477,927	$854,731	$3,478,978	$854,731	$929,701	8.8%
			Org Tot:		**$39,436,406**	**$38,149,099**	**$33,395,486**	**$36,729,614**	**$39,353,861**	**$36,729,614**	**$38,227,414**	**4.1%**
	Rev/Exp	**Total:**			**$39,436,406**	**$38,149,099**	**$33,395,486**	**$36,729,614**	**$39,353,861**	**$36,729,614**	**$38,227,414**	**4.1%**
FINAL	**TOTALS:**				**$39,436,406**	**$38,149,099**	**$33,395,486**	**$36,729,614**	**$39,353,861**	**$36,729,614**	**$38,227,414**	**4.1%**

Rowan-Salisbury
SCHOOL SYSTEM
Extraordinary Education Every Day
Be an original.

MEMORANDUM

TO: Rowan County Board of Commissioners
Aaron Church, County Manager

FROM: Dean Hunter, Chairman, Rowan-Salisbury Board of Education
Dr. Tony B. Watlington, Sr., Superintendent

CC: Members, Rowan-Salisbury Board of Education
Pamela York, Interim Chief Finance Officer

DATE: April 11, 2022

RE: Fiscal Year 2022-2023 Budget

After a robust strategic planning process, Rowan-Salisbury Schools has developed and launched our new strategic plan, *Renewal 2027.* As a result, we hold ourselves accountable for reaching the 13 SMART (Specific, Measurable, Attainable, Relevant, and Time-Based) goals included in *Renewal 2027* over the next five years.

We thank the Board of County Commissioners for funding us at $37,324,019 for fiscal year 2021-2022. This year, the Rowan-Salisbury Schools Board of Education is asking for $42,338,708, which represents an estimated $5,014,689 increase for fiscal year 2022-2023, to fund the following:

- Fund the state-mandated 2.5 percent or $15.00 per hour minimum cost of living increase, the increase in state-mandated hospitalization and retirement contributions, plus the classified salary study increases to decompress the current pay scales totaling $4,745,498 for classified employees (bus drivers, clerical staff, custodians, maintenance staff, operations staff, school nutrition employees, teaching assistants, technicians, transportation staff, etc.) to earn a living wage and at a level competitive with the local market. This total excludes school nutrition and represents the following by funding source: locally-funded classified personnel totals $954,045, state-funded classified personnel totals $3,390,371, federally-funded classified personnel totals $333,512, and $67,570 for other local special revenue-funded personnel.

- Fund the state-mandated 2.5 percent cost of living increase, the increase in state-mandated hospitalization, and retirement contributions for local certified staff (teachers, central office staff, instructional coaches, school counselors, school nurses, social workers, etc.) totaling an estimated $269,191.

Please note that this request may be subject to change pending the release of state and federal allotment dollars. Please also note that since fiscal year 2008-2009, classified employees have received minimal pay increases resulting in excessive turnover and low morale. We are requesting compensation for classified employees at a level competitive with the local market, including the private and government sectors.

In an effort to do our part to fund this budget request increase, Rowan-Salisbury Schools:

- Has reduced spending by $504,000 through position cuts in alignment with state-funded allotments
- Has taken action to increase bus drivers' salaries for one year only and school nutrition salaries over multiple years

Additionally, the Board of Education reduced the operation of ten buildings in the last eight years:

- Closed two buildings - Enochville Elementary and Zion Street Property
- Consolidated four buildings - Cleveland Elementary, Woodleaf Elementary, Ellis Street Administrative Offices, and Long Street Administrative Offices
- Sold four buildings - Clay Street Maintenance Offices, Faith Elementary, Kizer Elementary, Patterson Elementary

We are on schedule to close and consolidate two more schools, Knox Middle and Overton Elementary. Moreover, we have directed district staff to investigate and develop a recommendation for closing Henderson Independent. As a result of these building reductions, we have saved the following:

- $1,265,123 in net salary savings from average base salary, social security, and retirement (Enochville Elementary, Faith Elementary, and one staff from the Cleveland/Woodleaf Elementary consolidation)
- $260,546 in maintenance and operating expense savings from utilities, electricity, gas, water/sewer (Faith Elementary and Enochville Elementary)
- $41,585,000 in critical capital needs reduction (Cleveland Elementary, Enochville Elementary, Faith Elementary, Woodleaf Elementary, Clay Street Maintenance Offices, Ellis Street Administrative Offices, Long Street Administrative Offices, and Zion Street Property), including the proposed closing and consolidation of Knox Middle and Overton Elementary

Additionally, the Board has recently approved using $30 million from the federal Elementary and Secondary School Emergency Relief (ESSER) funds to support air quality in schools.

We acknowledge that our 2022-2023 budget requests are significant, and our district appreciates your efforts and commitment to providing safe and extraordinary learning for our students.

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 7130 - KANNAPOLIS CITY SCHOOLS
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1147130	KCS REV	495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	Rev/Exp	**Total:**			**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
EXP	1157130	KCS EXP	594000	EDUCATION APPROPRIATION	$828	$828	$851	$851	$851	$851	$851	0.0%
			594010	CURRENT EXPENSE	$2,510,318	$2,486,213	$2,516,666	$2,516,666	$2,516,666	$4,438,097	$2,792,793	11.0%
			594030	C/E-CLASSROOM SUPPLIES	$25,868	$25,878	$26,595	$26,595	$26,595	$26,595	$26,595	0.0%
			594035	1/2 CENTS SALES TAX	$199,011	$0	$0	$60,614	$507,107	$2,620,614	$70,299	16.0%
			Org Tot:		**$2,736,025**	**$2,512,919**	**$2,544,112**	**$2,604,726**	**$3,051,219**	**$7,086,157**	**$2,890,538**	**11.0%**
	Rev/Exp	**Total:**			**$2,736,025**	**$2,512,919**	**$2,544,112**	**$2,604,726**	**$3,051,219**	**$7,086,157**	**$2,890,538**	**11.0%**
FINAL	**TOTALS:**				**$2,736,025**	**$2,512,919**	**$2,544,112**	**$2,604,726**	**$3,051,219**	**$7,086,157**	**$2,890,538**	**11.0%**

Kannapolis City Schools

2022-2023 Budget Request











Capital Outlay





Capital Outlay Buildings and Grounds Less Than $100,000

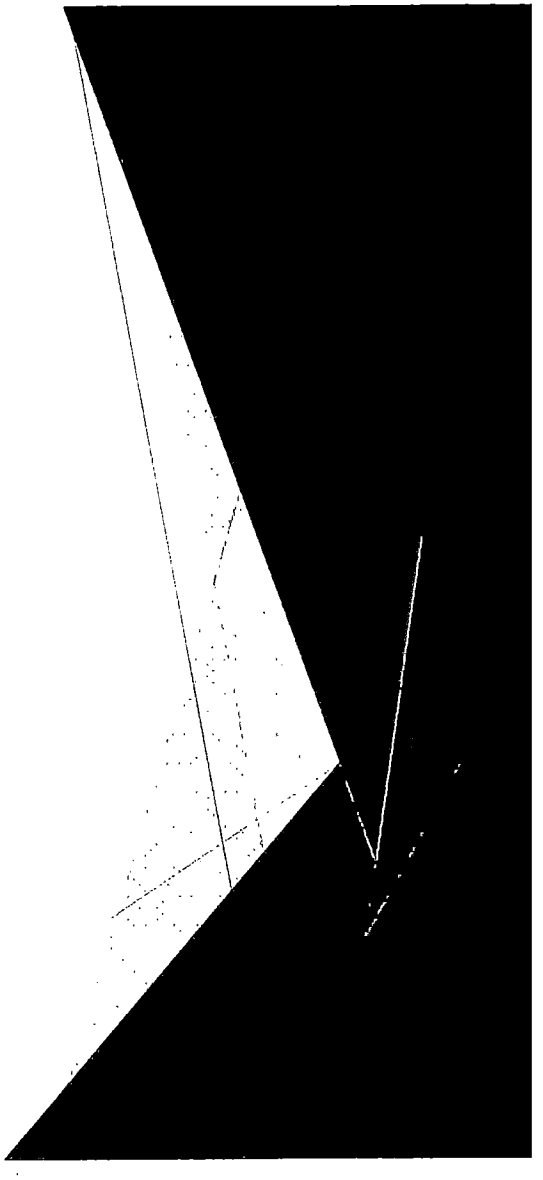
Site	Summary Project Description	Total Estimated Project Cost
A L Brown High	Perform Masonry Sealing Exterior of Building - Various Locations	$ 75,000.00
A L Brown High	Paint - Interior and Exterior	$ 60,000.00
A L Brown High	Seal and Stripe Faculty Parking Lot	$ 60,000.00
A L Brown High	Digital Marquee Sign	$ 40,000.00
A L Brown High	Replace Flooring in Cyber Campus	$ 40,000.00
A L Brown High	Whiteboard Replacement	$ 25,000.00
A L Brown High	Replace Old Water Piping in the Bullock Gym	$ 25,000.00
A L Brown High	Carver Building Cameras	$ 25,000.00
A L Brown High	Water Heater Replacement	$ 20,000.00
Forest Park Elem	Security Cameras	$ 99,000.00
Forest Park Elem	Install Sun Shades on Playgrounds (2)	$ 70,000.00
Forest Park Elem	Seal and Stripe Drive and Parking	$ 40,000.00
Forest Park Elem	Window Blinds	$ 25,000.00
Forest Park Elem	Paint Interior and Exterior	$ 25,000.00
Forest Park Elem	Acoustical Ceiling Tile Replacement	$ 25,000.00
Forest Park Elem	Roof repairs	$ 20,000.00

Capital Outlay Buildings and Grounds Less Than $100,000

Site	Summary Project Description	Total Estimated Project Cost
Fred L Wilson Elem	Security Cameras	$ 75,000.00
Fred L Wilson Elem	Flooring Replacement Classrooms	$35,000.00
Fred L Wilson Elem	Flat Roof Repairs and Gutter Addition	$ 25,000.00
Fred L Wilson Elem	Erosion Control / Drainage Repair on Teacher Parking Lot	$ 25,000.00
Fred L Wilson Elem	Playground Drainage Improvements	$ 22,000.00
Fred L Wilson Elem	Paint - Interior and Exterior	$ 20,000.00
GW Carver Elem	Security Cameras	$ 99,000.00
GW Carver Elem	Seal and Stripe Parking Lot	$ 65,000.00
GW Carver Elem	Access Control	$ 60,000.00
GW Carver Elem	Replace Locks and Hardware - Interior Cylinders	$ 50,000.00
GW Carver Elem	Install Playground Sun Shade Structure	$ 45,000.00
GW Carver Elem	Window Blinds	$ 25,000.00
GW Carver Elem	Extend Roof Drains to Storm water Collection System	$ 25,000.00
GW Carver Elem	Interior Courtyard Window Tint	$ 15,000.00
Jackson Park Elem	Security Cameras	$ 75,000.00
Jackson Park Elem	Replace 9 Double Doors	$ 75,000.00

Capital Outlay Buildings and Grounds Less Than $100,000

Site	Summary Project Description	Total Estimated Project Cost
Jackson Park Elem	Replace Playground Fencing with 6'	$ 60,000.00
Jackson Park Elem	ADA Accessibility (Wheelchair Lift and Shelter)	$ 35,000.00
Jackson Park Elem	Remove Wallpaper and Paint around Media Center	$ 25,000.00
Jackson Park Elem	Paint Interior and Exterior	$ 25,000.00
Jackson Park Elem	Acoustical Ceiling Tile Replacement	$ 25,000.00
Jackson Park Elem	Install Awning at Car Rider Pickup	$ 25,000.00
Jackson Park Elem	Sidewalks on Playground and BB court	$ 25,000.00
Jackson Park Elem	Patch, Seal and Stripe	$ 25,000.00
Jackson Park Elem	Retaining Wall Repair	$ 25,000.00
Jackson Park Elem	Sidewalk Repairs	$ 20,000.00
Jackson Park Elem	Repair Front Steps at 2nd Grade Entrance	$ 10,000.00
Kannapolis Middle	Access Control 6th grade Building	$ 50,000.00
Kannapolis Middle	Finish Concrete in Top Lot (Eagle's nest)	$ 30,000.00
Kannapolis Middle	Interior and exterior painting	$ 25,000.00
Kannapolis Middle	Add Roll Down Doors in Hallways for Security	$ 25,000.00
Kannapolis Middle	Roof Repairs 6th Grade Building	$ 25,000.00



Capital Outlay Buildings and Grounds Less Than $100,000

Site	Summary Project Description	Total Estimated Project Cost
Kannapolis Middle	Water Heater Replacement 6th grade building	$ 20,000.00
KCS Admin	Sewer Line Replacement in Old Section of Building	$ 25,000.00
KCS Admin	Interior and Exterior Painting	$ 10,000.00
KCS Admin	Address Erosion Problem	$10,000.00
McKnight Head Start	Paint - Interior and Exterior	$ 20,000.00
McKnight Head Start	Install Two Double Doors	$ 20,000.00
McKnight Head Start	Replace Classroom Sinks	$ 15,000.00
North Kannapolis Elem	Encapsulate Exterior Overhead Concrete	$ 80,000.00
North Kannapolis Elem	Replace Boiler	$ 80,000.00
North Kannapolis Elem	Repair Paving - Wee Wonders Area and a Basketball Court	$ 40,000.00
North Kannapolis Elem	Replace Hallway Flooring	$ 35,000.00
North Kannapolis Elem	Acoustical Ceiling Tile Replacement	$ 35,000.00
North Kannapolis Elem	Paint - Interior and Exterior	$ 25,000.00
North Kannapolis Elem	Walking Trail repair	$ 20,000.00
North Kannapolis Elem	Sidewalk and Concrete Repair	$ 15,000.00
Shady Brook Elem	Security Cameras	$ 75,000.00

Capital Outlay Buildings and Grounds Less Than $100,000

Site	Summary Project Description	Total Estimated Project Cost
Shady Brook Elem	Remove Wallpaper and Paint	$ 40,000.00
Shady Brook Elem	Paint Interior and Exterior	$ 25,000.00
Shady Brook Elem	Epoxy Bathroom Floors	$ 25,000.00
Shady Brook Elem	Seal & Restripe	$ 25,000.00
Shady Brook Elem	Water Heater Replacement	$ 20,000.00
Shady Brook Elem	Repaint Gym Ceiling	$ 20,000.00
Shady Brook Elem	Landscape Front of School	$ 15,000.00
TOTAL		$ 2,560,000.00

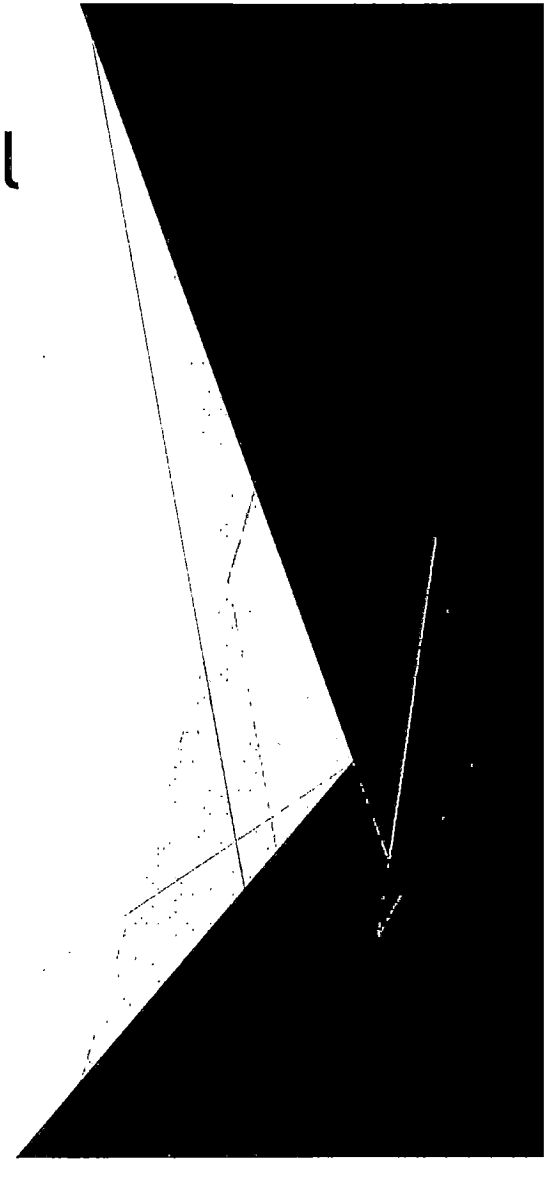
Current Expense





Current Expense Continuation and Local Salaries

Category	Count	Total Salary
Admin	9	$1,004,106
Assistant Principal	4	$ 256,032
Teacher	5	$ 224,975
Office	33.5	$1,354,165
Teacher Assistant	1	$ 35,000
Technology	4	$ 235,500
Total		$3,109,778



Teacher Supplement Increase

Total Salary	Supplement %	Supplement $	FICA	Retirement	Total	Funds Needed
$20,000,491	8.0	$ 1,600,039	$ 122,403	$ 384,009	$ 2,106,452	$ 136,706
$20,000,491	8.5	$ 1,700,042	$ 130,053	$ 408,010	$ 2,238,105	$ 268,359
$20,000,491	9.0	$ 1,800,044	$ 137,703	$ 432,011	$ 2,369,758	$ 400,012
$20,000,491	9.5	$ 1,900,047	$ 145,354	$ 456,011	$ 2,501,411	$ 531,666
$20,000,491	10.0	$ 2,000,049	$ 153,004	$ 480,012	$ 2,633,065	$ 663,319
$20,000,491	10.5	$ 2,100,052	$ 160,654	$ 504,012	$ 2,764,718	$ 794,972
$20,000,491	11.0	$ 2,200,054	$ 168,304	$ 528,013	$ 2,896,371	$ 926,625

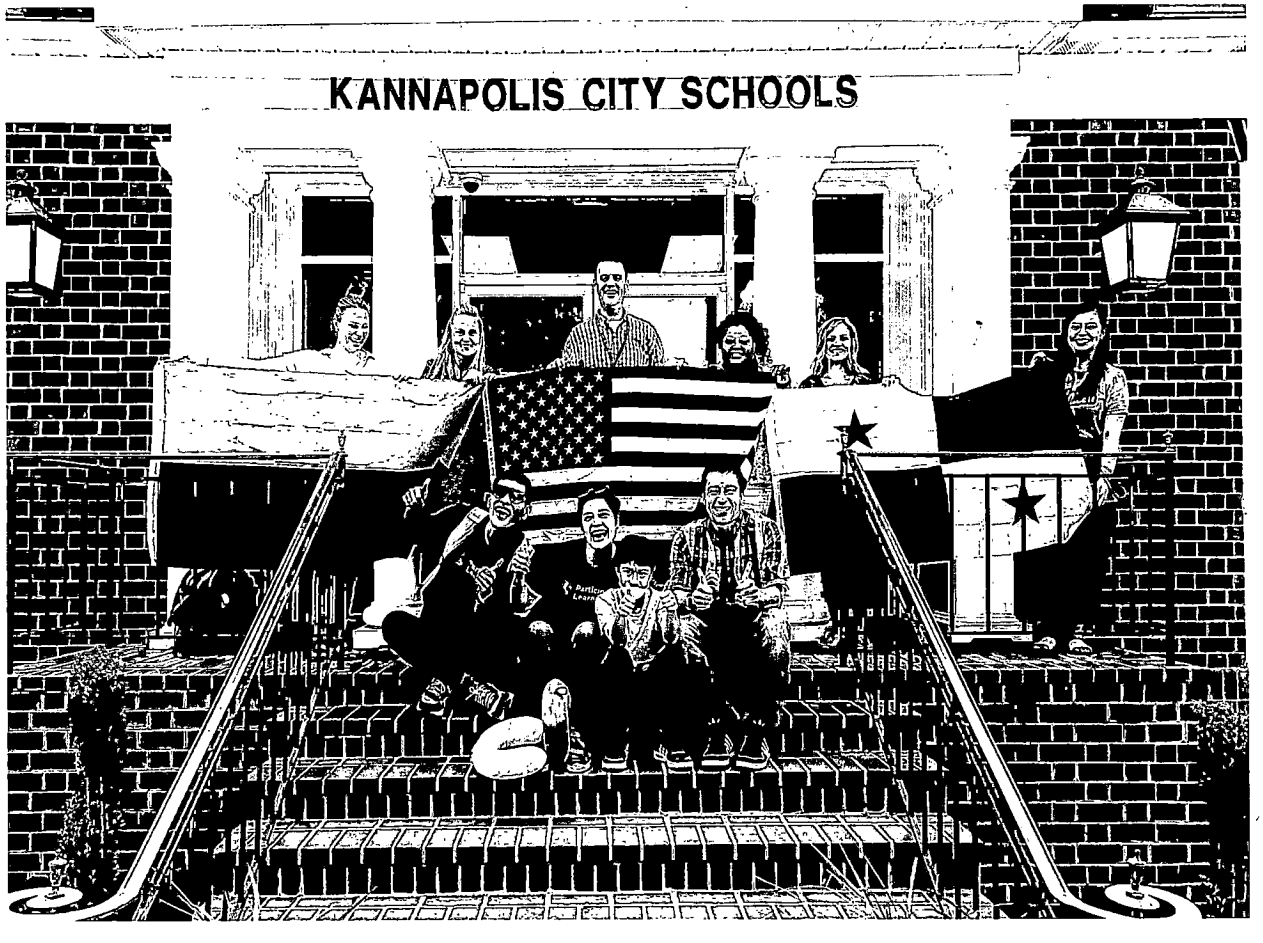
Charter Schools

County	2022 Enrollment 2nd Month	Projected 2023 Enrollment	Difference
Cabarrus	277	327	+50
Rowan	57	74	+17
Total	334	401	+67

Projected enrollment based on an 18% increase in Cabarrus County and a 30% increase in Rowan County from 2021 to 2022

Current Expense Expansion

1	MTSS Interventionist Elementary (3)	$225,000
2	ALB Campus Security/Hall Monitor (3)	$150,000
3	Class Size Teacher Elementary (2)	$150,000
4	Adaptive Teacher KMS	$ 75,000
5	Technology Helpdesk/Admin Assistant	$ 65,000
		$665,000


