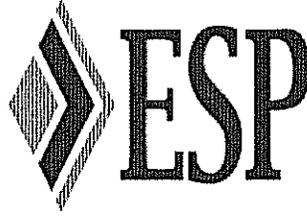


Invoice



ESP Associates, P.A.
P.O. Box 7030
Charlotte, NC 28241
803.802.2440
www.espassociates.com

Ms. Kathryn Jolly
Rowan County Government
2727-D Old Concord Road
Salisbury, NC 28146

December 13, 2013
Invoice No: 0094386
Profit Center 26

Project BW06.600.000 Salisbury Mall

UNDER CONTRACT
Preparation of Phase I Environmental Site Assessment Report

Professional Services through December 08, 2013

Task	01	Phase I ESA		
Fee				
Total Fee		3,300.00		
Percent Complete		100.00	Total Earned	3,300.00
			Previous Fee Billing	0.00
			Current Fee Billing	3,300.00
			Total Fee	3,300.00
			Total this Task	\$3,300.00

Task 02 Phase II Soil Sampling
Collected, analyzed, reported soil sample results around AST.

Professional Personnel

	Hours	Rate	Amount	
Project Engineer II	7.00	100.00	700.00	
Administrative Assistant I	.50	45.00	22.50	
Totals	7.50		722.50	
Total Labor				722.50

Consultants

Outside Consultant Services				
11/30/2013	Pace Analytical Services, Inc.	Salisbury Mall Site: Analytical Charges	273.13	
Total Consultants			273.13	273.13

Unit Billing

Mileage	120.0 miles @ 0.50	60.00	
Total Units		60.00	60.00

Total this Task \$1,055.63

Total this Invoice \$4,355.63