KANNAPOLIS CITY SCHOOLS

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 7140 - ROWAN CHARTER SCHOOLS
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1157140	RCS EXP	594010	CURRENT EXPENSE	$731,690	$1,479,384	$1,786,510	$1,907,271	$1,907,271	$1,907,271	$2,230,093	16.9%
			594030	C/E-CLASSROOM SUPPLIES	$0	$0	$8,259	$0	$8,259	$0	$8,256	N/A
			Org Tot:		**$731,690**	**$1,479,384**	**$1,794,769**	**$1,907,271**	**$1,915,530**	**$1,907,271**	**$2,238,349**	**17.4%**
	Rev/Exp	**Total:**			**$731,690**	**$1,479,384**	**$1,794,769**	**$1,907,271**	**$1,915,530**	**$1,907,271**	**$2,238,349**	**17.4%**
FINAL	**TOTALS:**				**$731,690**	**$1,479,384**	**$1,794,769**	**$1,907,271**	**$1,915,530**	**$1,907,271**	**$2,238,349**	**17.4%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 9100 - DEBT SERVICE
Report Date: Wednesday, May 25, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/25/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	1149100	DEBT SERV	435005	LOTTERY PROCEEDS	($1,300,000)	($1,794,821)	$0	($1,300,000)	($1,300,000)	($1,300,000)	($1,300,000)	0.0%
			490020	OFS - LOAN PROCEEDS	$0	$0	$0	$0	$0	$0	$0	N/A
			490030	OFS-BOND PROCEEDS	$0	$0	$0	$0	$0	$0	$0	N/A
			490040	OFS:BOND PREMIUM	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($1,300,000)**	**($1,794,821)**	**$0**	**($1,300,000)**	**($1,300,000)**	**($1,300,000)**	**($1,300,000)**	**0.0%**
	6349100	AIRPORT DS	491101	TRANSFER FROM 101	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	63491009	ARPT DS FB	495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	Rev/Exp	**Total:**			**($1,300,000)**	**($1,794,821)**	**$0**	**($1,300,000)**	**($1,300,000)**	**($1,300,000)**	**($1,300,000)**	**0.0%**
EXP	1159100	DEBT SERV	590063	DEBT ISSUANCE COSTS	$57,526	$0	$0	$120,000	$120,000	$284,500	$284,500	137.1%
			590064	OFU- PYMT TO ESCROW AGENT	$0	$0	$0	$0	$0	$0	$0	N/A
			592001	S ROWAN WATER PRINCIPAL	$0	$0	$0	$0	$0	$0	$0	N/A
			592002	S ROWAN WATER INTEREST	$0	$0	$0	$0	$0	$0	$0	N/A
			592003	TOWN CREEK PRINCIPAL	$137,500	$0	$0	$0	$0	$0	$0	N/A
			592004	TOWN CREEK INTEREST	$2,839	$0	$0	$0	$0	$0	$0	N/A
			592005	JUDICIAL FAC PRINCIPAL	$627,000	$313,500	$0	$0	$0	$0	$0	N/A
			592006	JUDICIAL FAC INTEREST	$17,145	$5,141	$0	$0	$0	$0	$0	N/A
			592007	ROCKWELL SEWER PRINCIPAL	$0	$0	$0	$0	$0	$0	$0	N/A
			592008	ROCKWELL SEWER INTEREST	$0	$0	$0	$0	$0	$0	$0	N/A
			592009	RCCC CLASSROOMS PRINCIPAL	$1,140,000	$1,140,000	$1,110,000	$1,140,000	$1,140,000	$2,692,000	$1,140,275	0.0%
			592010	RCCC CLASSROOMS INTEREST	$229,887	$204,326	$105,423	$173,000	$173,000	$694,000	$140,000	-19.1%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 9100 - DEBT SERVICE

Report Date: Wednesday, May 25, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/25/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1159100	DEBT SERV	592011	SCHOOL LOAN PRINCIPAL	$5,056,954	$4,840,630	$4,514,093	$7,035,000	$4,880,916	$7,218,000	$4,893,000	-30.4%
			592012	SCHOOL LOAN INTEREST	$1,009,417	$925,464	$768,743	$1,204,000	$825,325	$1,007,000	$715,000	-40.6%
			592013	'93 SCHOOL BOND PRINCIPAL	$0	$0	$0	$0	$0	$0	$0	N/A
			592014	'93 SCHOOL BOND INTEREST	$0	$0	$0	$0	$0	$0	$0	N/A
			592015	'02 SCHOOL BOND PRINCIPAL	$3,779,000	$0	$0	$0	$0	$0	$0	N/A
			592016	'02 SCHOOL BOND INTEREST	$47,238	$0	$0	$0	$0	$0	$0	N/A
			592017	TELECOM EQUIP-PRINCIPAL	$970,000	$970,000	$485,000	$1,010,000	$885,000	$2,100,000	$0	-100.0%
			592018	TELECOM EQUIP-INTEREST	$51,943	$28,858	$5,772	$94,000	$94,000	$100,000	$0	-100.0%
			592019	DSS RENOVATION-PRINCIPAL	$0	$0	$0	$0	$0	$0	$0	N/A
			592020	DSS RENOVATION-INTEREST	$0	$0	$0	$0	$0	$0	$0	N/A
			592021	EMS VEHICLES-PRINCIPAL	$468,741	$497,971	$276,903	$588,000	$588,000	$280,000	$280,000	-52.4%
			592022	EMS VEHICLES-INTEREST	$19,247	$15,373	$5,418	$27,000	$27,000	$9,000	$9,000	-66.7%
			592023	SHERIFF VEHICLES-PRINCIPL	$457,511	$594,311	$375,771	$515,000	$515,000	$337,000	$337,000	-34.6%
			592024	SHERIFF VEHICLES-INTEREST	$21,627	$18,368	$6,941	$20,000	$20,000	$9,000	$9,000	-55.0%
			592025	COMPUTER EQMT-PRINCIPAL	$132,811	$0	$0	$0	$0	$0	$0	N/A
			592026	COMPUTER EQMT-INTEREST	$1,832	$0	$0	$0	$0	$0	$0	N/A
			592027	VEHICLES OTHER-PRINCIPAL	$104,852	$100,534	$47,162	$60,000	$60,000	$31,000	$31,000	-48.3%
			592028	VEHICLES OTHER-INTEREST	$4,575	$3,084	$827	$2,000	$2,000	$1,000	$1,000	-50.0%
			592029	SCHOOL BOND PRINCIPAL '16	$0	$0	$0	$0	$0	$0	$0	N/A
			592030	SCHOOL BOND INTEREST '16	$0	$0	$0	$0	$0	$0	$0	N/A
			592035	RCCC BOND '23 - PRINCIPAL	$0	$0	$0	$0	$0	$0	$1,551,725	N/A
			592036	RCCC BOND '23 - INTEREST	$0	$0	$0	$0	$0	$0	$554,000	N/A
			592037	RSS '23 - PRINCIPAL	$0	$0	$0	$0	$0	$0	$2,750,000	N/A
			592038	RSS '23 - INTEREST	$0	$0	$0	$0	$0	$0	$807,000	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 9100 - DEBT SERVICE

Report Date: Wednesday, May 25, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/25/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	1159100	DEBT SERV	592039	TELECOM RADIOS '23 - PRINCIPAL	$0	$0	$0	$0	$0	$0	$2,100,000	N/A
			592040	TELECOM RADIOS '23 - INTEREST	$0	$0	$0	$0	$0	$0	$100,000	N/A
			592041	WEP AG CENTER '23 - PRINCIPAL	$0	$0	$0	$0	$0	$0	$750,000	N/A
			592042	WEP AG CENTER '23 - INTEREST	$0	$0	$0	$0	$0	$0	$131,000	N/A
			592096	WEST END PLAZA - PRINCIPAL	$395,000	$395,000	$395,000	$1,772,000	$1,522,000	$1,145,000	$395,000	-77.7%
			592097	WEST END PLAZA - INTEREST	$50,099	$41,408	$32,681	$42,000	$42,000	$156,000	$25,000	-40.5%
			592098	PARKS - PRINCIPAL	$0	$118,378	$117,456	$117,500	$117,500	$119,500	$119,500	1.7%
			592099	PARKS - INTEREST	$0	$6,538	$7,460	$8,000	$8,000	$6,000	$6,000	-25.0%
			592100	ECONOMIC DEVELOPMENT - PRINCIP	$0	$0	$0	$1,150,000	$650,000	$0	$0	-100.0%
			592101	ECONOMIC DEVELOPMENT - INTEREST	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$14,782,743**	**$10,218,883**	**$8,254,649**	**$15,077,500**	**$11,669,741**	**$16,189,000**	**$17,129,000**	**13.6%**
	Rev/Exp	**Total:**			**$14,782,743**	**$10,218,883**	**$8,254,649**	**$15,077,500**	**$11,669,741**	**$16,189,000**	**$17,129,000**	**13.6%**
FINAL	**TOTALS:**				**$13,482,743**	**$8,424,061**	**$8,254,649**	**$13,777,500**	**$10,369,741**	**$14,889,000**	**$15,829,000**	**14.9%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4330 - EMERGENCY SERVICES

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	2144340	FIRE REV	411001	AD VALOREM TAX-CURRENT YR	($5,894,533)	($6,110,736)	($6,559,564)	($6,467,794)	($6,687,794)	($6,584,160)	($6,584,160)	1.8%
			411003	AD VALOREM TAX-NCVTS	($611,412)	($699,220)	($627,378)	($650,000)	($851,000)	($675,000)	($675,000)	3.8%
			411004	AD VALOREM-WRITE OFF COLL	$0	$0	$0	$0	$0	$0	$0	N/A
			411010	ABATEMENTS-CURRENT YEAR	$14,815	$2,923	$23,911	$45,000	$45,000	$35,000	$35,000	-22.2%
			411015	TAX DISCOUNTS	$50,895	$53,660	$47,358	$60,000	$60,000	$60,000	$60,000	0.0%
			419010	INTEREST REVENUE ON TAXES	($27,618)	($100,176)	($37,814)	($35,000)	($49,000)	($35,000)	($35,000)	0.0%
			Org Tot:		**($6,467,854)**	**($6,853,549)**	**($7,153,487)**	**($7,047,794)**	**($7,482,794)**	**($7,199,160)**	**($7,199,160)**	**2.1%**
	Rev/Exp	**Total:**			**($6,467,854)**	**($6,853,549)**	**($7,153,487)**	**($7,047,794)**	**($7,482,794)**	**($7,199,160)**	**($7,199,160)**	**2.1%**
EXP	2154340	FIRE EXP	586001	FDT-ATWELL TOWNSHIP	$534,729	$568,655	$698,701	$682,154	$724,154	$705,574	$705,574	3.4%
			586002	FDT-BOSTIAN HEIGHTS	$778,607	$802,368	$841,180	$826,196	$884,196	$843,257	$843,257	2.1%
			586003	FDT-CLEVELAND	$499,735	$487,292	$470,735	$487,493	$487,493	$491,425	$491,425	0.8%
			586004	FDT-EAST GOLD HILL	$106,948	$118,740	$112,296	$111,585	$116,585	$114,357	$114,357	2.5%
			586005	FDT-EAST LANDIS	$27,857	$30,652	$28,018	$28,410	$32,410	$28,986	$28,986	2.0%
			586006	FDT-EAST ROWAN	$18,802	$21,930	$19,298	$19,335	$20,335	$19,760	$19,760	2.2%
			586007	FDT-ELLIS CROSS COUNTRY	$146,147	$155,492	$150,468	$146,571	$161,571	$151,087	$151,087	3.1%
			586008	FDT-ENOCHVILLE	$252,342	$265,434	$259,564	$255,448	$274,448	$264,986	$264,986	3.7%
			586009	FDT-FRANKLIN	$277,641	$293,757	$355,477	$348,721	$375,721	$369,316	$369,316	5.9%
			586010	FDT-LIBERTY (WEST)	$234,550	$258,273	$242,941	$239,441	$254,441	$245,355	$245,355	2.5%
			586011	FDT-LOCKE TOWNSHIP	$952,797	$985,725	$1,048,004	$1,027,232	$1,099,232	$1,052,495	$1,052,495	2.5%
			586012	FDT-MILLER'S FERRY	$518,786	$560,984	$637,633	$598,740	$646,740	$621,073	$621,073	3.7%
			586013	FDT-MOUNT MITCHELL	$81,727	$89,819	$93,833	$84,017	$97,017	$90,845	$90,845	8.1%
			586014	FDT-POOLETOWN	$108,335	$118,661	$111,695	$110,044	$116,044	$113,655	$113,655	3.3%
			586015	FDT-RICHFIELD/MISENHEIMER	$7,772	$7,740	$8,154	$7,708	$8,708	$7,703	$7,703	-0.1%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4330 - EMERGENCY SERVICES

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	2154340	FIRE EXP	586016	FDT-ROCKWELL RURAL	$585,850	$624,615	$595,639	$595,104	$632,104	$612,756	$612,756	3.0%
			586017	FDT-ROWAN-IREDELL	$35,019	$36,557	$39,663	$34,898	$37,898	$36,313	$36,313	4.1%
			586018	FDT-SCOTCH IRISH	$74,296	$115,192	$111,317	$108,489	$118,489	$113,189	$113,189	4.3%
			586019	FDT-SOUTH ROWAN	$4,788	$5,275	$5,055	$5,085	$6,085	$5,472	$5,472	7.6%
			586020	FDT-SOUTH SALISBURY	$490,495	$510,862	$501,263	$494,520	$518,520	$496,748	$496,748	0.5%
			586021	FDT-UNION	$137,202	$148,808	$140,028	$136,743	$148,743	$141,375	$141,375	3.4%
			586022	FDT-WEST ROWAN	$280,243	$296,491	$385,757	$374,311	$396,311	$384,086	$384,086	2.6%
			586023	FDT-WOODLEAF	$313,185	$350,227	$296,768	$325,549	$325,549	$289,347	$289,347	-11.1%
			Org Tot:		**$6,467,854**	**$6,853,549**	**$7,153,487**	**$7,047,794**	**$7,482,794**	**$7,199,160**	**$7,199,160**	**2.1%**
	Rev/Exp	**Total:**			**$6,467,854**	**$6,853,549**	**$7,153,487**	**$7,047,794**	**$7,482,794**	**$7,199,160**	**$7,199,160**	**2.1%**
FINAL	**TOTALS:**				**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**

ROWAN COUNTY, NORTH CAROLINA

Atwell Township Volunteer Fire Department

Proposed Budget for FY 2022-2023

Board President: Coyt Karriker

Fire Chief: Tim Beaver

Fire Commission Chairman: Kenneth Cole

REVENUES		
Donations	$	300.00
Fire District Tax	$	705,574.00
Food Stamps	$	
Fund Raising Projects	$	
Grants	$	
Other City/Town Support	$	
Other County Support	$	
Other Support	$	
Rowan County Fire Service	$	4,500.00
Rowan County First Responders	$	1,320.00
1 Cent Sales Tax	$	
TOTAL REVENUES	**$**	**711,694.00**

EXPENDITURES		
Advertising	$	350.00
Audit Services	$	6,500.00
Bank Service Charges	$	100.00
Station(s) Utilities (Electricity & Gas/Heating)	$	20,000.00
Station(s) Telephone/Network	$	6,000.00
Capital Outlay: Equipment	$	30,000.00
Dues & Subscriptions	$	12,744.00
Food & Beverage	$	1,000.00
First Responder Supplies	$	5,000.00
Legal & Professional	$	5,000.00
Insurance/Bonds	$	34,000.00
Truck & Equipment Fuel	$	22,000.00

EXPENDITURES CONTINUED		
Note Payment- New Station 50	$	35,000.00
Note Payment- Rescue Engine	$	48,000.00
Personnel Expense- Salaries	$	326,000.00
Personnel- Medical	$	3,000.00
Personnel- Uniforms	$	7,000.00
Postage	$	700.00
PPE	$	30,000.00
Repairs & Maintenance: Building	$	25,000.00
Repairs & Maintenance: Equipment	$	40,000.00
Personnel Expense Reimbursement	$	14,000.00
Address Markers (Community Service)	$	500.00
Supplies: Kitchen	$	800.00
Supplies: Office	$	3,000.00
Telecommunications- Radios-Pagers-Tablets	$	18,000.00
Training & Fire Prevention	$	2,000.00
Water Points	$	5,000.00
Workers Compensation Insurance	$	11,000.00
TOTAL EXPENDITURES	**$**	**711,694.00**

The Board of Directors recommends a tax rate of .0975 cents per $100 valuation. We certify that this Budget has been proposed by the Atwell Township Fire Department Board and approved by a majority of the district's Fire Commissioners.

4/11/22
Chairman, Fire Department Board Date

4/11/22
Chairman, Fire Commission Date

ROWAN COUNTY BUDGET FORM

BOSTIAN HEIGHTS FIRE DEPARTMENT

PROPOSED BUDGET FOR FY 2022-2023

REVENUES:

Fire District Tax	$843,257.00
Other City/Town Support: CHINA GROVE	$41,200.00
Other County Support: _____	
Other Support: _____	
Rowan County Fire Service	$2,700.00
Rowan County First Responders	$1,320.00
Fund Balance	
TOTAL REVENUES	$888,477.00

EXPENDITURES:

Audit Services	$5,000.00
Capital Outlay:	$37,977.00
Debt Service (Loan payments)	$0.00
Dues & Subscriptions	$1,500.00
Utilities - Electricity	$11,500.00
First Responders	$5,000.00
Insurance / Bonds / Workers Compensation	$52,000.00
Motor Fuel & Lubricants	$20,000.00
Natural Gas/Heating Oil	$7,000.00
Personnel	$570,000.00
Pension	$0.00
Hose Replacement	$10,000.00
SCBA Upgrade/Testing/Replacement	$1,000.00
Medical Evals / Fit Testing / Hose Testing / Ladder Testing	$17,000.00
Personal Protective Gear Replacement and Repairs	$24,000.00
Repairs & Maintenance: Building	$23,000.00
Repairs & Maintenance: Equipment	$35,000.00
Supplies: Kitchen	$4,000.00
Supplies: Office	$7,000.00
Supplies: New Equipment	$30,000.00
Telecommunications / Telephone / IT	$13,500.00
Training & Fire Prevention	$5,000.00
Water Points	$3,000.00
Miscellaneous	$6,000.00
TOTAL EXPENDITURES	$888,477.00

The Board of Directors recommends a tax rate of .090 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the district's Fire Commissioners.

Chairman, Fire Department Board — 3-22-22 — Date

Chairman, Fire Commission — 30 MAR 2022 — Date

033022

3/30/22

ROWAN COUNTY BUDGET FORM
CLEVELAND COMMUNITY FIRE DEPARTMENT
PROPOSED BUDGET FOR FY 2023

REVENUES:

Donations	$	-
Fire District Tax		491,425
Fund Raising Projects		-
Grants		-
Other City/Town Support:		30,000
Other County Support:		-
Other Support:		-
Rowan County Fire Service		4,500
Rowan County First Responders		1,320
Fund Balance		
TOTAL REVENUES	$	527,245

EXPENDITURES:

Audit Services	$	6,700
Capital Outlay: Building		-
Capital Outlay: New Equipment		-
Capital Outlay: New Trucks		-
Debt Service (Loan payments)		265,000
Dues & Subscriptions		-
Electricity		14,000
First Responders		2,000
Fund Raising Expenses		-
Insurance/Bonds		25,000
Medical Evals/Fit Testing/Hose Testing/Ladder Testing		5,500
Motor Fuel & Lubricants		10,000
Natural Gas/Heating Oil		10,000
Pension		-
Personnel		130,000
Postage		100
Repairs & Maintenance: Building		1,000
Repairs & Maintenance: Equipment		20,000
Repairs & Maintenance: Personal Protective Gear		-
SCBA Upgrade/Testing/Replacement		3,100
Supplies: Kitchen		-
Supplies: Office		1,000
Supplies: New Equipment		17,000
Telecommunications/Telephone		7,000
Training & Fire Prevention		2,000
Water		720
Water Points		-
Workers Compensation		7,000
Miscellaneous:		125
TOTAL EXPENDITURES	$	527,245

The Board of Directors recommends a tax rate of .0936 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners.

04-11-22 — Chairman, Fire Department Board — Date

04-13-2022 — Chairman, Fire Commission — Date

East Gold Hill Volunteer Fire Department
P.O. Box 346
Gold Hill, NC 28071
Station phone (704) 279-8662 Email goldhillfire46@yahoo.com
Matt Brock, chief
Cell (704)232-9852

To Rowan County Commissioners

We at East Gold Hill Fire Dept would like to raise are taxes from a 8 cent
To a 9 cent because we are try to provide the best service we can to are Gold hill
Citizen we have improved are iso rating from a 6 to a class 4 but we need more money
For a new engine and for are payed staff so we can continue to provide a good service
For years to come thanks for hearing are tax increase and thank you for what yall do for
us we hold a meeting at are station at 7:30 March 21 and everyone that show up at
meeting was ok with the increase.

Matt Brock
Chief Gold Hill Fire Dept

County personel attended - No objection
DH

NOTICE

Notice is hereby given by the East Gold Hill Fire Department that a public hearing will be held on Monday, March 21, 2022 at 7:30 p.m. at the following location:

East Gold Hill Fire Department
820 Old US 80 Hwy
Gold Hill, NC 28071

The purpose of the public hearing is to receive citizen input regarding a proposed $0.01-cent tax increase for the fire tax district, from 0.08 to 0.09, per one-hundred-dollar valuation.

Charles Miller, Board President
East Gold Hill Fire Department

ROWAN COUNTY BUDGET FORM
EAST GOLD HILL FIRE DEPARTMENT
PROPOSED BUDGET FOR FY 2023

REVENUES:

Donations	$0.00
Fire District Tax	$128,651.89
Fund Raising Projects	$0.00
Grants	$0.00
Other City/Town Support:	ERSD 15% $2,963.97
Other County Support: Cabarrus Co.	$58,952.69
Other Support: Cabarrus Co.	$15,000.00
Rowan County Fire Service	$3,103.08
Rowan County First Responders	$1,472.28
Fund Balance	$65,000.00
TOTAL REVENUES	**$275,143.91**

EXPENDITURES:

Audit Services	$3,600.00
Capital Outlay: Building	0
Capital Outlay: New Equipment	$20,000.00
Capital Outlay: New Trucks DOWN PAYMENT	$65,000.00
Debt Service (Loan payments)	$40,200.00
Dues & Subscriptions	$1,600.00
Electricity	$5,000.00
First Responders	$2,500.00
Fund Raising Expenses	0
Insurance/Bonds	$20,000.00
Medical Evals/Fit Testing/Hose Testing/Ladder Testing	4,000.00
Motor Fuel & Lubricants	$9,000.00
Natural Gas/Heating Oil	$3,800.00
Pension	$2,200.00
Personnel	$63,993.91
Postage	$400.00
Repairs & Maintenance: Building	$2,400.00
Repairs & Maintenance: Equipment	$12,000.00
Repairs & Maintenance: Personal Protective Gear	$600.00
SCBA Upgrade/Testing/Replacement	0
Supplies: Kitchen	$500.00
Supplies: Office	$1,000.00
Supplies: New Equipment	0
Telecommunications/Telephone	$1,800.00
Training & Fire Prevention	$1,000.00
Water	$600.00
Water Points	$1,200.00
Workers Compensation	$3,750.00
Miscellaneous:	$9,000
TOTAL EXPENDITURES	**$275,143.91**

The Board of Directors recommends a tax rate of 0.09 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners.

Charles R. Miller 3-14-22 Ralph Earhart 3-14-22

Chairman, Fire Department Board Date Chairman, Fire Commission Date

EGHVFD Minutes Date 3/21/22

Please make sure members have signed in

Opened the meeting Charles Miller

Prayer_____

Minutes: corrections
1.

2.

3.

Changes / corrections

Chiefs report

Fire _____
Medical_____
mutual aid_____
Total Calls_____
Rescue 951_____
Cabarrus_____ Rowan_____

Motion to approve Minutes, treasures report, Chiefs report

Motion_____ seconded_____Approved

Old Buisness:

Chief Matt Brock is asking ~~for~~ for a 0.01 cent tax increase to carry on the functions of the dept. The Board of Directors voted & agreed on this on 3/14/22. Five commissioners have approved increase as well.

90% of increase is going toward paid staff

No objections.

Meeting closed

East Gold Hill Fire Dept

Proposed Tax Increase Cost Assessment Chart

Tax Value	Fire Tax at **CURRENT** Rate $0.08 per $100 of Tax Value	Fire Tax at **PROPOSED** Rate $0.09 per $100 of Tax Value	Proposed Cost Difference
$50,000	$40.00	$45.00	$5.00
$75,000	$60.00	$67.50	$7.50
$100,000	$80.00	$90.00	$10.00
$125,000	$100.00	$112.50	$12.50
$150,000	$120.00	$135.00	$15.00
$175,000	$140.00	$157.50	$17.50
$200,000	$160.00	$180.00	$20.00
$225,000	$180.00	$202.50	$22.50
$250,000	$200.00	$225.00	$25.00
$275,000	$220.00	$247.50	$27.50
$300,000	$240.00	$270.00	$30.00
$325,000	$260.00	$292.50	$32.50
$350,000	$280.00	$315.00	$35.00
$375,000	$300.00	$337.50	$37.50
$400,000	$320.00	$360.00	$40.00
$425,000	$340.00	$382.50	$42.50
$450,000	$360.00	$405.00	$45.00
$475,000	$380.00	$427.50	$47.50
$500,000	$400.00	$450.00	$50.00
$525,000	$420.00	$472.50	$52.50
$550,000	$440.00	$495.00	$55.00
$575,000	$460.00	$517.50	$57.50
$600,000	$480.00	$540.00	$60.00
$625,000	$500.00	$562.50	$62.50
$650,000	$520.00	$585.00	$65.00
$675,000	$540.00	$607.50	$67.50
$700,000	$560.00	$630.00	$70.00
$725,000	$580.00	$652.50	$72.50
$750,000	$600.00	$675.00	$75.00
$775,000	$620.00	$697.50	$77.50
$800,000	$640.00	$720.00	$80.00
$825,000	$660.00	$742.50	$82.50
$850,000	$680.00	$765.00	$85.00
$875,000	$700.00	$787.50	$87.50
$900,000	$720.00	$810.00	$90.00
$925,000	$740.00	$832.50	$92.50
$950,000	$760.00	$855.00	$95.00
$975,000	$780.00	$877.50	$97.50
$1,000,000	$800.00	$900.00	$100.00
			$1 per $10000

Tax Increase projected to raise an additional $20,845 in funds to be used Primarily for Staffing

ROWAN COUNTY BUDGET FORM
EAST GOLD HILL FIRE DEPARTMENT
PROPOSED BUDGET FOR FY 2023

REVENUES:

Donations	$0.00
Fire District Tax	$114,357.23
Fund Raising Projects	$0.00
Grants	$0.00
Other City/Town Support:	$2,963.97
Other County Support:	$52,402.39
Other Support:	$15,000.00
Rowan County Fire Service	$3,103.08
Rowan County First Responders	$1,472.28
Fund Balance	$65,000.00
TOTAL REVENUES	**$254,298.95**

EXPENDITURES:

Audit Services	$3,600.00
Capital Outlay: Building	0
Capital Outlay: New Equipment	$13,611.17
Capital Outlay: New Trucks DOWN PAYMENT	$65,000.00
Debt Service (Loan payments)	$40,200.00
Dues & Subscriptions	$1,600.00
Electricity	$5,000.00
First Responders	$2,500.00
Fund Raising Expenses	0
Insurance/Bonds	$20,000.00
Medical Evals/Fit Testing/Hose Testing/Ladder Testing	4,000.00
Motor Fuel & Lubricants	$9,000.00
Natural Gas/Heating Oil	$3,800.00
Pension	$2,200.00
Personnel	$49,537.78
Postage	$400.00
Repairs & Maintenance: Building	$2,400.00
Repairs & Maintenance: Equipment	$12,000.00
Repairs & Maintenance: Personal Protective Gear	$600.00
SCBA Upgrade/Testing/Replacement	0
Supplies: Kitchen	$500.00
Supplies: Office	$1,000.00
Supplies: New Equipment	0
Telecommunications/Telephone	$1,800.00
Training & Fire Prevention	$1,000.00
Water	$600.00
Water Points	$1,200.00
Workers Compensation	$3,750.00
Miscellaneous:	$9,000
TOTAL EXPENDITURES	**$254,298.95**

The Board of Directors recommends a tax rate of 0.09 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners.

Charles A. Miller 3-14-22 Ralph Earlad 3-14-22

Chairman, Fire Department Board Date Chairman, Fire Commission Date

ROWAN COUNTY BUDGET FORM
EAST LANDIS WATER/FIRE DISTRICT
PROPOSED BUDGET FOR FY 2023

REVENUES:

Donations	$	28,986
Fire District Tax		
Fund Raising Projects		
Grants		
Other City/Town Support:		
Other County Support:		
Other Support:		
Rowan County Fire Service		
Rowan County First Responders		
Fund Balance		
TOTAL REVENUES	$	28,986

EXPENDITURES:

Audit Services		
Capital Outlay: Building		
Capital Outlay: New Equipment		
Capital Outlay: New Trucks		
Debt Service (Loan payments)		
Dues & Subscriptions		
Electricity		
First Responders		
Fund Raising Expenses		
Insurance/Bonds		
Medical Evals/Fit Testing/Hose Testing/Ladder Testing		
Motor Fuel & Lubricants		
Natural Gas/Heating Oil		
Pension		
Personnel		
Postage		
Repairs & Maintenance: Building		
Repairs & Maintenance: Equipment		
Repairs & Maintenance: Personal Protective Gear		
SCBA Upgrade/Testing/Replacement		
Supplies: Kitchen		
Supplies: Office		
Supplies: New Equipment		
Telecommunications/Telephone		
Training & Fire Prevention		
Water		
Water Points		
Workers Compensation		
Miscellaneous:		
Town of Landis - General Fund		28,986
TOTAL EXPENDITURES	$	28,986

The Board of Directors recommends a tax rate of .0425 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners.

Meredith Smith 3/3/2022

Mayor of Landis, Meredith Smith **DATE**

Diane Seaford 3/3/2022

Town Manager, Diane Seaford **DATE**

ROWAN COUNTY BUDGET FORM
POOLETOWN (EAST ROWAN 85%) FIRE DEPARTMENT
PROPOSED BUDGET FOR FY 2023

REVENUES:

Donations	$ -
Fire District Tax	16,795
Fund Raising Projects	
Grants	
Other City/Town Support:	
Other County Support:	
Other Support:	
Rowan County Fire Service	
Rowan County First Responders	
Fund Balance	
TOTAL REVENUES	$ 16,795

EXPENDITURES:

Audit Services	
Capital Outlay: Building	
Capital Outlay: New Equipment	
Capital Outlay: New Trucks	
Debt Service (Loan payments)	
Dues & Subscriptions	
Electricity	900
First Responders	
Fund Raising Expenses	
Insurance/Bonds	
Medical Evals/Fit Testing/Hose Testing/Ladder Testing	
Motor Fuel & Lubricants	2,000
Natural Gas/Heating Oil	1,000
Pension	
Personnel	
Postage	
Repairs & Maintenance: Building	5,500
Repairs & Maintenance: Equipment	5,000
Repairs & Maintenance: Personal Protective Gear	
SCBA Upgrade/Testing/Replacement	
Supplies: Kitchen	
Supplies: Office	
Supplies: New Equipment	2,395
Telecommunications/Telephone	
Training & Fire Prevention	
Water	
Water Points	
Workers Compensation	
Miscellaneous:	
TOTAL EXPENDITURES	$ 16,795

The Board of Directors recommends a tax rate of .07 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners.

Guy Lee Bowyer 4-5-22
Chairman, Fire Department Board Date

Chairman, Fire Commission 4-5-22
Date

ELLIS CROSS COUNTRY FIRE DEPARTMENT

3420 Old Mocksville Road, Salisbury, N.C. 28144

Serving Rowan County since 1951

The following is an overview and explanation of the 2022-2023 budget. The Ellis Cross Country Fire Department,Inc. will meet all expenses and obligations without raising the tax rate. The Ellis Fire Department, while serving a small rural district with very little tax value, thinks big. This is because we have to, as our population is comparable with the larger fire districts. Last year Ellis Fire Department answered 498 calls for service with an all volunteer force. At the present time the first out engine at Ellis is twenty-three years old and the second out engine is thirty-seven years old and the Board of Directors has decided that it is about time to purchase a new fire engine. Currently we are working with C&C Fire Apparatus of Oakboro, North Carolina to purchase a 2023 Ferrara/Spartan Custom Cab engine with a Cummins engine and 1500 GPM Waterous fire pump. The cost of this new truck is $531,000. The fire department plans to pay $250,000. down and finance the remaining $281,000. Our annual payment will be $23,622.53. for fifteen years. This decision did not come easily as we, like other fire departments, are short of help. The concept that you can have highly trained and certified people that will drop what they are doing and respond to someone else's emergency several times a day for no pay is a myth. The fire tax that we collect is paid to provide a fire station and equipment in the hopes that someone will show up to actually provide the service for free. In today's world where people expect a professional service, that is actually not what they are paying for. We have looked at the expense of part time help for years and at some time, if the tax base doesn't increase, then the tax rate will have to be raised to provide for that. For now we will try to slip by for another year with what we have and revisit our options after the county revalues the property in the fire district. The costs to operate our fire department for one year are about $100,000. The remaining money in the budget is for new equipment and paying the loan payment on the new truck. Again this year we have applied for the North Carolina Department of Insurance Grant and are planning to purchase an SCBA Air Fill Station/ Compressor at a total cost of $48533. This is a 50/50 grant and if we are awarded the grant our share will be $24266. We have also applied for a supplemental grant from the Department of Insurance for $35,000. If we are awarded this grant we will purchase two thermal imaging cameras, Battery Powered rescue tools and assorted equipment, one drop tank, one chimney nozzle and one chimney hook. This grant will pay 100 %, but we don't expect to be awarded this, but thought it was worth a try. We have also applied for the covid-19 relief grant for the Department of Insurance and this one is for $10,000. Unrestricted funds. I am proud of our fire department and our volunteers and their willingness to serve the community. The Board of Directors makes a recommendation to fix a tax rate of .085 cents per one hundred dollar valuation for the budget year 2022-2023.

David Braun, President
Board of Directors

Paul Durham, Chairman
Fire Commissioners

Jeff Whitley
Fire Chief

ROWAN COUNTY BUDGET FORM
ELLIS CROSS COUNTRY FIRE DEPARTMENT
PROPOSED BUDGET FOR FY 2023

REVENUES:

Donations	$-
Fire District Tax	151,087
Fund Raising Projects	
Grants	
Other City/Town Support:	
Other County Support:	
Other Support:	
Rowan County Fire Service	2,700
Rowan County First Responders	1,320
Fund Balance	5,543
TOTAL REVENUES	$160,650

EXPENDITURES:

Audit Services	$4,000
Capital Outlay: Building	
Capital Outlay: New Equipment	40,000
Capital Outlay: New Trucks	
Debt Service (Loan Payment)	24,000
Dues & Subscriptions	3,000
Electricity	2,500
First Responders	3,000
Pay Per Call Stipend	11,000
Insurance/Bonds	21,000
Medical Evals/Fit Testing/Hose Testing/Ladder Testing	1,000
Motor Fuel & Lubricants	5,000
Natural Gas/Heating Oil	2,000
Garbage Service	300
Personnel	
Postage	200
Repairs & Maintenance: Building	6,000
Repairs & Maintenance: Equipment	16,000
Repairs & Maintenance: Personal Protective Gear	1,500
SCBA Upgrade/Testing/Replacement	2,000
Supplies: Kitchen	400
Supplies: Office	2,000
Supplies: New Equipment	2,000
Telecommunications/Telephone	2,500
Training & Fire Prevention	800
Travel Expenses/Meals	700
Flowers & Cards	250
Workers Compensation	2,500
Miscellaneous:	7,000
TOTAL EXPENDITURES	$160,650

The Board of Directors recommends a tax rate of .085 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners.

Chairman, Fire Department Board — Date: April 11/2022

Chairman, Fire Commission — Date: 4/13/22

ROWAN COUNTY BUDGET FORM
ENOCHVILLE FIRE DEPARTMENT
PROPOSED BUDGET FOR FY 2023

REVENUES:

Donations	$	264,986
Fire District Tax		
Fund Raising Projects		
Grants		
Other City/Town Support:		
Other County Support:		
Other Support:		
Rowan County Fire Service		2,700
Rowan County First Responders		1,320
Fund Balance		
TOTAL REVENUES	$	269,006

EXPENDITURES:

Audit Services	$	6,500
Capital Outlay: Building		79,000
Capital Outlay: New Equipment		11,000
Capital Outlay: New Trucks		20,000
Debt Service (Loan payments)		18,364
Dues & Subscriptions		4,300
Electricity		6,500
First Responders		
Fund Raising Expenses		500
Insurance/Bonds		17,500
Medical Evals/Fit Testing/Hose Testing/Ladder Testing		1,250
Motor Fuel & Lubricants		6,000
Natural Gas/Heating Oil		3,600
Pension		1,550
Personnel		70,000
Postage		200
Repairs & Maintenance: Building		550
Repairs & Maintenance: Equipment		7,500
Repairs & Maintenance: Personal Protective Gear		12,500
SCBA Upgrade/Testing/Replacement		1,000
Supplies: Kitchen		
Supplies: Office		1,400
Supplies: New Equipment		
Telecommunications/Telephone		2,700
Training & Fire Prevention		3,100
Water		
Water Points		
Workers Compensation		9,000
Miscellaneous:		542
TOTAL EXPENDITURES	$	284,556

The Board of Directors recommends a tax rate of .08 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners.

Don Hart Vice Pres 4-12-22 — 4-12-22

Chairman, Fire Department Board — Date — Chairman, Fire Commission — Date

ROWAN COUNTY BUDGET FORM
FRANKLIN TOWNSHIP FIRE DEPARTMENT
PROPOSED BUDGET FOR FY 2022 - 2023

REVENUES:

Donations	$	-
Fire District Tax - Valuation $423,042,260 @ 97%		$369,315.00
Fund Raising Projects		
Grants		
Other City/Town Support:		
Other County Support:		
Other Support:		
Rowan County Fire Service	$	4,500.00
Rowan County First Responders	$	1,320.00
Fund Balance		
TOTAL REVENUES	$	375,135.00

EXPENDITURES:

Accounting / Audit Services	5,500.00
Capital Outlay: Building	0.00
Capital Outlay: New Equipment	25,000.00
Capital Outlay: New Trucks	0.00
Debt Service (Loan payments)	61,684.00
Dues & Subscriptions	2,700.00
Electricity	5,000.00
First Responders	2,000.00
Fund Raising Expenses	0.00
Insurance/Bonds	28,000.00
Medical Evals/Fit Testing/Hose Testing/Ladder Testing	4,000.00
Motor Fuel & Lubricants	9,500.00
Natural Gas/Heating Oil	2,700.00
Pension	0.00
Personnel	150,906.00
Postage	100.00
Repairs & Maintenance: Building	16,000.00
Repairs & Maintenance: Equipment	18,000.00
Repairs & Maintenance: Personal Protective Gear	700.00
SCBA Upgrade/Testing/Replacement	2,000.00
Supplies: Kitchen	1,000.00
Supplies: Office	2,800.00
Supplies: New Equipment	2,000.00
Telecommunications/Telephone	9,345.00
Training & Fire Prevention	5,500.00
Water / Trash / Lawn Care	3,000.00
Water Points	10,000.00
Workers Compensation	7,000.00
Miscellaneous:	700.00
TOTAL EXPENDITURES	$ 375,135.00

The Board of Directors recommends a tax rate of $0.09 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners.

4-11-22
Chairman, Fire Department Board — Date

Gary Ingram 4-11-22
Chairman, Fire Commission — Date

WEST LIBERTY VOLUNTEER FIRE DEPARTMENT

135 ST. MATTHEWS CHURCH RD.
SALISBURY, NC 28146

April 15, 2022

Rowan County Board of Commissioners,

West Liberty Volunteer Fire Department respectfully requests to increase our tax rate to 8 cents. This new rate is needed as we will begin taking on a few paid personnel. As you know, most volunteer departments now have part-time employees. We feel that it is time for us to utilize this option as well.

Thank you,

Darrin Trexler, Chief

County personnel will attend - DH

NOTICE

Notice is hereby given by the West Liberty Fire Department that a public hearing will be held on Saturday May 14, 2022 at 7:30 p.m. at the following location:

West Liberty Fire Department
135 St. Matthews Church Rd
Salisbury, NC 28146

The purpose of the public hearing is to receive citizen input regarding a proposed $0.0263-cent tax increase for the fire tax district, from 0.0537 to 0.08, per one-hundred-dollar valuation.

Darrin Trexler, Fire Chief
West Liberty Fire Department

540

ROWAN COUNTY BUDGET FORM
West Liberty VFD FIRE DEPARTMENT
PROPOSED BUDGET FOR FY 2023

DH

REVENUES:

Donations	0
Fire District Tax .08 @ 97%	365,519.00
Fund Raising Projects	
Grants	
Other City/Town Support:	
Other County Support:	
Other Support:	
Rowan County Fire Service	
Rowan County First Responders	5,280.
Fund Balance	
TOTAL REVENUES	370,799 0

EXPENDITURES:

Audit Services	5,000
Capital Outlay: Building	5,000
Capital Outlay: New Equipment	20,000
Capital Outlay: New Trucks	50,000
Debt Service (Loan payments)	70,000
Dues & Subscriptions	2,000
Electricity	12,000
First Responders	8,000
Fund Raising Expenses	
Insurance/Bonds	25,000
Medical Evals/Fit Testing/Hose Testing/Ladder Testing	5,000
Motor Fuel & Lubricants	24,000
Natural Gas/Heating Oil	16,000
Pension	4,000
Personnel	60,000
Postage	2,000
Repairs & Maintenance: Building	6,000
Repairs & Maintenance: Equipment	10,000
Repairs & Maintenance: Personal Protective Gear	5,000
SCBA Upgrade/Testing/Replacement	5,000
Supplies: Kitchen	
Supplies: Office	3,000
Supplies: New Equipment	5,000
Telecommunications/Telephone	4,000
Training & Fire Prevention	2,000
Water	
Water Points	2,000
Workers Compensation	15,000
Miscellaneous:	5,799
TOTAL EXPENDITURES	0

The Board of Directors recommends a tax rate of .08 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners.

Chairman, Fire Department Board — Date: 4/4/22

Chairman, Fire Commission — Date: 3-28-22

ROWAN COUNTY BUDGET FORM
Locke Township FIRE DEPARTMENT
PROPOSED BUDGET FOR FY 2023

REVENUES:

Donations	$	-
Fire District Tax	$	1,052,494.64
Fund Raising Projects	$	-
Grants	$	-
Other City/Town Support:	$	-
Other County Support:	$	-
State of North Carolina	$	1,000.00
Rowan County Fire Service	$	6,300.00
Rowan County First Responders	$	1,320.00
Fund Balance	$	-
TOTAL REVENUES	$	1,061,114.64

EXPENDITURES:

Audit Services	$	4,500.00
Capital Outlay: Building	$	-
Capital Outlay: New Equipment	$	114,735.14
Capital Outlay: New Trucks	$	3,226.00
Debt Service (Loan payments)	$	24,619.80
Dues & Subscriptions	$	4,000.00
Electricity	$	15,000.00
First Responders	$	4,000.00
Fund Raising Expenses	$	-
Insurance/Bonds	$	65,000.00
Medical Evals/Fit Testing/Hose Testing/Ladder Testing	$	6,750.00
Motor Fuel & Lubricants	$	36,000.00
Natural Gas/Heating Oil	$	10,000.00
Pension	$	3,000.00
Personnel	$	614,683.70
Volunteer Incentive	$	5,000.00
Repairs & Maintenance: Building	$	14,000.00
Repairs & Maintenance: Equipment	$	84,100.00
Repairs & Maintenance: Personal Protective Gear	$	-
SCBA Upgrade/Testing/Replacement	$	-
Supplies: Operating	$	7,000.00
Supplies: Office	$	7,000.00
Supplies: New Equipment	$	-
Telecommunications/Telephone	$	21,050.00
Training & Fire Prevention	$	9,500.00
Water/ Trash Pick Up	$	950.00
Water Points	$	5,000.00
Workers Compensation	$	-
Rowan County Property Taxes	$	2,000.00
TOTAL EXPENDITURES	$	1,061,114.64

The Board of Directors recommends a tax rate of **.0975** cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners.

Chairman, Fire Department Board — Date: 4-12-22

Chairman, Fire Commission — Date: 4.12.22

4-12-22

Jody Kerr, Fire Commissioner Date

4-18-22

David McKnight Fire Commissioner Date

Explored line items		
Capital Outlay: New Equipment	**$**	**114,735.14**
A) Personel Protective Equipmnent	$	38,000.00
B) Positive Pressure Fans (2 Battery Powered)	$	12,000.00
C) Rescue Equipment	$	11,000.00
D) 2.5" Low Pressure Nozzles	$	6,000.00
E) 2.5" Low Pressure Hose	$	5,000.00
F) New Radio Mic's	$	17,000.00
G) New Radio Vehicle Chargers	$	8,000.00
H) Pagers	$	12,735.14
I) F-500 Foam	$	5,000.00
Debt Service: (Loan Payments)	**$**	**24,619.80**
A) Civic Federal Credit Union (Station Loan)	$	24,619.80
Medical Evals/Fit Test/Hose & Ladder Testing	**$**	**6,750.00**
A) Medical Evals.	$	450.00
B) Fit Test	$	500.00
C) Hose Test	$	4,800.00
D) Ladder Test	$	1,000.00
Personnel	**$**	**614,683.70**
A) (7) Full time Salaries	$	311,276.31
B) Overtime	$	55,516.50
C) Medical & Dental Insurance	$	60,000.00
D) Payroll Tax	$	31,800.04
E) 401k-2% Company Contribution	$	17,702.85
F) 401k Management Fees	$	850.00
G) Uniforms -Full & Part Time Empl.	$	8,000.00
H) Part-Time Pay	$	60,000.00
I) Educational	$	25,064.00
J) Payroll Taxes Part time	$	7,150.00
K) Book Keeper	$	21,424.00
L) Bad Weather-Additional Personnel	$	8,500.00
M) Direct Deposit Fees	$	1,000.00
N) Bonus	$	6,400.00
Repairs & Maintenance to Buildings	**$**	**14,000.00**
A) Maintenance & Lawn Care	$	10,000.00
B) Replace Dayroom Chairs	$	4,000.00

Repairs & Maintenance: Equipment	**$**	**84,100.00**
A) Truck Maintenance	$	58,000.00
B) Equipment Maintenance	$	8,000.00
C) Generator Maintenance	$	3,000.00
D) Hurst Tool & Air Bag Maintenance	$	3,500.00
E) Battery Maintenance	$	2,000.00
F) Breathing Air Compressor Maint.& Air Quality Test	$	2,000.00
G) Fire Extinguisher Maintenance	$	500.00
H) Apparatus Pump Test	$	1,500.00
I) SCBA Flow Test	$	2,800.00
J) SCBA Maintenance	$	2,300.00
K) SCBA Bottle Hydro Test	$	500.00
Telecommunications/Telephone/IT	**$**	**21,050.00**
A) Telephone	$	2,900.00
B) Victor Solutions	$	1,000.00
C) Image Trend (NC State Program)	$	1,200.00
D) AT&T First Net (Tablets in Trucks)	$	3,700.00
E) Active911 (cell phone alerting)	$	750.00
F) Direct TV	$	4,000.00
G) PNI (IT)	$	7,500.00
Training & Fire Prevention	**$**	**9,500.00**
A) Training	$	6,500.00
B) Meals	$	1,500.00
C) Fire Prevention	$	1,500.00
Utility Service: (Water & Garbage)	**$**	**950.00**
A) Salisbury/Rowan Utility-Water at Station 61	$	600.00
B) BSS Sanitary Services	$	350.00

ROWAN COUNTY BUDGET FORM
MILLER FERRY FIRE DEPARTMENT
PROPOSED BUDGET FOR FY 2023

REVENUES:

Donations	
Fire District Tax	$621,073.00
Fund Raising Projects	
Grants	
Other City/Town Support:	
Other County Support:	
Other Support:	
Rowan County Fire Service	$4,500.00
Rowan County First Responders	$1,320.00
Fund Balance	
TOTAL REVENUES	$626,893.00

EXPENDITURES:

Audit Services	$6,000.00
Capital Outlay: Building	
Capital Outlay: New Equipment	$55,000.00
Capital Outlay: New Trucks	$5,000.00
Debt Service (Loan payments)	$40,832.00
Dues & Subscriptions	$2,500.00
Electricity	$14,000.00
First Responders	$5,000.00
Fund Raising Expenses	
Insurance/Bonds	$35,000.00
Medical Evals/Fit Testing/Hose Testing/Ladder Testing	$5,000.00
Motor Fuel & Lubricants	$16,000.00
Natural Gas/Heating Oil	$7,000.00
Pension	$1,000.00
Personnel	$304,161.00
Postage	$200.00
Repairs & Maintenance: Building	$30,000.00
Repairs & Maintenance: Equipment	$40,000.00
Repairs & Maintenance: Personal Protective Gear	$1,000.00
SCBA Upgrade/Testing/Replacement	$7,000.00
Supplies: Kitchen	$500.00
Supplies: Office	$5,000.00
Supplies: New Equipment	
Telecommunications/Telephone	$19,000.00
Training & Fire Prevention	$10,500.00
Water	$1,200.00
Water Points	$1,500.00
Workers Compensation	$11,000.00
Miscellaneous:	$3,500.00
TOTAL EXPENDITURES	$626,893.00

The Board of Directors recommends a tax rate of 8.75 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners.

3-14-22 — Chairman, Fire Department Board — Date

C. Stewart Jr 3-14-22 — Chairman, Fire Commission — Date

Mount Mitchell Fire and Medical

5875 Old Concord-Salisbury Road

Kannapolis, NC 28025

Capital Outlay Expenditures

Capital Outlay: Building.....$0.00

Capital Outlay: New Equipment.....$7000.00

Monies will go toward purchasing a set of extrication tools (Amkus Tools)

Capital Outlay: New Trucks.....$0.00

Repairs & Maintenance: Building..... $17000.00

Monies will go toward fixing foundation on rear corners of building and concreting the driveway at the back of the building.

Full Time Employees: 0

Part Time Employees: 4

Each part time employee is paid $12.00 an hour. The hours they work are from 8:00-16:00 Sunday-Saturday. Each employee works on average one to two days a week with one at least working three days a week. No employee has any fringe benefits outside of the $12.00 an hour.

X _____

Chris Lewis
Chief

ROWAN COUNTY BUDGET FORM

Mt. Mitchell VFD_____(Station 79)_____ FIRE DEPARTMENT

PROPOSED BUDGET FOR FY 2023

REVENUES:

Donations	$ -
Fire District Tax	$90,844.71
Fund Raising Projects	
Grants	
Other City/Town Support:	
Other County Support:	
Other Support:	
Rowan County Fire Service	$2,700.00
Rowan County First Responders	$1,320.00
Fund Balance	
TOTAL REVENUES	$94,864.71

EXPENDITURES:

Audit Services	$4,500.00
Capital Outlay: Building	$0.00
Capital Outlay: New Equipment	$7,000.00
Capital Outlay: New Trucks	$0.00
Debt Service (Loan payments)	$10,000.00
Dues & Subscriptions	$2,000.00
Electricity	$3,000.00
First Responders	$3,500.00
Fund Raising Expenses	$0.00
Insurance/Bonds	$0.00
Medical Evals/Fit Testing/Hose Testing/Ladder Testing	$7,000.00
Motor Fuel & Lubricants	$10,000.00
Natural Gas/Heating Oil	$5,000.00
Pension	$0.00
Personnel	$0.00
Postage	$500.00
Repairs & Maintenance: Building	$17,000.00
Repairs & Maintenance: Equipment	$5,000.00
Repairs & Maintenance: Personal Protective Gear	$3,000.00
SCBA Upgrade/Testing/Replacement	$3,000.00
Supplies: Kitchen	$1,000.00
Supplies: Office	$2,000.00
Supplies: New Equipment	$3,000.00
Telecommunications/Telephone	$1,200.00
Training & Fire Prevention	$1,500.00
Water	$1,000.00
Water Points	$1,000.00
Workers Compensation	$3,500.00
Miscellaneous:	$164.71
TOTAL EXPENDITURES	$94,864.71

The Board of Directors recommends a tax rate of .0726 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners.

4/12/22
Chairman, Fire Department Board — Date

Eddie Beeman 4-12-22
Barbara Simpson 4-12-22
Chairman, Fire Commission — Date

O.A

POOLETOWN VOLUNTEER FIRE DEPARTMENT

Serving the Morgan Township Since 1972

Station 69 — Rowan County, NC — Station 36

BUDGET FOR THE FISCAL YEAR ENDING JUN 30, 2023
FY 2022-2023
DETAILED CHANGES IN BUDGETED EXPENDITURES

The district saw a slight increase in estimated tax income for the coming year. The relatively small change was divided up between the following line items:

CAPITAL OUTLAY: NEW EQUIPMENT

$200 was added for new equipment to assist in replacing worn, outdated, or inoperable tools used for firefighting, medical aid, or rescue efforts.

INSURANCE/BONDS

This line item was increased $1000 to assist in paying increased premiums accrued over the last year. It was found that the fire stations were inadequacy covered. A new assessment revealed the value of the property had increased since it was last evaluated, which raised the coverage and premium. A newer truck has also been added to the fleet of vehicles, which cost more to cover than the older vehicle it replaced.

MOTOR FUEL & LUBRICANTS

The rising cost of living and recent steep rises in motor fuel has caused the department to plan accordingly. Although the usage of our vehicles has not increased, an additional $800 was added in order to cover the increase in price.

The rest of the changes in planned expenditures from the previous year were noted by the board, but too insignificant for notation. Over all, the budget has not drastically changed from the previous year.

Chief Ryan Barkley

Office: (704) 633-7080
255 Richfield Rd. Richfield, NC 28137
Fax: (704) 633-7080
Find us on: facebook

ROWAN COUNTY BUDGET FORM
POOLETOWN FIRE DEPARTMENT
PROPOSED BUDGET FOR FY 2023

REVENUES:

Donations	$ -
Fire District Tax	113,654
Fund Raising Projects	
Grants	
Other City/Town Support:	
Other County Support:	
Other Support:	
Rowan County Fire Service	6,797
Rowan County First Responders	2,188
Fund Balance	
TOTAL REVENUES	$ 122,639

EXPENDITURES:

Audit Services	$ 5,100
Capital Outlay: Building	
Capital Outlay: New Equipment	5,200
Capital Outlay: New Trucks	
Debt Service (Loan payments)	36,000
Dues & Subscriptions	750
Electricity	3,000
First Responders	2,188
Fund Raising Expenses	
Insurance/Bonds	15,000
Medical Evals/Fit Testing/Hose Testing/Ladder Testing	
Motor Fuel & Lubricants	3,500
Natural Gas/Heating Oil	
Pension	360
Personnel	20,000
Postage	200
Repairs & Maintenance: Building	9,000
Repairs & Maintenance: Equipment	8,000
Repairs & Maintenance: Personal Protective Gear	1,500
SCBA Upgrade/Testing/Replacement	3,000
Supplies: Kitchen	1,041
Supplies: Office	1,300
Supplies: New Equipment	3,000
Telecommunications/Telephone	1,500
Training & Fire Prevention	1,500
Water	
Water Points	1,500
Workers Compensation	
Miscellaneous:	
TOTAL EXPENDITURES	$ 122,639

The Board of Directors recommends a tax rate of .09 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners.

Guy Lee Bowyer 4.5.22 — Amy D Lowe 4-5-22

Chairman, Fire Department Board — Date — Chairman, Fire Commission — Date

Rowan County
RICHFIELD-MISENHEIMER FIRE DEPARTMENT
PROPOSED FY 22 BUDGET WORKSHEET

REVENUES:

Fire District Tax Stanly County	$	158,900.00
State Fire Grants if awarded		
Motor Fuel Tax Reimbursement	$	-
Tax: Cabarrus (11,061.81) Rowan (7,702.89) Village of Misenheimer (9,550)	$	28,314.70
Stanly and Rowan Counties Appropriation	$	8,220.00
Pfeiffer College Appropriation	$	5,200.00
EMS Grant	$	1,000.00
Sales Tax Reimbursement	$	2,489.00
Staffing Grant Cabarrus (15,000) Stanly (13,500)	$	28,500.00
REVENUE SUBTOTAL	$	232,623.70
	$	-
TOTAL REVENUES	$	232,623.70

EXPENDITURES:

Advertising	$	200.00
Audit Services	$	4,000.00
Capital Outlay: Future Apparatus Purchase Fund	$	40,000.00
Capital Outlay: Building	$	8,967.98
Capital Outlay: Equipment		
Debt Service	$	21,183.00
Dues & Subscriptions	$	1,925.00
Equipment	$	8,500.00
First Responders	$	4,300.00
Insurance/Bonds/Workers Compensation	$	32,000.00
Miscellaneous	$	2,250.00
Motor Fuel	$	4,000.00
Pension Fund	$	-
Personnel/Staffing	$	64,000.00
Repairs & Maintenance: Apparatus	$	7,500.00
Repairs & Maintenance: Building & Grounds	$	4,000.00
Repairs & Maintenance: Equipment	$	11,579.14
Supplies: Kitchen/Meal Preparation/Janitorial	$	765.55
Supplies: Office (Includes Postage/Printing Expenses)	$	2,000.00
Training & Fire Prevention Materials	$	2,251.60
Utilities (Includes Telecommunications Expenses)	$	11,701.43
Water Point/Supply Construction & Maintenance	$	1,500.00
TOTAL EXPENDITURES	$	232,623.70

ASSETS & INVESTMENTS:

Assets (Balance on hand for month prior to budget submission)	$	120,640.73
Investments/Savings/Etc. (Balance on hand for month prior to budget submission)	$	360,487.19
TOTAL ASSETS & INVESTMENTS	$	481,127.92

The operational budget for Richfield-Misenheimer Fire Department is based on an estimated .00 fire district tax base at $0.070 per $100.00 valuation of property. The below signatures certify this budget has been adopted and approved by a majority of the Fire Department Board of Directors.

President, Fire Department Board — Date

Fire Department Chief — 5/10/22 — Date

Rowan County

RICHFIELD-MISENHEIMER FIRE DEPARTMENT

FY 23 ITEMIZED EXPENDITURE REPORT

Debt Service	
Bank Notes	$ -
Apparatus Loan Payments	$ 21,183.00
Building & Grounds Loan Payments	$ -
Equipment Loan Payments	$ -
	$ -
	$ -
Debt Service Total Expenditure	**$ 21,183.00**

Dues & Subscriptions	
Cabarrus County Firemen's Association Dues	$ 105.00
NC Association of Fire Chiefs	$ 120.00
	$ -
NC State Firemen's Association	$ 1,700.00
	$ -
	$ -
	$ -
Dues & Subscriptions Total Expenditure	**$ 1,925.00**

Equipment (General Based Equipment Purchases)	
Hose replacement	$ 2,000.00
Decon Equipment/Cancer prevention	$ 2,000.00
Hoods, Helmets, Gloves	$ 3,000.00
Gas Monitor and Calibration	$ 1,500.00
	$ -
	$ -
	$ -
	$ -
	$ -
	$ -
	$ -
	$ -
	$ -
Equipment Total Expenditure	**$ 8,500.00**

First Responders	
Basic Medical Supplies	$ 4,300.00
	$ -
	$ -
	$ -
First Responders Total Expenditure	**$ 4,300.00**

Rowan County

RICHFIELD-MISENHEIMER FIRE DEPARTMENT

FY 23 ITEMIZED EXPENDITURE REPORT

Insurance/Bonds/Workers Compensation		
Workers Compensation	$	3,000.00
General Insurance	$	24,000.00
Accident/Life	$	5,000.00
	$	-
	$	-
Insurance/Bonds/Workers Compensation Total Expenditure	**$**	**32,000.00**

Miscellaneous		
Awards for members	$	250.00
Department Awards Banquet	$	1,800.00
Funeral expenses for members	$	200.00
	$	-
	$	-
Miscellaneous Total Expenditure	**$**	**2,250.00**

Motor Fuel		
Diesel/Gasoline Road Fuel Expenses	$	4,000.00
Diesel/Gasoline Non-Road Fuel Expenses	$	-
	$	-
	$	-
Motor Fuel Total Expenditure	**$**	**4,000.00**

Pension Fund		
Annual Payment	$	-
	$	-
	$	-
	$	-
Pension Fund Total Expenditure	**$**	**-**

Personnel/Staffing		
Paid Full-Time Personnel	$	-
Paid Part-Time Personnel	$	49,000.00
Paid-Per-Call Staffing/Stipend Payments/Reimbursements	$	-
Payroll Expenses/Taxes	$	4,000.00
Annual Physicals	$	-
Drug Testing	$	100.00
Uniforms	$	1,500.00
Stipend for members	$	9,400.00
	$	-
	$	-
Personnel/Staffing Total Expenditure	**$**	**64,000.00**

Rowan County

RICHFIELD-MISENHEIMER FIRE DEPARTMENT

FY 23 ITEMIZED EXPENDITURE REPORT

Repairs & Maintenance: Apparatus		
Annual Apparatus/Vehicle Inspections	$	900.00
Annual Pump & Service Testing	$	1,400.00
Apparatus & Repair Supplies	$	4,000.00
Preventative Maintenance	$	1,200.00
	$	-
	$	-
	$	-
	$	-
	$	-
	$	-
	$	-
	$	-
Repairs & Maintenance: Apparatus Total Expenditure	$	**7,500.00**

Repairs & Maintenance: Building & Grounds		
Building Maintenance	$	3,000.00
Garbage Collection	$	-
Grounds Maintenance	$	1,000.00
	$	-
	$	-
	$	-
	$	-
Repairs & Maintenance: Building & Grounds Total Expenditure	$	**4,000.00**

Repairs & Maintenance: Equipment		
Annual Hose Testing	$	1,200.00
Annual Ladder Testing	$	600.00
Annual SCBA Testing	$	700.00
Equipment Maintenance & Repairs	$	3,879.14
Radio & Pager Equipment Fees/Maintenance	$	3,000.00
Small Engine Equipment Preventative Maintenance & Repairs	$	300.00
SCBA Cascade system maintenance	$	500.00
AED maintenance	$	1,400.00
	$	-
Repairs & Maintenance: Equipment Total Expenditure	$	**11,579.14**

Supplies: Kitchen/Meal Preparation/Janitorial		
Basic Kitchen Supplies	$	365.55
Janitorial Supplies	$	400.00
Meal Preparation Expenses	$	-
	$	-
Supplies: Kitchen/Meal Preparation/Janitorial Total Expenditure	$	**765.55**

Rowan County

RICHFIELD-MISENHEIMER FIRE DEPARTMENT

FY 23 ITEMIZED EXPENDITURE REPORT

Supplies: Office (Includes Postage/Printing Expenses)		
Basic Office Supplies	$	500.00
Postage	$	150.00
Copier lease and printing expense	$	700.00
IT maintenance	$	650.00
Supplies: Office (Includes Postage/Printing Expenses) Total Expenditure	$	**2,000.00**

Training & Fire Prevention Materials		
Training Course Fees (Including Travel, Lodging, Meals)	$	1,501.60
Fire Prevention/Education Materials	$	750.00
	$	-
	$	-
Training & Fire Prevention Materials Total Expenditure	$	**2,251.60**

Utilities (Includes Telecommunications Expenses)		
Cable Services (Including internet and television)	$	1,200.00
Electricity	$	4,301.43
Heating Oil	$	3,000.00
Natural Gas / Propane	$	-
Sewer	$	400.00
Telephone	$	1,100.00
Water (Domestic)	$	200.00
Wireless Services (Including mobile broadband, paging and telephone services)	$	1,500.00
	$	-
	$	-
Utilities (Includes Telecommunications Expenses) Total Expenditure	$	**11,701.43**

Water Point/Supply Construction & Maintenance		
Pressurized Hydrant Maintenance		
Water Point/Static Source Construction	$	1,000.00
Water Point/Static Source Maintenance	$	500.00
	$	-
	$	-
Water Point/Supply Construction & Maintenance Total Expenditure	$	**1,500.00**

Total Itemized Expenditure Report	$	**232,623.70**

Rowan County

RICHFIELD-MISENHEIMER FIRE DEPARTMENT

FY 23 ITEMIZED EXPENDITURE REPORT

Advertising	
Mailings	$ -
Newspaper Advertisements	$ 200.00
	$ -
	$ -
	$ -
Advertising Total Expenditure	**$ 200.00**

Audit Services	
Annual Audit Expense	$ 4,000.00
	$ -
	$ -
	$ -
Audit Services Total Expenditure	**$ 4,000.00**

Capital Outlay: Apparatus	
Apparatus Replacement Fund	$ 40,000.00
	$ -
	$ -
	$ -
Capital Outlay: Apparatus Total Expenditure	**$ 40,000.00**

Capital Outlay: Building	
Roof Repairs	$ 8,967.98
	$ -
	$ -
	$ -
Capital Outlay: Building Total Expenditure	**$ 8,967.98**

Capital Outlay: Equipment (Exceeds $1,000.00 In Total Value & Follows a Depreciation Schedule)	
	$ -
	$ -
	$ -
	$ -
	$ -
	$ -
	$ -
	$ -
	$ -
	$ -
Capital Outlay: Equipment Total Expenditure	**$ -**

ROWAN COUNTY BUDGET FORM

Rockwell Rural FIRE DEPARTMENT

PROPOSED BUDGET FOR FY 2023

REVENUES:

Donations	$ -
Fire District Tax	612,755
Fund Raising Projects	
Grants	
Other City/Town Support:	
Other County Support:	
Other Support:	
Rowan County Fire Service	4,500
Rowan County First Responders	1,320
Fund Balance	
TOTAL REVENUES	$ 618,575

EXPENDITURES:

Audit Services	$ 8,000
Capital Outlay: Building	5,000
Capital Outlay: New Equipment	27,400
Capital Outlay: New Trucks	
Debt Service (Loan payments)	113,000
Dues & Subscriptions	3,275
Electricity	11,500
First Responders	1,500
Fund Raising Expenses	
Insurance/Bonds	26,000
Medical Evals/Fit Testing/Hose Testing/Ladder Testing	5,000
Motor Fuel & Lubricants	18,000
Natural Gas/Heating Oil	6,000
Pension	2,000
Personnel	320,000
Postage	500
Repairs & Maintenance: Building	6,000
Repairs & Maintenance: Equipment	19,000
Repairs & Maintenance: Personal Protective Gear	5,000
SCBA Upgrade/Testing/Replacement	2,000
Supplies: Kitchen	500
Supplies: Office	3,500
Supplies: New Equipment	5,000
Telecommunications/Telephone	7,500
Training & Fire Prevention	6,000
Water	1,500
Water Points	1,400
Workers Compensation	13,000
Miscellaneous:	1,000
TOTAL EXPENDITURES	$ 618,575

The Board of Directors recommends a tax rate of .09 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners.

Chairman, Fire Department Board — Date 04-18-22

Chairman, Fire Commission — Date 4-18-22

4-19-22

ROWAN COUNTY BUDGET FORM
ROWAN-IREDELL VOLUNTARY FIRE DEPARTMENT
PROPOSED BUDGET FOR FY 2023

REVENUES:

Donations	2,000
Fire District Tax	36,312.64
Fund Raising Projects	10,667
Grants	75,000
Other City/Town Support:	
Other County Support:	
Other Support:	
Rowan County Fire Service	2,700
Rowan County First Responders	1,320
Fund Balance	
TOTAL REVENUES	127,999.64

EXPENDITURES:

Audit Services	4,000
Capital Outlay: Building	
Capital Outlay: New Equipment	75,000
Capital Outlay: New Trucks	
Debt Service (Loan payments)	
Dues & Subscriptions	1,000
Electricity	2,000
First Responders	5,000
Fund Raising Expenses	6,000
Insurance/Bonds	11,000
Medical Evals/Fit Testing/Hose Testing/Ladder Testing	2,000
Motor Fuel & Lubricants	2,000
Natural Gas/Heating Oil	500
Pension	1,500
Personnel	
Postage	100
Repairs & Maintenance: Building	4,000
Repairs & Maintenance: Equipment	5,000
Repairs & Maintenance: Personal Protective Gear	1,000
SCBA Upgrade/Testing/Replacement	
Supplies: Kitchen	500
Supplies: Office	400
Supplies: New Equipment	1,300
Telecommunications/Telephone	1,400
Training & Fire Prevention	1,000
Water	
Water Points	1,000
Workers Compensation	1,800
Miscellaneous:	500
TOTAL EXPENDITURES	128,000

The Board of Directors recommends a tax rate of 0.0648 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners.

Randy D Wooten 4-7-22 Christopher Scott Patterson 4-7-22

Chairman, Fire Department Board — Date — Chairman, Fire Commission — Date

ROWAN COUNTY BUDGET FORM
SCOTCH IRISH FIRE DEPARTMENT
PROPOSED BUDGET FOR FY 2022-2023

REVENUES:

Donations	$	500
Fire District Tax		113,188
Fund Raising Projects		
Grants		
Other City/Town Support:		
Other County Support: DAVIE		16,000
Other Support:		
Rowan County Fire Service		2,700
Rowan County First Responders		1,320
Fund Balance		
TOTAL REVENUES	$	133,708

EXPENDITURES:

Audit Services	$	3,675
Capital Outlay: Building		
Capital Outlay: New Equipment		44,033
Capital Outlay: New Trucks		28,000
Debt Service (Loan payments)		3,500
Dues & Subscriptions		2,500
Electricity		2,300
First Responders		1,500
Fund Raising Expenses		
Insurance/Bonds		14,400
Medical Evals/Fit Testing/Hose Testing/Ladder Testing		2,500
Motor Fuel & Lubricants		3,500
Natural Gas/Heating Oil		1,500
Pension		2,000
Personnel		
Postage		100
Repairs & Maintenance: Building		4,000
Repairs & Maintenance: Equipment		8,500
Repairs & Maintenance: Personal Protective Gear		
SCBA Upgrade/Testing/Replacement		2,500
Supplies: Kitchen		
Supplies: Office		2,500
Supplies: New Equipment		
Telecommunications/Telephone		3,000
Training & Fire Prevention		1,000
Water		
Water Points		200
Workers Compensation		2,000
Miscellaneous:		500
TOTAL EXPENDITURES	$	133,708

The Board of Directors recommends a tax rate of .09 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners.

Chairman, Fire Department Board — Date: 4/11/22

Chairman, Fire Commission — Date: 04/11/22

ROWAN COUNTY BUDGET FORM

SOUTH ROWAN CHINA GROVE

PROPOSED BUDGET FOR FY 2022-2023

REVENUES:

	$5,472.12
Other City/Town Support: CHINA GROVE	
Other County Support:	
Other Support:	
Rowan County Fire Service	
Rowan County First Responders	
Fund Balance	
TOTAL REVENUES	$5,472.12

EXPENDITURES:

Audit Services	
Capital Outlay:	
Debt Service (Loan payments)	
Dues & Subscriptions	
Utilities - Electricity	
First Responders	
Insurance / Bonds / Workers Compensation	
Motor Fuel & Lubricants	$5,472.12
Natural Gas/Heating Oil	
Personnel	
Pension	
Hose Replacement	
SCBA Upgrade/Testing/Replacement	
Medical Evals / Fit Testing / Hose Testing / Ladder Testing	
Personal Protective Gear Replacement and Repairs	
Repairs & Maintenance: Building	
Repairs & Maintenance: Equipment	
Supplies: Kitchen	
Supplies: Office	
Supplies: New Equipment	
Telecommunications / Telephone / IT	
Training & Fire Prevention	
Water Points	
Miscellaneous	
TOTAL EXPENDITURES	$5,472.12

The Board of Directors recommends a tax rate of .090 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the district's Fire Commissioners.

Chairman, Fire Department Board — 3/23/2022 Date — Chairman, Fire Commission — Date

ROWAN COUNTY
SOUTH SALISBURY FIRE DEPARTMENT
PROPOSED FY 2022-2023 BUDGET WORKSHEET

REVENUES:

Fire District Tax	$	496,748.08
Grants	$	-
Other City/Town Support:	$	-
Other County Support:	$	-
Other Support: Mail-In Fundraising Campaign	$	6,000.00
Rowan County Fire Service	$	2,700.00
Rowan County First Responders	$	1,320.00
Reserves (Fund Balance)	$	13,190.05
TOTAL REVENUES	**$**	**519,958.13**

EXPENDITURES:

Advertising	$	750.00
Audit Services (Professional Services)	$	2,250.00
Capital Outlay: Apparatus	$	-
Capital Outlay: Building	$	-
Capital Outlay: Equipment	$	10,100.00
Debt Service	$	168,658.13
Dues & Subscriptions	$	4,900.00
Equipment	$	3,500.00
First Responders	$	1,700.00
Insurance/Bonds	$	27,125.00
Interest Expense	$	-
Janitorial/Kitchen Supplies	$	2,500.00
Miscellaneous	$	-
Motor Fuel	$	8,500.00
Office Supplies	$	2,700.00
Pension Fund	$	-
Personnel/Staffing	$	205,000.00
Repairs & Maintenance: Apparatus	$	33,000.00
Repairs & Maintenance: Building & Grounds	$	12,650.00
Repairs & Maintenance: Equipment	$	12,300.00
Training & Fire Prevention Materials	$	2,000.00
Uniforms	$	6,000.00
Utilities	$	16,325.00
Water Point/Supply Construction & Maintenance	$	-
Workers Compensation (Covered by State of NC Budget)	$	-
TOTAL EXPENDITURES	**$**	**519,958.13**

The Board of Directors recommend a tax rate of $0.09 cents per $100.00 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the district's Fire Commissioners.

Gary E. Dodson — 04/14/2022
President, Fire Department Board — Date

Judy Bernhardt — 04/14/2022
Chairman, Fire Commission — Date

ROWAN COUNTY
SOUTH SALISBURY FIRE DEPARTMENT
FY 2022-2023 ITEMIZED EXPENDITURE REPORT

Advertising		
Public Notices & General Advertising Expenses	$	750.00
Advertising Total Expenditure	**$**	**750.00**
Audit Services (Professional Services)		
Annual Audit Expenses	$	2,250.00
Audit Services Total Expenditure	**$**	**2,250.00**
Capital Outlay: Apparatus		
N/A	$	-
Capital Outlay: Apparatus Total Expenditure	**$**	**-**
Capital Outlay: Building		
N/A	$	-
Capital Outlay: Building Total Expenditure	**$**	**-**
Capital Outlay: Equipment		
Computer Workstation Replacement Schedule	$	1,500.00
Notification Pager Replacement Schedule	$	1,800.00
Structural Turnout Gear Ensemble Replacement Schedule	$	6,800.00
Capital Outlay: Equipment Total Expenditure	**$**	**10,100.00**
Debt Service		
Apparatus Loan Annual Payment Amount	$	59,098.68
Building & Grounds Loan Annual Payment Amount	$	73,188.71
SCBA Loan Annual Payment Amount	$	36,370.74
Debt Service Total Expenditure	**$**	**168,658.13**
Dues & Subscriptions		
Active 911 Notification System Subscription	$	500.00
CAD Integration Software Subscription	$	1,100.00
Computer/Network Cloud Storage Backup	$	650.00
Computer/Network Security Software License Renewal	$	500.00
Criminal Background Check Fees	$	600.00
Part-Time Employment Scheduling Software	$	1,100.00
Sam's Club Plus Membership	$	100.00
Website Hosting Annual Subscription	$	200.00
Zoom Video Conference Platform Subscription	$	150.00
Dues & Subscriptions Total Expenditure	**$**	**4,900.00**
Equipment		
Fire Hose Replacement Schedule	$	1,500.00
Structural Turnout Gear Components (Boots, Gloves, Helmets and Hoods)	$	2,000.00
Equipment Total Expenditure	**$**	**3,500.00**
First Responders		
General Medical Replacement Supplies	$	1,700.00
First Responders Total Expenditure	**$**	**1,700.00**

ROWAN COUNTY
SOUTH SALISBURY FIRE DEPARTMENT
FY 2022-2023 ITEMIZED EXPENDITURE REPORT

Insurance/Bonds			
	Accident & Sickness Policy Renewal & Excess Weekly Disability Coverage	$	2,975.00
	Commercial Facility, Equipment & Umbrella Package Renewal	$	12,400.00
	Commercial Vehicle Renewal	$	11,750.00
	Insurance/Bonds Total Expenditure	**$**	**27,125.00**
Interest Expense			
	N/A	$	-
	First Responders Total Expenditure	**$**	**-**
Janitorial/Kitchen Supplies			
	Janitorial/Kitchen Supplies	$	2,500.00
	Janitorial Supplies Total Expenditure	**$**	**2,500.00**
Miscellaneous			
	Miscellaneous Expenses	$	-
	Miscellaneous Total Expenditure	**$**	**-**
Motor Fuel			
	Apparatus/Small Engine Motor Fuel Expenses	$	8,500.00
	Motor Fuel Total Expenditure	**$**	**8,500.00**
Office Supplies			
	Office Supplies & Minor Office Equipment	$	2,200.00
	Postage	$	500.00
	Office Supplies Total Expenditure	**$**	**2,700.00**
Pension Fund			
	N/A	$	-
	Pension Fund Total Expenditure	**$**	**-**
Personnel/Staffing			
	Membership Incentive Program	$	5,000.00
	Payroll Processing Fee (Configured Annually)	$	1,000.00
	Payroll Taxes (Federal, State & Unemployment Taxes)	$	43,900.00
	Personnel Staffing Program	$	121,500.00
	Part-Time Wages for (1) Position - 24 Hours Per Day / 7 Days Per Week (2) 12 Hour Shifts Each Day - 6:00 AM to 6:00 PM and 6:00 PM to 6:00 AM		
	Part-Time Wages for (1) Position - Monday Through Friday (2) 8 Hour Shifts Each Weekday - 6:00 AM to 2:00 PM and 10:00 AM to 6:00 PM		
	Part-Time Wages for (1) Position - Saturday & Sunday 10:00 AM to 6:00 PM (1) 8 Hour Position Each Saturday & (1) 8 Hour Position Each Sunday		
	Fire Chief Position Wages	$	14,400.00
	Board Secretary Position Wages	$	7,200.00
	Department Treasurer Position Wages	$	12,000.00
	Personnel/Staffing Total Expenditure	**$**	**205,000.00**

ROWAN COUNTY
SOUTH SALISBURY FIRE DEPARTMENT
FY 2022-2023 ITEMIZED EXPENDITURE REPORT

Repairs & Maintenance: Apparatus		
Annual Pump & Service Testing	$	1,000.00
Apparatus Maintenance & Repairs - Aerial Apparatus	$	10,000.00
Apparatus Maintenance & Repairs - Engine 741 Apparatus	$	10,000.00
Apparatus Maintenance & Repairs - Engine 743 Apparatus	$	4,500.00
Apparatus Maintenance & Repairs - Squad Apparatus	$	500.00
Apparatus Maintenance & Repairs - Tanker Apparatus	$	7,000.00
Repairs & Maintenance: Apparatus Total Expenditure	**$**	**33,000.00**

Repairs & Maintenance: Building & Grounds		
Annual Automatic Fire Sprinkler System Maintenance & Inspection	$	500.00
Annual Fire Alarm System Maintenance & Inspection	$	350.00
Annual Garage Door Maintenance	$	350.00
Annual Generator Service Contract	$	725.00
Annual HVAC Contract	$	1,275.00
Annual Plymovent Warranty Extension	$	2,700.00
Annual Tankless Hot Water Heater Maintenance	$	350.00
Garbage & Recycling Collection	$	1,350.00
General Building & Grounds Maintenance	$	4,500.00
General Pest/Termite Management Services Annual Contract	$	550.00
Repairs & Maintenance: Building & Grounds Total Expenditure	**$**	**12,650.00**

Repairs & Maintenance: Equipment		
Annual Cascade System Maintenance & Air Test Analysis	$	1,450.00
Annual Extrication Equipment Maintenance & Service	$	1,600.00
Annual Hose Testing	$	3,000.00
Annual Ice Machine Cleaning & Maintenance	$	400.00
Annual Ladder Testing	$	1,300.00
Annual SCBA Testing	$	1,250.00
Fire Extinguisher Service & Repairs	$	350.00
General Computer & Network Maintenance Expenses	$	1,100.00
General Equipment Maintenance & Repairs	$	1,850.00
Repairs & Maintenance: Equipment Total Expenditure	**$**	**12,300.00**

Training & Fire Prevention Materials		
Fire Prevention/Education Materials	$	1,500.00
Training Course Fees (Including Travel, Lodging, Meals)	$	500.00
Training & Fire Prevention Materials Total Expenditure	**$**	**2,000.00**

Uniforms		
Class A & Class B Membership Uniforms	$	1,000.00
General Duty Uniform Expenses	$	1,800.00
Part-Time Employee Duty Uniform Allotment	$	2,200.00
Volunteer Member	$	1,000.00
Uniforms Total Expenditure	**$**	**6,000.00**

ROWAN COUNTY
SOUTH SALISBURY FIRE DEPARTMENT
FY 2022-2023 ITEMIZED EXPENDITURE REPORT

Utilities		
Broadband/Internet Services (Wired)	$	1,650.00
Domestic Water Service	$	600.00
Electrical Service	$	7,500.00
Fire Alarm System Monitoring	$	600.00
Natural Gas	$	1,300.00
Telephone	$	2,350.00
Wireless Services (Mobile Broadband Internet Service)	$	2,325.00
Utilities Total Expenditure	**$**	**16,325.00**

Water Point/Supply Construction & Maintenance		
Water Point/Static Source Construction	$	-
Water Point/Static Source Maintenance	$	-
Water Point/Supply Construction & Maintenance Total Expenditure	**$**	-

Worker's Compensation		
Annual Premium	$	-
Worker's Compensation Total Expenditure	**$**	-

Total Itemized Expenditure Report	**$**	**519,958.13**

ROWAN COUNTY BUDGET FORM
UNION FIRE DEPARTMENT
PROPOSED BUDGET FOR FY 2022-2023

Est. Tax Base= $416,421,799 ; Tax Rate@ 5.5/100 = $229,032 ; 97% = $222,161

REVENUES:

Donations	
Fire District Tax	222,161
Fund Raising Projects	
Grants	
Other City/Town Support:	
Other County Support: Polling Rent	15
Other Support:	
Rowan County Fire Service	2,700
Rowan County First Responders	1,320
Fund Balance	
TOTAL REVENUES	**$ 226,196**

EXPENDITURES:

Audit Services	$3,500.00
Capital Outlay: Building	$17,000.00
Capital Outlay: New Equipment	$12,000.00
Capital Outlay: New Trucks	$57,708.00
Debt Service (Loan payments)(land rent)	$12.00
Dues & Subscriptions	$570.00
Electricity	$3,024.00
First Responders	$3,600.00
Fund Raising Expenses	
Insurance/Bonds	$20,663.00
Medical Evals/Fit Testing/Hose Testing/Ladder Testing	$2,958.00
Motor Fuel & Lubricants	$3,600.00
Natural Gas/Heating Oil	$2,400.00
Pension	
Personnel	$24,100.00
Postage	$100.00
Repairs & Maintenance: Building	$4,856.00
Repairs & Maintenance: Equipment	$16,300.00
Repairs & Maintenance: Personal Protective Gear	$21,820.00
SCBA Upgrade/Testing/Replacement	$23,200.00
Supplies: Kitchen	$900.00
Supplies: Office	$300.00
Supplies: New Equipment	$840.00
Telecommunications/Telephone	$2,645.00
Training & Fire Prevention	$1,300.00
Water	
Water Points	$1,000.00
Workers Compensation	$1,800.00
Miscellaneous:	
TOTAL EXPENDITURES	**$226,196.00**

The Board of Directors recommends a tax rate of 5.5 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners.

Charles E. Worthy 4-17-2022
Chairman, Fire Department Board Date

Tony Walker 4-17-2022
Chairman, Fire Commission Date

Audit Services			$3,500.00	
	Annual Audit - CPA fees			$3,500.00

Capital Outlay: Building			$17,000.00	
	Replacement Station Generator		$17,000.00	

Capital Outlay: Equipment			$12,000.00	
	Items	Qty	Price	Total Price
	2000' Replacement 1.75" hose	40	$300.00	$12,000.00
				$0.00
			Grand Total	$12,000.00

Capital Outlay: Truck			$57,708.00	
	Excess into replacement Engine fund (Down Payment) - oldest Engine 22 years old , front line engine 15 years old (20 year replacement NFPA guideline)			

Debt Service (Loan payments)			$12.00	
				$0.00
	Union Lutheran Church - Lease on Station Land @ $1 per month	12	$1.00	$12.00
			Grand Total	$12.00

Dues & Subscriptions			$570.00	
	Items	Qty	Price	Total Price
	Rowan County Firemans Association	1	$50.00	$50.00
	NC State Firemans Association (26 members x $20)	26	$20.00	$520.00
			Grand Total	$570.00

Electricity			$3,024.00	
	Items	Qty	Price	Total Price
	Average Month Station 76 + 5%	12	$240.00	$3,024.00

First Responders			$3,600.00	
	Items	Qty	Price	Total Price
	Monthly average replacement use supplies; ie. Defib Pads, Gloves, Suction devices, Oxygen mask, Sanitizers, Epi pens,etc.	12	$300.00	$3,600.00
			Grand Total	$3,600.00

Insurance/Bonds			$20,663.43	
	Items	Qty	Price	Total Price
	Select Insurance Agency - VFIS atuo/building and blanket umbrella policy	1	$18,388.26	$18,756.03
	Select Insurance Agency - VFIS accident and health policy	1	$1,870.00	$1,907.40
	(2% increase)		Grand Total	$20,663.43

Medical Evals/Fit Testing/Hose Testing/Ladder Testing			$2,958.00	
	Items	Qty	Price	Total Price

	Medical Physicals	26	$100.00	$2,600.00
	Fit Testing - rental of equipment	1	$300.00	$300.00
	Hose Testing - outsourced	1		$0.00
	(2% increase)		Grand Total	$2,958.00

Motor Fuel & Lubricants			**$3,600.00**	
	Diesel & Gas @ $300 per month averaging	12	$300.00	$3,600.00

Natural Gas/Heating Oil			**$2,400.00**	
	Denton Propane based on annual trending			$2,400.00

Pension	**$0.00**

Personnel			**$24,100.00**	
		Qty	Price	Total Price
	$.60/mile travel reimbursement per call, meeting or training event; Incentive for recruitment and retention of personnel ($6 per event)	1	$23,000.00	$23,000.00
	Replacement / New Dress Uniforms	2	$300.00	$600.00
	Annual Awards Banquet	1	$500.00	$500.00
			Grand Total	$24,100.00

Postage	**$100.00**
newsletters and certified mailings	$100.00

Repairs & Maintenance: Building			**$4,856.00**	
	Items	Qty	Price	Total Price
	Lawn Care @ $60/per mow	20	$60.00	$1,200.00
				$0.00
	Alarm Monitoring	1	$156.00	$156.00
	Unexpected Repairs (HVAC, Generator, structure,etc)	1	$3,500.00	$3,500.00
			Grand Total	$4,856.00

Repairs & Maintenance: Equipment			**$16,300.00**	
	Items	Qty	Price	Total Price
	Preventive Maint (oil/service/batteries) on 6 trucks	6	$650.00	$3,900.00
	Pump Service (2 Engines - 1 Tanker)	3	$800.00	$2,400.00
	Unexpected Repairs (pumps,tires, brakes,etc)	1	$10,000.00	$10,000.00
				$0.00
			Grand Total	$16,300.00

Repairs & Maintenance: Personal Protective Gear			**$21,820.00**	
	Items	Qty	Price	Total Price
	Repairs Personal Protective Gear		$1,500.00	$1,500.00
	Replacement PPE (10yr expire date)	5	$3,904.00	$19,520.00
	Carcinogenic cleaning solutions for washer		$800.00	$800.00
			Grand Total	$21,820.00

SCBA Upgrade/Testing/Replacement			**$23,200.00**	
	Items	Qty	Price	Total Price
	SCBA Replacement			$20,000.00
	SCBA Compressor Service & Air quality inspections	4	$350.00	$1,400.00
	SCBA Service and inspections	1	$1,800.00	$1,800.00
			Grand Total	$23,200.00

Supplies: Fund Raising			**$0.00**	
	Items	Qty	Price	Total Price

	Address Signs - Interstate reflective signs		$0.00	$0.00
			Grand Total	$0.00

Supplies: Kitchen			$900.00	
	Items	Qty	Price	Total Price
	Rehab supplies monthly average	12	$75.00	$900.00
			Grand Total	$900.00

Supplies: Office			$300.00	
	Items	Qty	Price	Total Price
	Paper Supplies - Copier, Fax	1	$250.00	$250.00
	Misc (pencils,dry erase markers, etc)	1	$50.00	$50.00
			Grand Total	$300.00

Supplies: New Equipment			$840.00	
	Items	Qty	Price	Total Price
	Pager batteries	26	$15.00	$390.00
	Batteries (handlights)	4	$100.00	$400.00
	Smoke detector batteries for homeowners	1	$50.00	$50.00
			Grand Total	$840.00

Telecommunications/Telephone			$2,645.10	
	Items	Qty	Price	Total Price
	Active 911 - annual maintenance	30	$12.00	$360.00
	AT&T Firstnet For Mobile Tablets	12	$87.00	$1,044.00
	Time Warner Phone and RoadRunner package	12	$98.50	$1,241.10
			Grand Total	$2,645.10

Training & Fire Prevention			$1,300.00	
	Items	Qty	Price	Total Price
	Fire Prevention / Training Materials per quarter	4	$150.00	$600.00
	Fire Prevention Week - support for Schools program	1	$100.00	$100.00
	Fire Schools and Conferences	1	$300.00	$300.00
	Food and Supplies for Multi department and live burn trainings	2	$150.00	$300.00
			Grand Total	$1,300.00

Water	$0.00

Water Points			$1,000.00	
	General Maintenance (gravel, repairs, etc)	1	$1,000.00	$1,000.00

Workers Compensation			$1,800.00	
	Select Insurance Agency - VFIS worker compensation policy (x2%)			$1,800.00

Miscellaneous			$0.00	
	Items	Qty	Price	Total Price
			Grand Total	$0.00

County personnel attended. No objections- DH

NOTICE

Notice is hereby given by the Union Volunteer Fire Department that a public hearing will be held on Monday, April 18, 2022 at 7:00 p.m. at the following location:

Union Volunteer Fire Department
1470 Union Church Rd
Salisbury, NC 28146

The purpose of the public hearing is to receive citizen input regarding a proposed $0.02 cent tax increase for the fire tax district, from 0.0350 to 0.0550, per one-hundred-dollar valuation.

Charles Hartley, Board President
Union Volunteer Fire Department

ROWAN COUNTY BUDGET FORM
Mt Ulla Fire District / West Rowan Vol Fire Department
BUDGET FOR FY 2021-2022

REVENUES:

Donations	$	-
Fire District Tax		384,085
Fund Raising Projects		
Grants		
Other City/Town Support:		
Other County Support:		
Other Support: NC		1,500
Rowan County Fire Service		8,100
Rowan County First Responders		1,320
Fund Balance		
TOTAL REVENUES	$	395,005

EXPENDITURES:

Audit Services	$	5,000
Capital Outlay: Building		-
Capital Outlay: New Equipment		38,000
Capital Outlay: New Trucks		70,000
Debt Service (Loan payments)		25,822
Dues & Subscriptions		1,300
Electricity		10,200
First Responders		4,000
Fund Raising Expenses		-
Insurance/Bonds		26,000
Medical Evals/Fit Testing/Hose Testing/Ladder Testing		7,000
Motor Fuel & Lubricants		13,000
Natural Gas/Heating Oil		4,000
Pension		-
Personnel		88,260
Postage		175
Repairs & Maintenance: Building		20,000
Repairs & Maintenance: Equipment		40,000
Repairs & Maintenance: Personal Protective Gear		5,000
SCBA Upgrade/Testing/Replacement		6,000
Supplies: Kitchen		-
Supplies: Office		1,500
Supplies: New Equipment		-
Telecommunications/Telephone		5,600
Training & Fire Prevention		5,000
Water		-
Water Points		10,000
Workers Compensation		6,155
Miscellaneous:		2,993
TOTAL EXPENDITURES	$	395,005

The Board of Directors recommends a tax rate of .09 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners.

Will Pelt 4-14-22
Chairman, Fire Department Board Date

Danny Ellenburg 4-14-2022
Fire Commissioner Date

Jennifer Daniel 4-14-22
Fire Commissioner Date

4-14-2022
Fire Commissioner Date

ROWAN COUNTY BUDGET FORM
_Woodleaf FIRE DEPARTMENT
PROPOSED BUDGET FOR FY 2023

REVENUES:

Donations	$ -
Fire District Tax	333,862
Fund Raising Projects	
Grants	
Other City/Town Support:	
Other County Support:	
Other Support:	
Rowan County Fire Service	2,700
Rowan County First Responders	1,320
Fund Balance	
TOTAL REVENUES	$ 337,882

EXPENDITURES:

Audit Services	$ 3,200
Capital Outlay: Building	11,000
Capital Outlay: New Equipment	25,000
Capital Outlay: New Trucks	25,000
Debt Service (Loan payments)	115,000
Dues & Subscriptions	3,000
Electricity	8,000
First Responders	7,500
Fund Raising Expenses	
Insurance/Bonds	18,500
Medical Evals/Fit Testing/Hose Testing/Ladder Testing	7,000
Motor Fuel & Lubricants	10,000
Natural Gas/Heating Oil	5,000
Pension	
Personnel	53,000
Postage	100
Repairs & Maintenance: Building	5,000
Repairs & Maintenance: Equipment	10,000
Repairs & Maintenance: Personal Protective Gear	4,000
SCBA Upgrade/Testing/Replacement	2,500
Supplies: Kitchen	500
Supplies: Office	3,000
Supplies: New Equipment	3,000
Telecommunications/Telephone	10,000
Training & Fire Prevention	1,000
Water	
Water Points	1,000
Workers Compensation	6,000
Miscellaneous:	582
TOTAL EXPENDITURES	$ 337,882

The Board of Directors recommends a tax rate of .075 cents per $100 valuation. We certify that this budget has been proposed by the Fire Department Board and approved by a majority of the District's Fire Commissioners.

04-11-22
Chairman, Fire Department Board Date

4/4/22
Chairman, Fire Commission Date

Horne, Deborah K.

From: Gregory, Joseph B
Sent: Tuesday, April 12, 2022 12:14 PM
To: Horne, Deborah K.
Subject: Woodleaf Fire 2022-2023 budget
Attachments: Bubba Gregory.vcf; budget 2022-2304-11-2022-193138.pdf

Attached is the 2022/2023 budget for the Woodleaf Fire Department. Due to a decrease in valuation the Board of Directors are requesting a tax increase of .01 on our tax that will bring us to .075 on the 100 that should make us revenue neutral and allow us to operate on nearly the same budget as previous years.

We held a Community Meeting and entertained questions from the floor. We have received no opposition from the public.



Bubba Gregory
Rowan County 911
Section Chief
Telecommunications
(704) 216-8512 Work
(980) 330-0416 Mobile
Joseph.Gregory@rowancoun...
1090 Corporate Center Dr
Salisbury NC 28146

County personnel attended - No objections
DH

NOTICE

Notice is hereby given by the Woodleaf Fire Department that a public hearing will be held on Monday, April 11, 2022 at 7:00 p.m. at the following location:

Woodleaf Fire Department
3500 NC 801 Hwy
Woodleaf NC 27054

The purpose of the public hearing is to receive citizen input regarding a proposed $0.01-cent tax increase for the fire tax district, from 0.0650 to 0.0750, per one-hundred-dollar valuation.

Kent Holloway, Board President
Woodleaf Fire Department

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4330 - EMERGENCY SERVICES
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	2244215	E911 REV	434200	NC 911 GRANT	$0	$0	$0	$0	$0	$0	$0	N/A
			455005	SPEC ASSMT-FINES,FORF&FEE	($653,198)	($443,628)	($461,457)	($553,748)	($553,748)	($530,051)	($320,667)	-42.1%
			455010	SPEC ASSMT-E911 ADMIN FDS	$0	$0	$0	$0	$0	$0	$0	N/A
			461000	INTEREST REVENUE	($33,793)	($2,017)	($861)	($10,000)	($10,000)	($5,000)	($5,000)	-50.0%
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($686,991)**	**($445,645)**	**($462,317)**	**($563,748)**	**($563,748)**	**($535,051)**	**($325,667)**	**-42.2%**
	Rev/Exp	**Total:**			**($686,991)**	**($445,645)**	**($462,317)**	**($563,748)**	**($563,748)**	**($535,051)**	**($325,667)**	**-42.2%**
EXP	2254215	E911 EXP	533001	CONTRACTED SERVICES	$54,803	$66,499	$0	$0	$0	$0	$0	N/A
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$198,032	$206,803	$219,435	$246,194	$246,194	$227,100	$227,100	-7.8%
			543015	R&M-EQUIPMENT	$0	$3,125	$4,674	$5,000	$5,000	$5,000	$5,000	0.0%
			553005	TELEPHONE	$1,373	$198	$17	$2,000	$2,000	$2,000	$2,000	0.0%
			553008	NG911 TELEPHONE	$255,770	$71,633	$13,765	$21,600	$21,600	$21,600	$21,600	0.0%
			558000	TRAVEL	$1,178	$1,023	$2,740	$5,000	$5,000	$5,000	$5,000	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$17,658	$11,496	$16,694	$25,000	$25,000	$25,000	$25,000	0.0%
			561089	SOFTWARE LICENSES	$0	$0	$0	$0	$0	$0	$0	N/A
			561095	OTHER SMALL EQMT	$11,064	$19,363	$6,682	$17,000	$17,000	$17,000	$17,000	0.0%
			573020	C/A-E911 FACILITY	$0	$0	$0	$0	$0	$0	$0	N/A
			575000	C/A-EQUIPMENT	$0	$0	$0	$0	$75,877	$0	$0	N/A
			575030	C/A-SOFTWARE	$0	$0	$0	$0	$0	$0	$0	N/A
			576020	F/A-DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN & EQUIPMENT	$9,299	$7,104	$2,270	$15,000	$15,000	$15,000	$15,000	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4330 - EMERGENCY SERVICES
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	2254215	E911 EXP	598000	RESERVE	$0	$0	$0	$226,954	$151,077	$217,351	$7,967	-96.5%
			Org Tot:		**$549,178**	**$387,244**	**$266,277**	**$563,748**	**$563,748**	**$535,051**	**$325,667**	**-42.2%**
	Rev/Exp	**Total:**			**$549,178**	**$387,244**	**$266,277**	**$563,748**	**$563,748**	**$535,051**	**$325,667**	**-42.2%**
FINAL	**TOTALS:**				**($137,813)**	**($58,402)**	**($196,041)**	**$0**	**$0**	**$0**	**$0**	**N/A**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 6000 - RISK MANAGEMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	5146000	RM REV	461000	INTEREST REVENUE	($157,251)	($18,409)	($38,001)	($60,000)	($60,000)	($40,000)	($40,000)	-33.3%
			Org Tot:		**($157,251)**	**($18,409)**	**($38,001)**	**($60,000)**	**($60,000)**	**($40,000)**	**($40,000)**	**-33.3%**
	5146010	P&PL REV	489030	INSURANCE SETTLEMENTS	($93,743)	($97,149)	($93,178)	$0	$0	$0	$0	N/A
			491101	TRANSFER FROM 101	($480,000)	($480,000)	($480,000)	($480,000)	($480,000)	($480,000)	($480,000)	0.0%
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	($314,894)	($314,894)	($311,254)	($336,585)	6.9%
			Org Tot:		**($573,743)**	**($577,149)**	**($573,178)**	**($794,894)**	**($794,894)**	**($791,254)**	**($816,585)**	**2.7%**
	5146020	WCOMP REV	441080	WC PREMIUM CHARGES	($581,362)	($579,130)	($584,260)	($575,000)	($575,000)	($600,000)	($600,000)	4.3%
			495000	APPROP FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($581,362)**	**($579,130)**	**($584,260)**	**($575,000)**	**($575,000)**	**($600,000)**	**($600,000)**	**4.3%**
	Rev/Exp	**Total:**			**($1,312,356)**	**($1,174,687)**	**($1,195,439)**	**($1,429,894)**	**($1,429,894)**	**($1,431,254)**	**($1,456,585)**	**1.9%**
EXP	5156000	RM ADM EXP	510005	SALARIES-REGULAR	$56,643	$35,243	$0	$61,017	$61,017	$44,704	$44,704	-26.7%
			520005	HEALTH INSURANCE	$10,091	$4,459	$0	$10,920	$10,920	$5,861	$5,861	-46.3%
			520010	MEDICARE TAX	$784	$500	$0	$885	$885	$613	$613	-30.7%
			520015	RETIREMENT	$5,151	$3,598	$0	$6,305	$6,305	$5,101	$5,432	-13.8%
			520020	SOCIAL SECURITY TAX	$3,351	$2,138	$0	$3,783	$3,783	$2,620	$2,620	-30.7%
			520025	WORKERS COMPENSATION	$455	$282	$0	$489	$489	$112	$112	-77.1%
			520030	401(K) CONTRIBUTIONS	$1,705	$560	$0	$1,831	$1,831	$1,342	$1,342	-26.7%
			533000	OTHER PROFESSIONAL SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A
			552030	INSURANCE-WC	$139,345	$125,233	$133,773	$150,000	$150,000	$175,000	$175,000	16.7%
			553005	TELEPHONE	$644	$591	$14	$500	$500	$500	$500	0.0%
			558000	TRAVEL	$0	$0	$14	$750	$750	$750	$750	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 6000 - RISK MANAGEMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	5156000	RM ADM EXP	559000	TRAINING	$0	$0	$100	$750	$750	$750	$750	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$500	$500	$500	$500	0.0%
			561005	OFFICE SUPPLIES	$0	$0	$167	$300	$300	$200	$200	-33.3%
			561015	EDUCATIONAL SUPPLIES	$0	$0	$0	$200	$200	$300	$300	50.0%
			561095	OTHER SMALL EQUIP	$0	$912	$147	$1,000	$1,000	$1,000	$1,000	0.0%
			Org Tot:		**$218,167**	**$173,516**	**$134,214**	**$239,230**	**$239,230**	**$239,353**	**$239,684**	**0.2%**
	5156010	P&PL EXP	552010	INSURANCE-P&PL	$309,290	$273,054	$350,000	$350,000	$350,000	$350,000	$375,000	7.1%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			590003	CLAIMS EXPENSE	$358,737	$286,914	$285,925	$350,000	$350,000	$350,000	$350,000	0.0%
			590007	PROCESSING COSTS	$62,871	$70,000	$74,966	$75,000	$75,000	$75,000	$75,000	0.0%
			Org Tot:		**$730,898**	**$629,968**	**$710,891**	**$775,000**	**$775,000**	**$775,000**	**$800,000**	**3.2%**
	5156020	WCCMP EXP	590003	CLAIMS EXPENSE	$474,508	$32,290	$313,454	$350,000	$350,000	$350,000	$350,000	0.0%
			590004	CLAIMS EXPENSE-IBNR	$0	$0	$0	$0	$0	$0	$0	N/A
			590006	INDIRECT COSTS	$11,546	$9,305	$10,664	$10,664	$10,664	$6,901	$6,901	-35.3%
			590007	PROCESSING COSTS	$44,908	$50,000	$53,821	$55,000	$55,000	$60,000	$60,000	9.1%
			Org Tot:		**$530,962**	**$91,595**	**$377,939**	**$415,664**	**$415,664**	**$416,901**	**$416,901**	**0.3%**
	Rev/Exp	**Total:**			**$1,480,027**	**$895,080**	**$1,223,044**	**$1,429,894**	**$1,429,894**	**$1,431,254**	**$1,456,585**	**1.9%**
FINAL	**TOTALS:**				**$167,671**	**($279,608)**	**$27,605**	**$0**	**$0**	**$0**	**$0**	**N/A**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4700 - LANDFILL
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	6144705	DEM REV	420020	BUILD 24/7 REIMBURSEMENT	$0	$0	($371)	$0	$0	$0	$0	N/A
			453046	EROSION CONTROL FEES	($6,300)	($1,600)	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($6,300)**	**($1,600)**	**($371)**	**$0**	**$0**	**$0**	**$0**	**N/A**
	6144710	SANTN REV	444034	COLLECTION SITE FEES	($232,330)	($339,041)	($291,124)	($200,000)	($200,000)	($240,000)	($240,000)	20.0%
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($232,330)**	**($339,041)**	**($291,124)**	**($200,000)**	**($200,000)**	**($240,000)**	**($240,000)**	**20.0%**
	6144720	LDFOPR REV	416060	SOLID WASTE DISPOSAL TAX	($296,802)	($351,908)	($271,076)	($310,000)	($310,000)	($340,000)	($340,000)	9.7%
			434006	ST GRANT-SOLID WASTE TAX REV	($74,138)	($74,542)	($41,955)	($70,000)	($70,000)	($70,000)	($70,000)	0.0%
			444031	LANDFILL CASH RECEIPTS	($721,857)	($836,682)	($847,694)	($600,000)	($600,000)	($700,000)	($700,000)	16.7%
			444032	LANDFILL CHARGES	($4,460,209)	($4,992,364)	($4,500,495)	($4,300,000)	($4,300,000)	($4,500,000)	($4,500,000)	4.7%
			444033	LANDFILL LATE FEES	($2,736)	($2,754)	($2,697)	$0	$0	$0	$0	N/A
			461000	INTEREST REVENUE	($577,499)	($90,978)	($47,775)	($325,000)	($325,000)	($300,000)	($300,000)	-7.7%
			489995	MISC RECEIPTS	$0	$0	$0	$0	$0	$0	$0	N/A
			492030	SALE OF PROPERTY	$0	$0	$0	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	($2,211,499)	($2,426,799)	($13,969,274)	($14,668,338)	563.3%
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**($6,133,241)**	**($6,349,228)**	**($5,711,691)**	**($7,816,499)**	**($8,031,799)**	**($19,879,274)**	**($20,578,338)**	**163.3%**
	6144730	RCYOPR REV	434410	COMMINGLED RECYCLED GRANT	$0	$0	$0	$0	($25,000)	$0	$0	N/A
			435031	TIRE DISPOSAL REVENUE	($192,832)	($206,318)	($123,476)	($200,000)	($200,000)	($200,000)	($200,000)	0.0%
			435032	WHITE GOODS DISPOSAL REV	($47,240)	($75,722)	($41,397)	($55,000)	($55,000)	$0	$0	-100.0%
			435034	ST-E-WASTE MANAGEMENT	($8,265)	($3,595)	($6,823)	($8,000)	($8,000)	($8,000)	($8,000)	0.0%
			444034	E-WASTE SALES	$0	$0	$0	$0	$0	$0	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4700 - LANDFILL
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	6144730	RCYOPR REV	444041	RECYCLING SALES	($38,787)	($72,745)	($127,175)	($45,000)	($45,000)	($60,000)	($60,000)	33.3%
			492030	SALE OF PROPERTY	$0	$0	$0	$0	$0	$0	$0	N/A
			495010	APPROPRIATED FB-RESTRICTED	$0	$0	$0	$0	($67,649)	($390,943)	($390,943)	N/A
			Org Tot:		**($287,124)**	**($358,381)**	**($298,871)**	**($308,000)**	**($400,649)**	**($658,943)**	**($658,943)**	**113.9%**
	Rev/Exp	**Total:**			**($6,658,994)**	**($7,048,250)**	**($6,302,056)**	**($8,324,499)**	**($8,632,448)**	**($20,778,217)**	**($21,477,281)**	**158.0%**
EXP	6154705	DEM EXP	510005	SALARIES-REGULAR	$188,939	$220,049	$102,421	$119,161	$119,161	$134,450	$134,450	12.8%
			510010	SALARIES-OVERTIME	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$30,273	$22,295	$18,837	$21,840	$21,840	$24,000	$24,000	9.9%
			520008	HEALTH INSURANCE-RETIREES	$22,411	$0	$0	$0	$0	$0	$0	N/A
			520010	MEDICARE TAX	$2,608	$1,587	$1,404	$1,633	$1,633	$1,853	$1,853	13.5%
			520015	RETIREMENT	$36,704	$11,909	$11,686	$12,314	$12,314	$15,228	$16,228	31.8%
			520020	SOCIAL SECURITY TAX	$11,150	$6,786	$6,004	$6,982	$6,982	$7,922	$7,922	13.5%
			520025	WORKERS COMPENSATION	$1,316	$726	$637	$740	$740	$1,016	$1,016	37.3%
			520030	401(K) CONTRIBUTIONS	$5,671	$3,479	$3,073	$3,576	$3,576	$4,004	$4,004	12.0%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$0	$0	$0	$0	$0	$0	$0	N/A
			543020	R&M-VEHICLES	$410	$1,399	$373	$1,800	$1,800	$0	$1,928	7.1%
			543055	R&M-TELEPHONES	$0	$0	$0	$0	$0	$0	$0	N/A
			550007	COST PER COPY	$464	$220	$367	$800	$800	$800	$800	0.0%
			553005	TELEPHONE	$7,478	$4,707	$4,817	$4,000	$5,700	$5,120	$5,120	28.0%
			555000	PRINTING	$182	$42	$0	$200	$200	$200	$200	0.0%
			557000	POSTAGE	$372	$221	$314	$500	$500	$500	$500	0.0%
			558000	TRAVEL	$1,336	$619	$420	$1,500	$1,500	$1,500	$1,500	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A

ROWAN COUNTY
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MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4700 - LANDFILL
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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	6154705	DEM EXP	559000	TRAINING	$0	$0	$0	$1,000	$1,000	$1,000	$1,000	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$4,000	$4,000	$4,000	$4,000	0.0%
			561005	OFFICE SUPPLIES	$970	$830	$813	$1,300	$1,300	$1,300	$1,300	0.0%
			561095	OTHER SMALL EQUIP	$23	$270	$203	$500	$500	$500	$500	0.0%
			562020	MOTOR FUELS&LUBRICANTS	$1,338	$1,184	$5,305	$6,000	$6,000	$9,000	$9,000	50.0%
			564050	DUES AND SUBSCRIPTIONS	$0	$129	$466	$500	$500	$500	$500	0.0%
			575035	C/A - VEHICLES	$0	$171,104	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN&EQUIP	$0	$0	$0	$0	$0	$0	$0	N/A
			578000	C/A - GAAP	$0	$0	$0	$0	$0	$0	$0	N/A
			582008	EMPLOYEE RETIREMENTS	$0	$0	$46	$125	$125	$125	$125	0.0%
			Org Tot:		**$311,644**	**$447,557**	**$157,186**	**$188,471**	**$190,171**	**$213,018**	**$215,946**	**14.6%**
	6154710	SANTN EXP	510005	SALARIES-REGULAR	$260,209	$264,905	$220,511	$323,703	$322,203	$385,228	$385,228	19.0%
			510010	SALARIES-OVERTIME	$182	$0	$487	$0	$1,000	$0	$0	N/A
			510015	SALARIES-PART TIME	$14,816	$4,276	$6,524	$20,000	$20,000	$22,000	$22,000	10.0%
			520005	HEALTH INSURANCE	$97,175	$106,789	$83,402	$120,120	$120,120	$132,000	$132,000	9.9%
			520010	MEDICARE TAX	$3,708	$3,611	$3,094	$4,718	$4,718	$5,645	$5,645	19.6%
			520015	RETIREMENT	$51,020	$27,197	$25,216	$33,454	$33,454	$43,330	$46,180	38.0%
			520020	SOCIAL SECURITY TAX	$15,853	$15,442	$13,231	$20,166	$20,166	$24,142	$24,142	19.7%
			520025	WORKERS COMPENSATION	$2,927	$2,837	$2,420	$3,749	$3,749	$5,307	$5,307	41.6%
			520030	401(K) CONTRIBUTIONS	$7,148	$7,898	$5,714	$9,716	$9,716	$11,396	$11,396	17.3%
			533001	CONTRACTED SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A
			533010	CONTRACTED COLLECTIONS	$149,697	$168,239	$157,818	$180,000	$180,000	$225,000	$225,000	25.0%
			542020	CLEANING&MAINT-GROUND MAINT	$2,058	$910	$2,996	$6,000	$6,000	$6,000	$6,000	0.0%
			543005	R&M-BUILDINGS	$676	$294	$2,667	$5,000	$5,000	$5,000	$5,000	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4700 - LANDFILL

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	6154710	SANTN EXP	543015	R&M-EQUIPMENT	$1,811	$2,603	$1,672	$3,000	$3,000	$3,000	$3,000	0.0%
			543020	R&M-VEHICLES	$1,287	$772	$0	$1,500	$1,500	$1,500	$1,500	0.0%
			544020	RENT-LAND & BLDGS	$2,100	$2,100	$3,600	$4,000	$4,000	$4,000	$4,000	0.0%
			544042	RENT-PORTABLE TOILETS	$5,720	$5,585	$5,610	$7,000	$7,000	$7,000	$7,000	0.0%
			553005	TELEPHONE	$19,243	$10,444	$9,206	$7,200	$11,360	$10,000	$10,000	38.9%
			556000	UNIFORMS	$1,831	$1,831	$1,618	$2,500	$2,500	$2,500	$2,500	0.0%
			558000	TRAVEL	$7,988	$8,995	$8,914	$9,000	$9,000	$9,000	$9,000	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			561005	OFFICE SUPPLIES	$432	$149	$0	$800	$800	$800	$800	0.0%
			561054	SUPPLIES FOR OSHA COMPLIANCE	$3,113	$3,004	$2,285	$4,000	$4,000	$4,000	$4,000	0.0%
			561095	OTHER SMALL EQUIP	$962	$784	$1,182	$2,000	$2,000	$2,000	$2,000	0.0%
			562005	ELECTRICITY	$6,652	$5,325	$4,098	$9,000	$9,000	$10,350	$10,350	15.0%
			562020	MOTOR FUELS&LUBRICANTS	$0	$160	$51	$600	$600	$900	$900	50.0%
			564050	DUES AND SUBSCRIPTIONS	$0	$0	$0	$0	$0	$0	$0	N/A
			571005	C/A - PURCHASE OF PROPERTY	$0	$0	$0	$0	$0	$0	$0	N/A
			574000	C/A-OTHER IMPROV	$0	$0	$0	$0	$0	$0	$0	N/A
			574015	C/A - CONVENIENCE SITES	$35,178	$22,000	$0	$0	$0	$0	$0	N/A
			574046	C/A - ROAD	$14,362	$1,694	$0	$0	$0	$0	$0	N/A
			575090	C/A-FURN&EQUIP	$0	$0	$0	$0	$0	$40,000	$40,000	N/A
			576900	F/A-OTHER	$0	$0	$0	$0	$0	$0	$0	N/A
			578000	C/A-GAAP	$0	$0	$0	$0	$0	$0	$0	N/A
			590030	DISPOSAL FEES AT LANDFILL	$93,512	$168,547	$116,106	$110,000	$150,000	$110,000	$110,000	0.0%
			Org Tot:		**$799,658**	**$836,389**	**$678,422**	**$887,226**	**$930,886**	**$1,070,098**	**$1,072,948**	**20.9%**

ROWAN COUNTY
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MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4700 - LANDFILL

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Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	6154720	LDFOPR EXP	510005	SALARIES-REGULAR	$506,802	$602,917	$481,988	$603,548	$603,548	$681,932	$845,732	40.1%
			510010	SALARIES-OVERTIME	$0	$618	$0	$0	$0	$0	$0	N/A
			510015	SALARIES-PART TIME	$5,846	$5,580	$5,370	$8,000	$8,000	$8,800	$8,800	10.0%
			520005	HEALTH INSURANCE	$137,124	$161,707	$127,626	$163,800	$163,800	$180,000	$180,000	9.9%
			520010	MEDICARE TAX	$7,082	$7,935	$6,655	$8,407	$8,407	$9,558	$11,938	42.0%
			520015	RETIREMENT	$101,388	$59,657	$55,272	$62,691	$62,691	$77,333	$103,543	65.2%
			520020	SOCIAL SECURITY TAX	$30,281	$33,838	$28,456	$35,564	$35,564	$40,492	$50,652	42.4%
			520025	WORKERS COMPENSATION	$16,992	$18,573	$15,572	$19,586	$19,586	$24,156	$28,096	43.4%
			520030	401(K) CONTRIBUTIONS	$14,975	$18,285	$14,820	$19,105	$19,105	$21,433	$26,353	37.9%
			533000	OTHER PROFESSIONAL SERVICES	$28,313	$52,671	$7,418	$75,000	$75,000	$75,000	$75,000	0.0%
			533001	CONTRACTED SERVICES	$0	$0	$0	$0	$0	$0	$0	N/A
			534005	TECH SERV-AERIAL PHOTOGRAPHY	$0	$6,750	$0	$8,000	$8,000	$8,000	$8,000	0.0%
			534027	TECH SERV-PERMIT FEE	$17,217	$16,999	$21,116	$20,000	$21,200	$25,000	$25,000	25.0%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000	0.0%
			534050	TECH SERV-WATER&SOIL TEST	$31,494	$49,620	$43,355	$55,000	$55,000	$55,000	$55,000	0.0%
			534051	TS-WAT&SOIL TESTING-CLOSED	$5,150	$5,150	$5,150	$30,000	$30,000	$33,000	$33,000	10.0%
			541030	UTILITY SERV-LEACHATE DISPOSAL	$19,788	$34,264	$13,415	$50,000	$50,000	$50,000	$50,000	0.0%
			542020	CLEANING&MAINT-GROUND MAINT	$26,808	$42,421	$38,121	$60,000	$60,000	$60,000	$60,000	0.0%
			542030	LFG - OPERATIONS	$94,730	$71,521	$65,007	$155,000	$155,000	$155,000	$155,000	0.0%
			543005	R&M-BUILDINGS	$2,293	$906	$1,395	$5,000	$5,000	$5,000	$5,000	0.0%
			543015	R&M-EQUIPMENT	$101,832	$79,241	$118,460	$103,000	$123,000	$103,000	$103,000	0.0%
			543020	R&M-VEHICLES	$40,629	$28,706	$11,700	$71,000	$47,240	$71,000	$100,879	42.1%
			550007	COST PER COPY	$209	$44	$116	$300	$300	$300	$300	0.0%

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EXP	6154720	LDFOPR EXP	553005	TELEPHONE	$15,325	$14,539	$14,400	$14,400	$14,400	$14,832	$14,832	3.0%
			555000	PRINTING	$0	$0	$0	$300	$300	$300	$300	0.0%
			556000	UNIFORMS	$5,785	$6,986	$4,918	$7,200	$7,200	$7,200	$7,200	0.0%
			558000	TRAVEL	$1,890	$0	$0	$2,900	$2,700	$2,900	$2,900	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$1,868	$1,868	$1,645	$4,400	$4,400	$4,400	$4,400	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$1,000	$1,000	$1,000	$1,000	0.0%
			561005	OFFICE SUPPLIES	$3,475	$2,494	$3,276	$5,000	$5,000	$5,000	$5,000	0.0%
			561017	FABRIC COVER	$1,856	$2,565	$3,185	$3,500	$3,500	$3,500	$3,500	0.0%
			561025	GARAGE SUPPLIES	$5,979	$5,951	$4,605	$6,000	$6,000	$6,000	$6,000	0.0%
			561054	SUPPLIES FOR OSHA COMPLIANCE	$3,065	$2,409	$1,265	$4,500	$3,500	$4,500	$4,500	0.0%
			561085	VEHICLE SUPPLIES	$6,626	$9,524	$6,966	$8,000	$8,000	$8,000	$8,000	0.0%
			561095	OTHER SMALL EQUIP	$911	$38,138	$788	$8,000	$8,000	$8,000	$8,000	0.0%
			562005	ELECTRICITY	$22,967	$19,290	$15,960	$28,000	$28,000	$32,200	$32,200	15.0%
			562020	MOTOR FUELS&LUBRICANTS	$119,893	$123,026	$191,920	$330,000	$290,000	$495,000	$495,000	50.0%
			564050	DUES AND SUBSCRIPTIONS	$243	$709	$473	$744	$744	$744	$744	0.0%
			574000	C/A-OTHER IMPROV	$0	$0	$0	$0	$0	$390,943	$390,943	N/A
			574011	C/A-LANDFILL CELL	$0	$0	$129,445	$429,760	$645,060	$12,000,000	$12,000,000	2,692.3%
			574012	C/A - CENTER AREA MITIGATE	$0	$0	$0	$2,000,000	$2,000,000	$2,000,000	$2,000,000	0.0%
			574013	C/A - CLOSURES OF CELLS	$0	$0	$0	$0	$0	$0	$0	N/A
			574014	C/A - GAS CONTROL SYSTEM	$0	$316,659	$0	$0	$0	$0	$0	N/A
			574021	C/A - FRENCH DRAIN	$0	$0	$0	$300,000	$300,000	$400,000	$400,000	33.3%
			575030	C/A - SOFTWARE	$0	$0	$0	$0	$0	$0	$0	N/A
			575035	C/A - VEHICLES	$0	$36,904	$0	$0	$0	$0	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4700 - LANDFILL
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	6154720	LDFOPR EXP	575090	C/A-FURN&EQUIP	$637,568	$571,906	$444,471	$824,000	$824,000	$1,015,000	$1,015,000	23.2%
			576030	F/A-FURN & EQUIPMENT	$5,221	$36,872	$0	$0	$0	$0	$0	N/A
			578000	C/A-GAAP	($687,108)	($1,107,368)	$0	$0	$0	$0	$0	N/A
			579000	DEPRECIATION EXPENSE	$1,044,965	$1,102,216	$0	$0	$0	$0	$0	N/A
			580000	BAD DEBT EXPENSE	$4,504	$0	$0	$0	$0	$0	$0	N/A
			582005	ABANDON MFG HOME REMOVAL	$0	$0	$0	$0	$0	$0	$0	N/A
			590002	BANK CREDIT CARD FEES	$11,189	$16,005	$12,564	$15,000	$15,000	$0	$15,000	0.0%
			590034	INDIRECT COSTS	$189,004	$180,952	$190,557	$190,557	$190,557	$222,547	$222,547	16.8%
			590056	SOLID WASTE DISPOSAL TAX	$296,802	$441,279	$181,706	$310,000	$310,000	$310,000	$340,000	9.7%
			598020	RESERVE-LF MONITORING	$402,143	($391,226)	$0	$500,000	$500,000	$500,000	$500,000	0.0%
			598095	RESERVE-UNAPPROPRIATED	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$3,285,123**	**$2,731,100**	**$2,271,157**	**$6,548,262**	**$6,719,802**	**$19,118,070**	**$19,404,359**	**196.3%**
	6154730	RCYOPR EXP	510005	SALARIES-REGULAR	$177,710	$177,457	$161,455	$187,612	$187,612	$211,763	$211,763	12.9%
			510010	SALARIES-OVERTIME	$0	$0	$220	$0	$500	$0	$0	N/A
			510015	SALARIES-PART TIME	$0	$0	$0	$0	$0	$0	$0	N/A
			520005	HEALTH INSURANCE	$50,455	$54,828	$47,093	$54,600	$54,600	$60,000	$60,000	9.9%
			520010	MEDICARE TAX	$2,421	$2,467	$2,239	$2,638	$2,638	$2,990	$2,990	13.3%
			520015	RETIREMENT	$34,023	$18,328	$18,444	$19,390	$19,390	$23,880	$25,440	31.2%
			520020	SOCIAL SECURITY TAX	$10,351	$10,419	$9,573	$11,277	$11,277	$12,776	$12,776	13.3%
			520025	WORKERS COMPENSATION	$4,448	$4,467	$4,047	$4,692	$4,692	$6,355	$6,355	35.4%
			520030	401(K) CONTRIBUTIONS	$5,331	$5,354	$4,849	$5,631	$5,631	$6,280	$6,280	11.5%
			533010	CONTRACTED COLLECTIONS	$68,515	$65,252	$60,148	$70,000	$70,000	$90,000	$90,000	28.6%
			533013	CONTRACT CLEANING	$650	$0	$0	$0	$0	$0	$0	N/A
			533062	SPECIAL WASTE DISPOSAL	$3,831	$9,765	$5,573	$10,000	$10,000	$10,000	$10,000	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4700 - LANDFILL

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	6154730	RCYOPR EXP	533066	ELECTRONICS MANAGEMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			541040	UTILITY SERVICES-WATER	$469	$472	$337	$1,600	$1,600	$1,840	$1,840	15.0%
			542040	CLEANING&MAINT-TIRE DISPOSAL	$200,588	$208,880	$194,396	$210,000	$210,000	$240,000	$240,000	14.3%
			543005	R&M-BUILDINGS	$6,322	($1,384)	$844	$10,000	$5,000	$10,000	$10,000	0.0%
			543015	R&M-EQUIPMENT	$3,757	$2,476	$1,426	$4,000	$4,000	$4,000	$4,000	0.0%
			543020	R&M-VEHICLES	$7,938	$4,534	$2,718	$5,000	$5,000	$5,000	$18,494	269.9%
			550007	COST PER COPY	$229	$174	$45	$400	$400	$400	$400	0.0%
			553005	TELEPHONE	$1,264	$162	$812	$3,000	$900	$3,090	$3,090	3.0%
			554000	ADVERTISING	$83	$0	$0	$300	$300	$300	$300	0.0%
			555000	PRINTING	$1,218	$266	$767	$1,300	$1,300	$1,300	$1,300	0.0%
			556000	UNIFORMS	$735	$709	$430	$1,300	$1,300	$1,300	$1,300	0.0%
			558000	TRAVEL	$1,689	$1,954	$219	$2,000	$2,000	$2,000	$2,000	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$564	$413	$417	$2,000	$2,000	$2,000	$2,000	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$1,900	$1,900	$1,900	$1,900	0.0%
			561005	OFFICE SUPPLIES	$207	$117	$244	$600	$600	$600	$600	0.0%
			561015	EDUCATIONAL SUPPLIES	$1,054	$0	$368	$1,500	$1,500	$1,500	$1,500	0.0%
			561054	SUPPLIES FOR OSHA COMPLIANCE	$1,071	$136	$561	$1,800	$1,800	$1,800	$1,800	0.0%
			561075	RECYCLING SUPPLIES	$3,688	$1,650	$3,615	$4,000	$4,000	$4,000	$4,000	0.0%
			561080	SIGNAGE	$833	$370	$115	$1,000	$1,000	$1,000	$1,000	0.0%
			561090	OTHER SUPPLIES	$3,177	$1,464	$1,309	$5,000	$5,000	$5,000	$5,000	0.0%
			561095	OTHER SMALL EQUIP	$1,951	$1,277	$293	$4,000	$4,000	$4,000	$4,000	0.0%
			562005	ELECTRICITY	$6,605	$6,484	$4,763	$9,000	$9,000	$10,350	$10,350	15.0%
			562020	MOTOR FUELS&LUBRICANTS	$5,000	$4,360	$10,697	$15,000	$15,000	$22,500	$22,500	50.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4700 - LANDFILL
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	6154730	RCYOPR EXP	562025	NATURAL GAS	$586	$713	$643	$7,000	$7,000	$8,050	$8,050	15.0%
			564050	DUES AND SUBSCRIPTIONS	$408	$435	$365	$500	$500	$500	$500	0.0%
			573000	C/A-BLDG	$0	$0	$0	$0	$0	$0	$0	N/A
			575035	C/A - VEHICLES	$0	$0	$0	$0	$0	$0	$0	N/A
			575090	C/A-FURN&EQUIP	$0	$7,100	$22,522	$42,000	$72,000	$0	$0	-100.0%
			576020	F/A - DP EQUIPMENT	$0	$0	$0	$0	$0	$0	$0	N/A
			576030	F/A-FURN&EQUIP	$0	$0	$0	$0	$0	$12,000	$12,000	N/A
			576900	F/A-OTHER	$0	$0	$0	$0	$0	$0	$0	N/A
			578000	C/A - GAAP	$0	$0	$0	$0	$0	$0	$0	N/A
			579000	DEPRECIATION EXPENSE	$0	$0	$0	$0	$0	$0	$0	N/A
			582009	MEETING/TRAINING FOOD	$347	$376	$468	$500	$500	$500	$500	0.0%
			583000	PROGRAM ACTIVITIES	$0	$0	$0	$0	$0	$0	$0	N/A
			585013	GRANT - E-WASTE MANGMT	$0	$0	$0	$0	$67,649	$0	$0	N/A
			Org Tot:		**$607,515**	**$591,473**	**$562,014**	**$700,540**	**$791,589**	**$768,974**	**$784,028**	**11.9%**
	Rev/Exp	**Total:**			**$5,003,940**	**$4,606,519**	**$3,668,779**	**$8,324,499**	**$8,632,448**	**$21,170,160**	**$21,477,281**	**158.0%**
FINAL	**TOTALS:**				**($1,655,055)**	**($2,441,731)**	**($2,633,278)**	**$0**	**$0**	**$391,943**	**$0**	**N/A**

ROWAN COUNTY **2023 BUDGET YEAR**
PERSONNEL CHANGE NARRATIVE
NEW POSITION / RECLASSIFICATION / PROMOTION

Department Name	Environmental Services	Department Number	4705
Position Title	Two (2) Heavy Equipment Operator I positions	Total Cost from Position Request; including wages, benefits and supplies/equipment	57558 x 2=$115,116

Justification *(please type in space below)*

The Environmental Management Department is requesting **two (2)** new **Heavy Equipment Operator I** positions. Rowan County has experienced a sustained increase in tonnage of municipal solid waste received at the Rowan County Landfill Facility. Maintaining seamless solid waste services and managing the increased tonnage received by the Rowan County Landfill requires adequate staffing to ensure staff and public safety, environmental compliance, existing staff retention and the proper management of solid waste in Rowan County. Costs associated with this request will be funded through the *landfill enterprise fund* and will not impact the taxpayer. The Rowan County Dept. of Environmental Management recommends the addition of these staff-members in an effort to continue safe and seamless solid waste disposal services for our community.

ROWAN COUNTY
PAYROLL WORKSHEET
POSITION DETAIL - NON-LEO

2023 BUDGET YEAR

Key in gray sections only

Department Name	Environmental Services				
Position Title	Two (2) Heavy Equipment Operator I Positions				
Hours *(per week)*	40	Increase		Grade	11
Position Title, Salary, Grade - confirmed with Human Resources:			Yes		

Salary / Benefits		Total Cost	Federal / State Reimbursement	Other Revenue	New County Funds Requested
Salary		$ 37,848.00	$ -	$ -	$ 37,848.00
Health Insurance	$910 / Mo	10,920.00	-	-	10,920.00
Medicare	1.45%	549.00	-	-	550.00
Retirement	10.21%	3,865.00	-	-	3,870.00
Social Security	6.20%	2,347.00	-	-	2,350.00
Workers Comp (Varies)	2.30%	871.00	-	-	880.00
401(k)	3.00%	1,136.00	-	-	1,140.00
Total Salary / Benefits		57,536.00	-	-	57,558.00
Other Costs					
Desk		-	-	-	-
Chair		-	-	-	-
Side chairs		-	-	-	-
Telephone		-	-	-	-
Computer		-	-	-	-
Bookcase		-	-	-	-
Vehicle		-	-	-	-
Travel		-	-	-	-
Training		-	-	-	-
Total Equipment Costs		-	-	-	-
Total Cost		$ 57,536.00	$ -	$ -	$ 57,558.00
					X 2

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4540 - AIRPORT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	6344550	APGRNT REV	431601	13.1 APRON DESIGN	$0	$0	$0	$0	$0	$0	$0	N/A
			431602	9.1 APRON CONSTRUCTION	$0	$0	$0	$0	$0	$0	$0	N/A
			431603	10.1 ILS GRANT	($9,575)	($26,320)	($388,046)	($529,377)	($529,377)	($37,803)	($37,803)	-92.9%
			431604	10.2 LAND ACQUISITION	$0	$0	$0	$0	$0	$0	$0	N/A
			434004	STATE GRANT REV - SCIF	$0	$0	$0	$0	$0	($5,000,000)	($5,000,000)	N/A
			434600	14.1 TREE REMOVAL	($3,481)	$0	$0	$0	$0	$0	$0	N/A
			434601	9.2 RUNWAY OVERLAY	($91,373)	($1,831)	$0	$0	($39,778)	($42,402)	($42,402)	N/A
			434602	16.1 ON-AIRPORT TREE CLEARING	$0	($49,750)	($16,889)	($66,641)	($591,742)	($574,853)	($574,853)	762.6%
			491101	TRANSFER FROM 101	($128,781)	$0	$0	$0	$0	$0	$0	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	($131,125)	($131,125)	($50,618)	($50,618)	-61.4%
			Org Tot:		**($233,209)**	**($77,901)**	**($404,935)**	**($727,143)**	**($1,292,022)**	**($5,705,676)**	**($5,705,676)**	**684.7%**
	63445501	APTFED REV	431300	DISASTER RELIEF REIMBURSEMENT	$0	($69,000)	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**($69,000)**	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
	63445503	APTST REV	434000	STATE GOVNT GRANT REV	$0	$0	$0	($567,791)	($42,690)	($133,837)	($133,837)	-76.4%
				STATE GOVNT GRANT REVENUE	$0	$0	$0	$0	$0	$0	$0	N/A
				STATE GOVNT GRANT REVENUE	$0	$0	$0	$0	$0	$0	$0	N/A
				STATE GOVNT GRANT REVENUE	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$0**	**($567,791)**	**($42,690)**	**($133,837)**	**($133,837)**	**-76.4%**
	6344560	APTOPR REV	453010	FUEL FLOWAGE FEES	($9,521)	($6,059)	($7,756)	($13,000)	($13,000)	($13,000)	($13,000)	0.0%
			453031	CAR RENTAL	($434)	($3,941)	($447)	$0	$0	($800)	($800)	N/A
			453045	FUEL REVENUE	($778,509)	($689,563)	($829,489)	($930,000)	($930,000)	($800,000)	($800,000)	-14.0%
			453063	MAINTENANCE-SUPPLIES	($2,019)	($2,575)	($1,352)	($2,800)	($2,800)	($2,800)	($2,800)	0.0%
			461000	INTEREST REVENUE	($28,578)	($1,499)	($1,598)	($25,000)	($25,000)	($20,000)	($20,000)	-20.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4540 - AIRPORT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	6344560	APTOPR REV	462201	HANGAR RENT	($326,852)	($410,285)	($294,212)	($325,000)	($325,000)	($325,000)	($325,000)	0.0%
			462203	HANGAR LAND LSE	($12,378)	($16,065)	($21,224)	($12,500)	($12,500)	($15,000)	($15,000)	20.0%
			462204	OFFICE RENT	($31,681)	($29,933)	($26,334)	($30,000)	($30,000)	($30,000)	($30,000)	0.0%
			462205	TIE DOWNS RENT	($3,040)	($4,181)	($6,310)	($3,000)	($3,000)	($4,000)	($4,000)	33.3%
			462206	RAMP/LANDING FEE	($4,540)	($4,292)	($1,274)	($3,500)	($3,500)	($3,500)	($3,500)	0.0%
			462995	OTHER RENT	($19,825)	($18,200)	($14,025)	($16,500)	($16,500)	($16,500)	($16,500)	0.0%
			489995	MISC RECEIPTS	($4,597)	($7,604)	($6,843)	($4,000)	($4,000)	($5,000)	($5,000)	25.0%
			490010	OFS - INSTALLMENT PURCHASES	$0	$0	$0	$0	$0	($9,500,000)	$0	N/A
			491101	TRANSFER FROM 101	($200,000)	($200,000)	($1,791,594)	($200,000)	($1,791,594)	($891,675)	($1,026,675)	413.3%
			491119	TRNSFR FRM AMERICAN RESCUE PLN	$0	$0	$0	($155,000)	($155,000)	$0	$0	-100.0%
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	($210,023)	($415,273)	$0	($336,115)	60.0%
			Org Tot:		**($1,421,975)**	**($1,394,199)**	**($3,002,458)**	**($1,930,323)**	**($3,727,167)**	**($11,627,275)**	**($2,598,390)**	**34.6%**
	Rev/Exp	**Total:**			**($1,655,185)**	**($1,541,100)**	**($3,407,393)**	**($3,225,257)**	**($5,061,879)**	**($17,466,788)**	**($8,437,903)**	**161.6%**
EXP	6354550	APTGNT EXP	533000	OTHER PROFESSIONAL SERVICES	$0	$0	$0	$624,570	$75,244	$148,707	$148,707	-76.2%
			533064	TREE REMOVAL SERVICES	$3,869	$55,278	$300,374	$74,045	$623,371	$604,605	$604,605	716.5%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$0	$0	$0	N/A
			570001	C/A-RAMP REHAB EXPENSES	$0	$0	$0	$0	$0	$0	$0	N/A
			570002	C/A STATE GOVNT GRANT EXP	$0	$0	$0	$0	$0	$0	$0	N/A
			571000	C/A - LAND	$0	$0	$0	$0	$0	$0	$0	N/A
			573011	C/A - HANGAR	$0	$0	$0	$0	$0	$3,000,000	$3,000,000	N/A
			574067	C/A - APRON REHAB	$0	$0	$0	$0	$0	$0	$0	N/A
			574068	C/A - RUNWAY OVERLAY	$101,525	$2,034	$0	$0	$44,198	$44,198	$44,198	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4540 - AIRPORT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	6354550	APTGNT EXP	574069	C/A-INSTRUMENT LANDING SYSTEM	$10,639	$29,244	$465,723	$596,319	$596,319	$2,042,003	$2,042,003	242.4%
			578000	C/A-GAAP	($112,163)	($31,278)	$0	$0	$0	$0	$0	N/A
			579000	DEPRECIATION EXPENSE	$269,071	$271,619	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$272,940**	**$326,898**	**$766,097**	**$1,294,934**	**$1,339,132**	**$5,839,513**	**$5,839,513**	**351.0%**
	6354560	APTOPR EXP	510005	SALARIES-REGULAR	$178,178	$197,058	$156,912	$186,701	$186,701	$208,411	$208,411	11.6%
			510010	SALARIES-OVERTIME	$0	$0	$0	$500	$500	$550	$550	10.0%
			510015	SALARIES-PART TIME	$53,988	$48,799	$54,354	$84,000	$84,000	$92,400	$92,400	10.0%
			520005	HEALTH INSURANCE	$36,411	$38,111	$32,087	$39,312	$39,312	$43,200	$43,200	9.9%
			520008	HEALTH INSURANCE-RETIREES	$1,628	$0	$0	$0	$0	$0	$0	N/A
			520010	MEDICARE TAX	$3,276	$3,323	$3,013	$3,945	$3,945	$4,289	$4,289	8.7%
			520015	RETIREMENT	$31,463	$18,901	$17,904	$21,525	$21,525	$23,636	$25,186	17.0%
			520020	SOCIAL SECURITY TAX	$14,006	$14,209	$12,884	$17,169	$17,169	$18,573	$18,573	8.2%
			520025	WORKERS COMPENSATION	$4,369	$5,590	$4,445	$7,138	$7,138	$5,907	$5,907	-17.2%
			520030	401(K) CONTRIBUTIONS	$4,273	$4,933	$4,409	$6,193	$6,193	$6,220	$6,220	0.4%
			532017	CONSULTING SERVICES	$0	$0	$47,987	$0	$122,750	$0	$0	N/A
			533001	CONTRACTED SERVICES	$8,959	$1,365	$5,704	$10,000	$7,000	$10,000	$10,000	0.0%
			533063	SNOW REMOVAL SERVICES	$0	$0	$1,147	$5,500	$1,500	$5,000	$5,000	-9.1%
			534030	TECHNOLOGY SERVICES-SERV&MAINT	$17,322	$15,456	$13,607	$18,000	$18,000	$18,000	$18,000	0.0%
			534032	RUNWAY LIGHTS & RADIO MAINT	$22,124	$21,052	$24,882	$25,000	$31,000	$25,625	$25,625	2.5%
			541040	UTILITY SERVICES-WATER	$11,546	$11,906	$6,873	$12,000	$12,000	$13,800	$13,800	15.0%
			541042	UTILITY SERV-STORM WATER	$48	$49	$37	$100	$100	$115	$115	15.0%
			542020	CLEANING&MAINT-GROUND MAINT	$28,836	$24,135	$30,461	$35,000	$35,000	$35,000	$35,000	0.0%
			543005	R&M-BUILDINGS	$25,555	$21,272	$32,125	$55,000	$50,000	$35,000	$35,000	-36.4%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4540 - AIRPORT

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	6354560	APTOPR EXP	543015	R&M-EQUIPMENT	$14,536	$11,888	$13,392	$15,000	$16,000	$15,000	$23,000	53.3%
			543016	R&M - FUEL TANKS	$4,652	$5,299	$31	$3,500	$3,500	$4,000	$0	-100.0%
			543020	R&M-VEHICLES	$1,443	$800	$969	$4,000	$1,000	$0	$5,783	44.6%
			543901	R&M FENCING	$3,271	$286	$3,100	$5,000	$4,000	$5,000	$5,000	0.0%
			544010	EQUIPMENT RENTAL	$770	$459	$228	$2,000	$1,000	$2,000	$2,000	0.0%
			550007	COST PER COPY	$410	$320	$433	$400	$550	$400	$400	0.0%
			553005	TELEPHONE	$16,527	$7,296	$8,948	$26,000	$21,580	$26,780	$26,780	3.0%
			554000	ADVERTISING	$784	$548	$900	$2,000	$1,000	$2,000	$2,000	0.0%
			555000	PRINTING	$0	$100	$0	$100	$100	$100	$100	0.0%
			556000	UNIFORMS	$1,541	$1,308	$1,730	$1,800	$1,800	$1,800	$1,800	0.0%
			557000	POSTAGE	$36	$0	$14	$100	$100	$100	$100	0.0%
			558000	TRAVEL	$213	$294	$124	$2,500	$1,500	$2,500	$2,500	0.0%
			558001	TRAVEL OUT OF STATE	$0	$0	$0	$0	$0	$0	$0	N/A
			559000	TRAINING	$392	$140	$1,430	$2,000	$2,000	$2,000	$2,000	0.0%
			561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$1,900	$1,900	$1,900	$1,900	0.0%
			561005	OFFICE SUPPLIES	$1,824	$593	$625	$1,800	$1,650	$1,800	$1,800	0.0%
			561012	CONCESSIONS SUPPLIES	$195	$133	$279	$400	$400	$400	$400	0.0%
			561030	JANITORIAL SUPPLIES	$488	$1,209	$539	$800	$800	$800	$800	0.0%
			561056	FUEL FOR RESALE	$467,250	$383,747	$500,196	$700,000	$691,500	$700,000	$700,000	0.0%
			561057	PARTS-FOR RESALE	$1,726	$2,568	$2,237	$3,000	$3,000	$3,000	$3,000	0.0%
			561095	OTHER SMALL EQMT	$7,072	$5,982	$4,757	$11,000	$5,000	$11,000	$11,000	0.0%
			562005	ELECTRICITY	$47,979	$40,653	$36,003	$55,000	$52,000	$63,250	$63,250	15.0%
			562020	MOTOR FUELS&LUBRICANTS	$4,832	$5,029	$5,752	$14,000	$14,000	$21,000	$21,000	50.0%
			562025	NATURAL GAS	$7,147	$6,382	$10,588	$10,000	$13,000	$11,500	$11,500	15.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4540 - AIRPORT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	6354560	APTOPR EXP	564010	BOOKS	$0	$0	$0	$150	$150	$100	$100	-33.3%
			564050	DUES AND SUBSCRIPTIONS	$2,750	$1,941	$1,352	$2,500	$1,500	$2,500	$2,500	0.0%
			573000	C/A-BLDG	$0	$0	$0	$0	$0	$0	$0	N/A
			573011	C/A-HANGAR	$0	$0	$123,838	$75,000	$1,345,702	$9,500,000	$0	-100.0%
			574000	C/A - OTHER IMPROVEMENTS	$0	$0	$0	$0	$391,000	$0	$15,000	N/A
			575035	C/A - VEHICLES	$0	$0	$0	$0	$0	$0	$0	N/A
			575090	C/A-FURN&EQUIP	$29,690	$5,136	$17,200	$0	$39,892	$0	$135,000	N/A
			576030	F/A-FURN & EQUIPMENT	$1,731	$0	$0	$0	$0	$0	$0	N/A
			578000	C/A-GAAP	($29,690)	($5,136)	$0	$0	$0	$0	$0	N/A
			579000	DEPRECIATION EXPENSE	$458,839	$419,221	$0	$0	$0	$0	$0	N/A
			590000	OTHER SERVICES	$322	$103	$2,987	$5,000	$5,000	$5,000	$5,000	0.0%
			590002	BANK CREDIT CARD FEES	$30,260	$28,299	$32,608	$36,000	$36,000	$36,000	$36,000	0.0%
			590006	INDIRECT COSTS	$68,468	$79,896	$74,790	$74,790	$74,790	$81,401	$81,401	8.8%
			590008	SALES & USE TAX	$52,513	$45,237	$46,930	$65,000	$65,000	$65,000	$65,000	0.0%
			Org Tot:		**$1,639,955**	**$1,475,888**	**$1,340,811**	**$1,647,823**	**$3,440,247**	**$11,112,057**	**$1,773,390**	**7.6%**
	6354570	AIRPORT DS	592031	AIRPORT DBT SVC - PRINCIPAL	$224,088	$175,491	$239,924	$240,000	$240,000	$724,000	$249,000	3.8%
				AIRPORT DBT SVC - PRINCIPAL	$0	$56,242	$0	$0	$0	$0	$0	N/A
			592032	AIRPORT DBT SVC INTEREST	$58,110	$37,707	$42,274	$42,500	$42,500	$101,000	$34,000	-20.0%
				AIRPORT DBT SVC INTEREST	$0	$12,758	$0	$0	$0	$0	$0	N/A
			592033	AIRPORT-HANGAR '23 - PRINCIPAL	$0	$0	$0	$0	$0	$0	$475,000	N/A
			592034	AIRPORT-HANGAR '23 - INTEREST	$0	$0	$0	$0	$0	$0	$67,000	N/A
			592999	LONG TERM DEBT - GAAP	($224,088)	($231,733)	($239,924)	$0	$0	$0	$0	N/A
			Org Tot:		**$58,110**	**$50,464**	**$42,274**	**$282,500**	**$282,500**	**$825,000**	**$825,000**	**192.0%**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4540 - AIRPORT

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	**Rev/Exp**	**Total:**			**$1,971,005**	**$1,853,250**	**$2,149,182**	**$3,225,257**	**$5,061,879**	**$17,776,570**	**$8,437,903**	**161.6%**
FINAL	**TOTALS:**				**$315,820**	**$312,151**	**($1,258,211)**	**$0**	**$0**	**$309,782**	**$0**	**N/A**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 7500 - WATER DEPARTMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	6547510	WTR OPER	444500	SALE OF WATER	($139,403)	($116,791)	($197,792)	($134,000)	($204,000)	($175,000)	($175,000)	30.6%
			461000	INTEREST REVENUE	($3,157)	($159)	($382)	($2,000)	($2,000)	($2,000)	($2,000)	0.0%
			464095	CONTRIBUTIONS - DUKE ENERGY	$0	$0	$0	$0	$0	$0	$0	N/A
			491101	TRANSFER FROM 101	$0	($1,000,000)	$0	$0	$0	$0	$0	N/A
			491318	TRANSFER FROM FUND 318	$0	($495,797)	$0	$0	$0	$0	$0	N/A
			491703	TRANSFER FROM ARPA	$0	$0	($226,595)	$0	($1,000,000)	($1,500,000)	($1,500,000)	N/A
			495000	APPROPRIATED FB-UNRESTRICTED	$0	$0	$0	($316,180)	($1,112,588)	($319,055)	($319,055)	0.9%
			Org Tot:		**($142,559)**	**($1,612,747)**	**($424,769)**	**($452,180)**	**($2,318,588)**	**($1,996,055)**	**($1,996,055)**	**341.4%**
	Rev/Exp	**Total:**			**($142,559)**	**($1,612,747)**	**($424,769)**	**($452,180)**	**($2,318,588)**	**($1,996,055)**	**($1,996,055)**	**341.4%**
EXP	6557510	WTR OPER	532010	ATTORNEY	$0	$14,241	$14,476	$50,000	$84,569	$100,000	$100,000	100.0%
			532017	CONSULTING SERVICES	$0	$10,000	$0	$10,000	$10,000	$50,000	$50,000	400.0%
			533001	CONTRACTED SERVICES	$0	$82,351	$5,517	$50,000	$55,643	$100,000	$100,000	100.0%
			541020	WATER PURCHASED	$29,190	$36,636	$101,278	$42,000	$112,000	$120,000	$120,000	185.7%
			541025	WATER FLUSHING	$0	$9,397	$32,434	$46,800	$46,800	$60,000	$60,000	28.2%
			543060	R&M - WATER SYSTEM	$0	$0	$0	$5,000	$5,000	$5,000	$5,000	0.0%
			561105	LICENSES	$420	$420	$420	$4,000	$4,000	$4,000	$4,000	0.0%
			573025	C/A - CHEMICAL BOOSTER STATION	$0	$164,035	$321,217	$50,000	$1,806,196	$0	$0	-100.0%
			578000	C/A - GAAP	($2,887,373)	($164,035)	$0	$0	$0	$0	$0	N/A
			579000	DEPRECIATION EXPENSE	$108,277	$76,445	$0	$0	$0	$0	$0	N/A
			584020	WATER SERVICE REBATE	$20,400	$0	$0	$0	$0	$0	$0	N/A
			590006	INDIRECT COSTS	$0	$0	$380	$380	$380	$55	$55	-85.5%
			590020	OPER & MANGMT FEES	$54,000	$54,000	$49,500	$57,000	$57,000	$57,000	$57,000	0.0%

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 7500 - WATER DEPARTMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	6557510	WTR OPER	590021	LEAD AND COPPER COMPLIANCE	$0	$69	$0	$137,000	$137,000	$1,500,000	$1,500,000	994.9%
			Org Tot:		**($2,675,087)**	**$283,559**	**$525,221**	**$452,180**	**$2,318,588**	**$1,996,055**	**$1,996,055**	**341.4%**
	Rev/Exp	**Total:**			**($2,675,087)**	**$283,559**	**$525,221**	**$452,180**	**$2,318,588**	**$1,996,055**	**$1,996,055**	**341.4%**
FINAL	**TOTALS:**				**($2,817,646)**	**($1,329,188)**	**$100,453**	**$0**	**$0**	**$0**	**$0**	**N/A**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 5300 - DSS ADMINISTRATION

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	7145300	DSS TRUST	489995	TRUST RECEIPTS	$0	($404,800)	($274,218)	$0	($450,000)	($450,000)	($450,000)	N/A
			Org Tot:		**$0**	**($404,800)**	**($274,218)**	**$0**	**($450,000)**	**($450,000)**	**($450,000)**	**N/A**
	Rev/Exp	**Total:**			**$0**	**($404,800)**	**($274,218)**	**$0**	**($450,000)**	**($450,000)**	**($450,000)**	**N/A**
EXP	7155300	DSS TRUST	561044	TRUST CLIENT EXPENSES	$0	$331,916	$290,727	$0	$450,000	$450,000	$450,000	N/A
			Org Tot:		**$0**	**$331,916**	**$290,727**	**$0**	**$450,000**	**$450,000**	**$450,000**	**N/A**
	Rev/Exp	**Total:**			**$0**	**$331,916**	**$290,727**	**$0**	**$450,000**	**$450,000**	**$450,000**	**N/A**
FINAL	**TOTALS:**				**$0**	**($72,884)**	**$16,509**	**$0**	**$0**	**$0**	**$0**	**N/A**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4112 - GENERAL GOVERNMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	7244112	FINES&FORT	489995	FINE & FORFEITURE RECEIPTS	$0	($764,944)	($498,640)	$0	($800,000)	($800,000)	($800,000)	N/A
			Org Tot:		**$0**	**($764,944)**	**($498,640)**	**$0**	**($800,000)**	**($800,000)**	**($800,000)**	**N/A**
	Rev/Exp	**Total:**			**$0**	**($764,944)**	**($498,640)**	**$0**	**($800,000)**	**($800,000)**	**($800,000)**	**N/A**
EXP	7254112	FINES&FORT	590000	FINE & FORT PAYMENTS	$0	$752,908	$534,978	$0	$800,000	$800,000	$800,000	N/A
			Org Tot:		**$0**	**$752,908**	**$534,978**	**$0**	**$800,000**	**$800,000**	**$800,000**	**N/A**
	Rev/Exp	**Total:**			**$0**	**$752,908**	**$534,978**	**$0**	**$800,000**	**$800,000**	**$800,000**	**N/A**
FINAL	**TOTALS:**				**$0**	**($12,036)**	**$36,338**	**$0**	**$0**	**$0**	**$0**	**N/A**

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231

Department: 4112 - GENERAL GOVERNMENT

Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
REV	7344119	ARP REV	431300	DISASTER RELIEF REIMBURSEMENT	$0	$0	($4,122,891)	$0	($9,543,325)	($27,602,921)	($4,666,477)	N/A
			431301	LOSS REVENUE - COVID19	$0	$0	$0	$0	$0	$0	$0	N/A
			431302	LOSS REVENUE - PRIOR YEARS	$0	$0	($410,000)	$0	($410,000)	$0	($10,000,000)	N/A
			461010	INTEREST- ARPA	$0	($11)	($3,011)	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**($11)**	**($4,535,902)**	**$0**	**($9,953,325)**	**($27,602,921)**	**($14,666,477)**	**N/A**
	Rev/Exp	**Total:**			**$0**	**($11)**	**($4,535,902)**	**$0**	**($9,953,325)**	**($27,602,921)**	**($14,666,477)**	**N/A**
EXP	7354119	AM EXPENSE	510005	SALARIES-REGULAR	$0	$0	$2,636,090	$0	$3,062,298	$291,478	$291,478	N/A
			510010	SALARIES-OVERTIME	$0	$0	$218,019	$0	$537,500	$0	$0	N/A
			510015	SALARIES-PART TIME	$0	$0	$0	$0	$80,000	$0	$0	N/A
			520005	HEALTH INSURANCE	$0	$0	$221,132	$0	$295,030	$108,187	$108,187	N/A
			520010	MEDICARE TAX	$0	$0	$40,112	$0	$55,160	$6,572	$6,572	N/A
			520015	RETIREMENT	$0	$0	$304,623	$0	$408,124	$51,637	$51,637	N/A
			520020	SOCIAL SECURITY TAX	$0	$0	$167,452	$0	$231,990	$28,066	$28,066	N/A
			520025	WORKERS COMPENSATION	$0	$0	$25,460	$0	$66,120	$8,827	$8,827	N/A
			520030	401(K) CONTRIBUTIONS	$0	$0	$89,431	$0	$140,895	$13,573	$13,573	N/A
			533001	CONTRACTED SERVICES	$0	$0	$54,221	$0	$101,700	$0	$56,000	N/A
			533017	DOMMESTIC ASSISTANCE	$0	$0	$0	$0	$0	$0	$0	N/A
			534030	TECHNOLOGY SERV & MAINT	$0	$0	$10,368	$0	$18,648	$0	$0	N/A
			534045	PRECINCT WORKERS	$0	$0	$0	$0	$16,000	$0	$0	N/A
			543020	R&M - VEHICLES	$0	$0	$8,359	$0	$10,000	$0	$0	N/A
			554000	ADVERTISING	$0	$0	$18,000	$0	$18,000	$0	$0	N/A
			558000	TRAVEL	$0	$0	$0	$0	$1,200	$0	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4112 - GENERAL GOVERNMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	7354119	AM EXPENSE	561000	P-CARD CLEARING ACCOUNT	$0	$0	$0	$0	$50,000	$0	$0	N/A
			561030	JANITORIAL SUPPLIES	$0	$0	$4,646	$0	$19,575	$0	$0	N/A
			561045	MEDICAL SUPPLIES	$0	$0	$0	$0	$2,454	$0	$0	N/A
			561085	VEHICLE SUPPLIES	$0	$0	$568	$0	$50,000	$0	$0	N/A
			561090	OTHER SUPPLIES	$0	$0	$6,879	$0	$16,000	$0	$0	N/A
			561095	OTHER SMALL EQMT	$0	$0	$197	$0	$30,000	$0	$60,000	N/A
			562020	MOTOR FUELS & LUBRICANTS	$0	$0	$0	$0	$10,000	$15,000	$15,000	N/A
			573000	C/A - BLDG	$0	$0	$0	$0	$0	$15,000,000	$450,000	N/A
			573025	C/A - CHEMICAL BOOSTER STATION	$0	$0	$226,595	$0	$1,000,000	$0	$0	N/A
			574000	C/A - OTHER IMPROVEMENTS	$0	$0	$0	$0	$1,100,000	$0	$0	N/A
			574020	C/A - OFFICE EQUIPMENT	$0	$0	$0	$0	$244,000	$0	$0	N/A
			575000	C/A - EQUIPMENT	$0	$0	$0	$0	$47,520	$0	$30,000	N/A
			575010	C/A - TECHNOLOGY	$0	$0	$0	$0	$53,568	$1,987,137	$1,987,137	N/A
			575035	C/A - VEHICLES	$0	$0	$0	$0	$270,000	$0	$60,000	N/A
			576020	F/A - DP EQUIPMENT	$0	$0	$0	$0	$12,373	$0	$0	N/A
			576030	F/A - FURN & EQUIPMENT	$0	$0	$24,149	$0	$35,339	$0	$0	N/A
			576900	F/A - OTHER	$0	$0	$14,306	$0	$24,774	$0	$0	N/A
			582025	DISASTER EXPENDITURES	$0	$0	$3,995	$0	$47,000	$0	$0	N/A
			583113	INVESTING IN OUR CHILDREN	$0	$0	$0	$0	$0	$0	$0	N/A
			585000	GRANT EXPENDITURES	$0	$0	$143,056	$0	$1,403,057	$0	$0	N/A
			590021	LEAD AND COPPER COMPLIANCE	$0	$0	$0	$0	$0	$0	$0	N/A
			590040	HOUSING ASSISTANCE	$0	$0	$0	$0	$0	$0	$0	N/A
			591107	TOURISM APPROPRIATION - ARP	$0	$0	$495,000	$0	$495,000	$500,000	$0	N/A

ROWAN COUNTY
FY 2023 PROPOSED BUDGET BY LEVEL
MANAGER'S RECOMMENDED CONTINUATION

Projection Number: 20231
Department: 4112 - GENERAL GOVERNMENT
Report Date: Tuesday, May 24, 2022

Rev/ Exp	Org	Org Desc	Object	Account Description	FY 2020 Actual	FY 2021 Actual	FY 2022 5/24/2022 YTD Actual	FY 2022 Original Budget	FY 2022 Revised Budget	FY 2023 Department Budget	FY 2023 Manager's Budget	Mgrs vs FY 2022 Original
EXP	7354119	AM EXPENSE	594000	EDUCATION APPROPRIATION	$0	$0	$0	$0	$0	$7,728,000	$0	N/A
			595101	TRANSFERS	$0	$0	$0	$0	$0	$0	$10,000,000	N/A
			595603	TRANSFER TO 603	$0	$0	$0	$0	$0	$0	$1,500,000	N/A
			595605	CLEAN WATER	$0	$0	$0	$0	$0	$0	$0	N/A
			Org Tot:		**$0**	**$0**	**$4,712,660**	**$0**	**$9,953,325**	**$25,738,477**	**$14,666,477**	**N/A**
	Rev/Exp	**Total:**			**$0**	**$0**	**$4,712,660**	**$0**	**$9,953,325**	**$25,738,477**	**$14,666,477**	**N/A**
FINAL	**TOTALS:**				**$0**	**($11)**	**$176,757**	**$0**	**$0**	**($1,864,444)**	**$0**	**N/A**